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**2004**  
**ANNUAL REPORT**  
FOR THE TOWN OF



**MERRIMACK**  
**NEW HAMPSHIRE**





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## **Dates to Remember**

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### **April 1, 2005**

All real property assessed to owner of record this date

### **April 15, 2005**

Timber Tax Report of Cut due

Last Day to file Current Use applications per RSA 79-A

Last day for filing applications for tax-exempt properties and for special assessment of residences in industrial or commercial zones per RSA 75:11

### **May 1, 2005**

Dog licenses expire

### **June 30, 2005**

2004-2005 Fiscal Year ends

### **July 1, 2005**

2005-2006 Fiscal Year begins

### **December 1, 2005**

Last day to pay final installment on 2005 property taxes without interest penalty

### **March 1, 2006**

Last day for filing applications for elderly, blind or handicapped exemptions

Last day for veterans to file permanent applications for tax exemptions (green card)  
This applies only to those who have not previously applied to Merrimack per RSA 72:33

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**For more information, please call the Selectmen's Office at 424-2331**

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2004

# **Merrimack, New Hampshire**

# **Town Officers Annual Report**




**for**

## **Fiscal Year 2004**

*Front page photos: top - Chamberlian Bridge; bottom - property donated to the Town by Mr. Charles Ireland – photos taken by Community Resource Planner Scott McPhie*

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We, the Board of Selectmen for the Town of Merrimack, would like to take this opportunity to present this Annual Report to the Community to serve as a permanent record for the year 2004.

We would also like to take this opportunity to thank all of the local officials, community volunteers, and Town employees who have contributed countless hours serving Merrimack. Thanks to their collective efforts, we are able to provide this complete and comprehensive resource for the Merrimack Community. It is their hard work and dedication to the Town that is captured within the pages of this Annual Report, and which we hope will become a testament to all that the Town has collectively accomplished.

We welcome your comments and questions regarding any and all of the information contained within these pages. Please call or simply stop into Town Hall and speak with a member of our staff.

***The Merrimack Board of Selectmen***

Chairman Richard Hinch, Vice Chairman Carolyn Whitlock, Selectman David McCray, Selectman Thomas P. Koenig and Selectmen Charles Mower



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Office – (603) 424-2331    ζ    Fax – (603) 424-0461

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## Town Officials

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State Senator Sheila Roberge

Executive Councilor Debora Pignatelli

### Representatives to the General Court

Peter Batula  
Nancy Elliott  
Robert L'Heureux

Robert Brundige  
John Gibson  
Maureen Mooney

D.L. Christensen  
Peyton Hinkle

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### Board of Selectmen

Richard Hinch, *Chairman* (Term Expires) 2006

Carolyn Whitlock, *Vice Chairman* 2006

David McCray 2005 ❖ Thomas P. Koenig 2007 ❖ Charles Mower 2007

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### Town Manager

Timothy J. Tieperman

#### **Assessing**

**424-5136**

*Contract Assessor* Brett Purvis

*Administrative Assessor* Anne Whitney

#### **Community Development**

**424-3531**

*Director* Walter Warren

*Building Inspector* David Mark

*Planning & Zoning* Diane Hardy

*Health Officer* Cec Curran

#### **Finance Department**

**424-7075**

*Finance Administrator* Robert Levan

*Deputy Administrator* Paul Micali

#### **Fire**

**424-3690**

*Chief* William H. Pepler

*Assistant Chief* David Parenti

#### **Human Resource**

**424-2331**

*Coordinator* Sharon Beland

#### **Library**

**424-5021**

*Library Director* Janet D. Angus

#### **Media Services**

**424-2331**

*Coordinator* Nicholas Lavallee

#### **Parks and Recreation**

**882-1046**

*Director* Michael Housman

#### **Police**

**424-3774**

*Chief* William Mulligan

*Deputy Chief* Paul Stavenger

#### **Public Works Department**

**424-5137**

*Director* Ed Chase

*Assistant Director* David Lent

*Assistant Director* Larry Spencer

#### **Town Clerk**

**424-3651**

*Town Clerk/Tax Collector* Diane Trippett

*Deputy Town Clerk/Tax Collector* Linda Hall

#### **Welfare**

**424-7075**

*Welfare Administrator* Patricia Murphy



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# **Town Manager's 2004 Annual Report**

Submitted by Town Manager Timothy J. Tiperman

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This being my first Annual Report, I would like to thank everyone for their patience and support as I have assumed my duties as Merrimack's new Town Manger and adapted to the "New Hampshire Way" of municipal government. I would especially like to thank Police Chief William Mulligan for serving as Interim Town Manager for ten months. His stewardship of the office provided the staff and town officials with steady leadership during what was a very busy year.

During the past year the Town's administrative ranks have experienced many changes. After the resignation of Public Works Director Earl Chesley, Mr. Edward Chase was hired to be the Town's new Director of Public Works and Mr. Walter Warren was hired as the Director of the Community Development Department after the resignation of Mr. Jay Minkarah, a 10-year veteran. Other noteworthy hires included: Mr. Paul Micali the new Assistant Finance Administrator; Ms. Diane Hardy the new Planning and Zoning Administrator; and Mr. Nicholas Lavallee the new Media Services Coordinator. I welcome aboard all my new administrators and look forward to working in a collaborative fashion with them, the entire town staff and our elected officials in moving Merrimack forward to the future.

Newsworthy events in 2004 included the closing of the landfill and opening of the new Transfer Station located off of Fearon Road. The EPA received a \$4 million Superfund appropriation for the "clean-up" of the 13 acre site previously utilized by the New Hampshire Plating Company located on Wright Avenue. Upon completion, this site will eventually be home to both a multi-sport field and a soccer field.

During my first year, I hope to work toward the development of goals and action plans that will eventually culminate in a proactive long-range plan for Merrimack. These goals and action plans will not be shelved but will be put into motion in order to address future economic development strategies, public infrastructure needs and regional initiatives for the Town.

During my 15 years in Municipal Government, I have learned that the best accomplishments are always the result of good teamwork. As such, I realize I do not have a monopoly on good ideas and welcome everyone's comments and feedback on how together we can make Merrimack the best Town in New Hampshire.

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# **General Government Staff**

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## **Town Manager's Office**

Town Manager Timothy J. Tieperman

Executive Secretary Tammy Sutton

Human Resources Coordinator Sharon Beland

Secretary Maureen Atwood

## **Finance Department**

Finance Administrator Robert Levan

Deputy Finance Administrator Paul Micali

Accounting Supervisor Brenda Dulong

Account Clerk III Sandy Degnan

Account Clerk II Xenia Carroll

## **Media Division**

Media Services Coordinator Nicholas Lavallee

## **Technology Division**

Technology Coordinator Charles Miller

## **Welfare Division**

Patricia Murphy



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**In Appreciation**  
**2004 Town of Merrimack Retirees**

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**William Gilbody**  
**Mechanic II - Highway**



**December 6, 1989 – April 9, 2004**

**David Lyons**  
**Operator I - Wastewater**



**August 20, 1985 – May 17, 2004**

**Earl Dubois**  
**Equipment Operator III – Solid Waste**



**June 1, 1981 – July 31, 2004**

**Howard “Howie” Young**  
**Assistant Fire Chief**



**May 6, 1974 – June 30, 2004**

**Theodore Curtis**  
**Detective 1<sup>st</sup> – Police**



**June 13, 1983 – June 19, 2004**

**Charlie Smith**  
**Lieutenant – Fire**



**July 25, 1982 – September 4, 2004**

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**In Appreciation**

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**Dean E. Shankle, Jr.**  
**Town Manager**



**January 30, 1994 – March 27, 2004**



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**In Appreciation  
For Outstanding Service**

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**2004 Police Officer of the Year  
Kenneth MacLeod**



**2004 Firefighter of the Year  
Gerry Beland**



**2004 EMT of the Year  
Thomas Arnold**



**The following employees were recognized  
in 2004 for their years of dedicated service to the Town:**

**30 years of service**

Joseph Comer – Community Development  
Howard Young – Fire  
William Mulligan – Police

**25 years of service**

William Cashin – Fire  
Ronald Ketchie – Police  
Michael Milligan – Police  
Laurence Westholm – Police

**20 years of service**

Philip Meschino – DPW – Buildings and Grounds  
Stephen Garczynski – Public Works Wastewater Division  
Laurance Rothhaus - Fire  
Robert Sullivan – Parks and Recreation  
Michele Dudash – Police  
Peter Albert – Police

**15 years of service**

Steven Cook – Public Works Buildings and Grounds Division  
Stephen Curtis – Public Works Highway Division  
Robert Lovering – Public Works Highway Division  
Steven Dumas – Public Works Solid Waste Division  
Donald Hamel – Public Works Wastewater Division  
Robert MacGrath – Public Works Wastewater Division  
Shawn Allison – Fire  
Dean Killkelly – Police  
Diane Trippett – Town Clerk/Tax Collector

**10 years of service**

Ernest Doucette – Public Works Highway Division  
Brian Borneman - Fire  
Brian Dubreuil - Fire  
Brenda DuLong - General Government – Finance  
Denise Roy - Police

**5 years of service**

Tracy Doherty – Assessing  
John Trythall – Public Works Highway Division  
Paul Kelly – Fire  
William Pepler – Fire  
Maureen Covell – Town Clerk/Tax Collector



# **Merrimack Town Meeting Deliberative Session**

Submitted by Town Clerk/Tax Collector Diane Pollock Trippett

**March 2, 2004**

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The deliberative session of the Annual Town Meeting was convened at 7:00 p.m. in the All-Purpose Room of the Mastricola Middle School on Baboosic Lake Road in Merrimack, New Hampshire, with Town Moderator Lynn Christensen presiding. Moderator Christensen led the Pledge of Allegiance and John Lyons led the invocation.

Moderator Christensen outlined the rules of the meeting and the procedures to be followed.

Town Manager Dean Shankle introduced Police Chief Bill Mulligan, who will serve as Acting Town Manager when Dean resigns on March 27<sup>th</sup>. He also introduced Fire Chief Bill Pepler, Acting Community Development Director Walter Warren, Public Works Director Ed Chase, Library Director Janet Angus, Director of Community Communications Heather Anderson, Finance Director Robert Levan, Welfare Director Pat Murphy, Assessor Brett Purvis, Town Clerk/Tax Collector Diane Pollock, and Executive Secretary Tammie Sutton. Not present were Parks and Recreation Director Michael Housman and Assistant Town Manager Betty Spence. Also in attendance were town attorneys Steve Buckley and Dave LeFevre.

Dick Hinch, Chairman of the Board of Selectmen, introduced board members David McCray, Tony Pellegrino, Norman Carr and Vice Chairman Carolyn Whitlock.

Tom Koenig, Chairman of the Budget Committee, introduced Vice Chairman Stanley Heinrich, and members Nancy Gagnon, Robert Kelly, Carol Lang, Chuck Mower, Rosemary Robertson-Smith, Mark Mercier, Norman Phillips, Finlay Rothhaus, ex-officio members Selectmen's Representative Carolyn Whitlock, School Board Representative Dave Denton, and Merrimack Village District Representative Tom Nutting.

Moderator Christensen notified the body that zoning protest petitions had been received for Articles 5 and 6. The articles, which will be voted on at the second session of town meeting on April 13<sup>th</sup>, will need to receive a 2/3 favorable vote to pass.

## **Article 7**

To see if the Town will vote to raise and appropriate the sum of \$740,000 for improvement to the South Merrimack Fire Station on Naticook Road, including the design, construction, and equipping of an addition thereto, and for expenses related to the issuance of municipal bonds; to finance said sums by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and in an amount not to exceed \$660,000, by withdrawal of \$80,000 from the South Merrimack Fire Station Capital Reserve Fund, and by any federal, state, or private grants that may be made available in conjunction with said purpose; to authorize the Board of Selectmen to apply for and accept said grants of federal, state, or private aid; to authorize the Board of Selectmen to issue, negotiate, sell, and deliver said bonds and notes and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of Selectmen to take any other action or to pass any other vote relative to said purpose and



financing; and to raise and appropriate the sum of \$14,025 for the purpose of 2004-05 interest on said bonds or series notes. (60% ballot vote required) (Recommended by the Board of Selectmen 4-0-0) (Recommended by the Budget Committee 14-0-0)

**Selectman Hinch moved to accept Article 7 as printed. Selectman Carr seconded the motion.**

Selectman Hinch noted that both the Board of Selectmen and Budget Committee unanimously supported this article and believe this project is badly needed. Fire Chief Bill Pepler gave a brief history of the South Merrimack Fire Station and the project. He noted that this project had been in the Capital Improvement Program for several years, and has been moved back several times. He explained the constraints the department has with the building, such as storage space issues with equipment and emergency apparatus, no separate female accommodations, inadequate living space for personnel and no meeting, training or fitness space. The architect that viewed the building noted that the building is not designed to fire station standards. When the project is completed no additional personnel or apparatus will be needed. The goal of the project is to create a building that is functional, safe, and will meet the needs of the community for the next fifty years. The article seeks bond financing and the tax impact for the project was explained. Chuck Mower, 4 Depot Street, spoke in support of the article noting it is important to provide security not only for residents of town, but for businesses that provide tax revenue to the town. John Lyons, 14 Shore Drive, spoke in support of the article noting that the Fire Department needs adequate facilities to protect and provide services to the town.

#### **Article 8**

To see if the Town will vote to raise and appropriate as an operating budget, not including appropriations by Special Warrant Articles, the amounts set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$24,473,327. Should this Article be defeated, the operating budget shall be \$24,928,386, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Budget Committee 14-0-0)

**Budget Committee Chairman Tom Koenig moved to accept Article 8 as printed. Budget Committee member Stan Heinrich seconded the motion.**

Budget Committee Chairman Tom Koenig spoke to the article stating that this year's budget represents an increase of approximately \$104,000 over last year's budget for basic operations. The Town Manager, Board of Selectmen, and the Budget Committee made reductions to budget requests. Major changes in the budget relate to health insurance costs that increased approximately sixteen percent, and costs associated with running the Transfer Station. Full time staff has been reduced by four positions. The importance of saving through Capital Reserve Funds for replacement of equipment and items was noted. Norman Phillips, 18 Edward Lane, spoke to the article noting that the Selectmen, Town Manager, and Department Heads did an exceptional job in containing costs in the budget. He questioned expenses versus projected revenues related to the tonnage of waste in the Public Works Solid Waste budget and asked if



these items could be revisited during the year. Selectman Hinch responded that the contract contained a clause specifically to address the working of the solid waste.

#### **Article 9**

Shall the Town raise and appropriate the sum of \$300,000 to be added to the Library Construction Capital Reserve Fund? (By Petition) Passage of the new library construction article will render this warrant article null and void. (Recommended by the Library Board of Trustees) (Recommended by the Board of Selectmen 4-0-0) (Recommended by the Budget Committee 9-3-0)

**Library Trustee Chairman Pat Heinrich, 8 Edgewood Ave, moved Article 9 as follows: Shall the Town raise and appropriate the sum of \$300,000 to be added to the Library Construction Capital Reserve Fund? Library Trustee John Buckley seconded the motion.**

Library Trustee Pat Heinrich spoke to the article explaining that a new library article was not on the warrant this year as the Trustees were aware of the tax situation in town. The purpose of the article is to continue to save toward a new library, as the need has not gone away. Library Trustee John Buckley, spoke in support of the article cautioning that this article should not be construed that a new library is not needed, there is a need for a new library. The Trustees chose to hold off on proposing a new library for another year due to the tax situation in town. Tom Koenig, 1 Danforth Road, spoke against the article, as there is a tax impact with this article. He noted that he supports a new library, but this article should not be funded this year to offset some of the tax increase. Carol Lang, 4 Greenwood Road, spoke in support of the article noting that this amount is less than the amount requested in the past. A new library is needed and this article will help to keep up with inflation costs and reduce the amount needed in the future for the library. Roy Swonger, 6 Klara Drive, spoke against this article stating that although he supported a new library, with low interest rates he would prefer to see the library bonded rather than saving each year and receiving a low return on the money.

#### **Article 10**

To see if the Town will vote to raise and appropriate the sum of \$260,000 to be added to the Bridge Replacement Capital Reserve Fund to expedite the replacement of certain bridges, including Bedford Road Bridge and McGaw Bridge. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 4-0-0) (Recommended by the Budget Committee 11-0-1)

**Selectman Carolyn Whitlock moved to accept Article 10 as follows: To see if the Town will vote to raise and appropriate the sum of \$260,000 to be added to the Bridge Replacement Capital Reserve Fund to expedite the replacement of certain bridges, including Bedford Road Bridge and McGaw Bridge Road Bridge. This is a Special Warrant Article per RSA 32:3, VI. Selectman McCray seconded the motion.**

Public Works Director, Ed Chase spoke to the article noting that there are three major bridges in town that need to be replaced; Manchester Street Bridge, Bedford Road Bridge, McGaw Bridge Road Bridge. This article provides the funds to match state funding for the replacement of bridges and will allow the Town to reconstruct bridges and roadways.



### **Article 11**

Shall the Town raise and appropriate an amount up to \$50,000 or 100% of the unencumbered surplus funds remaining on hand in the Library Operating Budget at the end of the Fiscal Year 2003-04, whichever amount is less, and transfer that amount to the Library Construction Capital Reserve Fund? (By Petition) (Recommended by the Library Board of Trustees)  
(Recommended by the Board of Selectmen 4-0-0) (Recommended by the Budget Committee 10-2-0)

**Library Trustee Bob Kelley, 5 Birchwood Drive, moved to accept Article 11 as printed. Pat Heinrich, 8 Edgewood Ave, seconded the motion.**

Library Trustee Bob Kelly, spoke to the article noting it is similar to those presented in the past. It allows for any remaining funds in the Library Budget to be transferred into the Library Construction Capital Reserve Fund.

### **Article 12**

To see if the Town of Merrimack will vote to raise and appropriate the sum of \$40,000 to undertake a long range variable milfoil program for Horseshoe Pond and any other public lake or pond in Merrimack that may become infected by this plant. Any available funds granted from the New Hampshire Department of Environmental Services in accordance with RSA 487:17 will be used to defray Town costs, this could be an amount up to 50% of each treatment cost. This is a non-lapsing account per RSA 32:3 (VI) and will not lapse until December 31, 2012. (By Petition) (Not Recommended by the Board of Selectmen 4-0-0) (Not Recommended by the Budget Committee 14-0-0)

**Kristin Descheseaux, 30 Island Drive, moved Article 12 as follows: to see if the Town will vote to raise and appropriate the sum of \$10,000.00 to undertake the manage-ment of the variable milfoil problem currently effecting Horseshoe Pond or any other public lake or pond in Merrimack that may become infected by this plant. Any available funds granted from the New Hampshire Department of Environmental Services in accordance to RSA 487:17 will be used to defray town costs, this could be an amount up to 50%. This will be a non-lapsing account per RSA 32:3 (VI) and will not lapse until work is completed or December 31, 2008 whichever shall occur first". Don Botsch, 31 Island Drive, seconded the motion.**

David Carle, 21 Pondview Drive, spoke to the article and presented a slide show that detailed milfoil and the effects it has on lakes and ponds. State Representative Bob L'Heureux, 94 Back River Road, spoke in support of the article stating that he serves on the Fish and Game and Environmental Research Advisory Committees. Milfoil is a statewide problem but due to lack of funding the state cannot address the issue statewide. It is up to each community to decide whether or not to act on milfoil problems. Horseshoe Pond is fifty-eight percent infected and if nothing is done, in four to five years, the pond will be destroyed and a community resource will be gone. Rosemarie Rung, 21 Ministerial Drive, questioned whether the non-recommendation by the Board of Selectmen and Budget Committee would be reconsidered as the article was moved with wording that differed from the posted warrant. Moderator Christensen stated that



the Board of Selectmen and Budget Committee would meet after the Deliberative Session to make any changes. State Representative Pete Hinkle, 1 Pondview Drive, spoke in support of the article stating that it was a project that should be done. He explained state funding and the allocation of state grants. It was not expected that the town would receive any state funds for this project. Mark Mercier, 8 McElwain Street, spoke against the article as the pond is owned by the state and questioned why the state was not taking more responsibility for it. State Representative Jack Balcom, 85 Pondview Drive, spoke in support of the article, noting that the pond is an important resource to the town. Sam Pelletier, 218 Naticook Road, spoke in support of the article noting that we are facing disaster with the imminent loss of this resource. Selectman Whitlock spoke in support of the article and called upon the state representatives in attendance to work to secure future state funding. Selectman Carr spoke in support of the article stating that we have a responsibility to try to control it. The town receives revenue from boat owners in an amount close to what this project will cost. State Representative Chris Christensen, 27 Greatstone Drive, spoke in support of the article noting that this will help control the spread of milfoil and will help protect Naticook and Baboosic lakes as well. Milfoil is a problem throughout the state. The state has raised boat registration fees to fund state initiatives for grants to help with the problem but due to the number of ponds and lakes affected, it is not expected that we will receive state funding. Rosemarie Rung, 21 Ministerial Drive, spoke in support of the article and also expressed concern that the article was not moved in the same manner as shown on the warrant. Representative Bob L'Heureux, 94 Back River Road, noted that any body of water larger than ten acres is owned by the state. The town has a direct interest with Horseshoe Pond due to the agreement with the state to maintain the boat ramp. The pond has an economic and environmental impact on the community. Evan Fulmer, 36 Shelburne Road, requested that our state representatives look to federal sources for funding. Ted Parmenter, 48 Valleyview Drive, spoke in support of the article, as it is a way to dedicate local funds to a local problem.

**Shannon Barnes, 65 Lawrence Road, called the question.**

### **Article 13**

To see if the Town will vote: to establish, in accordance with RSA 35 and RSA 261:153, VI, a Municipal Transportation Improvement Capital Reserve Fund for improvements in the local or regional transportation system, including roads, bridges, bicycle and pedestrian facilities, parking and intermodal facilities, and public transportation and also including engineering, right-of-way acquisition, and construction costs of transportation facilities and operating and capital costs of public transportation; and to direct the Town Clerk to collect, beginning on January 1, 2005, an additional motor vehicle registration fee of \$5 of which \$.50 shall be used for administrative costs and the remainder shall be deposited into this capital reserve fund. Said additional fee shall be collected from all vehicles, both passenger and commercial, with the exception of all-terrain vehicles, as defined in RSA 215-A:1, I-b, and antique motor vehicles or motorcycles, as defined in RSA 259:4. (Recommended by the Board of Selectmen 4-0-0) (Recommended by the Budget Committee 11-1-2)

**Selectman Carr moved to accept Article 13 as printed. Selectman Pellegrino seconded the motion.**



Selectman Carr spoke in support of the article noting that he is in favor of capital reserve funds for planning for what will have to be spent in the future. Public Works Director Ed Chase spoke to the article noting that it provides another means of funding for transportation infrastructure, for items such as roads, bridges, parking facilities, and bicycle paths.

#### **Article 14**

To see if the Town will vote to authorize: the cutting and selling of trees from the Town-owned Watkins Forest, so-called and located in Merrimack, NH; the adding of the net proceeds from said sale to the principal of the Watkins Forest Income Account that is held by the Trustees of Trust Funds; and the appointment of a committee to have full charge of said cutting and selling, said committee to consist of one member of the School Board, one Selectman, and one Trustee of Trust Funds to be determined respectively by the vote of each of the named bodies.

**Selectman McCray moved article 14 as printed. Selectman Carr seconded the motion.**

Trust Funds Trustee Jack Balcom spoke in support of the article. He stated that the town forest is harvested every fifteen years and the town benefits through revenues generated by the harvest. Approximately \$26,000.00 in revenue would be generated with this harvest.

#### **Article 15**

Passage of this amendment ensures that residential associations where units/homes are owned individually are afforded the same refuse tipping fee at the Merrimack Transfer Station that other residential customers receive regardless of whether the association uses local trash haulers or the larger "commercial" haulers. In essence, this assures that the residential association's refuse is considered "residential" rather than "commercial". (By Petition) (Not Recommended by the Board of Selectmen 4-0-0)  
(Not Recommended by the Budget Committee 12-0-2)

**Janet Cormier, 29 Walnut Circle, moved Article 15 as follows: are you in favor of changing the tipping fees for commercial haulers at the Town of Merrimack Solid Waste Facility to \$60 per ton for disposal of household solid waste beginning May 1, 2004?**

**Moderator Christensen disallowed the motion as it was beyond the scope of the warning in the warrant. The article as printed in the warrant was relative to condo associations and the proposed change would affect the entire town.**

**Selectman Carr moved to table the article until the last item of business. The audience seconded the motion.**

#### **Article 16**

To see if the Town will amend the veteran's real estate tax credit on residential property for a service-connected total disability, pursuant to the provisions of RSA 72:35. If adopted, the tax credit for a service-connected totally and permanently disabled veteran, or his or her spouse, shall be increased from \$1,400 to \$1,800 per year. In order to qualify, a veteran, or his or her spouse, must meet the qualifications contained within RSA 72:35. If adopted, this amendment



shall become effective as of April 1, 2005. (Recommended by the Board of Selectmen 4-0-0)  
(Recommended by the Budget Committee 9-0-4)

**Selectman Whitlock moved to accept Article 16 as printed. Selectman McCray seconded the motion.**

Selectman Whitlock noted she would be moving articles 16, 17 and 18, which pertained to veteran credits, and requested to be able to address all articles at once. The articles would entitle taxpaying veterans to receive an increase in their annual tax credit. One thousand ninety-nine people currently receive a war service tax exemption credit in the amount of \$100.00 per year, and twenty-seven people receive a \$1400.00 disabled veteran tax exemption credit. Article 16 would increase the credit from \$100.00 to \$300.00 and Article 17 would increase the credit from \$1400.00 to \$1800.00. The maximum credit amount allowable by law is \$500.00 and \$2000.00. Due to the current tax situation the Board of Selectmen decided to recommend a median amount rather than the maximum amount.

**Dennis King, 10 Derry Street, moved to amend the article by increasing the \$1800.00 amount to \$2000.00. Nancy Gagnon, 130 Bedford Road, seconded the motion.**

Dennis King, 10 Derry Street, spoke to the amendment. There are only twenty-seven people affected by this and the increase would only cost the town \$16,200.00. Assessor Brett Purvis noted that if a change to this article were made, Article 18 would also need to be changed, as by law, the amounts apply to both veterans and their surviving spouses. Nancy Gagnon, 130 Bedford Road, spoke in support of the amendment stating that veterans have earned this credit.

**Moderator Christensen called for a vote on the amendment. The amendment passed.**

Rosemarie Rung, 21 Ministerial Drive, requested clarification of the credits for the totally and permanently disabled veteran and their surviving spouse. Moderator Christensen gave an explanation.

#### **Article 17**

To see if the Town will vote to amend the veteran's real estate tax credit, pursuant to the provisions of RSA 72:28. If adopted, the tax credit for war service veterans shall be increased from \$100 to \$300 per year. In order to qualify, a veteran must meet the qualifications contained within RSA 72:28. If adopted, this amendment shall become effective as of April 1, 2005.  
(Recommended by the Board of Selectmen 4-0-0) (Recommended by the Budget Committee 9-0-4)

**Selectman Whitlock moved to accept Article 17 as printed. Selectman McCray seconded the motion.**

Selectman Whitlock spoke to the article, stating that one thousand ninety-nine people received the \$100 credit. The maximum credit allowed by law is \$500.00. The Board of Selectman proposed a \$300.00 increase.

**Dennis King, 10 Derry Street, moved to amend the article to decrease the proposed \$300.00 amount to \$200.00. Richard Barry, 12 Kyle Road, seconded the motion.**

Dennis King, 10 Derry Street, spoke to the amendment stating that due to the tax situation in town, he proposed to reduce the amount in this article to make up for the increase passed in Article 16 and the one he would propose for Article 18. Selectman McCray spoke against the amendment stating that the town is capable of increasing the credit to \$300.00. The Board of Selectmen proposed this amount in consideration of the tax situation, which is why the allowable maximum was not proposed. Carol Lang, 4 Green-wood Road, spoke against the amendment stating that the selectmen were prudent by not going forward with the maximum amount given the tax increase experienced last year. Don Botsch, 31 Island Drive, spoke against the amendment, stating that he was a veteran. Not all veterans are wounded, but have suffered, and we should be supportive of veterans. Ron Gunn, 15 Forest Drive, spoke against the amendment stating he is a veteran who proudly served for twenty-two years and did not feel that \$300.00 was too much. Richard Barnes, 55 Lawrence Road, spoke against the amendment stating that we should give to the veterans. They have provided a service, should be compensated, and the amount should not be lowered. Shannon Barnes, 55 Lawrence Road, spoke against the amendment stating veterans deserve more than \$300.00 and we should not reduce the amount.

**Moderator Christensen called for a vote on the amendment. The amendment failed.**

#### **Article 18**

To see if the Town will vote to adopt the provisions of RSA 72:29-a, (II) to increase a surviving spouse's property tax exemption for surviving spouses of veterans who died while on active duty in the armed forces of the United States. If adopted, the tax credit for a surviving spouse shall be increased from \$700 to \$1,800 per year. In order to qualify, a surviving spouse of a veteran must meet the qualifications contained within RSA 72:29-a. If adopted, this tax credit shall become effective as of April 1, 2005. (Recommended by the Board of Selectmen 4-0-0) (Recommended by the Budget Committee 9-0-4)

**Selectman Whitlock moved to accept Article 18 as printed. Selectman McCray seconded the motion.**

**Dennis King, 10 Derry Street, moved to amend the article to change the \$1800.00 amount to \$2000.00. Tom Koenig, 1 Danforth Road, seconded the motion.**

Selectman Whitlock noted that she and Selectman McCray spoke to the articles because they are the only board members not veterans. They did not want any appearance of impropriety by having a selectman that was a veteran speak.

**Moderator Christensen called for a vote on the amendment. The amendment passed.**

**Article 15 was revisited.**

**Janet Cormier, 29 Walnut Circle, moved Article 15 as follows: to see if the town will add the following addition to Chapter 138 of the Town Administrative Code dealing with Solid**



**Waste: Article 138-4-E - Tipping fees charged for household refuse generated in Merrimack and brought in by commercial haulers shall be the same irrespective of origin within the town. Dennis King, 10 Derry Street, seconded the motion.**

Janet Cormier, 29 Walnut Circle, spoke to the article. She noted that some communities charge condo associations a different rate or additional fees for residential solid waste removal. The article is to insure that in the future residential associations in town are charged the same tipping fee at the transfer station as other households in town. Stan Heinrich, 8 Edgewood Ave, asked the attorneys their interpretation of the article. Attorney Kelly noted that the idea is to make clear that the town is not going to charge different tipping fees for commercial haulers hauling waste from bins or curbside. Moderator Christensen clarified that the article addresses, specifically, commercial haulers. The concern is the type of trucks that pick up waste as trucks that pickup from dumpsters differ from those used for curbside. Condos use dumpsters and they want to be sure they do not get charged a different rate if the town were to change commercial rates to a different rate than for residential trash. Carol Lang, 4 Greenwood Road, questioned how it would be possible to determine what was in a truck if different rates were set. She also questioned how enforcement would be handled to determine that the trash was generated in Merrimack and not brought in from different towns by haulers. Town Manager Shankle responded that the idea behind the article is to change the Administrative Code of the town so that condos would never be charged a different fee. Shannon Barnes, 55 Lawrence Road, spoke against the article. There is no requirement for condos to use a commercial hauler and they can self-haul. She questioned if this article gave a benefit to a portion of the community. Town Manager Shankle responded that the article is not changing anything as it is now. It is insuring that in the future condos will pay the same rate for disposal as curbside trash disposal. Michael Thompson, 99 Joppa Road, spoke against the article, stating the wording was vague. Mark Mercier, 8 McElwain Street, stated that as a trash hauler, it would be impossible to determine how much trash came from each district; residential or commercial/industrial. He also noted that the transfer station was designed exclusively for Merrimack trash. Selectman Hinch stated that solid waste picked up from condos by commercial haulers would continue to be charged the same rate. Norm Phillips, 18 Edward Lane, spoke in support of the article, as tipping fees for all residential customers using commercial haulers will pay the same rate. Roy Swonger, 6 Klara Drive, spoke against the article stating that it binds future options to allow for a different fee structure for commercial and residential waste. Ted Parmenter, 48 Valleyview Drive, spoke against the article as it is addressing a problem that does not exist. Pat Heinrich, 8 Edgewood Drive, questioned if the petitioner had assistance from the Town Manager, Board of Selectmen or attorneys in re-writing the motion. Town Manager Shankle responded that similar wording had previously been reviewed. Richard Barnes, 55 Lawrence Road, questioned how rates were set and spoke against the article. The haulers were not using the transfer station so there was no need for the article. Rosemarie Rung, 21 Ministerial Drive, expressed concern that the article was not brought forward with the same wording as was stated in the warrant. Moderator Christensen and Attorney Kelley explained the process of moving articles and making amendments to articles. Rosemarie Rung, 21 Ministerial Drive, stated she was raising an objection to the wording change.

**Rosemarie Rung, 21 Ministerial Drive, moved to amend the article to the original wording on the warrant: Passage of this amendment ensures that residential associations where**



**units/homes are owned individually are afforded the same refuse tipping fee at the Merrimack Transfer Station that other residential customers receive regardless of whether the association uses local trash haulers or the larger "commercial" haulers. In essence, this assures that the residential association's refuse is considered "residential" rather than "commercial". Shannon Barnes, 55 Lawrence Road, seconded the motion.**

Selectman Hinch spoke against the amendment stating that the issues and concerns discussed during the evening, would be brought to light if the article in the amended form went forward and passed. There would be no way to differentiate between residential and commercial waste and costs at the transfer station would increase dramatically. Selectman Carr spoke against the amendment citing the same concerns as Selectman Hinch. Rosemarie Rung, 21 Ministerial Drive, spoke against the amendment, noting that her intent was to show the voters what the intent of the deliberative session was. Janet Cormier, 29 Walnut Circle, spoke against the amendment stating that it is vague and she was in favor of the original article.

**Selectman McCray called the question.**

**Moderator Christensen called for a vote on the amendment. The amendment failed.**

Dennis King, 10 Derry Street, spoke in support of the article as it reflects the petitioner's intent. Michael Thompson, 99 Joppa Road, spoke in support of the article stating it had been clarified, is not vague, and met the intent of the petitioners.

#### **Article 19**

To see if the Town will vote to request that the Board of Selectmen vote to determine that a new Municipal Charter is necessary and provide for the establishment of a Charter Commission pursuant to RSA Chapter 49-B, and to further provide that any proposed Town Charter be placed before the voters for ratification or rejection at the Annual Town Election in 2006. (This is an advisory article.)

**Selectman Carr moved to accept article 19 as printed. Selectman Hinch seconded the motion.**

Selectman Carr spoke to the article stating that during the past several years numerous questions regarding our form of government have arisen. The only way to answer these questions is through a Charter Commission. The Charter Commission would be an elected body charged with the responsibility of presenting a draft charter for a change in the form of government. The charter would be presented to the voters for ratification. Carol Morrison, 14 Maidstone Drive, spoke in support of the article. Selectman Hinch spoke in support of the article noting that nothing would happen unless the voters pass the article. If so, work by the commission would be conducted in 2005 and any recommendation by the commission would be brought forward to the voters in 2006.

**Norman Phillips, 18 Edward Lane, moved to amend the article to change the word "is" to "may be". Pat Heinrich, 8 Edgewood Ave, seconded the motion.**

Norman Phillips, 18 Edward Lane, spoke to the amendment stating that the Board of Selectman can not determine if a charter is necessary, and the decision for a charter would made by the voters.

**Moderator Christensen called for a vote on the amendment. The motion passed.**

**Selectman Carr moved to remove the word “new”. Dave Denton, 5 Bates Road, seconded the motion.**

Selectman Carr spoke to the amendment stating that there is no current charter. He would like to the word “new” removed so there is no misunderstanding that there is no old charter.

**Moderator Christensen called for a vote on the amendment. The motion passed.**

**Tim Tenhave, 25 Souhegan Drive, moved to change the words “town charter” to “municipal charter”. Pat Heinrich, 8 Edgewood Ave, seconded the motion.**

Tim Tenhave, 25 Souhegan Drive, spoke to the amendment noting that the article deals with an RSA referencing Municipal Charters.

**Moderator Christensen called for a vote on the amendment. The motion passed.**

Dennis King, 10 Derry Street, spoke to the article expressing concern over other forms of government that could be enacted and encouraged voters to think about this article. Selectman McCray questioned if a new charter was approved when it would be implemented. Selectman Carr replied that the charter commission would determine when it would be implemented.

**Dave Denton, 5 Bates Road, called the question.**

Finlay Rothhaus, 14 Kittridge Lane, recognized Town Manager Shankle for his ten years of service to the town. Town Manager Shankle thanked all of the residents, volunteers and town employees for the support he has received over the years.

**A motion to adjourn was made by Stan Heinrich, 8 Edgewood Ave. The audience seconded the motion.**

**The meeting adjourned at 9:51 pm.**



## **Annual Town Meeting Results**

April 13, 2004

---

The second session of the Merrimack Town Meeting was held on April 13, 2004. The following offices and questions were on the ballot:

### **Selectmen (3 Years) vote for not more than two:**

|                       |            |
|-----------------------|------------|
| "Stan" Heinrich       | 579 votes  |
| Thomas "Tom" Koenig   | 1473 votes |
| George M. Markwell    | 773 votes  |
| Charles "Chuck" Mower | 1556 votes |
| Anthony Pellegrino    | 1011 votes |

Thomas "Tom" Koenig and Charles "Chuck" Mower were elected to the position of Selectmen and were so declared.

### **Budget Committee (3 Years) vote for not more than four:**

|                     |            |
|---------------------|------------|
| Richard Barnes      | 1449 votes |
| Stanley Bonislowski | 1440 votes |
| Norman A. Phillips  | 1627 votes |
| Jeannine Stergios   | 1402 votes |
| Michael Thompson    | 1411 votes |

Richard Barnes, Stanley Bonislowski, Norman A. Phillips, and Michael Thompson were elected to the position of Budget Committee Member and were so declared.

### **Budget Committee (2 Years) vote for not more than one:**

|                     |            |
|---------------------|------------|
| Robert "Bob" Kelley | 2262 votes |
|---------------------|------------|

Robert "Bob" Kelley was elected to the position of Budget Committee Member and was so declared.

### **Ethics Committee (3 Years) vote for not more than one:**

|                  |            |
|------------------|------------|
| Richard W. Barry | 2050 votes |
|------------------|------------|

Richard W. Barry was elected to the position of Ethics Committee Member and was so declared.



**Ethics Committee (2 Years) vote for not more than two:**

|                 |            |
|-----------------|------------|
| Norman V. Carr  | 1149 votes |
| Ralph G. Lawson | 786 votes  |
| Raymond Mello   | 1262 votes |
| Finlay Rothhaus | 1498 votes |

Raymond Mello and Finlay Rothhaus were elected to the position of Ethics Committee Member and were so declared.

**Ethics Committee (1 Year) vote for not more than two:**

|                     |            |
|---------------------|------------|
| Nancy Gagnon        | 1862 votes |
| Robert "Bob" Kelley | 1981 votes |

Nancy Gagnon and Robert "Bob" Kelley were elected to the position of Ethics Committee Member and were so declared.

**Library Trustee (3 Years) vote for not more than one:**

Ann D. Burrows

Ann D. Burrows was elected to the position of Library Trustee and was so declared.

**Moderator (2 Years) vote for not more than one:**

Lynn Christensen

Lynn Christensen was elected to the position of Moderator and was so declared.

**Supervisor of the Checklist (6 Years) vote for not more than one:**

Adrienne W. Colsia

Adrienne W. Colsia was elected to the position of Supervisor of the Checklist and was so declared.

**Trustee of Trust Funds (3 Years) vote for not more than one:**

David A. Johnsen

David A. Johnsen was elected to the position of Trustee of Trust Funds and was so declared.

**Article 2.** Are you in favor of the adoption of Amendment No. 1, as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 11 - Building Code, to enable the Town to enforce the State Building Code; to adopt certain additional provisions to the State Building Code; to adopt by reference the 2000 International Residential Code; and amend Section 11 and Section 6 (Building Inspector) references and provisions for consistency with State Building Code enforcement?

2076 Yes  
572 No

The question PASSED and was so declared.

---

**Article 3.** Are you in favor of the adoption of Amendment No. 2, as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 3.02 - Table of Lot and Yard Regulations - Minimum Required Yard Setback to Building Line, to increase the minimum required setbacks for swimming pools and appurtenances?

1707 Yes  
990 No

The question PASSED and was so declared.

---

**Article 4.** Are you in favor of the adoption of Amendment No. 3, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Section 4 - Mobile Homes, Mobile Home Parks, and Mobile Home Subdivisions, to comply with statutory references to Manufactured Housing, and to establish and clarify minimum lot, yard, and setback, requirements for manufactured housing units, parks and subdivisions?

2271 Yes  
517 No

The question PASSED and was so declared.



**Article 5.** Are you in favor of the adoption of Amendment No. 4, as proposed by petition for the Town Zoning Ordinance, as follows:

To amend Section 2.01.1-F.2(a) to add increased buffer requirements for that portion of the Industrial I-2 District located west of F.E.E. Turnpike, north of Industrial Drive, and east of Continental Boulevard?  
(Disapproved by the Planning Board)

1290 Yes

1455 No

The question FAILED and was so declared.

---

**Article 6.** Are you in favor of the adoption of Amendment No. 5, as proposed by petition for the Town Zoning Ordinance, as follows:

To amend Note 9 of Section 3.02 to increase buffer protections for Residential Districts adjoining that portion of the Industrial I-2 District located west of F.E.E. Turnpike, north of Industrial Drive, and east of Continental Boulevard? (Disapproved by the Planning Board)

1256 Yes

1464 No

The question FAILED and was so declared.

---

**Article 7.** Shall the Town vote to raise and appropriate the sum of \$740,000 for improvement to the South Merrimack Fire Station on Naticook Road, including the design, construction, and equipping of an addition thereto, and for expenses related to the issuance of municipal bonds; to finance said sums by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and in an amount not to exceed \$660,000, by withdrawal of \$80,000 from the South Merrimack Fire Station Capital Reserve Fund, and by any federal, state, or private grants that may be made available in conjunction with said purpose; to authorize the Board of Selectmen to apply for and accept said grants of federal, state, or private aid; to authorize the Board of Selectmen to issue, negotiate, sell, and deliver said bonds and notes and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of Selectmen to take any other action or to pass any other vote relative to said purpose and financing; and to raise and appropriate the sum of \$14,025 for the purpose of 2004-05 interest on said bonds or series notes? (60% ballot vote required) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 14-0-0)

1432 Yes

1400 No

The question FAILED and was so declared.

**Article 8.** Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by Special Warrant Articles, the amounts set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$24,473,327? Should this Article be defeated, the operating budget shall be \$24,928,386, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Budget Committee 14-0-0) (Recommended by the Board of Selectmen 5-0-0)

2290 Yes  
497 No

The question PASSED and was so declared.

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**Article 9.** Shall the Town raise and appropriate the sum of \$300,000 to be added to the Library Construction Capital Reserve Fund? (By Petition) (Recommended by the Library Board of Trustees) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 9-3-0)

1087 Yes  
1740 No

The question FAILED and was so declared.

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**Article 10.** Shall the Town vote to raise and appropriate the sum of \$260,000 to be added to the Bridge Replacement Capital Reserve Fund to expedite the replacement of certain bridges, including Bedford Road Bridge and McGaw Bridge Road Bridge? This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 11-0-1)

1647 Yes  
1161 No

The question PASSED and was so declared.

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**Article 11.** Shall the Town raise and appropriate an amount up to \$50,000 or 100% of the unencumbered surplus funds remaining on hand in the Library Operating Budget at the end of the Fiscal Year 2003-04, whichever amount is less, and transfer that amount to the Library Construction Capital Reserve Fund? (By Petition) (Recommended by the Library Board of Trustees) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 10-2-0)

1504 Yes  
1293 No

The question PASSED and was so declared.



**Article 12.** Shall the Town of Merrimack vote to raise and appropriate the sum of \$10,000 to undertake the management of the variable milfoil problem currently affecting Horseshoe Pond or any other public lake or pond in Merrimack that may become infected by this plant? Any available funds granted from the New Hampshire Department of Environmental Services in accordance with RSA 487:17 will be used to defray Town costs, this could be an amount up to 50%. This is a non-lapsing account per RSA 32:3 (VI) and will not lapse until work is completed or December 31, 2008 which ever shall occur first. (By Petition) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 5-3-4)

1740 Yes

1087 No

The question PASSED and was so declared.

---

**Article 13.** Shall the Town vote to establish, in accordance with RSA 35 and RSA 261:153, VI, a Municipal Transportation Improvement Capital Reserve Fund for improvements in the local or regional transportation system, including roads, bridges, bicycle and pedestrian facilities, parking and inter-modal facilities, and public transportation and also including engineering, right-of-way acquisition, and construction costs of transportation facilities and operating and capital costs of public transportation; and to direct the Town Clerk to collect, beginning on January 1, 2005, an additional motor vehicle registration fee of \$5 of which \$.50 shall be used for administrative costs and the remainder shall be deposited into this capital reserve fund? Said additional fee shall be collected from all vehicles, both passenger and commercial, with the exception of all-terrain vehicles, as defined in RSA 215-A:1, I-b, and antique motor vehicles or motorcycles, as defined in RSA 259:4. (Recommended by the Board of Selectmen 4-1-0) (Recommended by the Budget Committee 11-1-2)

1309 Yes

1506 No

The question FAILED and was so declared.

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**Article 14.** Shall the Town vote to authorize the cutting and selling of trees from the Town-owned Watkins Forest, so-called and located in Merrimack, NH; the adding of the net proceeds from said sale to the principal of the Watkins Forest Income Account that is held by the Trustees of Trust Funds; and the appointment of a committee to have full charge of said cutting and selling, said committee to consist of one member of the School Board, one Selectman, and one Trustee of Trust Funds to be determined respectively by the vote of each of the named bodies?

1828 Yes

1053 No

The question PASSED and was so declared.

**Article 15.** Shall the town vote to add the following addition to Chapter 138 of the Town Administrative Code dealing with Solid Waste? Article 138-4-E: Tipping fees charged for household refuse generated in Merrimack and brought in by commercial haulers shall be the same irrespective of origin within the town. (By Petition)

1577 Yes  
1224 No

The question PASSED and was so declared.

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**Article 16.** Shall the Town amend the veteran's real estate tax credit on residential property for a service-connected total disability, pursuant to the provisions of RSA 72:35? If adopted, the tax credit for a service-connected totally and permanently disabled veteran, or his or her spouse, shall be increased from \$1,400 to \$2,000 per year. In order to qualify, a veteran, or his or her spouse, must meet the qualifications contained within RSA 72:35. If adopted, this amendment shall become effective as of April 1, 2005. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 9-0-4)

2322 Yes  
615 No

The question PASSED and was so declared.

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**Article 17.** Shall the Town vote to amend the veteran's real estate tax credit, pursuant to the provisions of RSA 72:28? If adopted the tax credit for war service veterans shall be increased from \$100 to \$300 per year. In order to qualify, a veteran must meet the qualifications contained within RSA 72:28. If adopted, this amendment shall become effective as of April 1, 2005. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 9-0-4)

2264 Yes  
671 No

The question PASSED and was so declared.

---

**Article 18.** Shall the Town vote to adopt the provisions of RSA 72:29-a, (II) to increase a surviving spouse's property tax exemption for surviving spouses of veterans who died while on active duty in the armed forces of the United States? If adopted, the tax credit for a surviving spouse shall be increased from \$700 to \$2,000 per year. In order to qualify, a surviving spouse of a veteran must meet the qualifications contained within RSA 72:29-a. If adopted, this tax credit shall become effective as of April 1, 2005. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 9-0-4)

2349 Yes  
588 No

The question PASSED and was so declared.



**Article 19.** Shall the Town vote to request that the Board of Selectmen vote to determine that a Municipal Charter may be necessary and provide for the establishment of a Charter Commission pursuant to RSA Chapter 49-B, and to further provide that any proposed Municipal Charter be placed before the voters for ratification or rejection at the Annual Town Election in 2006? (This is an advisory article) (Recommended by the Board of Selectmen 4-1-0)

1974 Yes

868 No

The question PASSED and was so declared.

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**TOWN OF MERRIMACK, NEW HAMPSHIRE**

**Financial Statements**

**June 30, 2004**

**and**

**Independent Auditor's Opinion**



**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**FINANCIAL STATEMENTS**  
**June 30, 2004**

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**TOWN OF MERRIMACK, NEW HAMPSHIRE  
FINANCIAL STATEMENTS  
June 30, 2004**

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# Vachon, Clukay & Co., PC

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*Certified Public Accountants*

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Manchester, New Hampshire 03101  
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FAX: 622-1452

## INDEPENDENT AUDITOR'S REPORT

To the Board of Selectmen and Town Manager  
Town of Merrimack, New Hampshire

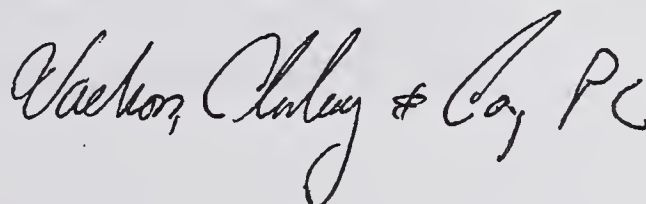
We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Merrimack, New Hampshire (The Town) as of and for the year ended June 30, 2004, which collectively comprise the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of Merrimack's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the basic financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Merrimack as of June 30, 2004, and the respective changes in financial position, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The Management's Discussion and Analysis and the Required Supplementary Information on pages 2-9 and 30-33, respectively, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Merrimack's basic financial statements. The combining financial statements listed as schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.



September 8, 2004

## MANAGEMENT'S DISCUSSION AND ANALYSIS

Having responsibility for the financial management of the Town of Merrimack ("Town"), we offer readers of the Town's financial statements this narrative overview and analysis of the financial activities of the Town for the fiscal year ended June 30, 2004.

### Financial Highlights

As of June 30, 2004, the assets of the Town exceeded its liabilities by \$94,734,802 (net assets). Of this amount, \$8,455,822 (unreserved net assets) may be used to meet the Town's ongoing obligations to citizens and creditors.

The Town's net assets increased by \$2,203,223.

As of June 30, 2004, the Town's governmental funds reported combined ending fund balances of \$23,851,011, an increase of \$61,756 in comparison with the prior year. Of this total amount, \$10,474,031 (44%) is available for spending at the Town's discretion (unreserved fund balance).

As of June 30, 2004, the \$2,474,489 unreserved fund balance of the General Fund represented 12% of total General Fund expenditures.

During the 2003-04 fiscal year, the Town's total debt decreased by \$653,542 (8%). This decrease was due solely to principal payments, as no new debt was issued.

### Overview of the Financial Statements

The following discussion and analysis are intended to serve as an introduction to the Town's basic financial statements. The Town's basic financial statements comprise three components: government-wide financial statements; fund financial statements; and notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

***Government-wide financial statements.*** The government-wide financial statements are designed to provide readers with a broad overview of the Town's finances, in a manner similar to a private-sector business.

The Statement of Net Assets presents information on all of the Town's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The Statement of Activities presents information showing how the Town's net assets changed during 2003-04. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows.



Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g. uncollected taxes and earned but unused vacation leave).

**Fund financial statements.** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town can be divided into two categories: governmental funds and fiduciary funds.

**Governmental funds.** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Town maintains seven individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund and the Sewer Fund, which are considered to be major funds. Data from the other five governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of combining statements elsewhere in this report.

**Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statement, because the resources of those funds are not available to support the Town's own programs.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information. The Town adopts an annual appropriated budget for all of its governmental funds. A budgetary comparison statement for the General and Sewer Fund has been provided to demonstrate compliance with this budget. Information concerning the Town's progress in funding its obligation to provide pension benefits to its employees is also presented.

The combining statements, referred to above in connection with non-major governmental funds, are presented immediately following the required supplementary information on pensions.

### Government-Wide Financial Analysis

As noted above, net assets may serve over time as a useful indicator of a government's financial position. In the case of the Town, assets exceeded liabilities by \$94,734,802 at June 30, 2004.

By far the largest portion of the Town's net assets (78%) reflects its investment in capital assets (e.g., land, buildings and system, other improvements, machinery, equipment, and infrastructure), less any related debt used to acquire those assets that is still outstanding. The Town uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Town's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

#### Town of Merrimack Net Assets Governmental Activities

|   | <u>06/30/04</u>   | <u>06/30/03</u>   |
|---|-------------------|-------------------|
| Current assets                                  | \$ 54,405,700     | \$ 48,155,384     |
| Capital assets                                  | <u>81,113,544</u> | <u>79,713,289</u> |
| Total assets                                    | 135,519,244       | 127,868,673       |
| <br>Long-term liabilities outstanding           | <br>8,145,273     | <br>8,798,601     |
| Current liabilities                             | <u>32,639,169</u> | <u>26,538,493</u> |
| Total liabilities                               | 40,784,442        | 35,337,094        |
| <br>Net assets:                                 |                   |                   |
| Invested in capital assets, net of related debt | 74,020,604        | 71,966,807        |
| Restricted                                      | 12,258,376        | 1,508,576         |
| Unrestricted                                    | <u>8,455,822</u>  | <u>19,056,196</u> |
| Total net assets                                | \$ 94,734,802     | \$92,531,579      |



An additional portion of the Town's net assets (13%) represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net assets (\$8,455,822) may be used to meet the government's ongoing obligations to citizens and creditors.

At June 30, 2004, the Town is able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental activities. The same situation held true for the prior fiscal year.

As indicated by the schedule below, the Town's net assets increased by \$2,203,223 during 2003-04.

| Town of Merrimack<br>Changes in Net Assets |                   |                   |
|--|-------------------|-------------------|
|  | <u>2003-04</u>    | <u>2002-03</u>    |
| Revenues:                                  |                   |                   |
| Program revenues:                          |                   |                   |
| Charges for services                       | \$ 5,385,888      | \$ 5,718,450      |
| Operating grants and contributions         | 854,251           | 824,835           |
| Capital grants and contributions           | 1,250,573         | 856,018           |
| General revenues:                          |                   |                   |
| Property taxes and other taxes             | 12,457,720        | 8,361,665         |
| Licenses and permits                       | 4,790,924         | 4,587,813         |
| Investment income                          | 646,724           | 284,322           |
| State shared revenues                      | 1,019,322         | 999,770           |
| Miscellaneous                              | <u>405,852</u>    | <u>264,169</u>    |
| Total revenues                             | 26,811,254        | 21,897,042        |
| Expenses:                                  |                   |                   |
| General government                         | 3,774,781         | 3,117,673         |
| Public safety                              | 8,925,719         | 8,039,319         |
| Highways and streets                       | 4,543,582         | 4,383,982         |
| Health and welfare                         | 153,281           | 143,078           |
| Sanitation                                 | 4,766,522         | 5,307,037         |
| Culture and recreation                     | 2,129,637         | 2,001,268         |
| Interest and fiscal charges                | <u>314,509</u>    | <u>308,886</u>    |
| Total expenses                             | <u>24,608,031</u> | <u>23,301,243</u> |
| Change in net assets                       | 2,203,223         | ( 1,404,201)      |
| Net assets – July 1                        | <u>92,531,579</u> | <u>93,935,780</u> |
| Net assets – June 30                       | \$94,734,802      | \$ 92,531,579     |

#### Financial Analysis of the Town's Funds

As noted above, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the Town's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Town's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of June 30, 2004, the Town's governmental funds reported combined fund balances of \$23,851,011, an increase of \$61,756 in comparison to the prior year. Of this total amount, \$10,474,031 (44%) constitutes unreserved fund balance, which is available for spending at the Town's discretion. The remainder of fund balance is reserved to indicate that it is not available for new spending, because it has already been committed: to endowments (\$1,717,250); to encumbrances (\$1,003,560); to capital reserve fund expenditures (\$10,541,126); to the purchase of a generator for an emergency shelter (\$95,000); and to library construction (\$20,044).

The General Fund is the chief operating fund of the Town. As of June 30, 2004, unreserved fund balance of the General Fund was \$2,474,489, while total fund balance amounted to \$3,487,067. As a measure of the General Fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents 12% of total general Fund expenditures, while total fund balance represents 17% of that same amount.

The fund balance of the Town's General Fund decreased by \$1,645,820 during 2003-04. Key factors in this decrease are as follows:

- Almost \$900,000 of fund balance was used for property tax relief.
- \$1.5 million was used for the construction of a solid waste transfer facility.
- Favorable overall budgetary variance of approximately \$900,000.

#### Budgetary Highlights

The Statement of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual demonstrates compliance with the adopted budget for 2003-04. The differences between the original budget and the final amended budget reflect the formal acceptance by the Board of Selectmen of unanticipated grants in accordance with RSA 31:95-b and Warrant Article 22 of the 1994 Town Meeting.

Actual revenues and transfers in of the General Fund fell short of budgetary estimates by \$490,252, and expenditures and transfers out were less than appropriated amounts by \$1,443,738. Major differences are identified below.

- A savings of over \$500,000 in wages and benefits was realized due primarily to vacancies and attrition.
- Due to the pending termination of the defined benefit pension plan, contributions to the plan exceeded related appropriations by more than \$600,000.



- Appropriations for solid waste disposal exceeded expenditures by almost \$600,000 due to an unanticipated reduction in solid waste tonnage from commercial haulers and to a voted budget adjustment, which was subsequently denied by the State Department of Revenue Administration.
- Actual tax abatements were less than projections by almost \$200,000.
- Supplemental appropriations associated with grants and other unanticipated revenue and amounting to approximately \$900,000 were unexpended and will be carried over to 2004-05. As a result, the related revenue was deferred in 2003-04 and will be recognized in 2004-05 in conjunction with expenditures.

Budgetary variances of the Sewer Fund and the other governmental funds were relatively immaterial.

### Capital Asset and Debt Administration

Capital assets. The Town's investment in capital assets as of June 30, 2004 amounted to \$74,020,604 (net of accumulated depreciation and related long-term debt). This investment in capital assets includes land, buildings and system, improvements, machinery and equipment, roads, bridges, and traffic signals and represents an increase of \$2,053,797 (3%) compared to the investment in capital assets at June 30, 2003.

#### Town of Merrimack Investment in Capital Assets

|                                    | <u>06/30/04</u>      | <u>06/30/03</u>      |
|------------------------------------|----------------------|----------------------|
| Land                               | \$ 16,454,450        | \$ 15,297,814        |
| Buildings and improvements         | 38,305,254           | 36,179,784           |
| Land improvements                  | 1,171,297            | 1,161,297            |
| Vehicles and equipment             | 16,722,054           | 16,571,369           |
| Infrastructure                     | 64,101,795           | 64,101,795           |
| Construction in progress           | <u>1,816,249</u>     | <u>1,407,544</u>     |
| Total investment in capital assets | 138,571,099          | 134,719,603          |
| Related long-term debt             | ( 7,092,940)         | ( 7,746,480)         |
| Accumulated depreciation           | <u>( 57,457,555)</u> | <u>( 55,006,316)</u> |
| Net investment in capital assets   | \$ 74,020,604        | \$ 71,966,807        |

The increase in the Town's investment in capital assets is explained below.

|  |              |
|--|--------------|
| Solid waste disposal transfer facility                               | \$ 1,798,320 |
| Donated land on Amherst Road – 96 acres                              | 1,141,000    |
| Loaders for Wastewater Treatment and Highway                         | 455,100      |
| Turkey Hill athletic fields  | 239,194      |
| Replacement of roofs on Wastewater Treatment facilities              | 190,488      |
| Other capital assets acquisitions - individually less than \$100,000 | 762,585      |
| Principal payments on bonds  | 653,542      |
| Depreciation   | ( 2,772,968) |

|                         |              |
|-------------------------|--------------|
| Book value of disposals | ( 413,464)   |
| Net decrease            | \$ 2,053,797 |

Additional information on the Town's capital assets can be found in Note 6.

Long-term debt. As of June 30, 2004, the Town had total long-term debt outstanding of \$7,092,938. Although \$3,112,042 of this debt will be paid from sewer rents, the entire amount is backed by the full faith and credit of the Town.

Town of Merrimack  
Long-Term Debt

|                        | <u>06/30/04</u>  | <u>06/30/03</u>  |
|------------------------|------------------|------------------|
| Wasserman Park bonds   | \$ 180,896       | \$ 346,024       |
| Land acquisition bonds | 3,800,000        | 4,075,000        |
| Compost facility bonds | <u>3,112,042</u> | <u>3,325,456</u> |
| Total long-term debt   | \$7,092,938      | \$7,746,480      |

During 2003-04, the Town's total debt decreased by \$653,542 (8%). This decrease was due solely to principal payments, as no new debt was issued.

Additional information on the Town's long-term debt can be found in Note 8 of the financial statements.

Economic Factors and Next Year's Budget and Tax Rate

Economic factors. The general outlook for the Town's economy is positive. The unemployment rate for Merrimack has declined to 3.5% and compares favorably with the state and national averages of 3.3% and 5.4%, respectively. Furthermore, it appears that the steady industrial, commercial, and residential growth that Merrimack has experienced in recent years will continue to increase the tax base and to provide diverse employment opportunities.

Next year's budget and tax rate. The 2004-05 budget has already been adopted, and the 2004 property tax rate has already been set. Appropriations, net of non-tax revenues, have increased by \$803,964 (6.3%) compared to 2003-04 net appropriations. This is due almost entirely to the much greater cost of remote solid waste disposal that has resulted from the mandated closure of the landfill. A significant increase in the cost of health insurance and a sizeable reduction in the use of General Fund surplus for tax relief have also been major factors and have more than offset the savings that will be realized by the elimination of four full-time employee positions. Based on the 2004 property tax rate, the average residential property tax bill will increase by approximately 10.5%. This increase can be attributed mainly to: the 6.3% increase in the Town's net appropriations, a 10.2% increase in the Merrimack School District's net appropriations, and a decrease of over \$1 million in state aid for education.

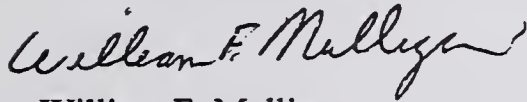


Requests For Information

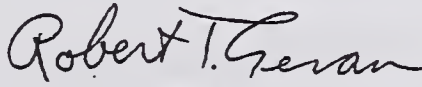
This financial report is designed to provide a general overview of the Town's finances for all those with an interest in the Town's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be directed to the following address.

Town of Merrimack  
Selectmen's Office  
PO Box 940  
Merrimack, NH 03054

Respectfully submitted,



William F. Mulligan  
Interim Town Manager



Robert T. Levan, CPA  
Finance Administrator

**EXHIBIT A**  
**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**Statement of Net Assets**  
**June 30, 2004**

|   | Governmental<br>Activities  |
|---|-----------------------------|
| <b>ASSETS</b>   |                             |
| Current Assets:   |                             |
| Cash and cash equivalents   | \$ 83,931                   |
| Equity in pooled cash and investments   | 34,252,966                  |
| Investments   | 13,275,969                  |
| Taxes receivable, net   | 4,706,198                   |
| Accounts receivable, net  | 1,593,324                   |
| Due from other governments  | 216,148                     |
| Prepaid expenses  | 261,950                     |
| Inventory   | 15,214                      |
| Total Current Assets  | <u>54,405,700</u>           |
| Noncurrent Assets:  |                             |
| Capital assets, net   | 81,113,544                  |
| Total Noncurrent Assets   | <u>81,113,544</u>           |
| Total Assets  | <u><u>\$135,519,244</u></u> |
| <b>LIABILITIES</b>  |                             |
| Current Liabilities:  |                             |
| Accounts payable  | \$ 1,770,801                |
| Accrued expenses  | 666,491                     |
| Retainage payable   | 29,811                      |
| Deferred revenue  | 26,583,874                  |
| Due to other governments  | 10,000                      |
| Deposits  | 771,847                     |
| Current portion of bonds payable  | 679,198                     |
| Current portion of compensated absences payable   | 427,147                     |
| Current portion of estimated liability for<br>landfill closure and postclosure care costs | <u>1,700,000</u>            |
| Total Current Liabilities   | <u>32,639,169</u>           |
| Noncurrent Liabilities:   |                             |
| Bonds payable   | 6,413,742                   |
| Compensated absences  | 831,531                     |
| Estimated liability for landfill closure and<br>postclosure care costs                    | <u>900,000</u>              |
| Total Noncurrent Liabilities  | <u>8,145,273</u>            |
| Total Liabilities   | <u><u>40,784,442</u></u>    |
| <b>NET ASSETS</b>   |                             |
| Invested in capital assets, net of related debt   | 74,020,604                  |
| Restricted for:   |                             |
| Special purposes  | 10,541,126                  |
| Permanent funds   | 1,717,250                   |
| Unrestricted  | <u>8,455,822</u>            |
| Total Net Assets  | <u>94,734,802</u>           |
| Total Liabilities and Net Assets  | <u><u>\$135,519,244</u></u> |

*See accompanying notes to the basic financial statements*



**EXHIBIT B**  
**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**Statement of Activities**  
**For the Year Ended June 30, 2004**

| Functions/Programs              | <u>Expenses</u>      | <u>Program Revenues</u>         |   |   | <u>Net (Expense) Revenue<br/>and Changes<br/>in Net Assets</u> |
|---------------------------------|----------------------|---------------------------------|---|---|--|
|                                 |                      | <u>Charges for<br/>Services</u> | <u>Operating<br/>Grants and<br/>Contributions</u> | <u>Capital Grants<br/>and<br/>Contributions</u> |  |
| <b>Governmental Activities:</b> |                      |                                 |   |   |  |
| General government              | \$ 3,774,781         | \$ 256,987                      |   |   | \$ (3,517,794)   |
| Public safety                   | 8,925,719            | 795,129                         | \$ 349,120  |   | (7,781,470)  |
| Highways and streets            | 4,543,582            | 16,843                          | 497,631   |   | (4,029,108)  |
| Health and welfare              | 153,281              | -                               |   |   | (153,281)  |
| Sanitation                      | 4,766,522            | 4,114,087                       |   | \$ 72,452                                       | (579,983)  |
| Culture and recreation          | 2,129,637            | 202,842                         | 7,500   |   | (1,919,295)  |
| Capital outlay                  | -                    | -                               |   | 1,178,121                                       | 1,178,121  |
| Interest and fiscal charges     | 314,509              | -                               | -   | -   | (314,509)  |
| Total governmental activities   | <u>\$ 24,608,031</u> | <u>\$ 5,385,888</u>             | <u>\$ 854,251</u>                                 | <u>\$ 1,250,573</u>                             | <u>(17,117,319)</u>  |
| <b>General revenues:</b>        |                      |                                 |   |   |  |
|                                 |                      |                                 |   |   | 12,457,720   |
|                                 |                      |                                 |   |   | 4,790,924  |
|                                 |                      |                                 |   |   |  |
|                                 |                      |                                 |   |   | 1,013,635  |
|                                 |                      |                                 |   |   | 5,687  |
|                                 |                      |                                 |   |   | 646,724  |
|                                 |                      |                                 |   |   | 405,852  |
|                                 |                      |                                 |   |   | <u>19,320,542</u>  |
|                                 |                      |                                 |   |   | 2,203,223  |
|                                 |                      |                                 |   |   | <u>92,531,579</u>  |
|                                 |                      |                                 |   |   | <u>\$ 94,734,802</u>   |

*See accompanying notes to the basic financial statements*

**EXHIBIT C**  
**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**Balance Sheet**  
**Governmental Funds**  
**June 30, 2004**

|                                       | General<br>Fund      | Sewer<br>Fund       | Capital<br>Reserve<br>Funds | Other<br>Governmental<br>Funds | Total<br>Governmental<br>Funds |
|---------------------------------------|----------------------|---------------------|-----------------------------|--------------------------------|--------------------------------|
| <b>ASSETS</b>                         |                      |                     |                             |                                |                                |
| Cash and cash equivalents             | \$ 4,710             |                     | \$ 875                      | \$ 78,346                      | \$ 83,931                      |
| Equity in pooled cash and investments | 27,957,773           | \$ 5,636,146        | 298,595                     | 360,452                        | 34,252,966                     |
| Investments                           |                      |                     | 10,404,146                  | 2,871,823                      | 13,275,969                     |
| Taxes receivable, net                 | 4,730,743            |                     | 19,500                      |                                | 4,750,243                      |
| Accounts receivable, net              | 556,307              | 959,511             |                             | 77,506                         | 1,593,324                      |
| Due from other governments            | 216,148              |                     |                             |                                | 216,148                        |
| Due from other funds                  | 178,285              | 3,930               |                             |                                | 182,215                        |
| Prepaid expenses                      | 255,978              |                     |                             | 5,972                          | 261,950                        |
| Inventory                             | 15,214               |                     |                             |                                | 15,214                         |
| Total Assets                          | <u>\$ 33,915,158</u> | <u>\$ 6,599,587</u> | <u>\$ 10,723,116</u>        | <u>\$ 3,394,099</u>            | <u>\$ 54,631,960</u>           |
| <b>LIABILITIES</b>                    |                      |                     |                             |                                |                                |
| Accounts payable                      | \$ 1,037,064         | \$ 77,601           |                             | \$ 7,389                       | \$ 1,122,054                   |
| Accrued expenses                      | 566,926              |                     |                             |                                | 566,926                        |
| Retainage payable                     | 14,259               | 15,552              |                             |                                | 29,811                         |
| Deferred revenue                      | 26,952,101           | 38,586              |                             | 31,515                         | 27,022,202                     |
| Due to other governments              | 10,000               |                     |                             |                                | 10,000                         |
| Due to other funds                    | 648,747              |                     | \$ 181,990                  | 225                            | 830,962                        |
| Deposits                              | 771,847              |                     |                             |                                | 771,847                        |
| Accrued compensated absences payable  | 427,147              |                     |                             |                                | 427,147                        |
| Total Liabilities                     | <u>30,428,091</u>    | <u>131,739</u>      | <u>181,990</u>              | <u>39,129</u>                  | <u>30,780,949</u>              |
| <b>FUND BALANCES</b>                  |                      |                     |                             |                                |                                |
| Reserved for endowments               |                      |                     |                             | 1,717,250                      | 1,717,250                      |
| Reserved for encumbrances             | 897,534              | 69,907              |                             | 36,119                         | 1,003,560                      |
| Reserved for special purposes         | 115,044              |                     | 10,541,126                  |                                | 10,656,170                     |
| Unreserved, reported in:              |                      |                     |                             |                                |                                |
| General fund                          | 2,474,489            |                     |                             |                                | 2,474,489                      |
| Special revenue funds                 |                      | 6,397,941           |                             | 512,956                        | 6,910,897                      |
| Permanent funds                       |                      |                     |                             | 1,088,645                      | 1,088,645                      |
| Total Fund Balances                   | <u>3,487,067</u>     | <u>6,467,848</u>    | <u>10,541,126</u>           | <u>3,354,970</u>               | <u>23,851,011</u>              |
| Total Liabilities and Fund Balances   | <u>\$ 33,915,158</u> | <u>\$ 6,599,587</u> | <u>\$ 10,723,116</u>        | <u>\$ 3,394,099</u>            |                                |

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds 81,069,499

Property taxes are recognized on an accrual basis in the statement of net assets, not the modified accrual basis 438,328

Long-term liabilities are not due and payable in the current period and therefore are not reported in the funds. Long-term liabilities at year end consist of:

|   |             |
|---|-------------|
| Bonds payable   | (7,092,940) |
| Accrued interest on long-term obligations                           | (99,565)    |
| Compensated absences  | (831,531)   |
| Estimated liability for landfill closure and postclosure care costs | (2,600,000) |

Net assets of governmental activities \$ 94,734,802

See accompanying notes to the basic financial statements



**EXHIBIT D**

**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**Statement of Revenues, Expenditures and Changes in Fund Balances**  
**Governmental Funds**  
**For the Year Ended June 30, 2004**

**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**Reconciliation of the Statement of Revenues, Expenditures**  
**and Changes in Fund Balances of Governmental Funds**  
**to the Statement of Activities**  
**For the Year Ended June 30, 2004**

|  | General Fund        | Sewer Fund          | Capital Reserve Funds | Other Governmental Funds | Total Governmental Funds |                     |
|--|---------------------|---------------------|-----------------------|--------------------------|--------------------------|---------------------|
| <b>Revenues:</b>   |                     |                     |                       |                          |                          |                     |
| Taxes  | \$ 12,365,508       |                     | \$ 83,000             |                          | \$ 12,448,508            |                     |
| Licenses and permits   | 4,511,623           | \$ 550              |                       | \$ 278,751               | 4,790,924                | \$ 61,756           |
| Intergovernmental  | 1,873,573           | 72,452              | 27,121                |                          | 1,973,146                |                     |
| Charges for services   | 1,811,613           | 3,533,817           |                       | 40,458                   | 5,385,888                |                     |
| Interest income  | 166,088             | 46,509              | 78,940                | 355,187                  | 646,724                  |                     |
| Miscellaneous  | 197,939             | 195,282             |                       | 38,812                   | 432,033                  |                     |
| Total Revenues   | <u>20,926,344</u>   | <u>3,848,610</u>    | <u>189,061</u>        | <u>713,208</u>           | <u>25,677,223</u>        |                     |
| <b>Expenditures:</b>   |                     |                     |                       |                          |                          |                     |
| Current operations:  |                     |                     |                       |                          |                          |                     |
| General government   | 3,635,396           |                     | 10,883                | 46,173                   | 3,692,452                |                     |
| Public safety  | 8,503,901           |                     |                       | 56,157                   | 8,560,058                |                     |
| Highways and streets   | 2,618,194           |                     |                       |                          | 2,618,194                |                     |
| Health and welfare   | 153,281             |                     |                       |                          | 153,281                  |                     |
| Sanitation   | 955,437             | 2,872,834           |                       |                          | 3,828,271                |                     |
| Culture and recreation   | 1,794,867           |                     |                       | 168,580                  | 1,963,447                |                     |
| Capital outlay   | 2,593,001           | 3,442               | 1,180,104             | 30,708                   | 3,807,255                | 1,464,726           |
| Debt service:  |                     |                     |                       |                          |                          |                     |
| Principal retirement   | 440,128             | 213,414             |                       |                          | 653,542                  |                     |
| Interest and fiscal charges  | 184,932             | 154,035             |                       |                          | 338,967                  |                     |
| Total Expenditures   | <u>20,879,137</u>   | <u>3,243,725</u>    | <u>1,190,987</u>      | <u>301,618</u>           | <u>25,615,467</u>        | 9,212               |
| Excess of revenues over (under) expenditures                           | <u>47,207</u>       | <u>604,885</u>      | <u>(1,001,926)</u>    | <u>411,590</u>           | <u>61,756</u>            | 653,542             |
| Other financing sources (uses):  |                     |                     |                       |                          |                          |                     |
| Operating transfers in   | 29,004              |                     | 1,719,531             | 2,500                    | 1,751,035                |                     |
| Operating transfers out  | <u>(1,722,031)</u>  |                     |                       | <u>(29,004)</u>          | <u>(1,751,035)</u>       |                     |
| Total other financing sources (uses)                                   | <u>(1,693,027)</u>  | <u>-</u>            | <u>1,719,531</u>      | <u>(26,504)</u>          | <u>-</u>                 | 24,458              |
| Excess of revenues and other sources under expenditures and other uses | <u>(1,645,820)</u>  | <u>604,885</u>      | <u>717,605</u>        | <u>385,086</u>           | <u>61,756</u>            |                     |
| Fund balances at beginning of year                                     | <u>5,132,887</u>    | <u>5,862,963</u>    | <u>9,823,521</u>      | <u>2,969,884</u>         | <u>23,789,255</u>        |                     |
| Fund balances at end of year   | <u>\$ 3,487,067</u> | <u>\$ 6,467,848</u> | <u>\$ 10,541,126</u>  | <u>\$ 3,354,970</u>      | <u>\$ 23,851,011</u>     | 84,130              |
|  |                     |                     |                       |                          |                          | <u>\$ 2,203,223</u> |

Change in Net Assets of Governmental Activities

See accompanying notes to the basic financial statements

**EXHIBIT E**  
**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**Statement of Fiduciary Net Assets**  
**Fiduciary Funds**  
**June 30, 2004**

|                                    | Pension<br>Trust<br><u>Fund</u> | Agency<br><u>Funds</u> |
|------------------------------------|---------------------------------|------------------------|
| <b>ASSETS</b>                      |                                 |                        |
| Investments                        | \$ 2,063,618                    | \$ 1,342,402           |
| Accounts receivable                | 10,984                          |                        |
| Due from other funds               | 648,747                         |                        |
| Due from other governments         |                                 | 13,955                 |
| Total assets                       | <u>\$ 2,723,349</u>             | <u>\$ 1,356,357</u>    |
| <b>LIABILITIES</b>                 |                                 |                        |
| Due to other funds                 |                                 | \$ 13,955              |
| Due to other governments           |                                 | 1,342,402              |
| Total liabilities                  | <u>\$ -</u>                     | <u>\$ 1,356,357</u>    |
| <b>NET ASSETS</b>                  |                                 |                        |
| Held in trust for pension benefits | <u>2,723,349</u>                |                        |
| Total net assets                   | <u>\$ 2,723,349</u>             |                        |

*See accompanying notes to the basic financial statements*



**EXHIBIT F**  
**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**Statement of Changes in Fiduciary Net Assets**  
**Fiduciary Funds**  
**For the Year Ended June 30, 2004**

|   | Pension<br>Trust<br>Fund |
|---|--------------------------|
| ADDITIONS:                                    |                          |
| Employer contributions                        | \$ 805,264               |
| Investment earnings:                          |                          |
| Interest                                      | 57,518                   |
| Net increase in the fair value of investments | 92,200                   |
| Net investment earnings                       | 149,718                  |
| Total Additions                               | 954,982                  |
| DEDUCTIONS:                                   |                          |
| Benefits                                      | 196,601                  |
| Administrative expenses                       | 15,826                   |
| Total Deductions                              | 212,427                  |
| Change in Net Assets                          | 742,555                  |
| Net assets - beginning of year                | 1,980,794                |
| Net assets - end of year                      | \$ 2,723,349             |

*See accompanying notes to the basic financial statements*

**TOWN OF MERRIMACK, NEW HAMPSHIRE  
NOTES TO BASIC FINANCIAL STATEMENTS  
For the Year Ended June 30, 2004**

**NOTE 1—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The accounting policies of the Town of Merrimack, New Hampshire conform to accounting policies generally accepted in the United States of America for local governmental units, except as indicated hereinafter. The following is a summary of significant accounting policies.

***Financial Reporting Entity***

The Town of Merrimack, New Hampshire (the Town) was incorporated in 1746. The Town operates under the Town Meeting/Town Manager form of government and performs local governmental functions authorized by State law.

The financial statements include those of the various departments governed by the Board of Selectmen and other officials with financial responsibility, including the Town Trustees of Trust Funds and the Trustees of the Merrimack Public Library.

***Basis of Presentation***

The Town's basic financial statements consist of government-wide statements, including a statement of net assets and a statement of activities, and fund financial statements which provide a more detailed level of financial information.

**1. Government-Wide Financial Statements:**

The statement of net assets and the statement of activities display information about the Town as a whole. These statements include the financial activities of the primary government, except for fiduciary funds.

The statement of net assets presents the financial condition of the governmental activities of the Town at year end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the Town's governmental activities. Direct expenses are those that are specifically associated with a service, program or department and therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program and interest earned on grants that is required to be used to support a particular program. Revenues which are not classified as program revenues are presented as general revenues of the Town. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the Town.

**2. Fund Financial Statements:**

During the year, the Town segregates transactions related to certain Town functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the Town at this more detailed level. The focus of governmental fund financial statements is on major funds. Each major fund is presented in a separate column. Nonmajor funds are aggregated and presented in a single column. The fiduciary funds are reported by type.



**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2004**

***Fund Accounting***

The Town uses funds to maintain its financial records during the fiscal year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. There are two categories of funds: governmental and fiduciary.

**1. Governmental Funds:**

Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the Town's major governmental funds:

The General Fund is the operating fund of the Town and is used to account for all financial resources except those required to be accounted for in another fund.

The Sewer Fund accounts for all revenues and expenses pertaining to the Town's sanitation operations.

**2. Fiduciary Funds:**

Fiduciary fund reporting focuses on net assets and changes in net assets. The fiduciary fund category is split into two classifications: pension trust funds and agency funds. Trust funds are used to account for assets held by the Town under a trust agreement for individuals, private organizations, or other governments and are therefore not available to support the Town's own programs. The pension trust fund accounts for the activities of the Defined Benefit Pension Plan, which accumulates resources for pension benefit payments for qualified town employees. The Town's agency fund is custodial in nature (assets equal liabilities) and does not involve the measurement of results of operations. The Town's agency fund accounts for the Underage Drinking Initiative Grant program and the School District's capital reserve funds.

***Measurement Focus***

**1. Government-Wide Financial Statements:**

The government-wide financial statements are prepared using the economic resources measurement focus. All assets and liabilities associated with the operation of the Town are included on the Statement of Net Assets.

**2. Fund Financial Statements:**

All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental

**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2004**

activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

The pension trust funds are reported using the economic resources measurement focus.

***Basis of Accounting***

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. Fiduciary funds also use the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue, and in the presentation of expenses versus expenditures.

**1. Revenues – Exchange and Non-exchange Transactions:**

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the Town, available means expected to be received within sixty days of fiscal year end.

Non-exchange transactions, in which the Town receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied (see Note 2). Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the Town must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the Town on a reimbursement basis. On a modified accrual basis, revenue from non-exchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year end: property taxes and interest on investments.

Licenses and permits, charges for services, and miscellaneous revenues (except interest on investments) are recorded as revenues when received in cash because they are generally not measurable until actually received.

**2. Deferred Revenue:**

Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied. Grants and entitlements received before the eligibility requirements are met are recorded as deferred revenue. On governmental fund financial statements, receivables that will not be collected within the available period have also been reported as deferred revenue.



**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2004**

**3. Expenses/Expenditures:**

On the accrual basis of accounting, expenses are recognized at the time they are incurred.

The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization are not recognized in governmental funds.

***Budgetary Data***

The Town's budget represents departmental appropriations as authorized by annual or special Town meetings. The Selectmen may transfer funds between operating categories as they deem necessary. The Town adopts its budget under State regulations, which differ somewhat from accounting principles generally accepted in the United States of America in that the focus is on the entire governmental unit rather than on the basis of fund types.

State law requires balanced budgets but permits the use of beginning fund balance to reduce the property tax rate. For the year ended June 30, 2004, the Town applied \$2,672,764 of its unappropriated fund balance to fund appropriations and to reduce property taxes.

***Encumbrance Accounting***

Encumbrance accounting, under which purchase orders and other commitments for expenditure of monies are recorded in order to reserve a portion of the applicable appropriation, is employed as an extension of formal budgetary integration in Governmental Funds. Encumbrances outstanding at year end are reported as a component of fund balance since they do not constitute expenditures or liabilities, but rather commitments related to unperformed contracts for goods and services.

***Cash and Cash Equivalents***

The Town pools its cash resources for the governmental funds. Cash applicable to a particular fund is reflected as "equity in pooled cash and investments". If a cash deficiency occurs it is recorded as an interfund balance. The deposits and investments of the Library Fund, the Capital Reserve and Permanent Funds and the Pension Trust Fund are held separately from those of other Town funds.

***Investments***

Investments are stated at their fair value in all funds. The investment in land in the permanent fund is stated at cost. Certificates of deposit with a maturity of greater than ninety days from the date of issuance are included in investments.

***Taxes Receivable***

Taxes levied during the current fiscal year and prior and uncollected at June 30, 2004 are recorded as receivables net of reserves for estimated uncollectibles of \$46,434.

**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2004**

***Prepaid Expenses***

Payments made to vendors for services that will benefit periods beyond June 30, 2004 are recorded as prepaid items.

***Inventory***

On government-wide financial statements, inventories are presented at the lower of cost or market on a first-in, first-out basis and are expensed when used.

On fund financial statements, inventories of governmental funds are stated at cost. Cost is determined on a first-in, first out basis. Inventory in governmental funds consists of expendable supplies held for consumption. The cost of inventory items is recorded as an expenditure in the governmental fund types when purchased.

***Capital Assets***

General capital assets result from expenditures in the governmental funds. These assets are reported in the government-wide statement of net assets, but are not reported in the fund financial statements.

All capital assets including infrastructure are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated fixed assets are recorded at their fair market values as of the date received. The Town maintains a capitalization threshold of \$10,000. The Town's infrastructure consists of roads, bridges, sidewalks, sewer collection and treatment system, and similar items. Improvements are capitalized; the costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not. Interest incurred during the construction of capital assets is also capitalized.

All reported capital assets except for land and construction in progress are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets. Useful lives for infrastructure were estimated based on the Town's historical records of necessary improvements and replacement. Depreciation is computed using the straight-line method over the following useful lives:

| <u>Description</u>         | <u>Years</u> |
|----------------------------|--------------|
| Infrastructure             | 50           |
| Land improvements          | 7-50         |
| Buildings and improvements | 20-45        |
| Vehicles and equipment     | 6-20         |

***Compensated Absences***

Employees earn vacation and sick leave as they provide services. Provision is made in the annual budget for vacation and sick leave. Pursuant to Town personnel policy and collective bargaining agreements, employees may accumulate (subject to certain limitations) unused sick pay earned and, upon retirement, resignation or death will be compensated for such amounts at current rates of pay.



**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2004**

For governmental fund financial statements, compensated absences are reported as liabilities and expenditures as payments come due each period upon the occurrence of employee death or retirement. The entire compensated absence liability is reported on the government-wide financial statements.

***Accrued Liabilities and Long-Term Obligations***

All payables and accrued liabilities are reported in the government-wide financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current resources, are reported as obligations of the funds. However, compensated absences that will be paid from governmental funds are reported as liabilities in the fund financial statements only to the extent that they are due for payment during the current fiscal year. General obligation bonds that will be paid from governmental funds are recognized as a liability in the fund financial statements when due.

***Net Assets***

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances on any borrowings used for the acquisition, construction or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the Town or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

The Town's policy is to first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net assets are available.

***Fund Balance Reserves***

The Town reserves those portions of fund balance which are legally segregated for a specific future use or which do not represent available expendable resources and, therefore, are not available for appropriation or expenditure. Unreserved fund balance indicates that portion which is available for appropriation in future periods. A fund balance reserve has been established for encumbrances and special purposes.

Exchange transactions between funds are reported as revenues in the seller funds and as expenditures/expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after non-operating revenues/expenses in the proprietary funds. Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements.

***Estimates***

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America require management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results may differ from those estimates.

**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2004**

**NOTE 2--PROPERTY TAXES**

Taxes are levied on the assessed valuation of all taxable real property as of the prior April 1 (\$2,518,345,722 as of April 1, 2003) and are due in two installments on July 1, 2003 and December 1, 2003. Taxes paid after the due dates accrue interest at 12% per annum. Property taxes are recognized as revenue when received in cash or if available to finance current period operations (within sixty days of year end).

Under State law, the Tax Collector obtains tax liens on properties which have unpaid taxes in the following calendar year after taxes were due for the amount of unpaid taxes, interest and costs. These priority tax liens accrue interest at 18% per annum. If the property is not redeemed within a two year redemption period, the property is tax deeded to the Town.

In accordance with State law, the Town collects taxes for the Merrimack School District and Hillsborough County, independent governmental units, which are remitted to them as required by law. The Town also collects State of New Hampshire Education taxes, which are remitted directly to the school district. Taxes appropriated during the year were \$35,151,474 and \$3,064,318 for the Merrimack School District and Hillsborough County, respectively. These taxes are not recognized as revenues in these financial statements. The Town bears responsibility for uncollected taxes.

**NOTE 3--RISK MANAGEMENT**

The Town is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the year ended June 30, 2004, the Town was a member of the New Hampshire Municipal Association Property-Liability Insurance Trust, Inc. (NHMA-PLIT) and the New Hampshire Public Risk Management Exchange (PRIMEX). The Town currently reports all of its risk management activities in its General Fund. The Trust is classified as a "Risk Pool" in accordance with accounting principles generally accepted in the United States of America.

NHMA-PLIT is a Trust organized to provide certain property and liability insurance coverages to member towns, cities, and other qualified political subdivision of New Hampshire. As a member of the NHMA-PLIT, the Town shares in contributing to the cost of and receiving benefits from a self-insured pooled risk management program. The program includes a Self Insured Retention Fund from which is paid up to \$500,000 for each and every covered property, crime and/or liability loss.

PRIMEX provides statutory worker's compensation coverage to member towns, cities, and other qualified political subdivisions of New Hampshire. The Trust is self-sustaining through annual member premiums and provides coverage for the statutorily required workers' compensation benefits and employer's liability coverage up to \$2,000,000. The program includes a Loss Fund from which is paid up to \$500,000 for each and every covered claim.

The Trust agreements permit the Trusts to make additional assessments to members should there be a deficiency in Trust assets to meet its liabilities. Accounting principles generally accepted in the United States of America require members of pools with a sharing of risk to determine whether or not such assessment is probable and, if so, a reasonable estimate of such assessment. At this time, the Trusts foresee no likelihood of an additional assessment for any of the past years.



**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2004**

Claims expenditures and liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. These losses include an estimate of claims that have been incurred but not reported. Based on the best available information there is no liability at June 30, 2004.

**NOTE 4--CASH AND INVESTMENTS**

The Town has combined the cash resources of its governmental fund types. For accounting and reporting purposes, that portion of the pooled cash balance is reported in the specific fund as equity in pooled cash and investments.

The Town's investment policy for governmental fund types requires that deposits and investments be made in New Hampshire based financial institutions that are participants in one of the federal depository insurance programs. A maximum of \$2,000,000 may be invested without perfected collateral in any one bank. An unsecured deposit or an investment of more than \$100,000 must meet criteria set by the Board of Selectmen regarding the bank's financial condition. Investments for other funds are at the discretion of the trustees of those funds.

The Town participates in the New Hampshire Public Deposit Investment Pool, (NHPDIP) an external investment pool. The NHPDIP is not registered with the United States Securities and Exchange Commission as an investment company. The NHPDIP was created by state law and is administered by a public body of state, local and banking officials.

At year end, the carrying amount of the Town's cash deposits for its governmental and fiduciary funds was \$12,842,228 and the bank balance was \$8,434,576. The entire bank balance was covered by federal depository insurance or collateralized with securities held by an agent in the Town's name.

The Town's investments are categorized to provide an indication of the level of risk assumed by the Town of Merrimack. Category 1 includes investments that are insured or registered or for which the securities are held by the Town or its agent in the Town's name. Category 2 includes uninsured and unregistered investments for which the securities are held by the broker's or dealer's trust department or agent in the Town's name. Category 3 includes uninsured or unregistered investments for which the securities are held by the broker or dealer, or by its trust department or agent but not in the Town's name.

At year end, the Town's investment balances for its governmental and fiduciary funds were as follows:

|   | Category             |                     |             | Fair                 |
|---|----------------------|---------------------|-------------|----------------------|
|   | 1                    | 2                   | 3           | Value                |
| Government securities   | \$ 893,409           |                     |             | \$ 893,409           |
| Corporate bonds   |                      | \$ 326,393          |             | 326,393              |
| Corporate stocks  |                      | 3,022,608           |             | 3,022,608            |
| Repurchase agreements   | 17,422,404           |                     |             | 17,422,404           |
|   | <u>\$ 18,315,813</u> | <u>\$ 3,349,001</u> | <u>\$ -</u> | 21,664,814           |
| Investments in land   |                      |                     |             | 1,575                |
| Investments in mutual funds   |                      |                     |             | 800,489              |
| Investments in money market funds                                       |                      |                     |             | 156,956              |
| Investments in New Hampshire Public<br>Deposit Investment Pool (NHPDIP) |                      |                     |             | <u>15,552,824</u>    |
| Total Investments   |                      |                     |             | <u>\$ 38,176,658</u> |

**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2004**

Investments in mutual funds and NHPDIP are not investment securities and, as such, are not categorized by risk.

**NOTE 5--DUE FROM OTHER GOVERNMENTS**

Receivables from other governments at June 30, 2004 consists of state shared revenues, EPA funding and other miscellaneous amounts due from federal and state sources. All receivables are considered collectible in full and will be received within one year. A summary of the principal items of intergovernmental receivables is as follows:

|  |                   |
|--|-------------------|
| Due from State of New Hampshire          | \$ 135,247        |
| Due from U.S. Treasury                   | 5,044             |
| Due from Environmental Protection Agency | 75,857            |
|  | <u>\$ 216,148</u> |

**NOTE 6--CAPITAL ASSETS**

The following is a summary of changes in capital assets in the governmental funds:

|   | Balance<br>07/01/03  | Additions           | Reductions          | Balance<br>06/30/04  |
|---|----------------------|---------------------|---------------------|----------------------|
| Governmental activities:                      |                      |                     |                     |                      |
| Capital assets not depreciated:               |                      |                     |                     |                      |
| Land  | \$ 15,297,814        | \$ 1,168,631        | \$ (11,995)         | \$ 16,454,450        |
| Construction in process                       | 1,407,544            | 456,705             | (48,000)            | 1,816,249            |
| Total capital assets not being depreciated    | <u>16,705,358</u>    | <u>1,625,336</u>    | <u>(59,995)</u>     | <u>18,270,699</u>    |
| Other capital assets:                         |                      |                     |                     |                      |
| Infrastructure                                | 64,101,795           |                     |                     | 64,101,795           |
| Land improvements                             | 1,161,297            | 10,000              |                     | 1,171,297            |
| Buildings and improvements                    | 36,179,784           | 2,125,469           |                     | 38,305,253           |
| Vehicles and equipment                        | 16,571,369           | 873,883             | (723,197)           | 16,722,055           |
| Total other capital assets at historical cost | <u>118,014,245</u>   | <u>3,009,352</u>    | <u>(723,197)</u>    | <u>120,300,400</u>   |
| Less accumulated depreciation for:            |                      |                     |                     |                      |
| Infrastructure                                | (27,675,766)         | (1,278,865)         |                     | (28,954,631)         |
| Land improvements                             | (765,967)            | (37,920)            |                     | (803,887)            |
| Buildings and improvements                    | (17,262,997)         | (638,668)           |                     | (17,901,665)         |
| Vehicles and equipment                        | (9,301,584)          | (817,514)           | 321,726             | (9,797,372)          |
| Total accumulated depreciation                | <u>(55,006,314)</u>  | <u>(2,772,967)</u>  | <u>321,726</u>      | <u>(57,457,555)</u>  |
| Total other capital assets, net               | <u>63,007,931</u>    | <u>236,385</u>      | <u>(401,471)</u>    | <u>62,842,845</u>    |
| Total capital assets, net                     | <u>\$ 79,713,289</u> | <u>\$ 1,861,721</u> | <u>\$ (461,466)</u> | <u>\$ 81,113,544</u> |

Depreciation expense was charged to governmental functions as follows:



**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2004**

|  |                     |
|--|---------------------|
| General government                                 | \$ 63,912           |
| Public safety                                      | 261,654             |
| Highways and streets                               | 1,443,015           |
| Sanitation   | 865,761             |
| Culture and recreation                             | 138,625             |
| Total governmental activities depreciation expense | <u>\$ 2,772,967</u> |

**NOTE 7—EMPLOYEE BENEFIT PLANS**

***Defined Benefit Pension Plan***

The Town has a non-contributory defined benefit pension plan for all non-union employees who are not a member of another retirement plan, who have completed a year of service, worked 1,000 or more hours in the plan year, and have attained the age of 21 (45 participants for the year ending June 30, 2004). The Town makes actuarially determined annual contributions to the pension plan equal to amounts allowed by the Internal Revenue Code (\$173,338 for the year ended June 30, 2004). Significant actuarial assumptions are described below. Covered wages under the plan were \$903,525 or 9.0% of total wages paid to all employees of \$10,310,618. Pension costs include current service costs, which are accrued and funded on a current basis, and prior costs, which are amortized over ten years.

The pension plan provides pension and death benefits. A member may retire after reaching the age of 55 and five years participation in the plan. Benefits vest at 100% after 5 years of service. Employees who retire at or after age 55 with 15 or more years of service are entitled to pension payments for the remainder of their lives equal to 30% of their final five-year average compensation, reduced for less than 15 years of service. The plan provides a death benefit equal to the present value of the deceased member's total accrued benefit.

Contributions from the Town are recognized as revenue in the period in which employees provide services to the Town. Investment income is recognized as earned by the pension plan. The net appreciation (depreciation) in the fair value of investments held by the pension plan is recorded as an increase (decrease) to investment income based on the market value of investments as of the date of the balance sheet. (See Note 4 for investment composition). There are no investments with parties related to the pension plan. Benefits and refunds are recognized when due and payable. The Town includes pension administrative costs in its annual operating budget.

The annual required contribution for the year ending June 30, 2004, of \$173,338 was determined as part of the July 1, 2003, actuarial valuation using the aggregate actuarial cost method, which does not identify or separately amortize unfunded actuarial liabilities. Because of the Town's contribution policy described above there is no net pension obligation. Significant actuarial assumptions used in the valuation include a rate of return on pre and post retirement assets of 6.5% annually, no pre-retirement withdrawal assumed, 2.5% level increase in salary scale, and a rate of 6.8% on pre and post retirement current liabilities. No changes in actuarial assumptions or benefit provisions that would significantly affect the valuation of the plan have occurred for the last six years.

Additional information required by the Governmental Accounting Standards Board follows these notes. This information is presented to enable the reader to assess the progress made by the Town in accumulating sufficient assets to pay pension benefits as they become due.

**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2004**

***New Hampshire Retirement System***

***Plan Description***

The Town contributes to the New Hampshire Retirement System (NHRS), a cost-sharing multiple-employer defined benefit pension plan administered by the NHRS Board of Trustees. The plan provides service, disability, death and vested retirement allowances to plan members and beneficiaries. Benefit provisions are established and may be amended by the New Hampshire State legislature. The NHRS issues a publicly available financial report that includes financial statements and required supplementary information for NHRS. That report may be obtained by writing to New Hampshire Retirement System, 4 Chenell Drive, Concord, New Hampshire 03301.

***Funding Policy***

Covered public safety employees are required to contribute 9.3% of their covered salary and the Town is required to contribute at an actuarially determined rate. The Town's contribution rates for the covered payroll of police officers and fire employees were 5.33% and 13.44%, respectively. The Town contributes 65% of the employer cost for police officers and fire employees and the State contributes the remaining 35% of the employer cost. In accordance with accounting principles generally accepted in the United States of America (GASB #24), on-behalf fringe benefits contributed by the State of New Hampshire of \$287,437 have been reported as a revenue and expenditure of the General Fund in these financial statements.

Per RSA-100:16, plan member contribution rates are established and may be amended by the New Hampshire State legislature and employer contribution rates are determined by the NHRS Board of Trustees based on an actuarial valuation. The Town's contributions to the NHRS for the years ending June 30, 2004, 2003, and 2002 were \$533,812, \$267,472, and \$273,133, respectively, equal to the required contributions for each year.

**NOTE 8—LONG-TERM OBLIGATIONS**

***Changes in Long-Term Obligations***

The changes in the Town's long-term obligations for the year ended June 30, 2004 are as follows:

|                          | Balance<br>07/01/03 | Additions        | Reductions          | Balance<br>06/30/04 | Due Within<br>One Year |
|--------------------------|---------------------|------------------|---------------------|---------------------|------------------------|
| Governmental activities: |                     |                  |                     |                     |                        |
| Bonds payable            | \$ 7,746,482        | \$ -             | \$ (653,542)        | \$ 7,092,940        | \$ 679,198             |
| Compensated absences     | 1,218,471           | 40,207           |                     | 1,258,678           | 427,147                |
|                          | <u>\$ 8,964,953</u> | <u>\$ 40,207</u> | <u>\$ (653,542)</u> | <u>\$ 8,351,618</u> | <u>\$ 1,106,345</u>    |

Payments on the general obligation bonds are paid out of the General Fund and the Sewer Fund. Compensated absences will be paid from the General Fund. Payments on the landfill closure and postclosure care costs are paid out of the Landfill Capital Reserve Fund and from transfers of fund balances and state grants.



**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2004**

***General Obligation Bonds***

Bonds payable at June 30, 2004 are comprised of the following individual issues:

|  |                     |
|--|---------------------|
| \$1,550,000 1989 Camp Naticook Bond due in annual installments of \$50,750 - \$180,899 through January 2, 2005; interest at 9.5%             | \$ 180,899          |
| \$4,725,549 Organic Waste Composting Facility Bonds due in annual payments of \$367,449, including interest at 4.632%, through April 1, 2003 | 3,112,041           |
| \$4,075,000 Green's Pond Land Bond due in annual installments of \$270,000 - \$275,000 through August 15, 2017; interest at 3.0% - 4.5%      | <u>3,800,000</u>    |
|  | <u>\$ 7,092,940</u> |

Debt service requirements to retire general obligation bonds outstanding at June 30, 2004 are as follows:

| Year Ending<br>June 30, | Principal           | Interest            | Totals              |
|-------------------------|---------------------|---------------------|---------------------|
| 2005                    | \$ 679,198          | \$ 305,146          | \$ 984,344          |
| 2006                    | 508,642             | 269,367             | 778,009             |
| 2007                    | 519,465             | 249,607             | 769,072             |
| 2008                    | 530,788             | 228,659             | 759,447             |
| 2009                    | 537,637             | 206,597             | 744,234             |
| 2010-2014               | 2,886,028           | 673,007             | 3,559,035           |
| 2015-2018               | <u>1,431,182</u>    | <u>111,644</u>      | <u>1,542,826</u>    |
|                         | <u>\$ 7,092,940</u> | <u>\$ 2,044,027</u> | <u>\$ 9,136,967</u> |

As included on the Statement of Activities (Exhibit B), interest expense for the year ended June 30, 2004 was \$314,509 on general obligation debt for the Town of Merrimack.

**NOTE 9—LANDFILL CLOSURE AND POSTCLOSURE CARE COSTS**

State and federal laws and regulations require that the Town place a final cover on its landfill when closed and perform certain maintenance and monitoring functions at the landfill site for thirty years after closure. An estimated liability has been recorded based on the future closure and postclosure care costs that will be incurred near or after the date the landfill no longer accepts waste. These landfill closure and postclosure care costs are based on the amount of the landfill used. The estimated liability for landfill closure and postclosure care costs has a balance of \$2,600,000 as of June 30, 2004, which is based on 98.5% usage of the landfill. The estimated total cost of landfill closure and postclosure care of \$2,600,000 is based on the amount that would be paid if all equipment, facilities and services required to close, monitor and maintain the landfill were acquired as of June 30, 2004. However, the actual cost of closure and postclosure care may be higher due to inflation, changes in technology, or changes in landfill laws and regulations.

**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2004**

The Town has established a landfill capital reserve to partially finance the closure and postclosure costs. At June 30, 2004, the balance in the landfill capital reserve is \$1,884,536. The remaining closure and postclosure care costs are expected to be financed through transfers of fund balances and state grants.

The following is a summary of changes in the estimated liability for closure and postclosure care costs for the year ended June 30, 2004:

|                         | Balance<br>07/01/03 | Additions   | Reductions         | Balance<br>06/30/04 | Amounts<br>Due Within<br>One Year |
|-------------------------|---------------------|-------------|--------------------|---------------------|-----------------------------------|
| Governmental activities | <u>\$ 2,669,350</u> | <u>\$ -</u> | <u>\$ (69,350)</u> | <u>\$ 2,600,000</u> | <u>\$ 1,700,000</u>               |

**NOTE 10—INTERFUND BALANCES AND TRANSFERS**

The Town has combined the cash resources of its governmental fund types. For accounting and reporting purposes, that portion of the pooled cash balance is reported in the specific fund as an interfund balance. Interfund balances at June 30, 2004 are as follows:

| <u>Fund</u>        | <u>Interfund<br/>Receivable</u> | <u>Interfund<br/>Payable</u> |
|--------------------|---------------------------------|------------------------------|
| Major Funds:       |                                 |                              |
| General Fund       | \$ 178,285                      | \$ 648,747                   |
| Sewer Fund         | 3,930                           |                              |
| Nonmajor Funds:    |                                 |                              |
| Governmental Funds |                                 | 182,215                      |
| Fiduciary Funds:   |                                 |                              |
| Pension Trust Fund | 648,747                         |                              |
|                    | <u>\$ 830,962</u>               | <u>\$ 830,962</u>            |

During the year, several interfund transactions occurred between funds. The General Fund received \$29,004 from the Solid Waste Disposal Fund as the fund was discontinued. The Heritage Commission Fund and the Capital Reserve Funds received funds from the General Fund. Interfund transfers for the year ended June 30, 2004 are as follows:

| <u>Fund</u>        | <u>Operating<br/>Transfers In</u> | <u>Operating<br/>Transfers Out</u> |
|--------------------|-----------------------------------|------------------------------------|
| Major Funds:       |                                   |                                    |
| General Fund       | \$ 29,004                         | \$ 1,722,031                       |
| Nonmajor Funds:    |                                   |                                    |
| Governmental Funds | 1,722,031                         | 29,004                             |
|                    | <u>\$ 1,751,035</u>               | <u>\$ 1,751,035</u>                |



**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO BASIC FINANCIAL STATEMENTS (CONTINUED)**  
**For the Year Ended June 30, 2004**

**NOTE 11—PERMANENT FUNDS**

Cemetery care funds are accounted for as permanent funds. The principal amounts of all cemetery care funds are restricted in that only income earned may be expended. Principal and income balances at June 30, 2004 are as follows:

|                | <u>Principal</u>    | <u>Income</u>       | <u>Total</u>        |
|----------------|---------------------|---------------------|---------------------|
| Cemetery Funds | \$ 1,687,250        | \$ 1,086,388        | \$ 2,773,638        |
| Library Funds  | 30,000              | 2,257               | 32,257              |
|                | <u>\$ 1,717,250</u> | <u>\$ 1,088,645</u> | <u>\$ 2,805,895</u> |

**NOTE 12—RESERVED FOR SPECIAL PURPOSES**

The balance reserved for special purposes at June 30, 2004 is as follows:

|   |                      |
|---|----------------------|
| Library Construction Capital Reserve Fund | \$ 20,044            |
| Emergency shelter generator               | 95,000               |
| Capital Reserve Funds                     | 10,541,126           |
|   | <u>\$ 10,656,170</u> |

**NOTE 13—COMMITMENTS AND CONTINGENCIES**

***Other Contingencies***

The Town participates in a number of federally assisted grant programs. These programs are subject to financial and compliance audits by the grantors or their representatives. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

**SCHEDULE 1****TOWN OF MERRIMACK, NEW HAMPSHIRE****Statement of Revenues, Expenditures and Changes in Fund Balances****Budget and Actual (Budgetary Basis) - General Fund****For the Year Ended June 30, 2004**

|   | <u>Budgeted Amounts</u> |                     | <u>Actual</u>       | Variance with<br>Final Budget -<br>Favorable<br>(Unfavorable) |
|---|-------------------------|---------------------|---------------------|---|
|   | <u>Original</u>         | <u>Final</u>        | <u>Amounts</u>      |   |
| Revenues:   |                         |                     |                     |   |
| Taxes   | \$ 12,135,839           | \$ 12,135,839       | \$ 12,418,765       | \$ 282,926  |
| Licenses and permits  | 4,383,012               | 4,383,012           | 4,511,623           | 128,611   |
| Intergovernmental   | 2,272,536               | 2,272,536           | 1,586,136           | (686,400)   |
| Charges for services  | 1,846,976               | 1,846,976           | 1,811,613           | (35,363)  |
| Interest income   | 225,000                 | 225,000             | 166,088             | (58,912)  |
| Miscellaneous   | 348,057                 | 348,057             | 197,939             | (150,118)   |
| Total Revenues  | <u>21,211,420</u>       | <u>21,211,420</u>   | <u>20,692,164</u>   | <u>(519,256)</u>  |
| Expenditures:   |                         |                     |                     |   |
| Current:  |                         |                     |                     |   |
| General government  | 2,833,433               | 2,833,509           | 3,649,223           | (815,714)   |
| Public safety   | 8,645,238               | 8,582,145           | 8,220,707           | 361,438   |
| Highways and streets  | 2,845,624               | 2,891,104           | 2,660,586           | 230,518   |
| Health and welfare  | 171,711                 | 171,711             | 153,281             | 18,430  |
| Sanitation  | 1,518,532               | 1,518,532           | 930,336             | 588,196   |
| Culture and recreation                                      | 1,864,068               | 1,911,961           | 1,803,648           | 108,313   |
| Capital outlay  | 2,607,509               | 3,534,416           | 2,580,574           | 953,842   |
| Debt service:   |                         |                     |                     |   |
| Principal retirement  | 440,128                 | 440,128             | 440,128             | -   |
| Interest and fiscal charges                                 | 184,933                 | 184,933             | 184,932             | 1   |
| Total Expenditures  | <u>21,111,176</u>       | <u>22,068,439</u>   | <u>20,623,415</u>   | <u>1,445,024</u>  |
| Excess revenues over<br>(under) expenditures                | <u>100,244</u>          | <u>(857,019)</u>    | <u>68,749</u>       | <u>925,768</u>  |
| Other financing uses:                                       |                         |                     |                     |   |
| Operating transfers in                                      |                         |                     | 29,004              | 29,004  |
| Operating transfers out                                     | <u>(1,720,745)</u>      | <u>(1,720,745)</u>  | <u>(1,722,031)</u>  | <u>(1,286)</u>  |
| Total other financing uses                                  | <u>(1,720,745)</u>      | <u>(1,720,745)</u>  | <u>(1,693,027)</u>  | <u>27,718</u>   |
| Excess revenues over (under)<br>expenditures and other uses | <u>(1,620,501)</u>      | <u>(2,577,764)</u>  | <u>(1,624,278)</u>  | <u>953,486</u>  |
| Fund balances at beginning of year                          |                         |                     |                     |   |
| - Budgetary Basis   | <u>4,652,139</u>        | <u>4,652,139</u>    | <u>4,652,139</u>    | <u>-</u>  |
| Fund balances at end of year                                |                         |                     |                     |   |
| - Budgetary Basis   | <u>\$ 3,031,638</u>     | <u>\$ 2,074,375</u> | <u>\$ 3,027,861</u> | <u>\$ 953,486</u>   |

*See accompanying notes to the required supplementary information*



**SCHEDULE 2**

**TOWN OF MERRIMACK, NEW HAMPSHIRE**

**Statement of Revenues, Expenditures and Changes in Fund Balances**

**Budget and Actual (Budgetary Basis) - Sewer Fund**

**For the Year Ended June 30, 2004**

|  | <u>Budgeted Amounts</u> |                     | <u>Actual</u>       | <u>Variance with</u>  |
|--|-------------------------|---------------------|---------------------|-----------------------|
|  | <u>Original</u>         | <u>Final</u>        | <u>Amounts</u>      | <u>Final Budget -</u> |
|  |                         |                     |                     | <u>Favorable</u>      |
|  |                         |                     |                     | <u>(Unfavorable)</u>  |
| Revenues:                                    |                         |                     |                     |                       |
| Licenses and permits                         | \$ 625                  | \$ 625              | \$ 550              | \$ (75)               |
| Intergovernmental                            | 72,452                  | 72,452              | 72,452              | -                     |
| Charges for services                         | 3,719,600               | 3,719,600           | 3,724,154           | 4,554                 |
| Interest income                              | 55,000                  | 55,000              | 46,509              | (8,491)               |
| Miscellaneous                                | 4,715                   | 4,715               | 4,945               | 230                   |
| Total Revenues                               | <u>3,852,392</u>        | <u>3,852,392</u>    | <u>3,848,610</u>    | <u>(3,782)</u>        |
| Expenditures:                                |                         |                     |                     |                       |
| Current:                                     |                         |                     |                     |                       |
| Sanitation                                   | 2,913,592               | 2,913,592           | 2,870,631           | 42,961                |
| Capital outlay                               | 5,000                   | 5,000               | 7,050               | (2,050)               |
| Debt service:                                |                         |                     |                     |                       |
| Principal retirement                         | 203,966                 | 203,966             | 213,414             | (9,448)               |
| Interest and fiscal charges                  | 163,483                 | 163,483             | 154,035             | 9,448                 |
| Total Expenditures                           | <u>3,286,041</u>        | <u>3,286,041</u>    | <u>3,245,130</u>    | <u>40,911</u>         |
| Excess revenues over<br>(under) expenditures | <u>566,351</u>          | <u>566,351</u>      | <u>603,480</u>      | <u>37,129</u>         |
| Fund balances at beginning of year           |                         |                     |                     |                       |
| - Budgetary Basis                            | <u>5,794,461</u>        | <u>5,794,461</u>    | <u>5,794,461</u>    | <u>-</u>              |
| Fund balances at end of year                 |                         |                     |                     |                       |
| - Budgetary Basis                            | <u>\$ 6,360,812</u>     | <u>\$ 6,360,812</u> | <u>\$ 6,397,941</u> | <u>\$ 37,129</u>      |

*See accompanying notes to the required supplementary information*

**SCHEDULE 3****TOWN OF MERRIMACK, NEW HAMPSHIRE****Defined Benefit Pension Plan****Required Supplementary Information****For the Year Ended June 30, 2004****Schedule of Funding Progress**

| <u>Actuarial<br/>Valuation Date</u> | <u>Actuarial<br/>Value of Assets</u> | <u>Actuarial<br/>Accrued<br/>Liability</u> | <u>Excess of Assets<br/>(over) under<br/>Actuarial Accrued<br/>Liability</u> | <u>Funded Ratio</u> | <u>Annual<br/>Covered<br/>Payroll</u> | <u>Excess<br/>(deficiency) as a<br/>Percentage of<br/>Covered Payroll</u> |
|-------------------------------------|--------------------------------------|--|--|---------------------|---------------------------------------|---|
| July 1, 1996                        | \$ 1,437,000                         | \$ 1,377,207                               | \$ (59,793)  | 104.34%             | \$ 1,906,228                          | 3.14%   |
| July 1, 1997                        | 1,612,857                            | 1,379,317                                  | (233,540)  | 116.93%             | 1,112,825                             | 20.99%  |
| July 1, 1998                        | 1,870,702                            | 1,369,812                                  | (500,890)  | 136.57%             | 1,022,175                             | 49.00%  |
| July 1, 1999                        | 2,189,339                            | 1,519,819                                  | (669,520)  | 144.05%             | 1,014,980                             | 65.96%  |
| July 1, 2000                        | 1,952,888                            | 1,601,038                                  | (351,850)  | 121.98%             | 896,860                               | 39.23%  |
| July 1, 2001                        | 1,690,270                            | 1,580,158                                  | (110,112)  | 106.97%             | 916,257                               | 12.02%  |
| July 1, 2002                        | 1,609,813                            | 1,747,974                                  | 138,161  | 92.10%              | 913,430                               | -15.13%   |
| July 1, 2003                        | 2,074,602                            | 1,846,574                                  | (228,028)  | 112.35%             | 903,525                               | 25.24%  |

**Employer Contributions**

| <u>Year Ended<br/>June 30</u> | <u>Annual<br/>Required<br/>Contribution</u> | <u>Percentage<br/>Contributed</u> |
|-------------------------------|---|-----------------------------------|
| 1997                          | \$ 111,435                                  | 116%                              |
| 1998                          | 86,406                                      | 114%                              |
| 1999                          | 49,037                                      | 136%                              |
| 2000                          | 86,376                                      | 114%                              |
| 2001                          | 46,454                                      | 118%                              |
| 2002                          | 94,789                                      | 97%                               |
| 2003                          | 159,384                                     | 284%                              |
| 2004                          | 173,338                                     | 465%                              |



**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**NOTES TO REQUIRED SUPPLEMENTARY INFORMATION**  
**June 30, 2004**

**NOTE 1—BUDGET TO ACTUAL RECONCILIATION**

***General Fund***

Amounts recorded as budgetary amounts in the Statement of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual (Budgetary Basis) – General Fund (Schedule 1) and in the Statement of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual (Budgetary Basis) – Sewer Fund (Schedule 2) are reported on the basis budgeted by the Town. Those amounts differ from those reported in conformity with accounting principles generally accepted in the United States of America in the Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds (Exhibit D). Property tax budgetary revenues are recognized when levied rather than when susceptible to accrual. General Fund budgetary expenditures were adjusted for encumbrances and on-behalf payments for fringe benefits as follows:

|   | <u>Revenues<br/>and Transfers</u> | <u>Expenditures<br/>and Transfers</u> |
|---|-----------------------------------|---------------------------------------|
| per Exhibit D   | \$ 20,955,348                     | \$ 22,601,168                         |
| Difference in property taxes meeting<br>susceptible to accrual criteria | 53,257                            |                                       |
| Encumbrances, June 30, 2003   |                                   | (865,819)                             |
| Encumbrances, June 30, 2004   |                                   | 897,534                               |
| On-behalf fringe benefits   | <u>(287,437)</u>                  | <u>(287,437)</u>                      |
| per Schedule 1  | <u>\$ 20,721,168</u>              | <u>\$ 22,345,446</u>                  |

The Sewer Fund budgetary expenditures were adjusted for encumbrances as follows:

|                             | <u>Expenditures<br/>and Transfers</u> |
|-----------------------------|---------------------------------------|
| per Exhibit D               | \$ 3,243,725                          |
| Encumbrances, June 30, 2003 | (68,502)                              |
| Encumbrances, June 30, 2004 | 69,907                                |
| per Schedule 2              | <u>\$ 3,245,130</u>                   |

**SCHEDULE A**  
**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**Combining Balance Sheet**  
**Governmental Funds - All Nonmajor Funds**  
**June 30, 2004**

|                                       | Special<br>Revenue<br>Funds | Permanent<br>Funds  | Combining<br>Totals |
|---------------------------------------|-----------------------------|---------------------|---------------------|
| <b>ASSETS</b>                         |                             |                     |                     |
| Cash and cash equivalents             | \$ 11,995                   | \$ 66,351           | \$ 78,346           |
| Equity in pooled cash and investments | 360,452                     |                     | 360,452             |
| Investments                           | 132,054                     | 2,739,769           | 2,871,823           |
| Accounts receivable, net              | 77,506                      |                     | 77,506              |
| Prepaid expenses                      | 5,972                       |                     | 5,972               |
| Total Assets                          | <u>\$ 587,979</u>           | <u>\$ 2,806,120</u> | <u>\$ 3,394,099</u> |
| <b>LIABILITIES</b>                    |                             |                     |                     |
| Accounts payable                      | \$ 7,389                    |                     | \$ 7,389            |
| Deferred revenue                      | 31,515                      |                     | 31,515              |
| Due to other funds                    | -                           | \$ 225              | 225                 |
| Total Liabilities                     | <u>38,904</u>               | <u>225</u>          | <u>39,129</u>       |
| <b>FUND BALANCES</b>                  |                             |                     |                     |
| Reserved for endowments               |                             | 1,717,250           | 1,717,250           |
| Reserved for encumbrances             | 36,119                      |                     | 36,119              |
| Unreserved, reported in:              |                             |                     |                     |
| Special revenue funds                 | 512,956                     |                     | 512,956             |
| Permanent funds                       |                             | 1,088,645           | 1,088,645           |
| Total Fund Balances                   | <u>549,075</u>              | <u>2,805,895</u>    | <u>3,354,970</u>    |
| Total Liabilities and Fund Balances   | <u>\$ 587,979</u>           | <u>\$ 2,806,120</u> | <u>\$ 3,394,099</u> |



**SCHEDULE A-1**  
**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**Combining Balance Sheet**  
**Governmental Funds - All Nonmajor Special Revenue Funds**  
**June 30, 2004**

|                                       | <u>Library<br/>Fine<br/>Fund</u> | <u>Fire<br/>Protection<br/>Area Fund</u> | <u>Cable<br/>Television<br/>Fund</u> | <u>Heritage<br/>Commission<br/>Fund</u> | <u>Combining<br/>Totals</u> |
|---------------------------------------|----------------------------------|--|--------------------------------------|---|-----------------------------|
| <b>ASSETS</b>                         |                                  |  |                                      |   |                             |
| Cash                                  | \$ 11,995                        |  |                                      |   | \$ 11,995                   |
| Equity in pooled cash and investments |                                  | \$ 61,740                                | \$ 289,046                           | \$ 9,666                                | 360,452                     |
| Investments                           | 132,054                          |  |                                      |   | 132,054                     |
| Accounts receivable                   |                                  | 3,356                                    | 74,150                               |   | 77,506                      |
| Prepaid expenses                      | 5,972                            |  |                                      |   | 5,972                       |
| Total Assets                          | <u>\$ 150,021</u>                | <u>\$ 65,096</u>                         | <u>\$ 363,196</u>                    | <u>\$ 9,666</u>                         | <u>\$ 587,979</u>           |
| <b>LIABILITIES</b>                    |                                  |  |                                      |   |                             |
| Accounts payable                      |                                  | \$ 4,680                                 | \$ 2,699                             | \$ 10                                   | \$ 7,389                    |
| Deferred revenue                      |                                  | 20,602                                   | 10,000                               | 913                                     | 31,515                      |
| Total Liabilities                     | <u>\$ -</u>                      | <u>25,282</u>                            | <u>12,699</u>                        | <u>923</u>                              | <u>38,904</u>               |
| <b>FUND BALANCES</b>                  |                                  |  |                                      |   |                             |
| Reserved for encumbrances             | 5,972                            |  | 30,147                               |   | 36,119                      |
| Unreserved, reported in:              |                                  |  |                                      |   |                             |
| Special revenue funds                 | 144,049                          | 39,814                                   | 320,350                              | 8,743                                   | 512,956                     |
| Total Fund Balances                   | <u>150,021</u>                   | <u>39,814</u>                            | <u>350,497</u>                       | <u>8,743</u>                            | <u>549,075</u>              |
| Total Liabilities and Fund Balances   | <u>\$ 150,021</u>                | <u>\$ 65,096</u>                         | <u>\$ 363,196</u>                    | <u>\$ 9,666</u>                         | <u>\$ 587,979</u>           |

**SCHEDULE B****TOWN OF MERRIMACK, NEW HAMPSHIRE****Combining Statement of Revenues, Expenditures and Changes in Fund Balances****Governmental Funds - All Nonmajor Funds****For the Year Ended June 30, 2004**

|  | Special<br>Revenue<br><u>Funds</u> | Permanent<br><u>Funds</u> | Combining<br><u>Totals</u> |
|--|------------------------------------|---------------------------|----------------------------|
| Revenues:  |                                    |                           |                            |
| Licenses and permits   | \$ 278,751                         |                           | \$ 278,751                 |
| Charges for services   | 40,458                             |                           | 40,458                     |
| Interest income  | 5,409                              | \$ 349,778                | 355,187                    |
| Miscellaneous  | 33,812                             | 5,000                     | 38,812                     |
| Total Revenues   | <u>358,430</u>                     | <u>354,778</u>            | <u>713,208</u>             |
| Expenditures:  |                                    |                           |                            |
| Current operations:  |                                    |                           |                            |
| General government   |                                    | 46,173                    | 46,173                     |
| Public safety  | 56,157                             |                           | 56,157                     |
| Culture and recreation   | 168,580                            |                           | 168,580                    |
| Capital outlay   | 30,708                             |                           | 30,708                     |
| Total Expenditures   | <u>255,445</u>                     | <u>46,173</u>             | <u>301,618</u>             |
| Excess of revenues over<br>(under) expenditures                                  | <u>102,985</u>                     | <u>308,605</u>            | <u>411,590</u>             |
| Other financing sources (uses):  |                                    |                           |                            |
| Operating transfers in   | 2,500                              |                           | 2,500                      |
| Operating transfers out  | (29,004)                           |                           | (29,004)                   |
| Total other financing sources (uses)   | <u>(26,504)</u>                    | <u>-</u>                  | <u>(26,504)</u>            |
| Excess of revenues and other sources<br>over (under) expenditures and other uses | 76,481                             | 308,605                   | 385,086                    |
| Fund balances at beginning of year   | <u>472,594</u>                     | <u>2,497,290</u>          | <u>2,969,884</u>           |
| Fund balances at end of year   | <u>\$ 549,075</u>                  | <u>\$ 2,805,895</u>       | <u>\$ 3,354,970</u>        |



**SCHEDULE B-1**  
**TOWN OF MERRIMACK, NEW HAMPSHIRE**  
**Combining Statement of Revenues, Expenditures and Changes in Fund Balances**  
**Governmental Funds - All Nonmajor Special Revenue Funds**  
**For the Year Ended June 30, 2004**

|   | Library<br>Fine<br>Fund | Fire<br>Protection<br>Area Fund | Cable<br>Television<br>Fund | Solid Waste<br>Disposal<br>Fund | Heritage<br>Commission<br>Fund | Combining<br>Totals |
|---|-------------------------|---------------------------------|-----------------------------|---------------------------------|--------------------------------|---------------------|
| <b>Revenues:</b>  |                         |                                 |                             |                                 |                                |                     |
| Licenses and permits  |                         | \$ 40,458                       | \$ 278,751                  |                                 |                                | \$ 278,751          |
| Charges for services  |                         | 623                             | 2,269                       |                                 | \$ 62                          | 40,458              |
| Interest income   | \$ 2,455                |                                 | 140                         |                                 | 411                            | 5,409               |
| Miscellaneous   | 33,261                  |                                 |                             |                                 |                                | 33,812              |
| Total Revenues  | <u>35,716</u>           | <u>41,081</u>                   | <u>281,160</u>              | <u>\$ -</u>                     | <u>473</u>                     | <u>358,430</u>      |
| <b>Expenditures:</b>  |                         |                                 |                             |                                 |                                |                     |
| Current operations:   |                         |                                 |                             |                                 |                                |                     |
| Public safety   |                         | 56,157                          |                             |                                 |                                | 56,157              |
| Culture and recreation  | 19,328                  |                                 | 148,531                     |                                 | 721                            | 168,580             |
| Capital outlay  | 2,049                   |                                 | 28,659                      |                                 |                                | 30,708              |
| Total Expenditures  | <u>21,377</u>           | <u>56,157</u>                   | <u>177,190</u>              | <u>-</u>                        | <u>721</u>                     | <u>255,445</u>      |
| Excess of revenues over<br>(under) expenditures                   | <u>14,339</u>           | <u>(15,076)</u>                 | <u>103,970</u>              | <u>-</u>                        | <u>(248)</u>                   | <u>102,985</u>      |
| Other financing sources:  |                         |                                 |                             |                                 |                                |                     |
| Operating transfers in  |                         |                                 | -                           | (29,004)                        | 2,500                          | 2,500               |
| Operating transfers out   |                         |                                 | -                           | (29,004)                        |                                | (29,004)            |
| Total other financing sources                                     |                         |                                 |                             |                                 | <u>2,500</u>                   | <u>(26,504)</u>     |
| Excess of revenues and other sources<br>over (under) expenditures | <u>14,339</u>           | <u>(15,076)</u>                 | <u>103,970</u>              | <u>(29,004)</u>                 | <u>2,252</u>                   | <u>76,481</u>       |
| Fund balances at beginning<br>of year                             | <u>135,682</u>          | <u>54,890</u>                   | <u>246,527</u>              | <u>29,004</u>                   | <u>6,491</u>                   | <u>472,594</u>      |
| Fund balances at end of year                                      | <u>\$ 150,021</u>       | <u>\$ 39,814</u>                | <u>\$ 350,497</u>           | <u>\$ -</u>                     | <u>\$ 8,743</u>                | <u>\$ 549,075</u>   |

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# Vachon, Clukay & Co., PC

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*Certified Public Accountants*

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## **REPORT ON INTERNAL CONTROL BASED ON AN AUDIT OF BASIC FINANCIAL STATEMENTS**

To the Board of Selectmen  
Town of Merrimack, New Hampshire

We have audited the basic financial statements of the Town of Merrimack, New Hampshire, as of and for the year ended June 30, 2004, and have issued our report thereon dated September 8, 2004. We conducted our audit in accordance with auditing standards generally accepted in the United States of America.

The management of the Town of Merrimack, New Hampshire is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objectives of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of financial statements in accordance with accounting principles generally accepted in the United States of America. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of policies and procedures may deteriorate.

In planning and performing our audit of the general purpose financial statements of the Town of Merrimack, New Hampshire for the year ended June 30, 2004, we obtained an understanding of the internal control structure. With respect to the internal control structure, we obtained an understanding of the design of relevant policies and procedures and whether they have been placed in operation, and we assessed control risk in order to determine our auditing procedures for the purpose of expressing our opinion on the basic financial statements and not to provide an opinion on the internal control structure. Accordingly, we do not express such an opinion.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be material weaknesses under standards established by the American Institute of Certified Public Accountants. A material weakness is a condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities in amounts that would be material in relation to the general purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control structure and its operation that we consider to be material weaknesses as defined above.

This report is intended for the information of the Board of Selectmen. However, this report is a matter of public record, and its distribution is not limited.

September 8, 2004

*Vachon, Clukay & Co., PC*



| <b>EXPENDABLE TRUST FUNDS</b>                                    |              |
|--|--------------|
| <b>JUNE 30, 2004</b>   |              |
|  |              |
| <b><u>Landfill Capital Reserve Fund</u></b>                      |              |
| Balance - 07/01/03   | 2,036,020.68 |
| Expenditures:  |              |
| Landfill closure   | (138,398.46) |
| Transfer station   | (38,981.83)  |
| Forklift   | (15,209.80)  |
| State grant reimbursements - prior year adjustment               | 0.27         |
| Transfer from General Fund                                       | 25,000.00    |
| Investment income  | 16,105.10    |
| Balance - 06/30/04   | 1,884,535.96 |
|  |              |
| <b><u>Fire Equipment Capital Reserve Fund</u></b>                |              |
| Balance - 07/01/03   | 289,477.46   |
| Transfer from General Fund                                       | 198,000.00   |
| Investment income  | 2,763.28     |
| Balance - 06/30/04   | 490,240.74   |
|  |              |
| <b><u>Ambulance Capital Reserve Fund</u></b>                     |              |
| Balance - 07/01/03   | 117,977.37   |
| Transfer from General Fund                                       | 12,000.00    |
| Investment income  | 872.82       |
| Balance - 06/30/04   | 130,850.19   |
|  |              |
| <b><u>Highway Equipment Capital Reserve Fund</u></b>             |              |
| Balance - 07/01/03   | 740,271.79   |
| Expenditures:  |              |
| John Deere loader with plow                                      | (99,193.20)  |
| Dump truck sand and salt spreaders - 3                           | (15,088.00)  |
| Line striper   | (5,060.40)   |
| Gravely mower  | (3,972.23)   |
| ExMark mower   | (7,751.24)   |
| Transfer from General Fund                                       | 175,000.00   |
| Investment income  | 6,344.88     |
| Balance - 06/30/04   | 790,551.60   |
|  |              |
| <b><u>Property Revaluation Capital Reserve Fund</u></b>          |              |
| Balance - 07/01/03   | 5,788.16     |
| Investment income  | 39.80        |
| Balance - 06/30/04   | 5,827.96     |
|  |              |
| <b><u>Wastewater Treatment Facility Capital Reserve Fund</u></b> |              |
| Balance - 07/01/03   | 46,409.58    |
| Expenditures:  |              |
| Odor control/trickling filter - prior year adjustment            | 2,885.00     |
| Investment income  | 1,659.43     |
| Balance - 06/30/04   | 50,954.01    |
|  |              |

| <b>EXPENDABLE TRUST FUNDS</b>                               |              |
|---|--------------|
| <b>JUNE 30, 2004</b>  |              |
|   |              |
| <b><u>Land Bank Capital Reserve Fund</u></b>                |              |
| Balance - 07/01/03  | 425,243.04   |
| Investment income   | 2,926.40     |
| Balance - 06/30/04  | 428,169.44   |
|   |              |
| <b><u>Bridge Replacement Capital Reserve Fund</u></b>       |              |
| Balance - 07/01/03  | 112,204.99   |
| Expenditures:   |              |
| Bedford Road Bridge   | (36,527.46)  |
| Transfer from General Fund                                  | 57,000.00    |
| Investment income   | 972.23       |
| Balance - 06/30/04  | 133,649.76   |
|   |              |
| <b><u>Sewer Line Extension Capital Reserve Fund</u></b>     |              |
| Balance - 07/01/03  | 647,227.87   |
| Expenditures:   |              |
| Turkey Hill area sewer line                                 | (23,183.61)  |
| Transfer from General Fund                                  | 100,000.00   |
| Investment income   | 4,829.57     |
| Balance - 06/30/04  | 728,873.83   |
|   |              |
| <b><u>Sidewalks and Bike Paths Capital Reserve Fund</u></b> |              |
| Balance - 07/01/03  | 134,755.15   |
| Expenditures:   |              |
| DW Highway sidewalk   | (25,666.37)  |
| Transfer from General Fund                                  | 30,000.00    |
| Investment income   | 1,021.53     |
| Balance - 06/30/04  | 140,110.31   |
|   |              |
| <b><u>Library Roof Capital Reserve Fund</u></b>             |              |
| Balance - 07/01/03  | 14,935.74    |
| Transfer from General Fund                                  | 2,000.00     |
| Investment income   | 109.95       |
| Balance - 06/30/04  | 17,045.69    |
|   |              |
| <b><u>Library Construction Capital Reserve Fund</u></b>     |              |
| Balance - 07/01/03  | 1,910,180.23 |
| Expenditures:   |              |
| Design  | (1,500.00)   |
| Transfer from General Fund                                  | 480,245.00   |
| Investment income   | 14,838.99    |
| Balance - 06/30/04  | 2,403,764.22 |
|   |              |
| <b><u>Drainage Improvements Capital Reserve Fund</u></b>    |              |
| Balance - 07/01/03  | 180,564.63   |
| Transfer from General Fund                                  | 90,000.00    |
| Investment income   | 1,560.38     |



| <b>EXPENDABLE TRUST FUNDS</b>                                  |              |
|--|--------------|
| <b>JUNE 30, 2004</b>   |              |
| Balance - 06/30/04   | 272,125.01   |
| <b><u>Wastewater Treatment System Capital Reserve Fund</u></b> |              |
| Balance - 07/01/03   | 1,271,285.58 |
| Expenditures:  |              |
| Compost facility SCADA system                                  | (5,800.00)   |
| Chemical feed system   | (4,688.00)   |
| Skid steer loaders - 3   | (6,000.00)   |
| Trickling filter   | (7,045.00)   |
| Roof replacements  | (190,488.00) |
| Wheel loaders - 3  | (31,445.00)  |
| Dump truck body  | (10,700.00)  |
| Belt filter press area heating system & bio-filter             | (29,500.00)  |
| Odor control study   | (35,846.31)  |
| State grant reimbursement                                      | 27,121.00    |
| Investment income  | 8,739.62     |
| Balance - 06/30/04   | 985,633.89   |
| <b><u>Playground Equipment Capital Reserve Fund</u></b>        |              |
| Balance - 07/01/03   | 73,467.96    |
| Expenditures:  |              |
| Wasserman Park playground                                      | (56,697.20)  |
| Transfer from General Fund                                     | 35,000.00    |
| Investment income  | 630.82       |
| Balance - 06/30/04   | 52,401.58    |
| <b><u>Computer Equipment Capital Reserve Fund</u></b>          |              |
| Balance - 07/01/03   | 105,601.92   |
| Expenditures:  |              |
| Imaging system software  | (10,800.00)  |
| Transfer from General Fund                                     | 15,000.00    |
| Investment income  | 779.11       |
| Balance - 06/30/04   | 110,581.03   |
| <b><u>Communication Equipment Capital Reserve Fund</u></b>     |              |
| Balance - 07/01/03   | 175,588.45   |
| Transfer from General Fund                                     | 25,000.00    |
| Investment income  | 1,296.73     |
| Balance - 06/30/04   | 201,885.18   |
| <b><u>Salt Shed Capital Reserve Fund</u></b>                   |              |
| Balance - 07/01/03   | 173,910.96   |
| Expenditures:  |              |
| Salt shed engineering  | (6,007.50)   |
| Transfer from General Fund                                     | 56,000.00    |
| Investment income  | 1,394.57     |
| Balance - 06/30/04   | 225,298.03   |

| <b>EXPENDABLE TRUST FUNDS</b>                                 |              |
|---|--------------|
| <b>JUNE 30, 2004</b>  |              |
|   |              |
|   |              |
| <b><u>South Fire Station Capital Reserve Fund</u></b>         |              |
| Balance - 07/01/03  | 149,109.16   |
| Expenditures:   |              |
| South Fire Station improvements design                        | (5,743.25)   |
| Investment income   | 1,026.52     |
| Balance - 06/30/04  | 144,392.43   |
|   |              |
| <b><u>Athletic Fields Capital Reserve Fund</u></b>            |              |
| Balance - 07/01/03  | 194,911.72   |
| Expenditures:   |              |
| Turkey Hill Field   | (239,194.13) |
| Transfer from General Fund                                    | 50,000.00    |
| Investment income   | 1,510.95     |
| Balance - 06/30/04  | 7,228.54     |
|   |              |
| <b><u>Daniel Webster Highway Capital Reserve Fund</u></b>     |              |
| Balance - 07/01/03  | 276,618.61   |
| Expenditures:   |              |
| Columbia Circle intersection                                  | (22,962.51)  |
| Transfer from General Fund                                    | 53,000.00    |
| Investment income   | 2,090.28     |
| Balance - 06/30/04  | 308,746.38   |
|   |              |
| <b><u>Road Improvement Capital Reserve Fund</u></b>           |              |
| Balance - 07/01/03  | 383,044.56   |
| Expenditures:   |              |
| Tinker Road reconstruction                                    | (24,486.00)  |
| Transfer from General Fund                                    | 225,000.00   |
| Investment income   | 3,429.58     |
| Balance - 06/30/04  | 586,988.14   |
|   |              |
| <b><u>Northwest Fire Station Capital Reserve Fund</u></b>     |              |
| Balance - 07/01/03  | 87,809.39    |
| Investment income   | 604.19       |
| Balance - 06/30/04  | 88,413.58    |
|   |              |
| <b><u>Traffic Signal Pre-Emption Capital Reserve Fund</u></b> |              |
| Balance - 07/01/03  | -            |
| Expenditures:   |              |
| Pre-emption system upgrade                                    | (85,053.67)  |
| Transfer from General Fund                                    | 85,000.00    |
| Investment income   | 298.42       |
| Balance - 06/30/04  | 244.75       |
|   |              |
| <b><u>Self Insurance Trust Funds</u></b>                      |              |
| Balance - 07/01/03  | 40,025.86    |



# EXPENDABLE TRUST FUNDS

JUNE 30, 2004

## Expenditures:

|                            |             |
|----------------------------|-------------|
| Claims paid                | (10,882.50) |
| Transfer from General Fund | 5,000.00    |
| Investment income          | 374.49      |
| Balance - 06/30/04         | 34,517.85   |

## Special Conservation Trust Fund

|                            |           |
|----------------------------|-----------|
| Balance - 07/01/03         | 30,813.64 |
| Transfer from General Fund | 1,286.02  |
| Investment income          | 291.91    |
| Balance - 06/30/04         | 32,391.57 |

## 80 Acres Conservation Trust Fund

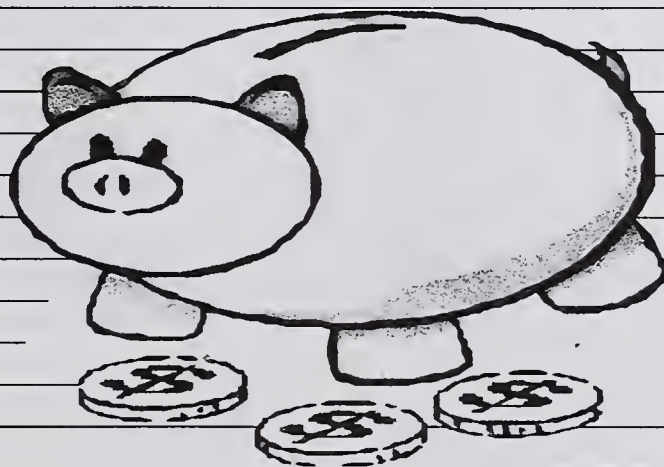
|                    |          |
|--------------------|----------|
| Balance - 07/01/03 | 8,204.82 |
| Investment income  | 79.25    |
| Balance - 06/30/04 | 8,284.07 |

## Use Change Tax Conservation Trust Fund

|                     |            |
|---------------------|------------|
| Balance - 07/01/03  | 192,071.14 |
| Land use change tax | 83,519.93  |
| Investment income   | 1,828.75   |
| Balance - 06/30/04  | 277,419.82 |

## Grand Total

|                            |                |
|----------------------------|----------------|
| Balance - 07/01/03         | 9,823,520.46   |
| Expenditures               | (1,190,986.67) |
| Land use change tax        | 83,519.93      |
| State grant reimbursements | 27,121.27      |
| Transfers from other funds | 1,719,531.02   |
| Investment income          | 78,419.55      |
| Balance - 06/30/04         | 10,541,125.56  |



# **LONG-TERM DEBT PRINCIPAL AND INTEREST PAYMENT SCHEDULES**

## **\$1,550,000 1989 Camp Naticook Bonds**

9.5% Interest

|             | Interest      | Principal        | Interest         |              |
|-------------|---------------|------------------|------------------|--------------|
| <u>Year</u> | <u>July 2</u> | <u>January 2</u> | <u>January 2</u> | <u>Total</u> |
| 2004-2005   | 8,593.00      | 180,896.00       | 8,593.00         | 198,082.00   |

## **\$4,725,549.33 1996 Organic Waste Composting Facility Bond**

4.632% Interest

|             | Principal           | Interest          |                     |
|-------------|---------------------|-------------------|---------------------|
| <u>Year</u> | <u>April 1</u>      | <u>April 1</u>    | <u>Total</u>        |
| 2004-2005   | 223,299.30          | 144,149.76        | 367,449.06          |
| 2005-2006   | 233,642.52          | 133,806.54        | 367,449.06          |
| 2006-2007   | 244,464.84          | 122,984.22        | 367,449.06          |
| 2007-2008   | 255,788.45          | 111,660.61        | 367,449.06          |
| 2008-2009   | 267,636.57          | 99,812.49         | 367,449.06          |
| 2009-2010   | 280,033.50          | 87,415.56         | 367,449.06          |
| 2010-2011   | 293,004.65          | 74,444.41         | 367,449.06          |
| 2011-2012   | 306,576.63          | 60,872.43         | 367,449.06          |
| 2012-2013   | 320,777.26          | 46,671.80         | 367,449.06          |
| 2013-2014   | 335,635.66          | 31,813.40         | 367,449.06          |
| 2014-2015   | <u>351,182.17</u>   | <u>16,266.76</u>  | <u>367,448.93</u>   |
|             | <u>3,112,041.55</u> | <u>929,897.98</u> | <u>4,041,939.53</u> |

## **\$4,075,000 2002 Greens Pond Land Acquisition Bonds**

4.08% Interest

|             | Principal           | Interest          | Interest           |                     |
|-------------|---------------------|-------------------|--------------------|---------------------|
| <u>Year</u> | <u>August 15</u>    | <u>August 15</u>  | <u>February 15</u> | <u>Total</u>        |
| 2004-2005   | 275,000.00          | 73,967.50         | 69,842.50          | 418,810.00          |
| 2005-2006   | 275,000.00          | 69,842.50         | 65,717.50          | 410,560.00          |
| 2006-2007   | 275,000.00          | 65,717.50         | 60,905.00          | 401,622.50          |
| 2007-2008   | 275,000.00          | 60,905.00         | 56,092.50          | 391,997.50          |
| 2008-2009   | 270,000.00          | 56,092.50         | 50,692.50          | 376,785.00          |
| 2009-2010   | 270,000.00          | 50,692.50         | 45,292.50          | 365,985.00          |
| 2010-2011   | 270,000.00          | 45,292.50         | 39,892.50          | 355,185.00          |
| 2011-2012   | 270,000.00          | 39,892.50         | 34,492.50          | 344,385.00          |
| 2012-2013   | 270,000.00          | 34,492.50         | 29,092.50          | 333,585.00          |
| 2013-2014   | 270,000.00          | 29,092.50         | 23,557.50          | 322,650.00          |
| 2014-2015   | 270,000.00          | 23,557.50         | 17,820.00          | 311,377.50          |
| 2015-2016   | 270,000.00          | 17,820.00         | 12,015.00          | 299,835.00          |
| 2016-2017   | 270,000.00          | 12,015.00         | 6,075.00           | 288,090.00          |
| 2017-2018   | <u>270,000.00</u>   | <u>6,075.00</u>   | <u>0.00</u>        | <u>276,075.00</u>   |
|             | <u>3,800,000.00</u> | <u>585,455.00</u> | <u>511,487.50</u>  | <u>4,896,942.50</u> |

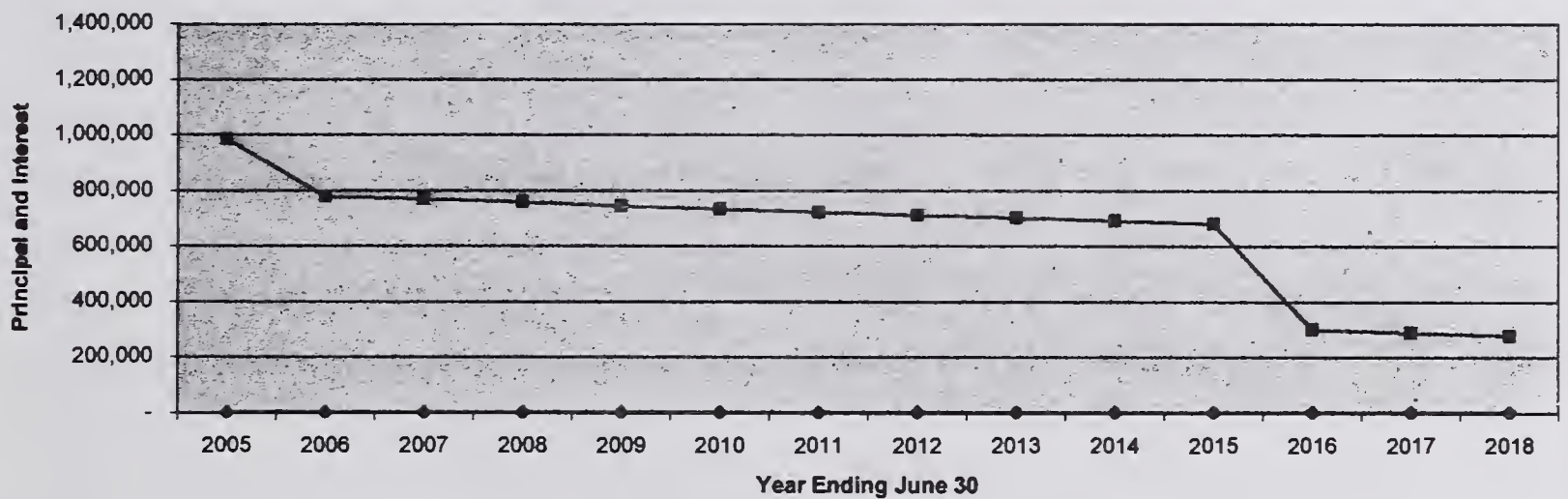


# LONG-TERM DEBT PRINCIPAL AND INTEREST PAYMENT SCHEDULES

## TOTAL DEBT SERVICE

| Year      | Principal           | Interest            | Total               |
|-----------|---------------------|---------------------|---------------------|
| 2004-2005 | 679,195.30          | 305,145.76          | 984,341.06          |
| 2005-2006 | 508,642.52          | 269,366.54          | 778,009.06          |
| 2006-2007 | 519,464.84          | 249,606.72          | 769,071.56          |
| 2007-2008 | 530,788.45          | 228,658.11          | 759,446.56          |
| 2008-2009 | 537,636.57          | 206,597.49          | 744,234.06          |
| 2009-2010 | 550,033.50          | 183,400.56          | 733,434.06          |
| 2010-2011 | 563,004.65          | 159,629.41          | 722,634.06          |
| 2011-2012 | 576,576.63          | 135,257.43          | 711,834.06          |
| 2012-2013 | 590,777.26          | 110,256.80          | 701,034.06          |
| 2013-2014 | 605,635.66          | 84,463.40           | 690,099.06          |
| 2014-2015 | 621,182.17          | 57,644.26           | 678,826.43          |
| 2015-2016 | 270,000.00          | 29,835.00           | 299,835.00          |
| 2016-2017 | 270,000.00          | 18,090.00           | 288,090.00          |
| 2017-2018 | 270,000.00          | 6,075.00            | 276,075.00          |
|           | <u>7,092,937.55</u> | <u>2,044,026.48</u> | <u>9,136,964.03</u> |

## Annual Debt Service



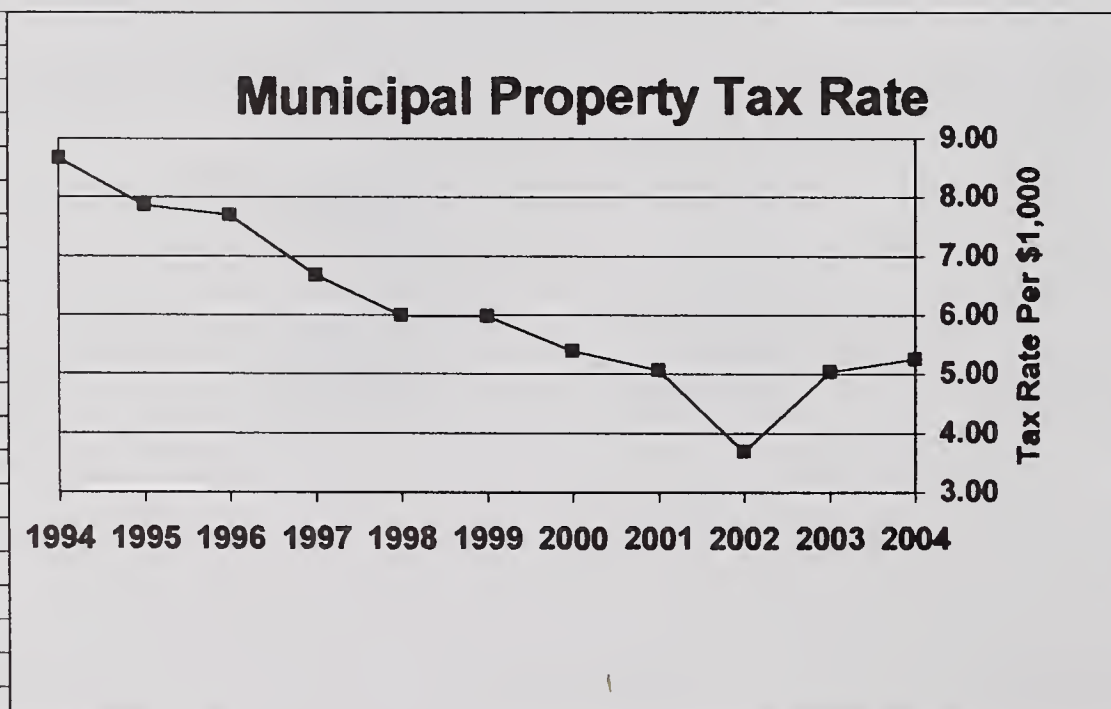
| TAX RATE HISTORY |        |           |        |       |       |       |           |
|------------------|--------|-----------|--------|-------|-------|-------|-----------|
| Year             | School | Municipal | County | State | Total | Ratio | Equalized |
| 2004             | 12.80  | 5.26      | 1.18   | 3.12  | 22.36 | D     | D         |
| 2003B            | 9.77   | 5.04      | 1.21   | 4.22  | 20.24 | 95.1% | 19.25     |
| 2002B            | 8.94   | 3.70      | 1.38   | 4.49  | 18.51 | 95.6% | 17.70     |
| 2001B            | 9.00   | 5.07      | 1.56   | 5.67  | 21.30 | 88%   | 18.74     |
| 2000 B           | 8.67   | 5.40      | 1.79   | 5.59  | 21.45 | 94%   | 20.16     |
| 1999 A           | 8.99   | 5.99      | 2.12   | 7.48  | 24.58 | 76%   | 18.68     |
| 1998             | 22.82  | 6.00      | 2.14   | -     | 30.96 | 87%   | 26.94     |
| 1997             | 22.19  | 6.68      | 2.20   | -     | 31.07 | 92%   | 28.58     |
| 1996             | 22.09  | 7.70      | 2.37   | -     | 32.16 | 96%   | 30.87     |
| 1995 B           | 21.44  | 7.87      | 2.50   | -     | 31.81 | 97%   | 30.86     |
| 1994             | 19.83  | 8.67      | 2.39   | -     | 30.89 | 95%   | 29.35     |
| 1993 C           | 18.98  | 7.44      | 2.39   | -     | 28.81 | 94%   | 27.08     |
| 1992             | 12.61  | 4.22      | 1.61   | -     | 18.44 | 134%  | 24.71     |
| 1991             | 12.71  | 4.14      | 1.59   | -     | 18.44 | 123%  | 22.68     |
| 1990             | 11.24  | 4.15      | 1.54   | -     | 16.93 | 105%  | 17.78     |
| 1989 B           | 11.46  | 4.16      | 1.37   | -     | 16.99 | 100%  | 16.99     |
| 1988             | 27.63  | 8.61      | 2.39   | -     | 38.63 | 42%   | 16.22     |
| 1987             | 23.77  | 7.42      | 2.99   | -     | 34.18 | 43%   | 14.70     |
| 1986             | 22.92  | 6.59      | 2.14   | -     | 31.65 | 47%   | 14.88     |
| 1985             | 22.19  | 5.61      | 2.05   | -     | 29.85 | 58%   | 17.31     |
| 1984             | 21.83  | 5.35      | 1.97   | -     | 29.15 | 69%   | 20.11     |
| 1983             | 21.10  | 6.39      | 1.99   | -     | 29.48 | 73%   | 21.52     |
| 1982             | 19.90  | 6.70      | 1.60   | -     | 28.20 | 77%   | 21.71     |
| 1981             | 20.90  | 6.70      | 1.40   | -     | 29.00 | 81%   | 23.49     |
| 1980             | 19.00  | 6.20      | 1.30   | -     | 26.50 | 87%   | 23.06     |

A - Reflects new state school tax and education adequacy grants

B - Reflects property revaluation

C - Reflects general 30% valuation reduction

D - Not yet available from State of New Hampshire





| NET ASSESSED VALUATION HISTORY               |                  |              |                  |
|--|------------------|--------------|------------------|
|  | Net              |              | Estimated        |
|  | Assessed         |              | 100%             |
| <u>Year</u>                                  | <u>Valuation</u> | <u>Ratio</u> | <u>Valuation</u> |
| 2004   | 2,564,980,115    | C            | C                |
| 2003 B                                       | 2,518,345,722    | 95.1%        | 2,648,102,757    |
| 2002 B                                       | 2,277,836,112    | 95.6%        | 2,382,673,757    |
| 2001 B                                       | 1,899,727,513    | 88%          | 2,158,781,265    |
| 2000 B                                       | 1,643,048,010    | 94%          | 1,747,923,415    |
| 1999   | 1,231,725,151    | 76%          | 1,620,690,988    |
| 1998   | 1,191,204,781    | 87%          | 1,369,200,898    |
| 1997   | 1,148,689,607    | 92%          | 1,248,575,660    |
| 1996   | 1,094,869,695    | 96%          | 1,140,489,266    |
| 1995 B                                       | 1,071,829,370    | 97%          | 1,104,978,732    |
| 1994   | 1,116,283,912    | 95%          | 1,175,035,697    |
| 1993 A                                       | 1,140,969,487    | 94%          | 1,213,797,327    |
| 1992   | 1,634,805,805    | 134%         | 1,220,004,332    |
| 1991   | 1,631,537,851    | 123%         | 1,326,453,537    |
| 1990   | 1,623,054,803    | 105%         | 1,545,766,479    |
| 1989 B                                       | 1,609,532,654    | 100%         | 1,609,532,654    |
| 1988   | 628,790,284      | 42%          | 1,497,119,724    |
| 1987   | 590,884,826      | 43%          | 1,374,150,758    |
| 1986   | 536,460,879      | 47%          | 1,141,406,126    |
| 1985   | 476,434,301      | 58%          | 821,438,450      |
| 1984   | 433,028,396      | 69%          | 627,577,386      |
| 1983   | 403,180,435      | 73%          | 552,301,966      |
| 1982   | 388,767,938      | 77%          | 504,893,426      |
| 1981   | 363,434,663      | 81%          | 448,684,769      |
| 1980   | 359,864,537      | 87%          | 413,637,399      |
| A - Reflects general 30% valuation reduction |                  |              |                  |
| B - Reflects property revaluation            |                  |              |                  |
| C - Not yet available                        |                  |              |                  |

| STATEMENT OF APPROPRIATIONS, ESTIMATED REVENUES,<br>AND PROPERTY TAX ASSESSED FOR 2004 |  |  |            |
|--|--|--|------------|
|  |  |  |            |
| <u>Appropriations</u>  |  |  |            |
| Election and voter registration  |  |  | 46,427     |
| Property revaluation   |  |  | 280,206    |
| Community development  |  |  | 684,072    |
| General government building maintenance  |  |  | 284,110    |
| Other general government   |  |  | 1,559,920  |
| Police   |  |  | 3,898,548  |
| Fire and ambulance   |  |  | 4,045,924  |
| Emergency management   |  |  | 4,841      |
| Other public safety  |  |  | 521,461    |
| Public works administration  |  |  | 184,153    |
| Highways and streets   |  |  | 1,892,532  |
| Other highways and streets   |  |  | 426,459    |
| Solid waste disposal   |  |  | 2,158,621  |
| Sewage collection and disposal   |  |  | 2,823,006  |
| Health agencies  |  |  | 79,822     |
| Welfare administration and direct assistance   |  |  | 75,035     |
| Parks and recreation   |  |  | 1,132,634  |
| Library  |  |  | 1,165,522  |
| Patriotic purposes   |  |  | 32,500     |
| Other culture and recreation   |  |  | 235,129    |
| Conservation - administration  |  |  | 5,600      |
| Conservation - Milfoil treatment program   |  |  | 10,000     |
| Principal - long-term bonds and lease obligations                                      |  |  | 679,195    |
| Interest - long-term bonds and lease obligations                                       |  |  | 305,146    |
| Interest - tax anticipation notes  |  |  | 1          |
| Land   |  |  | 100        |
| Machinery, vehicles, and equipment   |  |  | 244,622    |
| Buildings  |  |  | 87,441     |
| Improvements other than buildings  |  |  | 305,000    |
| Transfer to capital reserve funds  |  |  | 1,582,044  |
| Transfer to other expendable trust funds   |  |  | 13,300     |
| Total appropriations   |  |  | 24,763,371 |



**STATEMENT OF APPROPRIATIONS, ESTIMATED REVENUES,  
AND PROPERTY TAX ASSESSED FOR 2004**

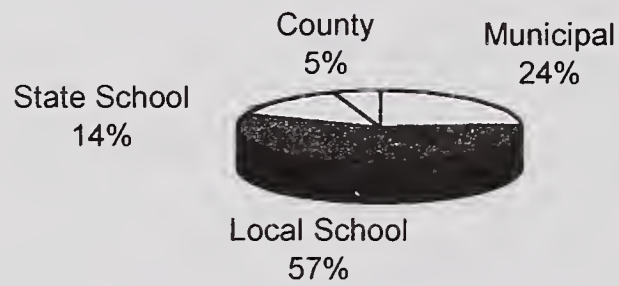
| <u><i>Estimated Revenues</i></u>                      |  |  |            |
|---|--|--|------------|
| Timber yield taxes                                    |  |  | 4.000      |
| Cable television franchise tax                        |  |  | 280.060    |
| Interest and penalties on delinquent taxes            |  |  | 192.025    |
| Motor vehicle permit fees                             |  |  | 4.200.000  |
| Building permits                                      |  |  | 200.000    |
| Other licenses and permits                            |  |  | 198.967    |
| Federal aid   |  |  | 12.000     |
| State shared revenue                                  |  |  | 209.919    |
| State meals and rooms tax distribution                |  |  | 872.313    |
| State highway block grant                             |  |  | 468.242    |
| State water pollution grants                          |  |  | 72.452     |
| Other state aid                                       |  |  | 4.398      |
| Charges for services                                  |  |  | 4.662.803  |
| Sale of municipal property                            |  |  | 41.500     |
| Interest on deposits and investments                  |  |  | 254.600    |
| Payments in lieu of taxes                             |  |  | 4.690      |
| Trust funds   |  |  | 3.000      |
| General Fund fund balance                             |  |  | 20.044     |
| Other sources   |  |  | 139.924    |
| Total estimated revenues                              |  |  | 11.840.937 |
| <u><i>Property Tax Assessed</i></u>                   |  |  |            |
| Total appropriations                                  |  |  | 24.763.371 |
| Total estimated revenues                              |  |  | 11.840.937 |
| Net municipal appropriations                          |  |  | 12.922.434 |
| Tax overlay   |  |  | 409.879    |
| War service tax credits                               |  |  | 159.200    |
| Net municipal assessment                              |  |  | 13.491.513 |
| Net local school assessment                           |  |  | 32.829.274 |
| Net county assessment                                 |  |  | 3.025.836  |
| State education assessment                            |  |  | 7.929.301  |
| Total municipal, local school, and county assessments |  |  | 57.275.924 |

**STATEMENT OF APPROPRIATIONS, ESTIMATED REVENUES,  
AND PROPERTY TAX ASSESSED FOR 2004**

| <u><i>Tax Rate Computation</i></u> | <u>Assessment</u> | <u>Assessed Valuation<br/>(\$1,000's)</u> | <u>Tax Rate*</u> |
|------------------------------------|-------------------|---|------------------|
| Municipal                          | 13,491,513        | 2,564,980.115                             | 5.26             |
| Local school                       | 32,829,274        | 2,564,980.115                             | 12.80            |
| County                             | 3,025,836         | 2,564,980.115                             | 1.18             |
| State education                    | 7,929,301         | 2,540,290.715                             | 3.12             |
| Total                              | 57,275,924        |   | 22.36            |

\* Tax rate = assessment divided by property valuation

**2004 Property Tax Rate**





| 2004 SUMMARY INVENTORY OF VALUATION   |           |                    |               |
|---|-----------|--------------------|---------------|
|   |           |                    |               |
|   |           | Assessed Valuation |               |
|   |           | Taxable            | Total         |
| Land:   | Acres     |                    |               |
| Current use   | 3,414.30  | 442,205            |               |
| Discretionary Preservation Easement   | 0.07      | 100                |               |
| Residential   | 8,119.27  | 681,733,043        |               |
| Commercial/industrial   | 2,453.72  | 161,358,657        |               |
| Total taxable land  | 13,987.36 | 843,534,005        | 843,534,005   |
| Tax exempt and non taxable  | 5,018.07  |                    | 65,560,400    |
| Buildings:  |           |                    |               |
| Residential   |           | 1,370,262,154      |               |
| Manufactured housing  |           | 7,930,300          |               |
| Commercial/industrial   |           | 347,187,256        |               |
| Discretionary Preservation Easement   |           | 5,300              |               |
| Total of taxable buildings  |           | 1,725,385,010      | 1,725,385,010 |
| Tax exempt and non taxable  |           |                    | 125,828,300   |
| Public utilities:   |           |                    |               |
| Water   |           | 2,561,900          |               |
| Gas   |           | 7,050,200          |               |
| Electric  |           | 15,077,300         |               |
| Total public utilities  |           | 24,689,400         | 24,689,400    |
| Total valuation before exemptions   |           | 2,593,608,415      | 2,784,997,115 |
| Exemptions:   | Number    |                    |               |
| Blind   | 11        | 165,000            |               |
| Elderly   | 280       | 25,483,400         |               |
| Disabled - veterans   | 2         | 668,100            |               |
| Disabled - other  | 32        | 2,298,800          |               |
| Handicapped   | 2         | 13,000             |               |
| Total exemptions  | 327       | 28,628,300         |               |
| Net valuation on which municipal, county, and local school tax rates are computed |           | 2,564,980,115      |               |
| Less public utilities   |           | 24,689,400         |               |
| Net valuation on which state school tax rate is computed                          |           | 2,540,290,715      |               |

**Tax Collector's Report - Merrimack, NH**  
**Summary of Tax Accounts**  
**Fiscal Year Ended June 30, 2004**

| <b>Uncollected Taxes</b>                        |       |                  |    | <b>Levies</b> |    | <b>Prior</b> |
|---|-------|------------------|----|---------------|----|--------------|
| <b>Beginning of Fiscal Year:</b>                |       | <b>2004</b>      |    | <b>2003</b>   |    |              |
| Property Taxes                                  | #3110 |                  | \$ | 3,533,289.05  |    |              |
| Residential Sewer                               | #3189 |                  | \$ | 38,241.83     |    |              |
| Hydrant   | #3189 |                  | \$ | 4,653.00      |    |              |
| Current Use                                     | #3120 |                  |    |               | \$ | 15,974.63    |
| Yield Tax                                       | #3185 |                  |    |               | \$ | 609.00       |
| Commercial Sewer                                | #3189 |                  | \$ | 9,163.48      | \$ | 9,301.57     |
| In Lieu of Taxes                                | #3110 |                  |    |               |    |              |
| Excavation Tax                                  | #3187 |                  |    |               |    |              |
| <b>Taxes Committed to Collector</b>             |       |                  |    |               |    |              |
| <b>During Fiscal Year:</b>                      |       |                  |    |               |    |              |
| Property Taxes                                  | #3110 | \$ 25,816,114.00 | \$ | 29,409,504.00 |    |              |
| Residential Sewer                               | #3189 | \$ 318,976.00    | \$ | 319,177.00    |    |              |
| Hydrant   | #3189 | \$ 20,602.00     | \$ | 15,338.00     |    |              |
| Current Use                                     | #3120 | \$ 11,000.00     | \$ | 72,000.00     | \$ | 8,000.00     |
| Yield Tax                                       | #3185 |                  | \$ | 6,813.00      |    |              |
| Commercial Sewer                                | #3189 | \$ 22,513.57     | \$ | 163,445.56    |    |              |
| In Lieu of Taxes                                | #3110 | \$ 2,563.00      | \$ | 2,760.00      |    |              |
| Excavation Tax                                  | #3187 |                  | \$ | 50.00         |    |              |
| <b>Overpayments:</b>                            |       |                  |    |               |    |              |
| Property Taxes                                  | #3110 |                  | \$ | 268,307.44    | \$ | 2,001.00     |
| Residential Sewer                               | #3189 |                  | \$ | 8,998.51      |    |              |
| Hydrant   | #3189 |                  |    |               |    |              |
| Current Use                                     | #3120 |                  |    |               | \$ | 25.37        |
| Yield Tax                                       | #3185 |                  |    |               |    |              |
| Commercial Sewer                                | #3189 |                  | \$ | 65.96         | \$ | 111.30       |
| Excavation Tax                                  | #3187 |                  |    |               |    |              |
| <b>Interest Collected on Delinquent Taxes:</b>  |       | \$ 20.67         | \$ | 95,067.80     | \$ | 1,319.41     |
|   | #3190 |                  |    |               |    |              |
| <b>Penalties Collected on Delinquent Taxes:</b> |       |                  | \$ | 8,782.00      | \$ | 622.50       |
|   | #3190 |                  |    |               |    |              |
| <b>Prepayments</b>                              |       | \$ 25,737.78     | \$ | (374.00)      |    |              |
| <b>Other Credits - Deed Reverse</b>             |       |                  |    |               |    |              |
| <b>Total Debits</b>                             |       | \$ 26,217,527.02 | \$ | 33,955,282.63 | \$ | 37,964.78    |



**Tax Collector's Report - Merrimack, NH**  
**Summary of Tax Accounts**  
**Fiscal Year Ended June 30, 2004**

|   |               | 2003          | 2002          | Prior         |
|---|---------------|---------------|---------------|---------------|
| <b>Balance of Unredeemed Taxes</b>                |               |               |               |               |
| <b>Beginning of Fiscal Year</b>                   |               | \$            | 285,473.77    | \$ 202,851.33 |
| <b>Tax Liens Executed to Town</b>                 | \$ 484,305.12 | \$            | 2,527.42      |               |
| <b>During Fiscal Year</b>                         |               |               |               |               |
| <b>Interest Collected After Lien Execution</b>    | \$ 1,401.79   | \$            | 18,449.45     | \$ 49,561.36  |
| <b>Collected Redemption Costs</b>                 | \$ 530.00     | \$            | 2,997.47      | \$ 3,743.49   |
| <b>Overpayments</b>                               | \$ 26.56      | \$            | 28.37         |               |
| <b>Total Debits:</b>                              | \$ 486,263.47 | \$            | 309,476.48    | \$ 256,156.18 |
| <b>Remittance to Treasurer During Fiscal Year</b> |               |               |               |               |
| Redemptions                                       | \$ 102,328.96 | \$            | 161,103.80    | \$ 141,759.06 |
| Interest and Costs                                | \$ 1,931.79   | \$            | 21,446.92     | \$ 53,304.85  |
| <b>Abatements Allowed:</b>                        | \$ 1,097.00   | \$            | 664.42        | \$ 239.64     |
| <b>Deeded to Town During Year</b>                 |               | \$            | 9,106.13      | \$ 8,898.19   |
| (Taxes, Interest, & Costs)                        |               |               |               |               |
| <b>Unredeemed Taxes End of Fiscal Year</b>        | #1110         | \$ 380,905.72 | \$ 117,155.21 | \$ 51,954.44  |
| <b>Total Credits:</b>                             |               | \$ 486,263.47 | \$ 309,476.48 | \$ 256,156.18 |

**Tax Collector's Report - Merrimack, NH**  
**Summary of Tax Accounts**  
**Fiscal Year Ended June 30, 2004**

| <b>Remitted to Treasurer</b>           | <b>2004</b>             | <b>2003</b>             | <b>Prior</b>        |
|--|-------------------------|-------------------------|---------------------|
| <b>During Fiscal Year:</b>             |                         |                         |                     |
| Property Taxes                         | \$ 21,672,498.04        | \$ 32,719,843.72        | \$ 1,949.54         |
| Residential Sewer                      | \$ 279,894.00           | \$ 361,208.66           |                     |
| Hydrant                                | \$ 17,246.00            | \$ 19,825.46            |                     |
| Current Use                            |                         | \$ 63,500.00            | \$ 24,000.00        |
| Yield Tax                              |                         | \$ 2,496.00             | \$ 609.00           |
| Commercial Sewer                       | \$ 14,600.48            | \$ 160,799.94           | \$ 7,469.76         |
| In Lieu of Taxes                       |                         | \$ 2,760.00             |                     |
| Excavation                             |                         |                         |                     |
| Excavation Activity                    |                         |                         |                     |
| Interest                               | \$ 20.67                | \$ 64,378.13            | \$ 1,136.99         |
| Costs/Penalties                        |                         | \$ 1,657.00             | \$ 187.00           |
| <b>Abatelements Allowed:</b>           |                         |                         |                     |
| Property Taxes                         |                         | \$ 34,026.10            | \$ 51.46            |
| Residential Sewer                      |                         | \$ 201.00               |                     |
| Hydrant                                |                         | \$ 74.00                |                     |
| Current Use                            |                         |                         |                     |
| Yield Tax                              |                         | \$ 1,808.00             |                     |
| Commercial Sewer                       |                         | \$ 410.22               | \$ 33.61            |
| In Lieu of Taxes                       |                         |                         |                     |
| Excavation                             |                         |                         |                     |
| Excavation Activity                    |                         |                         |                     |
| In Lieu of Taxes                       |                         |                         |                     |
| <b>Discrepancy</b>                     |                         | \$ 180.00               |                     |
| <b>Tax Liens Executed During Year:</b> |                         | \$ 484,305.12           | \$ 2,527.42         |
| <b>Deeds to Town During Year:</b>      |                         | \$ 9,627.00             |                     |
| <b>Uncollected Taxes</b>               |                         |                         |                     |
| <b>End of Fiscal Year</b>              | <b>#1080</b>            |                         |                     |
| Property Taxes                         | \$ 4,169,353.74         | \$ 5,771.90             |                     |
| Residential Sewer                      | \$ 39,082.00            | \$ 67.00                |                     |
| Hydrant                                | \$ 3,356.00             | \$ (0.46)               |                     |
| Current Use                            | \$ 11,000.00            | \$ 8,500.00             |                     |
| Yield Tax                              |                         | \$ 2,509.00             |                     |
| Commercial Sewer                       | \$ 7,913.09             | \$ 11,284.84            |                     |
| In Lieu of Taxes                       | \$ 2,563.00             |                         |                     |
| Excavation                             |                         | \$ 50.00                |                     |
| Excavation Activity                    |                         |                         |                     |
| <b>Total Credits</b>                   | <b>\$ 26,217,527.02</b> | <b>\$ 33,955,282.63</b> | <b>\$ 37,964.78</b> |



| Town of Merrimack             |  |                 |
|-------------------------------|--|-----------------|
| Town Clerk's Report           |  |                 |
| For Year Ending June 30, 2004 |  |                 |
|                               |  |                 |
|                               |  |                 |
| Town Agent Fee                |  | \$ 63,811.50    |
| Auto Registration Fees        |  | \$ 4,179,954.00 |
| Bad Check Fees                |  | \$ 2,125.00     |
| Boat Town                     |  | \$ 20,392.48    |
| Boat Agent Fees               |  | \$ 739.50       |
| Certified Copies 1st - state  |  | \$ 3,104.00     |
| Certified Copies 1st - town   |  | \$ 1,552.00     |
| Certified Copies - Sub. State |  | \$ 3,735.00     |
| Certified Copies - Sub. Town  |  | \$ 2,241.00     |
| Civil Forfeiture              |  | \$ 11,265.00    |
| State Dog License Fees        |  | \$ 10,078.50    |
| Town Dog License Fees         |  | \$ 22,646.00    |
| State Marriage License Fees   |  | \$ 5,130.00     |
| Town Marriage License Fees    |  | \$ 945.00       |
| Miscellaneous                 |  | \$ 6,235.27     |
| Cash Over                     |  | \$ 0.65         |
| Parking Fines                 |  | \$ 365.00       |
| Cash Short                    |  | \$ (201.14)     |
| Title Application Fees        |  | \$ 13,544.00    |
| UCC Filing                    |  | \$ 3,349.00     |
| UCC Search & Copy             |  | \$ 531.00       |
| UCC Terminations & Changes    |  | \$ 225.00       |
|                               |  |                 |
| Total                         |  | \$ 4,351,767.76 |
|                               |  |                 |
| Total remitted to Treasurer   |  | \$ 4,351,767.76 |

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## **Town Clerk/Tax Collector's Office Staff and Elected Officials**

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### **Ballot Inspectors**

#### **Republican**

Eileen Harris, Jack Plant, Donald Metzger, Vanessa Biron, Gail Metzger, Barbara Buker, Richard Roulx, Robyn Hornstein, Peter Duke, Fern Jones, Denise Debruyn, Christi Buda, Rodney Buckley, Ann Glisson, Joyce Dembow, Steven Dembow, Constance Kreider, Ed Demeritt, Frank Besse, John Segedy, Caryl Matsis, Jackie Nylander, Richard Barry, Yvonne Hinckley, Norma French, Josephine Plant


#### **Democrat**

Geri Botsch, Martha Corsini, Mary Moriarty, Dennis Allen, Lottie Allen, Marilyn Greenspan, Linda Allen, Joan Glencross, Oresti J. Corsini Jr., Norman Phillips, Karen Spencer, Cathy Symes, Bonnie Dunham, Gerry Smith, Sandra Russell, Peter Flood, Benita Knight, Jacqueline Flood, Greta Ann Moran, Mildred Brightman, Ann D. Burrows, Donald A. Symes, Pamela Green, Anne M. McCann, Mary Lou Fallon, Krystyna Ciesluk

### **Supervisors of the Checklist**

Adrienne Colsia, Mary "Jane" Coelho, Marjorie Petrovic



| Treasurer's Report   |               |               |
|--|---------------|---------------|
| POOLED CASH ACCOUNT  |               |               |
| Balance - July 1, 2003   | 29,392,132.11 |               |
| Receipts:  |               |               |
| General Government   | 81,030.57     |               |
| Fire Protection Area   | 37,185.76     |               |
| Cable Television   | 269,394.02    |               |
| Assessing  | 6,509.12      |               |
| Fire and Ambulance   | 324,570.71    |               |
| Police   | 410,974.83    |               |
| Highway  | 20.00         |               |
| Public Works Administration  | 354.50        |               |
| Solid Waste Disposal   | 636,406.76    |               |
| Wastewater Treatment   | 3,893,760.33  |               |
| Parks and Recreation   | 182,861.31    |               |
| Community Development  | 341,524.74    |               |
| Town Clerk/Tax Collector   | 59,381,420.40 |               |
| Welfare  | 13,118.67     |               |
| Interest on pooled deposits and investments  | 207,905.78    |               |
| Bond proceeds  | 693,633.65    |               |
| Federal and state aid  | 1,668,330.95  |               |
| Private grants   | 58,194.89     |               |
| Trust fund reimbursements  | 927,863.08    |               |
| Other expense reimbursements   | 1,296,165.50  |               |
| Total receipts   | 70,431,225.57 |               |
| Total cash available   | 99,823,357.68 |               |
| Less selectmen's orders paid   | 65,584,345.92 |               |
| Balance - June 30, 2004  | 34,239,011.76 |               |
| Treasurer's Report   |               |               |
| POOLED CASH ACCOUNT  |               |               |
| The cash in each fund is pooled for investment purposes. Interest earned on pooled deposits and investments is allocated to each fund on the basis of its relative average monthly equity in the pooled account. Fund equities in pooled cash at June 30, 2004 and interest earned by each fund during the year then ended are as follows. |               |               |
| Fund   | Interest      | Equity        |
| General Fund   | 156,243.29    | 27,996,766.76 |
| Sewer  | 46,508.68     | 5,589,637.10  |
| Cable Television   | 2,269.27      | 286,776.84    |
| Fire Protection Area   | 622.71        | 61,117.68     |
| Heritage   | 61.92         | 9,603.85      |
| Conservation-80 Acres  | 79.25         | 8,204.82      |
| Conservation - Land Use Change Tax   | 1,828.75      | 256,091.07    |
| Conservation-Special   | 291.91        | 30,813.64     |
| Total  | 207,905.78    | 34,239,011.76 |
|   |               |               |

# REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2004

| DATE OF CREATION                   | NAME OF TRUST FUND                         | PURPOSE OF TRUST FUND | HOW INVESTED    | % | PRINCIPAL              |                   |                        |                  | BALANCE BEGINNING YEAR | NEW FUNDS CREATED | CASH GAINS OR (LOSSES) | BALANCE END YEAR | INCOME DURING YEAR | PERCENT AMOUNT | EXPENDED DURING YEAR | BALANCE END YEAR | GRAND TOTAL OF PRINCIPAL & INCOME |
|------------------------------------|--|-----------------------|-----------------|---|------------------------|-------------------|------------------------|------------------|------------------------|-------------------|------------------------|------------------|--------------------|----------------|----------------------|------------------|-----------------------------------|
|                                    |  |                       |                 |   | BALANCE BEGINNING YEAR | NEW FUNDS CREATED | CASH GAINS OR (LOSSES) | BALANCE END YEAR |                        |                   |                        |                  |                    |                |                      |                  |                                   |
| TOWN CREATED CAPITAL RESERVE FUNDS |  |                       |                 |   |                        |                   |                        |                  |                        |                   |                        |                  |                    |                |                      |                  |                                   |
| 1973                               | AMBULANCE                                  | REPLACEMENT           | T-BILLS, NHPDIP |   | \$109,597.36           | \$12,000.00       | \$0.00                 | \$121,597.36     | \$8,333.61             |                   |                        |                  | \$936.22           |                | \$0.00               | \$9,269.83       | \$130,867.19                      |
| 1973                               | HIGHWAY EQUIPMENT                          | REPLACEMENT           | T-BILLS, NHPDIP |   | \$749,408.94           | \$175,000.00      | \$0.00                 | \$924,408.94     | \$0.00                 |                   |                        |                  | \$6,230.28         |                | \$0.00               | \$0.00           | \$790,480.00                      |
| 1971                               | LANDFILL OPERATIONS                        | REPLACEMENT           | T-BILLS, NHPDIP |   | \$2,203,916.63         | \$25,000.00       | \$0.00                 | \$2,228,916.63   | \$0.00                 |                   |                        |                  | \$16,214.00        |                | \$0.00               | \$0.00           | \$1,959,964.76                    |
| 1973                               | FIRE EQUIPMENT                             | REPLACEMENT           | T-BILLS, NHPDIP |   | \$286,961.38           | \$198,000.00      | \$0.00                 | \$484,961.38     | \$2,401.98             |                   |                        |                  | \$2,911.38         |                | \$0.00               | \$5,313.36       | \$490,274.74                      |
| 1978                               | WASTE WATER TREATMENT                      | REPLACEMENT           | T-BILLS, NHPDIP |   | \$52,032.28            | \$0.00            | \$0.00                 | \$52,032.28      | \$0.00                 |                   |                        |                  | \$1,907.33         |                | \$0.00               | \$1,907.33       | \$53,939.61                       |
| 1987                               | PLANT, CAPITAL REPAIRS                     | REAPPRAISAL           | NHPDIP          |   | \$4,795.25             | \$0.00            | \$0.00                 | \$4,795.25       | \$992.91               |                   |                        |                  | \$39.80            |                | \$0.00               | \$1,032.71       | \$5,827.96                        |
| 1987                               | LIABILITY INSURANCE                        | RESERVE               | NHPDIP          |   | \$2,672.75             | \$5,000.00        | \$0.00                 | \$7,672.75       | \$76.30                |                   |                        |                  | \$36.53            |                | \$0.00               | \$112.83         | \$7,785.58                        |
| 1987                               | PROPERTY DAMAGE                            | RESERVE               | NHPDIP          |   | \$47,632.77            | \$0.00            | \$0.00                 | \$47,632.77      | \$1,485.15             |                   |                        |                  | \$337.96           |                | \$0.00               | \$1,823.11       | \$49,455.88                       |
| 1990                               | INSURANCE DEDUCTIBLE                       | RESERVE               | NHPDIP          |   | \$417,269.26           | \$0.00            | \$0.00                 | \$417,269.26     | \$7,973.78             |                   |                        |                  | \$2,926.40         |                | \$0.00               | \$10,900.18      | \$428,169.44                      |
| 1992                               | LAND BANK                                  | RESERVE               | NHPDIP          |   | \$203,837.57           | \$0.00            | \$0.00                 | \$203,837.57     | \$0.00                 |                   |                        |                  | \$1,402.86         |                | \$0.00               | \$1,402.86       | \$205,240.43                      |
| 1992                               | SCHOOL PAVEMENT                            | RECONSTRUCTION        | NHPDIP          |   | \$242,364.37           | \$0.00            | \$0.00                 | \$242,364.37     | \$5,334.91             |                   |                        |                  | \$1,704.62         |                | \$0.00               | \$7,039.53       | \$249,403.90                      |
| 1994                               | RECONSTRUCTION                             | RESERVE               | NHPDIP          |   | \$650,598.37           | \$100,000.00      | \$0.00                 | \$750,598.37     | \$0.00                 |                   |                        |                  | \$4,829.57         |                | \$0.00               | \$0.00           | \$728,873.83                      |
| 1994                               | SEWER EXTENSION                            | RESERVE               | NHPDIP          |   | \$133,149.71           | \$30,000.00       | \$0.00                 | \$163,149.71     | \$0.00                 |                   |                        |                  | \$1,021.53         |                | \$0.00               | \$0.00           | \$144,388.56                      |
| 1994                               | SIDEWALK & BIKE PATHS                      | RESERVE               | NHPDIP          |   | \$112,204.99           | \$57,000.00       | \$0.00                 | \$169,204.99     | \$0.00                 |                   |                        |                  | \$972.23           |                | \$0.00               | \$0.00           | \$133,649.76                      |
| 1994                               | BRIDGE REPLACEMENT                         | RESERVE               | NHPDIP          |   | \$13,373.48            | \$2,000.00        | \$0.00                 | \$15,373.48      | \$1,562.26             |                   |                        |                  | \$109.95           |                | \$0.00               | \$1,672.21       | \$17,045.69                       |
| 1994                               | LIBRARY ROOF                               | RESERVE               | NHPDIP          |   | \$1,859,479.88         | \$480,245.00      | \$0.00                 | \$2,339,724.88   | \$50,700.35            |                   |                        |                  | \$14,838.99        |                | \$1,500.00           | \$64,039.34      | \$2,403,764.22                    |
| 1995                               | LIBRARY CONSTRUCTION                       | RESERVE               | NHPDIP          |   | \$8,754.39             | \$0.00            | \$0.00                 | \$8,754.39       | \$2,381.53             |                   |                        |                  | \$76.59            |                | \$0.00               | \$2,458.12       | \$11,212.51                       |
| 1995                               | SCHOOL BLD. CONSTRUCTION                   | RESERVE               | NHPDIP          |   | \$238,280.00           | \$0.00            | \$0.00                 | \$238,280.00     | \$37,557.29            |                   |                        |                  | \$1,897.42         |                | \$26,294.91          | \$13,159.80      | \$251,439.80                      |
| 1997                               | MUNICIPAL SEWER FOR THORNTONS FERRY SCHOOL | RESERVE               | NHPDIP          |   | \$180,564.63           | \$90,000.00       | \$0.00                 | \$270,564.63     | \$0.00                 |                   |                        |                  | \$1,560.38         |                | \$0.00               | \$1,560.38       | \$272,125.01                      |
| 1997                               | DRAINAGE IMPROVEMENTS                      | RESERVE               | NHPDIP          |   | \$175,588.45           | \$25,000.00       | \$0.00                 | \$200,588.45     | \$0.00                 |                   |                        |                  | \$1,296.73         |                | \$0.00               | \$1,296.73       | \$201,885.18                      |
| 1998                               | COMMUNICATION EQUIPMENT                    | RESERVE               | NHPDIP          |   | \$1,271,285.58         | \$0.00            | \$0.00                 | \$1,271,285.58   | \$0.00                 |                   |                        |                  | \$8,739.82         |                | \$0.00               | \$0.00           | \$986,563.87                      |
| 1999                               | WASTEWATER WATER SYSTEM                    | RESERVE               | NHPDIP          |   | \$8,817.76             | \$7,000.00        | \$0.00                 | \$15,817.76      | \$101.03               |                   |                        |                  | \$175.04           |                | \$0.00               | \$0.00           | \$10,992.80                       |
| 1999                               | MERRIMACK H.S. SCHLORSHIP FD               | FUND                  | NHPDIP          |   | \$100,000.00           | \$15,000.00       | \$0.00                 | \$115,000.00     | \$5,601.92             |                   |                        |                  | \$6,381.03         |                | \$0.00               | \$0.00           | \$110,581.03                      |
| 2000                               | COMPUTER EQUIPMENT                         | RESERVE               | NHPDIP          |   | \$72,873.47            | \$36,000.00       | \$0.00                 | \$108,873.47     | \$594.49               |                   |                        |                  | \$1,394.57         |                | \$0.00               | \$0.00           | \$53,401.58                       |
| 2000                               | PLAYGROUND EQUIPMENT                       | RESERVE               | NHPDIP          |   | \$168,000.00           | \$66,000.00       | \$0.00                 | \$234,000.00     | \$5,910.96             |                   |                        |                  | \$1,026.52         |                | \$0.00               | \$7,305.53       | \$231,305.53                      |
| 2001                               | SALT SHED                                  | RESERVE               | NHPDIP          |   | \$142,000.00           | \$0.00            | \$0.00                 | \$142,000.00     | \$7,167.70             |                   |                        |                  | \$1,510.95         |                | \$0.00               | \$0.00           | \$149,205.68                      |
| 2001                               | S.MERRIMACK FIRE STATION                   | RESERVE               | NHPDIP          |   | \$194,911.72           | \$50,000.00       | \$0.00                 | \$244,911.72     | \$0.00                 |                   |                        |                  | \$2,090.28         |                | \$0.00               | \$0.00           | \$27,328.54                       |
| 2001                               | ATHLETIC FIELDS                            | RESERVE               | NHPDIP          |   | \$266,000.00           | \$53,000.00       | \$0.00                 | \$319,000.00     | \$10,618.61            |                   |                        |                  | \$3,494.40         |                | \$0.00               | \$0.00           | \$317,370.50                      |
| 2001                               | D.W. HIGHWAY IMPROVEMENTS                  | RESERVE               | NHPDIP          |   | \$375,000.00           | \$150,000.00      | \$0.00                 | \$525,000.00     | \$10,196.50            |                   |                        |                  | \$3,27             |                | \$0.00               | \$13,690.90      | \$538,690.90                      |
| 2001                               | SPECIAL EDUCATION                          | RESERVE               | NHPDIP          |   | \$2,003.32             | \$0.00            | \$0.00                 | \$2,003.32       | \$0.00                 |                   |                        |                  | \$3,429.58         |                | \$0.00               | \$0.00           | \$0.00                            |
| 2001                               | J. ADAMS SCHLARSHIP FUND                   | FUND                  | NHPDIP          |   | \$383,044.56           | \$225,000.00      | \$0.00                 | \$608,044.56     | \$0.00                 |                   |                        |                  | \$604.19           |                | \$0.00               | \$0.00           | \$589,903.14                      |
| 2002                               | ROAD IMPROVEMENTS                          | RESERVE               | NHPDIP          |   | \$85,000.00            | \$0.00            | \$0.00                 | \$85,000.00      | \$2,809.39             |                   |                        |                  | \$421.74           |                | \$0.00               | \$0.00           | \$88,413.58                       |
| 2002                               | N.W. FIRE STATION                          | RESERVE               | NHPDIP          |   | \$0.00                 | \$75,000.00       | \$0.00                 | \$75,000.00      | \$0.00                 |                   |                        |                  | \$298.42           |                | \$0.00               | \$0.00           | \$75,000.00                       |
| 2003                               | REMEDIAL READING & MATH FUND               | RESERVE               | NHPDIP          |   | \$0.00                 | \$85,000.00       | \$0.00                 | \$85,000.00      | \$0.00                 |                   |                        |                  | \$298.42           |                | \$0.00               | \$0.00           | \$85,298.42                       |
| 2003                               | EMERGENCY TRAFFIC SIGNAL                   | RESERVE               | NHPDIP          |   | \$10,761,418.87        | \$1,951,245.00    | \$0.00                 | \$12,712,663.87  | \$161,800.67           |                   |                        |                  | \$92,623.17        |                | \$0.00               | \$155,025.75     | \$11,747,387.36                   |
|                                    | TOTAL TOWN CREATED CAPITAL RESERVE FUNDS   |                       |                 |   | \$10,761,418.87        | \$1,951,245.00    | \$0.00                 | \$12,712,663.87  | \$161,800.67           |                   |                        |                  | \$85,748.25        |                | \$0.00               | \$155,025.75     | \$11,747,387.36                   |



# REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2004

| DATE<br>OF<br>CREATION | NAME OF TRUST FUND               | PURPOSE OF<br>TRUST FUND | HOW INVESTED | %          | PRINCIPAL                    |                         |                              |            |                        | BALANCE<br>BEGINNING<br>YEAR | INCOME DURING YEAR<br>PERCENT | EXPENDED<br>DURING<br>YEAR | BALANCE<br>END<br>YEAR | GRAND TOTAL<br>OF PRINCIPAL<br>& INCOME |
|------------------------|----------------------------------|--------------------------|--------------|------------|------------------------------|-------------------------|------------------------------|------------|------------------------|------------------------------|-------------------------------|----------------------------|------------------------|---|
|                        |                                  |                          |              |            | BALANCE<br>BEGINNING<br>YEAR | NEW<br>FUNDS<br>CREATED | CASH<br>GAINS OR<br>(LOSSES) | WITHDRAWAL | BALANCE<br>END<br>YEAR |                              |                               |                            |                        |   |
|                        |                                  |                          |              |            |                              |                         |                              |            |                        |                              |                               |                            |                        |   |
| FUND A                 |                                  |                          |              |            |                              |                         |                              |            |                        |                              |                               |                            |                        |   |
| 1900                   | PERPETUAL CARE                   | CEMETERIES               | VARIOUS      | 48.05211%  | \$131,491.80                 |                         | (\$339.48)                   |            | \$131,152.14           | \$178,940.38                 | \$15,415.42                   | \$5,448.02                 | \$188,907.95           | \$320,080.09                            |
| 1917-28-54             | PATTERSON, LAWRENCE<br>& CARROLL | LIBRARY                  | VARIOUS      | 3.11878%   | \$8,484.54                   |                         | (\$21.90)                    |            | \$8,482.82             | \$2,407.47                   | \$984.68                      | \$885.95                   | \$2,518.20             | \$10,978.82                             |
| 1854/1921              | GAGE & LAWRENCE                  | SCHOOL                   | VARIOUS      | 34.05684%  | \$92,710.81                  |                         | (\$239.34)                   |            | \$92,471.47            | \$26,076.30                  | \$10,868.95                   | \$9,880.80                 | \$27,284.45            | \$119,735.92                            |
| 1951                   | GEORGE CARROLL                   | FIRE DEPT.               | VARIOUS      | 14.75041%  | \$40,154.12                  |                         | (\$103.66)                   |            | \$40,050.45            | \$58,175.41                  | \$4,707.47                    | \$24,424.00                | \$38,456.88            | \$78,509.33                             |
| 1925                   | SHEDD HARRIS                     | FIRE DEPT.               | VARIOUS      | 0.02388%   | \$85.02                      |                         | (\$0.17)                     |            | \$84.85                | \$168.99                     | \$7.82                        | \$0.00                     | \$177.81               | \$242.46                                |
|                        | FUND A TOTALS                    |                          |              | 100.00000% | \$272,906.09                 |                         | (\$704.54)                   |            | \$272,201.55           | \$263,789.53                 | \$31,994.14                   | \$40,438.77                | \$255,324.90           | \$527,528.45                            |
| FUND B                 |                                  |                          |              |            |                              |                         |                              |            |                        |                              |                               |                            |                        |   |
| 1960                   | PERPETUAL CARE                   | CEMETARY                 | VARIOUS      | 68.07397%  | \$19,919.09                  |                         |                              |            | \$18,919.09            | \$20,020.11                  | \$2,172.12                    | \$2,040.22                 | \$21,057.90            | \$39,978.99                             |
| 1964                   | LAWRENCE                         | LIBRARY                  | VARIOUS      | 29.00891%  | \$8,062.15                   |                         |                              |            | \$8,062.15             | \$3,148.48                   | \$925.62                      | \$1,165.74                 | \$2,906.34             | \$10,968.49                             |
| 1960                   | STOCKLEY                         | SCHOOL                   | VARIOUS      | 2.91712%   | \$810.72                     |                         |                              |            | \$810.72               | \$402.25                     | \$93.08                       | \$117.23                   | \$378.10               | \$1,188.82                              |
|                        | FUND B TOTALS                    |                          |              | 100.00000% | \$27,791.96                  |                         |                              |            | \$27,791.96            | \$23,568.82                  | \$3,190.62                    | \$3,323.19                 | \$23,438.45            | \$51,228.41                             |
| FUND C                 |                                  |                          |              |            |                              |                         |                              |            |                        |                              |                               |                            |                        |   |
| 1965                   | HARRY WATKINS                    | SCHOOL                   | VARIOUS      | 100.00000% | \$331,810.51                 |                         |                              |            | \$331,810.51           | \$67,728.24                  | \$24,177.20                   | \$21,481.43                | \$90,445.01            | \$422,055.52                            |
| COMMON FUND TOTALS     |                                  |                          |              |            |                              |                         |                              |            |                        |                              |                               |                            |                        |   |
|                        |                                  |                          |              |            | \$832,308.56                 | \$0.00                  | (\$704.54)                   |            | \$631,604.02           | \$375,087.59                 | \$59,362.18                   | \$85,223.39                | \$389,206.38           | \$1,000,810.38                          |



# REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2004

| DATE<br>OF<br>CREATION | NAME OF TRUST FUND    | PURPOSE OF<br>TRUST FUND   | HOW INVESTED | %           | PRINCIPAL                    |                         |                              |              | INCOME DURING YEAR | EXPENDED<br>DURING<br>YEAR | BALANCE<br>END<br>YEAR | GRAND TOTAL<br>OF PRINCIPAL<br>& INCOME |
|------------------------|-----------------------|----------------------------|--------------|-------------|------------------------------|-------------------------|------------------------------|--------------|--------------------|----------------------------|------------------------|---|
|                        |                       |                            |              |             | BALANCE<br>BEGINNING<br>YEAR | NEW<br>FUNDS<br>CREATED | CASH<br>GAINS OR<br>(LOSSES) | WITHDRAWAL   |                    |                            |                        |   |
|                        |                       |                            |              |             | YEAR                         |                         |                              | YEAR         | PERCENT            | AMOUNT                     |                        |   |
| 1945                   | HARRY WATKINS         | PRIZE SPEAKING FUND        |              | 3.21372%    | \$2,778.84                   |                         |                              | \$2,778.84   |                    | \$218.97                   | \$9,440.24             | \$12,219.08                             |
| 1945                   | HARRY WATKINS         | PRIZE SPELLING FUND        |              | 1.89079%    | \$1,458.23                   |                         |                              | \$1,458.23   |                    | \$128.84                   | \$5,402.69             | \$6,860.92                              |
| 1969                   | EVERETT PARKER        | GENERAL MAINT.<br>CEMETERY | VARIOUS      | 1.68824%    | \$3,409.14                   |                         |                              | \$3,409.14   |                    | \$115.03                   | \$4,675.32             | \$8,084.46                              |
| 1971                   | GRIFFIN FENCE FUND    | MAINTENANCE OF FENCE       | VARIOUS      | 7.13841%    | \$6,729.99                   |                         |                              | \$6,729.99   |                    | \$486.38                   | \$28,604.36            | \$35,424.35                             |
|                        | REED CEMETERY         |                            |              |             |                              |                         |                              | \$0.00       |                    |                            |                        |   |
| 1970                   | GRIFFIN LOT CARE      | PERPETUAL CARE             | VARIOUS      | 0.46969%    | \$613.83                     |                         |                              | \$613.83     |                    | \$32.00                    | \$1,716.91             | \$2,330.74                              |
| 1950                   | MASTRICOLA FUND       | SCHOOL                     | VARIOUS      | 50.54940%   | \$62,250.62                  |                         |                              | \$62,250.62  |                    | \$3,444.21                 | \$158,769.23           | \$221,019.85                            |
| 1965                   | WATKINS TOWN FOREST   | SCHOOL & TOWN              | LAND         |             | \$1,575.00                   |                         |                              | \$1,575.00   |                    |                            |                        | \$1,575.00                              |
| 1970                   | WATKINS FOREST INCOME | SCHOOL                     | VARIOUS      | 28.64218%   | \$74,134.36                  |                         |                              | \$74,134.36  |                    | \$1,951.55                 | \$25,725.00            | \$99,859.36                             |
| 1925                   | SHEDD HARRIS FUND     | FIRE PREVENTION            | MUTUAL FUNDS |             | \$138,868.68                 |                         | \$1,636.80                   | \$140,505.48 |                    | \$4,804.47                 | \$51,399.42            | \$191,904.90                            |
| 1925                   | SHEDD HARRIS FUND     | FIRE PREVENTION            | VARIOUS      | 6.40757%    | \$1,552.87                   |                         |                              | \$1,552.87   |                    | \$436.58                   | \$11,074.69            | \$12,627.56                             |
|                        |                       | TOTAL FUND D               |              | 100.000000% | \$293,371.47                 |                         | \$1,636.80                   | \$295,008.27 |                    | \$11,618.03                | \$295,899.86           | \$590,908.13                            |

# REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2004

| # SHARES<br>OR<br>UNITS | HOW INVESTED<br>DESCRIPTION OF INVESTMENT<br>( NAMES OF BANKS, STOCKS, BONDS, ETC. ) | PRINCIPAL                    |                        |                           |                                   | INCOME                       |                          | BALANCE<br>END<br>YEAR | GRAND TOTAL<br>OF PRINCIPAL<br>& INCOME |                            |
|-------------------------|--|------------------------------|------------------------|---------------------------|-----------------------------------|------------------------------|--------------------------|------------------------|---|----------------------------|
|                         |  | BALANCE<br>BEGINNING<br>YEAR | ADDITIONS<br>PURCHASES | PROCEEDS<br>FROM<br>SALES | GAINS OR<br>(LOSSES)<br>FROM SALE | BALANCE<br>BEGINNING<br>YEAR | INCOME<br>DURING<br>YEAR |                        |   | EXPENDED<br>DURING<br>YEAR |
| FUND A                  |  |                              |                        |                           |                                   |                              |                          |                        |   |                            |
|                         | FLEET BANK, SAVINGS ACT.#091-012657-2  | \$0.00                       |                        |                           |                                   | \$0.00                       | \$312.84                 |                        |   |                            |
|                         | NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL (NH-01-137.                             | \$0.00                       |                        |                           |                                   | \$0.00                       | \$247.06                 |                        |   |                            |
|                         | AMERICAN EXPRESS - BROKERAGE   | \$279.40                     | \$2,550.71             |                           |                                   | \$2,830.11                   | \$11.02                  |                        | \$18,855.44                             |                            |
|                         | 9 AGERE SYSTEMS INC. CLASS A   | \$99.61                      |                        |                           |                                   | \$99.61                      | \$0.00                   |                        |   |                            |
|                         | 237 AGERE SYSTEMS INC. CLASS B   | \$2,444.78                   |                        |                           |                                   | \$2,444.78                   | \$0.00                   |                        |   |                            |
|                         | 840 AMERICAN ELECTRIC POWER  | \$13,034.29                  |                        |                           |                                   | \$13,034.29                  | \$893.37                 |                        |   |                            |
|                         | 127 506 AT&T   | \$3,255.25                   |                        | \$2,550.71                | (\$704.54)                        | \$0.00                       | \$30.53                  |                        |   |                            |
|                         | 198 AT&T WIRELESS  | \$2,466.03                   |                        |                           |                                   | \$2,466.03                   | \$0.00                   |                        |   |                            |
|                         | 39 AVAYA INC.  | \$0.00                       |                        |                           |                                   | \$0.00                       | \$0.00                   |                        |   |                            |
|                         | 792 BP AMOCO p.l.c.  | \$14,626.68                  |                        |                           |                                   | \$14,626.68                  | \$1,259.28               |                        |   |                            |
|                         | 1200 CENTERPOINT ENERGY  | \$9,525.69                   |                        |                           |                                   | \$9,525.69                   | \$480.00                 |                        |   |                            |
|                         | 600 CHEVRON TEXACO   | \$13,049.50                  |                        |                           |                                   | \$13,049.50                  | \$1,606.00               | \$14,498.00            | \$14,498.00                             |                            |
|                         | 202 COMCAST CORP.  | \$1,539.27                   |                        |                           |                                   | \$1,539.27                   | \$0.00                   | \$3,823.57             | \$3,823.57                              |                            |
|                         | 279 DELPHI AUTOMOTIVE  | \$2,458.73                   |                        |                           |                                   | \$2,458.73                   | \$78.12                  |                        |   |                            |
|                         | 1082.8639 DOMINION RESOURCES, INC  | \$15,923.96                  |                        |                           |                                   | \$15,923.96                  | \$2,751.50               | \$2,751.50             | \$2,751.50                              |                            |
|                         | 1200 DUPONT deNEMOURS COMPANY  | \$10,410.40                  |                        |                           |                                   | \$10,410.40                  | \$1,680.00               |                        |   |                            |
|                         | 2000 DUKE ENERGY COMPANY   | \$11,367.37                  |                        |                           |                                   | \$11,367.37                  | \$2,200.00               |                        |   |                            |
|                         | 700 ELECTRONIC DATA SYSTEMS CORP.  | \$20,502.80                  |                        |                           |                                   | \$20,502.80                  | \$420.00                 |                        |   |                            |
|                         | 800 GULFTERRA ENERGY PARTNERS.   | \$0.00                       |                        |                           |                                   | \$0.00                       | \$2,264.00               | \$29,752.00            | \$29,752.00                             |                            |
|                         | 1200 GENERAL ELECTRIC CORP.  | \$0.00                       |                        |                           |                                   | \$0.00                       | \$936.00                 | \$47,112.00            | \$47,112.00                             |                            |
|                         | 400 GENERAL MOTORS CORP.   | \$12,372.53                  |                        |                           |                                   | \$12,372.53                  | \$800.00                 |                        |   |                            |
|                         | 1600 HERSHEY FOODS CORP.   | \$14,775.69                  |                        |                           |                                   | \$14,775.69                  | \$1,264.00               |                        |   |                            |
|                         | 5 NEWS CORP. LTD. ADRs   | \$0.00                       |                        |                           |                                   | \$0.00                       | \$0.46                   |                        |   |                            |
|                         | 500 JOHNSON & JOHNSON CORP   | \$0.00                       |                        |                           |                                   | \$0.00                       | \$502.50                 | \$29,245.00            | \$29,245.00                             |                            |
|                         | 3440 KELLOGG COMPANY   | \$11,726.88                  |                        |                           |                                   | \$11,726.88                  | \$3,474.40               |                        |   |                            |
|                         | 900 LUCENT TECHNOLOGIES  | \$6,691.81                   |                        |                           |                                   | \$6,691.81                   | \$0.00                   |                        |   |                            |
|                         | 397 MIRANT CORP.   | \$0.00                       |                        |                           |                                   | \$0.00                       | \$0.00                   |                        |   |                            |
|                         | 23 2037 NCR CORPORATION  | \$432.74                     |                        |                           |                                   | \$432.74                     | \$0.00                   |                        |   |                            |
|                         | 1000 PIEDMONT NATURAL GAS CO.  | \$0.00                       |                        |                           |                                   | \$0.00                       | \$1,675.00               | \$28,982.45            | \$28,982.45                             |                            |
|                         | 600 PEPCO HOLDINGS, INC. formally POTOMAC ELECTRIC                                   | \$13,705.09                  |                        |                           |                                   | \$13,705.09                  | \$600.00                 |                        |   |                            |
|                         | 36 RAYTHEON COMPANY  | \$0.00                       |                        |                           |                                   | \$0.00                       | \$21.60                  |                        |   |                            |
|                         | 946 RELIANT RESOURCES  | \$1,773.51                   |                        |                           |                                   | \$1,773.51                   | \$0.00                   |                        |   |                            |
|                         | 341 SCOTTISH POWER PLC   | \$5,900.75                   |                        |                           |                                   | \$5,900.75                   | \$331.16                 |                        |   |                            |
|                         | 1400 SOUTHERN CO.  | \$25,150.58                  |                        |                           |                                   | \$25,150.58                  | \$1,820.00               | \$11,596.00            | \$11,596.00                             |                            |
|                         | 60 TEXAS GENCO HOLDINGS  | \$0.00                       |                        |                           |                                   | \$0.00                       | \$60.00                  |                        |   |                            |
|                         | 2200 VERIZON   | \$31,199.25                  |                        |                           |                                   | \$31,199.25                  | \$2,895.60               |                        |   |                            |
|                         | 500 WAL MART STORES INC.   | \$0.00                       |                        |                           |                                   | \$0.00                       | \$265.00                 | \$28,482.45            | \$28,482.45                             |                            |
|                         | 562 WEYERHAEUSER COMPANY   | \$12,707.28                  |                        |                           |                                   | \$12,707.28                  | \$899.20                 |                        |   |                            |
|                         | 2400 WYETH CORP.   | \$15,486.22                  |                        |                           |                                   | \$15,486.22                  | \$2,208.00               |                        |   |                            |
|                         | TOTALS FUND A  | \$272,906.09                 | \$2,550.71             | \$0.00                    | (\$704.54)                        | \$272,201.55                 | \$31,986.64              | \$40,438.77            | \$255,317.40                            | \$527,518.95               |
|                         | Notes/comments:  |                              |                        |                           |                                   |                              |                          |                        |   |                            |
|                         | NEWS CORP. acquisition of HEUGHERS ELECTRONICS CORP                                  |                              |                        |                           |                                   |                              |                          |                        |   |                            |



# REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2004

| # SHARES<br>OR<br>UNITS | DESCRIPTION OF INVESTMENT<br>(NAMES OF BANKS, STOCKS, BONDS, ETC.) | BALANCE BEGINNING YEAR |  | ADDITIONS PURCHASE |  | PROCEEDS CAPITAL GAINS |  | GAINS OR (LOSSES) FROM SALES |  | BALANCE END YEAR |  | INCOME DURING YEAR |  | EXPENDED DURING YEAR |  | BALANCE END YEAR |  | GRAND TOTAL<br>OF PRINCIPAL<br>& INCOME |
|-------------------------|--|------------------------|--|--------------------|--|------------------------|--|------------------------------|--|------------------|--|--------------------|--|----------------------|--|------------------|--|---|
|                         |  | YEAR                   |  | YEAR               |  | YEAR                   |  | YEAR                         |  | YEAR             |  | YEAR               |  | YEAR                 |  | YEAR             |  |   |
|                         | <b>FUND B</b>  |                        |  |                    |  |                        |  |                              |  |                  |  |                    |  |                      |  |                  |  |   |
|                         | FLEET BANK, SAVINGS ACT. #091-012656-4                             | \$256.71               |  | \$256.71           |  |                        |  |                              |  | \$256.71         |  | \$6.66             |  |                      |  |                  |  |   |
|                         | NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL NH-01-13              | \$5,119.02             |  | \$5,119.02         |  |                        |  |                              |  | \$5,119.02       |  | \$10.24            |  |                      |  |                  |  |   |
|                         | AMERICAN EXPRESS BROKERAGE   | \$0.00                 |  | \$0.00             |  |                        |  |                              |  | 0                |  | \$1.67             |  |                      |  |                  |  |   |
|                         | AMERICAN ELECTRIC POWER COMPANY                                    | \$8,409.22             |  | \$8,409.22         |  |                        |  |                              |  | \$8,409.22       |  | \$700.00           |  |                      |  |                  |  |   |
| 500                     | AMERICAN ELECTRIC POWER CORP.                                      | \$0.00                 |  | \$0.00             |  |                        |  |                              |  | \$0.00           |  | \$288.00           |  |                      |  | \$9,363.68       |  |   |
| 400                     | BANKNORTH GROUP CORP.  | \$0.00                 |  | \$0.00             |  |                        |  |                              |  | \$0.00           |  | \$306.00           |  |                      |  | \$5,527.95       |  |   |
| 300                     | ENERGY EAST CORP.  | \$14,007.01            |  | \$14,007.01        |  |                        |  |                              |  | \$14,007.01      |  | \$1,580.80         |  |                      |  |                  |  |   |
| 2080                    | TECO ENERGY INC.   | \$0.00                 |  | \$0.00             |  |                        |  |                              |  | \$0.00           |  | \$296.45           |  |                      |  | \$9,503.65       |  |   |
| 200                     | VERIZON CORP.  | \$27,791.96            |  | \$27,791.96        |  |                        |  |                              |  | \$27,791.96      |  | \$3,190.82         |  | \$3,323.19           |  | \$23,436.45      |  | \$51,228.41                             |
|                         | <b>FUND B TOTAL</b>  |                        |  |                    |  |                        |  |                              |  |                  |  |                    |  |                      |  |                  |  |   |

# REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2004

| # SHARES<br>OR<br>UNITS | HOW INVESTED<br>DESCRIPTION OF INVESTMENT<br>(NAMES OF BANKS, STOCKS, BONDS, ETC.) | PRINCIPAL                    |                        |                  |                           |                                    | INCOME                       |                          |                            | BALANCE<br>END<br>YEAR | BALANCE<br>END<br>YEAR | OF PRINCIPAL<br>& INCOME |
|-------------------------|--|------------------------------|------------------------|------------------|---------------------------|------------------------------------|------------------------------|--------------------------|----------------------------|------------------------|------------------------|--------------------------|
|                         |  | BALANCE<br>BEGINNING<br>YEAR | ADDITIONS<br>PURCHASES | CAPITAL<br>GAINS | PROCEEDS<br>FROM<br>SALES | GAINS OR<br>(LOSSES)<br>FROM SALES | BALANCE<br>BEGINNING<br>YEAR | INCOME<br>DURING<br>YEAR | EXPENDED<br>DURING<br>YEAR |                        |                        |                          |
|                         |  |                              |                        |                  |                           |                                    |                              |                          |                            |                        |                        |                          |
| FUND C                  |  |                              |                        |                  |                           |                                    |                              |                          |                            |                        |                        |                          |
|                         | FLEET BANK, SAVINGS ACT #091-012655-6  | \$0.00                       |                        |                  |                           |                                    | \$0.00                       | \$243.32                 |                            |                        |                        |                          |
|                         | NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL NH-01-137                             | \$144.21                     |                        |                  |                           |                                    | \$144.21                     | \$78.70                  |                            |                        |                        |                          |
|                         | AMERICAN EXPRESS BROKERAGE ACCOUNT   | \$0.00                       |                        |                  |                           |                                    | \$0.00                       | \$3.78                   |                            |                        |                        |                          |
| 2000                    | AES CORP.  | \$32,982.57                  |                        |                  |                           |                                    | \$32,982.57                  | \$0.00                   |                            |                        |                        |                          |
| 1000                    | ALLEGHANEY POWER SYSTEM, INC.  | \$11,477.28                  |                        |                  |                           |                                    | \$11,477.28                  | \$0.00                   |                            |                        |                        |                          |
| 507.6                   | AMERICAN ELECTRIC POWER  | \$7,748.92                   |                        |                  |                           |                                    | \$7,748.92                   | \$710.64                 |                            |                        |                        |                          |
| 57                      | A T & T  | \$1,371.85                   |                        |                  |                           |                                    | \$1,371.85                   | \$51.31                  |                            |                        |                        |                          |
| 91                      | AT&T WIRELESS  | \$1,055.17                   |                        |                  |                           |                                    | \$1,055.17                   | \$0.00                   |                            |                        |                        |                          |
| 3000                    | BELL SOUTH   | \$15,838.50                  |                        |                  |                           |                                    | \$15,838.50                  | \$2,880.00               |                            |                        |                        |                          |
| 92                      | COMCAST INC.   | \$2,291.49                   |                        |                  |                           |                                    | \$2,291.49                   | \$0.00                   |                            |                        |                        |                          |
| 1125                    | KEYSPAN ENERGY   | \$9,463.70                   |                        |                  |                           |                                    | \$9,463.70                   | \$2,002.52               |                            |                        |                        |                          |
| 460                     | CH ENERGY GROUP INC.   | \$10,295.59                  |                        |                  |                           |                                    | \$10,295.59                  | \$993.60                 |                            |                        |                        |                          |
| 1200                    | FORTUNE BRANDS   | \$9,743.67                   |                        |                  |                           |                                    | \$9,743.67                   | \$1,440.00               |                            |                        |                        |                          |
| 1200                    | GALLAHER GROUP Plc   | \$5,678.41                   |                        |                  |                           |                                    | \$5,678.41                   | \$2,486.40               |                            |                        |                        |                          |
| 6000                    | GENERAL ELECTRIC COMPANY   | \$9,681.65                   |                        |                  |                           |                                    | \$9,681.65                   | \$4,680.00               |                            |                        |                        |                          |
| 800                     | GILLETTE CO.   | \$29,944.95                  |                        |                  |                           |                                    | \$29,944.95                  | \$520.00                 |                            |                        |                        |                          |
| 844.991                 | INTERNATIONAL BUSINESS MACHINES COMPANY  | \$14,547.28                  |                        |                  |                           |                                    | \$14,547.28                  | \$555.23                 | \$8,427.82                 |                        |                        | \$8,983.05               |
| 1080                    | MAYTAG COMPANY   | \$12,909.10                  |                        |                  |                           |                                    | \$12,909.10                  | \$777.60                 |                            |                        |                        |                          |
| 500                     | MBIA INC.  | \$25,560.00                  |                        |                  |                           |                                    | \$25,560.00                  | \$420.00                 |                            |                        |                        |                          |
| 1350                    | MOTORLA INC.   | \$42,059.07                  |                        |                  |                           |                                    | \$42,059.07                  | \$216.00                 |                            |                        |                        |                          |
| 700                     | PFIZER INC.  | \$0.00                       |                        |                  |                           |                                    | \$0.00                       | \$448.00                 | \$30,450.00                |                        |                        | \$30,450.00              |
| 600                     | PEPCO HOLDINGS (formally POTOMAC ELECTRIC POWER)                                   | \$13,705.09                  |                        |                  |                           |                                    | \$13,705.09                  | \$600.00                 |                            |                        |                        |                          |
| 1120.696                | PROCTER & GAMBLE COMPANY   | \$27,101.88                  |                        |                  |                           |                                    | \$27,101.88                  | \$1,033.20               | \$6,779.49                 |                        |                        | \$7,812.69               |
| 900                     | PROGRESS ENERGY CORP.  | \$10,661.15                  |                        |                  |                           |                                    | \$10,661.15                  | \$2,043.00               |                            |                        |                        |                          |
| 1052                    | SBC COMMUNICATIONS INC.  | \$14,782.55                  |                        |                  |                           |                                    | \$14,782.55                  | \$1,462.28               |                            |                        |                        |                          |
| 10                      | J. M. SMUCKER CO.  | \$349.47                     |                        |                  |                           |                                    | \$349.47                     | \$9.40                   |                            |                        |                        |                          |
| 401.397                 | TEXAS UTILITIES COMPANY  | \$4,458.90                   |                        |                  |                           |                                    | \$4,458.90                   | \$198.22                 | \$11,737.99                |                        |                        | \$11,936.21              |
| 532                     | QWEST COMMUNICATIONS INTERNATIONAL INC.  | \$7,060.78                   |                        |                  |                           |                                    | \$7,060.78                   | \$0.00                   |                            |                        |                        |                          |
| 400                     | WISCONSIN ENERGY CORPORATION   | \$10,697.28                  |                        |                  |                           |                                    | \$10,697.28                  | \$324.00                 |                            |                        |                        |                          |
|                         | FUND C TOTAL   | \$331,610.51                 |                        |                  |                           | \$0.00                             | \$331,610.51                 | \$24,177.20              | \$87,729.24                | \$21,461.43            | \$90,445.01            | \$422,055.52             |



# REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 2000

| # SHARES<br>OR<br>UNITS | HOW INVESTED<br>DESCRIPTION OF INVESTMENT<br>( NAMES OF BANKS, STOCKS, BONDS, ETC. ) | PRINCIPAL                    |                        |                  |                        | INCOME               |                        |                              |                          | GRAND TOTAL<br>OF PRINCIPAL<br>& INCOME |                            |                        |
|-------------------------|--|------------------------------|------------------------|------------------|------------------------|----------------------|------------------------|------------------------------|--------------------------|---|----------------------------|------------------------|
|                         |  | BALANCE<br>BEGINNING<br>YEAR | ADDITIONS<br>PURCHASES | CAPITAL<br>GAINS | PROCEEDS FROM<br>SALES | GAINS OR<br>(LOSSES) | BALANCE<br>END<br>YEAR | BALANCE<br>BEGINNING<br>YEAR | INCOME<br>DURING<br>YEAR |   | EXPENDED<br>DURING<br>YEAR | BALANCE<br>END<br>YEAR |
|                         |  |                              |                        |                  |                        |                      |                        |                              |                          |   |                            |                        |
| FUND D                  |  |                              |                        |                  |                        |                      |                        |                              |                          |   |                            |                        |
|                         | FLEET BANK, SAVINGS ACT #935-864098-6  | \$12,957.98                  |                        |                  |                        |                      | \$12,957.98            |                              | \$64.56                  |   |                            |                        |
|                         | NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL NH-01-1:                                | \$0.00                       |                        |                  |                        |                      | \$0.00                 |                              | \$151.45                 |   |                            | \$0.00                 |
|                         | AMERICAN EXPRESS BROKERAGE   | \$0.00                       |                        |                  |                        |                      | \$0.00                 | \$0.00                       | \$26.91                  |   | \$3,660.81                 |                        |
| 8                       | AGERE SYSTEMS CLASS A  | \$76.11                      |                        |                  |                        |                      | \$76.11                | \$75.37                      | \$0.00                   |   | \$75.37                    |                        |
| 211                     | AGERE SYSTEMS CLASS B  | \$1,867.93                   |                        |                  |                        |                      | \$1,867.93             | \$1,850.23                   | \$0.00                   |   | \$1,850.23                 |                        |
| 1350                    | AQUILA INC.  | \$0.00                       |                        |                  |                        |                      | \$0.00                 | \$25,390.02                  | \$0.00                   |   | \$25,390.02                |                        |
| 120                     | AT&T CORP.   | \$5,043.39                   |                        |                  |                        |                      | \$5,043.39             |                              | \$108.00                 |   |                            |                        |
| 193                     | AT&T WIRELESS INC.   | \$3,879.15                   |                        |                  |                        |                      | \$3,879.15             |                              | \$0.00                   |   |                            |                        |
| 1200                    | BELLSOUTH CORP.  | \$17,809.50                  |                        |                  |                        |                      | \$17,809.50            |                              | \$1,152.00               |   |                            |                        |
| 800                     | COCA COLA CO.  | \$18,625.11                  |                        |                  |                        |                      | \$18,625.11            |                              | \$728.00                 |   |                            |                        |
| 194                     | COMCAST INC.   | \$8,439.24                   |                        |                  |                        |                      | \$8,439.24             |                              | \$0.00                   |   |                            |                        |
| 1200                    | DISNEY WALT CO   | \$17,156.32                  |                        |                  |                        |                      | \$17,156.32            |                              | \$252.00                 |   |                            |                        |
| 1400                    | ENRON CORP.  | \$2,845.38                   |                        |                  |                        |                      | \$2,845.38             |                              | \$0.00                   |   |                            |                        |
| 500                     | HOME DEPOT INC.  | \$0.00                       |                        |                  |                        |                      | \$0.00                 | \$25,669.57                  | \$147.50                 |   | \$25,669.57                |                        |
| 30                      | IMATION CORP.  | \$1,509.28                   |                        |                  |                        |                      | \$1,509.28             | \$26,794.95                  | \$9.60                   |   | \$26,794.95                |                        |
| 800                     | LUCENT TECHNOLOGIES  | \$10,180.62                  |                        |                  |                        |                      | \$10,180.62            |                              | \$0.00                   |   |                            |                        |
| 600                     | MINNESOTA MINING MANUFACTURING CO.   | \$15,092.83                  |                        |                  |                        |                      | \$15,092.83            |                              | \$828.00                 |   |                            |                        |
| 25                      | NCR  | \$869.82                     |                        |                  |                        |                      | \$869.82               |                              | \$0.00                   |   |                            |                        |
| 1200                    | TECO ENERGY CORP.  | \$30,331.13                  |                        |                  |                        |                      | \$30,331.13            |                              | \$912.00                 |   |                            |                        |
| 462                     | CHEVRONTXACO INC.  | \$0.00                       |                        |                  |                        |                      | \$0.00                 | \$33,644.95                  | \$1,349.04               |   | \$33,644.95                |                        |
|                         |  | \$6,244.00                   |                        |                  |                        |                      | \$6,244.00             |                              | \$332.00                 |   |                            |                        |
| 200                     | WASHINGTON MUTUAL INC.   | \$138,868.68                 |                        | \$1,636.80       |                        |                      | \$140,505.48           | \$46,594.95                  | \$4,804.47               | \$0.00                                  | \$51,399.42                | \$191,904.90           |
|                         | SHEDD HARRIS FUND (MUTUAL FUND PORTION ONLY)   | \$1,575.00                   |                        |                  |                        |                      | \$1,575.00             |                              |                          |   |                            | \$1,575.00             |
|                         | WATKINS TOWN FOREST  | \$0.00                       |                        |                  |                        |                      | \$0.00                 |                              | \$752.50                 |   |                            |                        |
|                         | INCOME-T-BILLS   | \$293,371.47                 | \$0.00                 | \$1,636.80       | \$0.00                 | \$0.00               | \$295,008.27           | \$297,506.49                 | \$11,618.03              | \$13,224.66                             | \$295,899.86               | \$590,908.13           |
|                         | TOTAL FUND D   |                              |                        |                  |                        |                      |                        |                              |                          |   |                            |                        |

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# **Adopt-A-Road Program 2004 Annual Report**

**Submitted by Highway Coordinator Bruce W. Moreau**

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We are pleased to provide this report of the volunteer Adopt-A-Road Program that is now going into its sixth year. The program allows persons, organizations, and businesses to 'adopt' all or part of Town roads for the purpose of litter pickup. Sponsor plates recognizing the volunteers are posted at each of the adopted areas of roadway. Sponsors are asked to perform their roadside litter cleanup every Spring and Fall. Many sponsors perform on-going pickup during daily or weekend exercise walks.

**We offer all of our participants a very big THANK YOU!**

## ***Our 2004 Volunteers***

American Legion, Post 98 - a portion of Baboosic Lake Road  
American Legion Auxiliary, Unit 98 - Hillside Terrace, Church Street  
Bailey's Towing & Autobody - Back River Road  
Bob Ferguson - a portion of Bedford Road  
Boy Scouts of America, Troop 15 - a portion of Naticook Road  
Boy Scouts of America, Troop 401 - Pearson Road  
Carlson/GMAC Real Estate - a portion of Turkey Hill Road  
Charlie McCaffery, Carlson/GMAC Real Estate - a portion of Wire Road  
College Mums - a portion of Baboosic Lake Road  
Debelis Family - Meetinghouse Road  
F. Thornton Family - Atherton Road  
Grace Baptist Church Youth - portions of Bedford Road and Wire Road  
Heron Cove Homeowners - Manchester Street  
Hickory Hollow Farm - County Road  
Knights of Columbus, Queen of Peace Council - a portion of Baboosic Lake Road  
LCM Remodeling - Amherst Road  
Merrimack Conservation Commission - Lawrence Road  
Merrimack Crimeline - Daniel Webster Highway  
Merrimack Friends & Families - a portion of Naticook Road  
Merrimack High School FIRST Robotics - O'Gara Drive & McElwain Street  
Merrimack Veterinary Hospital - a portion of Seaverns Bridge Road  
Merrimack Village District - Greens Pond Road  
Reagh Greenleaf, Sr. - a portion of Camp Sargent Road  
Tom Howe Septic Systems - Patten Road  
Transupport, Inc. - Wright Avenue  
Warren & Nancy Pease - Peaslee Road  
Whitney Family - Trowbridge Drive

The program has been very successful but we do have more 'orphans' that need 'parents'. For further information and applications interested persons, businesses, or groups may contact me at 423-8551 or our Public Works Administration at 424-5137.



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# **Assessing Department 2004 Annual Report**

**Submitted by Brett S. Purvis, Assessor**

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Annually we gather information for the Department of Revenue to set the tax rate for Merrimack. Twice a year, we issue warrants collecting property taxes, hydrant taxes, and sewer charges. During the year we issue warrants collecting taxes for yield (timber) tax, payment in lieu of taxes, and current use change tax.

Our main goal must reflect values as of April 1<sup>st</sup> and construction done by April 1<sup>st</sup> and not after. We update our tax maps annually. By doing these steps for the Community, we have a program running accurately and proportionally within the Town.

You will continue to see the field assessors, Michael & Danielle out there checking property measurements and listing properties for the Town-wide yearly update. They will leave a door hanger, when you are not available for you to contact the assessing department, to set up an appointment for one of them to stop by and view your property inside and outside. This is an important step making sure the information we have on file is the correct data. Stop by the Town Hall and check your property record card. We have two computers on the counter for your use, if you wish to purchase a copy of your property record card, you can do so for a small fee.

With the new changes state wide regarding exemptions and tax credits we have reviewed 298 applicants receiving exemptions this past year and 1,194 applicants receiving veteran tax credits and approximately 180 parcels in the current use program.

We are keeping up with legislative changes in the assessing field in order to pass them on to the Community. This knowledge has enabled us to serve you better and it is helping working towards the 2006 State certification program set by the Assessing Standards Board for Merrimack.

The market this past year continued to increase with a strong economy growth in Merrimack. Our parcel count has reached 10,730 and continues to grow. The average home assessment is \$218,000.

We look forward to continuing the new programs and keeping the assessment base accurate and maintaining proportionality with your help. Again, we express our thanks to the many taxpayers and appraisers in the Community, who worked with the staff to make another successful year.

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## **Assessing Staff**

Assessor Brett S. Purvis, Administrative Assessor Anne L. Whitney,  
Field Assessor Michael N. Rotast, Field Assessor Danielle Irish,  
Assessing Coordinator Tracy Doherty

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# **Code Enforcement Division 2004 Annual Report**

**Submitted by Building/Health Official David Mark**

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This report summarizes the activity of the Building / Code Enforcement Department for 2004. A total of 924 permits were issued which was a decrease of just over 9 percent from the previous year. Included in those permits were 90 new single family dwellings, which represents 9.7 percent of the total permits issued. Nearly half (42) of the single family permits were issued for homes within the Elderly Overlay District which required them to be built to the Town's design standards for elderly housing. No permits for new townhouse construction or multi family dwellings were issued, however construction of this type of building did continue from previous years permits. There are also proposed multifamily buildings proposed for approval in 2005.

The fees collected by the department for building related permits equaled \$168,762, an increase of \$34,616 or 26 percent over last year. This is due in part to a permit fee increase implemented in March of 2004, but also reflects an increase in the square foot area of building and improvement. The total area for residential permits was 194,072, which is up 21.2 percent from 2003. The value of the construction associated with these permits totaled \$ 50,416,612, which reflects an increase 43% from last year.

Commercial construction yielded 4 permits totaling 46,575 square feet and a total value of \$ 2,460,000. Only one new industrial building of 100,500 square feet was permitted for 2004. There were two additions to existing buildings in this category. The total construction value of all industrial improvements was \$ 7,850,000.

The balance of permits includes from 139 Residential Additions, 57 permits for septic systems, 51 swimming pools and a variety of permits for signs, sheds, decks and utility work.

The Department conducted 2,404 inspections on all types of construction and issued 89 Certificates of Occupancy.

It should also be noted that in April of 2004, the Town adopted the International Code Council (ICC) family of codes. This was promulgated by the adoption of the International Building Code 2000 edition by the State of New Hampshire as minimum building code for nonresidential and multi family buildings. We were able to maintain our local amendments to the codes.

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# Community Development Department 2004 Annual Report

## Submitted by Community Development Director Walter Warren

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The Mission of the Community Development Department is: 1) to maximize Town revenue by ensuring that growth and development is of a high quality and (taxable) value; 2) to guide the physical changes associated with growth, considering the enjoyment and prosperity of current and future residents; and, 3) to educate property owners, residents, investors, stakeholders, and visitors, about the Town's past history and future aspirations in a pleasant, consistent, and straightforward manner.

This has been a year "of transition" for the Department in rebuilding our capabilities in the wake of the departure of key, tenured staff - most notably the departure of Director Jay Minkarah, after nearly 10 years of service to the Community. In addition, the Department weathered the loss of a staff position, due to the constraints of a difficult budget year. Nonetheless, the Department was able to meet our statutory responsibilities, and more, over the course of the year.

I would like to express my sincere appreciation for the tireless efforts of the Department's dedicated and capable staff. It is their commitment and support that have enabled the Department to overcome the significant challenges of the past year. As the "New Guy", I could ask for no better group of colleagues with which to tackle this very tough task. The Town is fortunate, indeed, to have employees of such caliber.

Merrimack continues to be a desirable location to live, work, play, and invest – as evidenced by the strong performance of building and development activity over the past year. Merrimack's location, accessibility, and quality of life, will continue to attract new families and businesses, in the foreseeable future.

In the past year, Brookstone occupied its new 100,000 sq. ft. corporate headquarters – joining a growing list of (inter)nationally-known corporations making a "Home" in Merrimack. Additionally, Campers' Inn opened its new, expanded facility on Robert Milligan Parkway (formerly known as "Technology Park Drive"), and the new 12-screen, stadium-style CineMagic movie theatre opened for business on Executive Park Drive. And, an expanded Caron's Mobil is now dispensing fajitas and coffee, in addition to gasoline.

Perhaps most significant, Merrimack was able to attract the interest of the "Common Man" chain of restaurants to acquire the previous location of the "Hannah Jack Tavern". This extremely fortunate turn of events will ensure that one of Merrimack's most significant cultural and historic landmarks – built by one of New Hampshire's signers of the Declaration of Independence – will be preserved, re-used, and enjoyed, as I suspect Matthew Thornton would have wanted.

Interest in residential real estate, development, and investment, remained strong through 2004. Building permit activity remains near all-time highs, and newly-approved single-family residential lots 'spiked' this year, at nearly 2-1/2 times previous years' rates.



The Department pursued (in conjunction with the Department of Public Works) implementation of a previously awarded \$268,800 Transportation Enhancement (TE) Grant to install sidewalks along Daniel Webster Highway in the vicinity of the Town Center. Also, an additional grant of \$293,760 was secured this year to for additional funding to support this important Town Center sidewalk initiative. The Town was also able to secure a \$500,000 emergency Community Development Block Grant to help fund the construction of on-site sewers to correct the health issues posed by failing septic systems at the Camp Sargent Road Manufactured Housing Park Cooperative. Also, the Town is utilizing the last of a \$99,000 grant, from the US Environmental Protection Agency, to put the finishing touches on a municipal re-use plan for the New Hampshire Plating facility Superfund site. The Wright Avenue site was awarded \$4M in funding this year for on-going remediation, and clean-up efforts are currently underway.

For additional information and highlights of the activities of the Boards, Commissions, and Committees supported by the Community Development Department staff, please consult the reports contained herein for: Code Enforcement Division; Conservation Commission; Health Division; Heritage Commission; Horse Hill Nature Preserve; Planning Board; and Zoning Board of Adjustment.

This report would be incomplete without a “call” to recognize the extraordinary efforts of the many residents who serve long hours to make sure that Merrimack ‘works’. Thank you to all the volunteer Board, Commission, and Committee members that work to make Merrimack a better place – thank you for your thoughts and insights, your gas, your talents, your paper, your Internet connections, and (most importantly) your attention to the best interests of this Community. Your efforts help define Merrimack’s “Community Development”.

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### **Community Development Department Staff**

Community Development Director Walter Warren, Planning & Zoning Administrator, Building & Health Officer David Mark, Community Resources Planner Scott McPhie, Building Inspector Joseph Comer, Health Officer Cecil Curran, Planning Assistant Steve Laurin, Office Manager Evelyn Gillis and Building Secretary Carol Miner

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# **Merrimack Conservation Commission 2004 Annual Report**

**Submitted by Chairman Andy Powell**

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The Merrimack Conservation Commission (MCC) was established for local protection of natural resources and water resources in Merrimack. The MCC reviews and advises the NH Department of Environmental Services on all NH Dredge & Fill Applications. The MCC also reviews and advises the Planning Board on all construction projects located within the Aquifer District and Wellhead Protection Area. Issues of concern include storm water control, hazardous material handling/spill planning, use and control of ice melting compounds, pesticides and fertilizers. All construction proposals are also reviewed for their potential impact on wildlife habitat, water resources, wetlands impacts and open space management. The MCC consists of seven volunteer voting members and three alternates. The MCC meets twice monthly. The public is encouraged to attend and to participate.

The MCC maintains an on-going program to search out and acquire open space important for the protection of natural resources and for the recreational use of citizens. Following the town's Master Plan guidelines, the MCC worked with developers and private owners to protect key parcels. The MCC also provides information to citizens interested in protecting their family lands in the face of increasing development.

The MCC oversees the management of several town-owned open space parcels. The parcels include a portion of Wasserman Park, Gilmore Hill Memorial Forest, Grater Woods Town Forest, 80 Acres, Riverside Park, and other smaller parcels. Currently the MCC has the responsibility for about 500-acres.

In addition to reviewing and commenting on proposed developments, wet land dredge and fill applications and providing information to the public through the Community Development Department, the MCC conducted the following actions during the past year:

- ❖ Supervised and financed the Horse Hill Nature Preserve Forestry Management and Ecological assessment study. Working with Bay State Forestry they presented the Selectmen with a detailed assessment of the HHNP natural resources and a professional plan for the use of this key 560-acre parcel. The cost of the \$15,000 study was financed through special Conservation Funds without impact to the taxpayers.
- ❖ Worked with the School Board and Administration to create an open space preservation easement on the new middle school site. The 35-acres of open space will be used for student education, on-going study projects and recreational trails. A trail system will be developed to connect to the abutting Grater Woods Town Forest land and open better access to over 300-acres for recreational use.



- ❖ Conducted a sustainable forestry project on two small parcels abutting the town-owned Watkins Forest. The funds received are available to construct a trail network on the parcels.
- ❖ Provided financial support for the University of New Hampshire Lay Lakes Monitoring Program, Souhegan River Watershed Association water testing and Adopt-a-Salmon program, the Souhegan River Local Advisory Commission (SoRLAC) and the Lower Merrimack River Watershed Local Advisory Commission (LoMLAC). They actively supported the development of a master plan and the pilot in-flow study for the Souhegan River.
- ❖ Commission Members volunteered their time on the Souhegan and Lower Merrimack River Local Advisory Commissions, collected water samples along the Souhegan River, and participated on several Nashua Regional Planning Commission study groups, the Horse Hill Nature Preserve Ad Hoc Committee and the Souhegan River dam study. Members participated in numerous workshops – trail maintenance, Current Use, sustainable forestry, erosion control, stormwater management regulations, ATV use on public land and attended the NH Conservation Commissions annual meeting.
- ❖ The MCC conducted workshops on the recognition and importance of wetlands, plus a 2-part workshop on sustainable forestry and how it can enhance wildlife management. The MCC offers to sponsor two students annually to attend one of several weeklong summer camps. Annually in the spring the MCC distributes seedlings, this year 200 sugar maple seedlings met with an enthusiastic acceptance.

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Commission members and support staff Chairman Andy Powell, Vice Chairman Robert Croatti, Eber Currier, Sharon Akers, Robert McNaught, Karen Mattor, alternate Walt Wienzek and support staff supplied by Community Resources Planner Scott McPhie.

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## **Ethics Committee 2004 Annual Report**

**Submitted by Chairman Richard Barry**

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Several Meetings were held to review and update the Bylaws and Procedures, and election of Officers. Mr. Barry was elected Chairman, and Mr. Rothhaus was elected Vice Chairman.

The required meetings for newly elected or appointed officials, board members and employees were held, in order to familiarize themselves with the provisions of the Ethics Code.

One complaint was filed, and the result of the investigation was that the complaint did not fall within the jurisdiction of the Ethics Committee.

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**Elected Committee Members: Chairman Richard Barry, Vice Chairman Finlay Rothhaus,  
Robert Kelley, and Raymond Mello**

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# **Merrimack Fire Department 2004 Annual Report**

**Submitted by Fire Chief William H. Pepler, Jr.**

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The Merrimack Fire Department provides fire, rescue, ambulance, hazardous material, emergency management, fire code enforcement and fire investigation services to the residents of Merrimack. The department also coordinates the activities of the Local Emergency Planning Committee. The department was founded on May 12, 1924. The first full-time personnel were hired in 1971. Since that time, the department has expanded and advanced to meet the needs of the residents of Merrimack.

The department is comprised of many people doing similar jobs in different capacities. Some personnel are full-time, some are part-time, and some are on-call firefighters, or EMS volunteers. The largest work group in the department is the full-time personnel. A total of 42 people work in this division, which includes the administrative staff working the Monday through Friday shift, and four shifts, containing nine people each, who provide 24-hour emergency response coverage for the community. Six part-time personnel work on a weekly basis, including the fire inspectors and the daytime ambulance attendants. On-call firefighters consist of 18 people who serve as firefighters on an on-call basis, and are paid hourly for the time worked. EMS volunteers receive no compensation and respond to ambulance calls at night and during the weekend.

In 2004, the department responded to 2,476 emergency calls. The emergency calls included 1,014 fire/hazardous materials calls and 1,462 emergency medical calls. While the overall increase represents only a 2% increase above the 2003 responses, firefighters saw a significant increase in multiple calls. A multiple call is a second or third emergency call received before the initial call is completed. In 2004, 20% of all emergency calls were multiple calls. Firefighters also experienced an increase in arson fires. Four civilians were injured in fires in 2004.

Firefighters fought two two-alarm fires one located on Brek Drive and the other located in a commercial building at 442 Daniel Webster Highway. They also responded to building fires on Four Seasons Lane, Daniel Webster Highway, Dolly Road, Baboosic Lake Road, a carnival bunkroom trailer, and Home Depot. Fire crews also handled numerous other fire calls including a skidder fire in the woods off Wilson Hill Road, and several appliance fires, chimney fires, electrical fires, vehicle fires, trash fires and brush fires.

2004 was another year of unique emergency calls. The extreme cold temperature during the week of January 15, 2004 caused many pipes to burst in Town. The April Fool's Day storm dumped several inches of rain on the area. This caused flooding of the Souhegan River and resulted in the evacuation of several Beacon Drive residents. On April 8, 2004 hazardous materials personnel responded to Hawthorne Road where a resident had used potassium cyanide to commit suicide. Rescue crews also assisted police at several violent calls during the year. These calls included the double shooting on Harris Avenue, the road rage incident at Amherst Road, and several domestic assaults.

The department responded to many serious motor vehicle accidents, several of which required the use of the “Jaws of Life” to free the trapped occupants. Three patients were evacuated via medical helicopter from accident scenes. Several vehicles struck buildings during the year, a tractor-trailer overturned on Daniel Webster Highway, an overturned tractor trapped a teenager, and crews responded to Maidstone Drive for an electrocution. On numerous occasions, all three Fire Department ambulances have been used simultaneously in the town.

This year, several personnel received advanced education. Assistant Chief David Parenti graduated Magna Cum Laude from the College of Lifelong Learning with a Bachelor of Science in Fire Services Administration. Lieutenant Brian Borneman graduated Magna Cum Laude from Anna Maria College with a Bachelor of Science in Fire Science. EMS Lieutenants John Chisholm and Matt Pfeifer graduated from the Elliot Hospital Paramedic Program.

Fire Chief Bill Pepler successfully completed the process that awarded him the professional designation of “Chief Fire Officer.” The Commission on Chief Fire Officer Designation (CFOD), located in Chantilly, VA, met on May 18, 2004 to officially confer the designation upon Chief Pepler. Chief Pepler became one of only 412 CFO’s worldwide. Deputy Chief Frank Fraitzl graduated from the 2004 Leadership of Greater Manchester program sponsored by the Greater Manchester Chamber of Commerce.

Assistant Chief Howie Young retired after 30-years of service and Lieutenant Charles Smith retired after 22 years of service. Captains Michael Currier and Frank Fraitzl were promoted to Deputy Chief. Master Firefighter Brian Borneman was promoted to Lieutenant. Call Lieutenant Jack Higgins retired and Call Firefighter Chris Wyman was promoted to Call Lieutenant. John Chisholm was hired as a fulltime firefighter/paramedic.

Several employees were honored for their longevity. Captains Larry Rothhaus and William Cashin were recognized for 25-years of service. Lieutenant Ron Hansen and Master Firefighter David Joki were recognized for 20-years of service.

Call Firefighters Dan Newman and Mike Kiernan, both members of the New Hampshire National Guard; continue to serve on active duty. Both are presently serving in Iraq and it is our hope that they will return home from duty early this year.

And finally, plans continue for the renovation of the South Merrimack Fire Station. Described as “dingy” by the Town’s Architect, the station lacks adequate facilities to house a crew in the building. The building needs additional restroom facilities, office space, bedrooms, a fitness area, storage, meeting rooms, and apparatus bays.



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## **Merrimack Fire Department Staff**

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### **Administration**

Fire Chief William Pepler, Assistant Chief David Parenti, Deputy Chief, Michael Currier,  
Deputy Chief Frank Fraitzl, Fire Inspector Leo LeBlanc, Fire Inspector Pip Adams,  
Office Manager Cathy Nadeau

### **Captains**

William Cashin, Laurance Rothhaus, Scott Simpson, Richard Todd

### **Lieutenants**

Shawn Allison, Brian Borneman, Ronald Hansen, Richard Pierson,  
Charles Smith

### **Master Firefighters**

Mark Akerstrom, Richard Barrows, Marc Bechard, Gerard Beland, Daniel Belanger,  
Norman Carr, Jr., Bruce Cornelius, Thomas Dalton, Brian Dubreuil, Matthew Duke,  
Richard Gagne, David Joki, Thomas Kennedy, Jason Marsella, Carl Nelsen, Wayne  
Perkins, David Trepaney

### **Firefighter/Paramedics**

Scott Bannister, Shawn Brechtel, Jason Case, John Chisholm, John Demyanovich, Paul  
Kelly, David Nickerson, Robert Panit, William Pelerine

### **Firefighters**

Shawn Kimball and Shawn Farrell

### **Call Firefighters**

Roland Blanchette, Deputy Chief Martin Carrier, Joseph Comer, Michael Comer, Joshua  
Glennon, Kevin Hevey, Jack Higgins, Michael Kiernan, John Manuele, Emanuel Marcel,  
Daniel Newman, Arthur Stockhausen,  
Chris Wyman

### **Part-time Day Attendants**

Patrick McDonagh, Michelle Moore, Krystle Pelletier

### **EMS Volunteers**

Tom Arnold, Deputy Chief Steve Bachand, Jenn Chisolm, Timothy Dutton, Gary Gauvin,  
Melissa Jewell, Jamison Mayhew, Paul Mondoux, Kim Palanski, Krystle Pelletier,  
Lieutenant Matt Pheifer, Robert Veale

# Merrimack Fire Rescue

## Incident Type Report (Summary)

Alarm Date Between {01/01/04} And {12/31/04}

| Incident Type   | Count     | Pct of Incidents | Total Est Loss   | Pct of Losses |
|---|-----------|------------------|------------------|---------------|
| <b>1 Fire</b>   |           |                  |                  |               |
| 100 Fire, Other   | 3         | 0.12%            | \$0              | 0.00%         |
| 111 Building fire   | 17        | 0.68%            | \$436,800        | 85.89%        |
| 112 Fires in structures other than in a                     | 2         | 0.08%            | \$0              | 0.00%         |
| 113 Cooking fire, confined to container                     | 12        | 0.48%            | \$450            | 0.08%         |
| 114 Chimney or flue fire, confined to chimney               | 2         | 0.08%            | \$0              | 0.00%         |
| 116 Fuel burner/boiler malfunction, fire                    | 2         | 0.08%            | \$0              | 0.00%         |
| 118 Trash or rubbish fire, contained                        | 3         | 0.12%            | \$0              | 0.00%         |
| 122 Fire in motor home, camper, recreational                | 1         | 0.04%            | \$1,000          | 0.19%         |
| 131 Passenger vehicle fire                                  | 14        | 0.56%            | \$14,200         | 2.79%         |
| 132 Road freight or transport vehicle fire                  | 1         | 0.04%            | \$0              | 0.00%         |
| 138 Off-road vehicle or heavy equipment fire                | 1         | 0.04%            | \$0              | 0.00%         |
| 140 Natural vegetation fire, Other                          | 3         | 0.12%            | \$0              | 0.00%         |
| 141 Forest, woods or wildland fire                          | 1         | 0.04%            | \$0              | 0.00%         |
| 142 Brush, or brush and grass mixture fire                  | 10        | 0.40%            | \$0              | 0.00%         |
| 143 Grass fire  | 1         | 0.04%            | \$0              | 0.00%         |
| 150 Outside rubbish fire, Other                             | 5         | 0.20%            | \$0              | 0.00%         |
| 151 Outside rubbish, trash or waste fire                    | 1         | 0.04%            | \$0              | 0.00%         |
| 153 Construction or demolition landfill fire                | 1         | 0.04%            | \$0              | 0.00%         |
| 154 Dumpster or other outside trash receptacle              | 1         | 0.04%            | \$0              | 0.00%         |
| 160 Special outside fire, Other                             | 1         | 0.04%            | \$0              | 0.00%         |
|   | <b>82</b> | <b>3.31%</b>     | <b>\$452,450</b> | <b>88.96%</b> |
| <b>2 Overpressure Rupture, Explosion, Overheat -no fire</b> |           |                  |                  |               |
| 221 Overpressure rupture of air or gas                      | 1         | 0.04%            | \$0              | 0.00%         |
| 243 Fireworks explosion (no fire)                           | 1         | 0.04%            | \$0              | 0.00%         |
| 251 Excessive heat, scorch burns with no                    | 7         | 0.28%            | \$0              | 0.00%         |
|   | <b>9</b>  | <b>0.36%</b>     | <b>\$0</b>       | <b>0.00%</b>  |
| <b>3 Rescue &amp; Emergency Medical Service Incidents</b>   |           |                  |                  |               |
| 300A Allergic Reaction/Non-Transport                        | 4         | 0.16%            | \$0              | 0.00%         |
| 300B Behavioral / Non-Transport                             | 31        | 1.25%            | \$0              | 0.00%         |
| 300C Cardiovascular/ Non- Transport                         | 10        | 0.40%            | \$0              | 0.00%         |
| 300D Diabetic/ Non-Transport                                | 30        | 1.21%            | \$0              | 0.00%         |
| 300F Hypothermia/Frostbite/ Non-Transport                   | 2         | 0.08%            | \$0              | 0.00%         |
| 300G Gastrointestinal/ Non-Transport                        | 10        | 0.40%            | \$0              | 0.00%         |
| 300N Neurological/ Non-Transport                            | 12        | 0.48%            | \$0              | 0.00%         |
| 300O OB/GYN/ Non-Transport                                  | 1         | 0.04%            | \$0              | 0.00%         |
| 300P Poisoning/Overdose/ Non-Transport                      | 6         | 0.24%            | \$0              | 0.00%         |
| 300Q Other/ Non-Transport                                   | 49        | 1.97%            | \$0              | 0.00%         |
| 300R Respiratory/ Non-Transport                             | 16        | 0.64%            | \$0              | 0.00%         |



# Merrimack Fire Rescue

## Incident Type Report (Summary)

Alarm Date Between {01/01/04} And {12/31/04}

| Incident Type   | Count        | Pct of Incidents | Total Est Loss | Pct of Losses |
|---|--------------|------------------|----------------|---------------|
| <b>3 Rescue &amp; Emergency Medical Service Incidents</b> |              |                  |                |               |
| 300S Toxic Exposure/ Non-Transport                        | 3            | 0.12%            | \$0            | 0.00%         |
| 300T Trauma/ Non-Transport                                | 98           | 3.95%            | \$0            | 0.00%         |
| 300U Urinary Tract/ Non-Transport                         | 2            | 0.08%            | \$0            | 0.00%         |
| 300V Vascular/ Non-Transport                              | 4            | 0.16%            | \$0            | 0.00%         |
| 300X MVA With Injury/ Non-Transport                       | 19           | 0.76%            | \$0            | 0.00%         |
| 300Y MVA Without Injury/ Non-Transport                    | 94           | 3.79%            | \$0            | 0.00%         |
| 300Z MVA Pedestrian/ Non-Transport                        | 3            | 0.12%            | \$0            | 0.00%         |
| 311 Medical assist, assist EMS crew                       | 51           | 2.05%            | \$0            | 0.00%         |
| 3112 Lift assist  | 24           | 0.96%            | \$0            | 0.00%         |
| 321 EMS call, excluding vehicle accident with             | 1            | 0.04%            | \$0            | 0.00%         |
| 321A Allergic Reaction/ Transport                         | 18           | 0.72%            | \$0            | 0.00%         |
| 321B Behavioral/ Transport                                | 68           | 2.74%            | \$0            | 0.00%         |
| 321C Cardiovascular/ Transport                            | 164          | 6.62%            | \$0            | 0.00%         |
| 321D Diabetic/ Transport                                  | 13           | 0.52%            | \$0            | 0.00%         |
| 321F Hypothermia/ Frostbite/ Transport                    | 1            | 0.04%            | \$0            | 0.00%         |
| 321G Gastrointestinal/ Transport                          | 74           | 2.98%            | \$0            | 0.00%         |
| 321H Heat/ Hyperthermia/ Transport                        | 11           | 0.44%            | \$0            | 0.00%         |
| 321N Neurological/ Transport                              | 152          | 6.13%            | \$0            | 0.00%         |
| 321O OB/GYN/ Transport                                    | 13           | 0.52%            | \$0            | 0.00%         |
| 321P Poisoning/ Overdose/ Transport                       | 39           | 1.57%            | \$0            | 0.00%         |
| 321R Respiratory/ Transport                               | 102          | 4.11%            | \$0            | 0.00%         |
| 321S Toxic Exposure/ Transport                            | 7            | 0.28%            | \$0            | 0.00%         |
| 321T Trauma / Transport                                   | 209          | 8.44%            | \$0            | 0.00%         |
| 321U Urinary / Transport                                  | 17           | 0.68%            | \$0            | 0.00%         |
| 321V Vascular / Transport                                 | 22           | 0.88%            | \$0            | 0.00%         |
| 321X MVA With Injury / Transport                          | 53           | 2.14%            | \$0            | 0.00%         |
| 321Y MVA Without Injury / Transport                       | 8            | 0.32%            | \$0            | 0.00%         |
| 321Z MVA Pedestrian/ Transport                            | 1            | 0.04%            | \$0            | 0.00%         |
| 331 Lock-in (if lock out , use 511 )                      | 2            | 0.08%            | \$0            | 0.00%         |
| 341 Search for person on land                             | 2            | 0.08%            | \$0            | 0.00%         |
| 342 Search for person in water                            | 1            | 0.04%            | \$0            | 0.00%         |
| 350 Extrication, rescue, Other                            | 1            | 0.04%            | \$0            | 0.00%         |
| 352 Extrication of victim(s) from vehicle                 | 4            | 0.16%            | \$0            | 0.00%         |
| 353 Removal of victim(s) from stalled elevator            | 5            | 0.20%            | \$0            | 0.00%         |
| 356 High angle rescue                                     | 1            | 0.04%            | \$0            | 0.00%         |
| 381 Rescue or EMS standby                                 | 4            | 0.16%            | \$0            | 0.00%         |
|   | <b>1,462</b> | <b>59.04%</b>    | <b>\$0</b>     | <b>0.00%</b>  |
| <b>4 Hazardous Conditions (No fire)</b>                   |              |                  |                |               |
| 400 Hazardous condition, Other                            | 17           | 0.68%            | \$0            | 0.00%         |
| 410 Flammable gas or liquid condition, Other              | 3            | 0.12%            | \$0            | 0.00%         |
| 411 Gasoline or other flammable liquid spill              | 17           | 0.68%            | \$0            | 0.00%         |

**Merrimack Fire Rescue**

**Incident Type Report (Summary)**

**Alarm Date Between {01/01/04} And {12/31/04}**

| <b>Incident Type</b>                            | <b>Count</b> | <b>Pct of Incidents</b> | <b>Total Est Loss</b> | <b>Pct of Losses</b> |
|---|--------------|-------------------------|-----------------------|----------------------|
| <b>4 Hazardous Conditions (No fire)</b>         |              |                         |                       |                      |
| 412 Gas leak (natural gas or LPG)               | 11           | 0.44%                   | \$0                   | 0.00%                |
| 413 Oil or other combustible liquid spill       | 8            | 0.32%                   | \$40,000              | 7.86%                |
| 422 Chemical spill or leak                      | 4            | 0.16%                   | \$0                   | 0.00%                |
| 423 Refrigeration leak                          | 1            | 0.04%                   | \$0                   | 0.00%                |
| 424 Carbon monoxide incident                    | 12           | 0.48%                   | \$0                   | 0.00%                |
| 440 Electrical wiring/equipment problem, Other  | 7            | 0.28%                   | \$0                   | 0.00%                |
| 441 Heat from short circuit (wiring),           | 1            | 0.04%                   | \$0                   | 0.00%                |
| 442 Overheated motor                            | 2            | 0.08%                   | \$0                   | 0.00%                |
| 443 Light ballast breakdown                     | 2            | 0.08%                   | \$0                   | 0.00%                |
| 444 Power line down                             | 5            | 0.20%                   | \$0                   | 0.00%                |
| 4441 Cable Wire Down                            | 1            | 0.04%                   | \$0                   | 0.00%                |
| 4442 Telephone Wire Down                        | 1            | 0.04%                   | \$0                   | 0.00%                |
| 4443 Tree on Wire                               | 12           | 0.48%                   | \$0                   | 0.00%                |
| 4444 Transformer Problem                        | 6            | 0.24%                   | \$0                   | 0.00%                |
| 445 Arcing, shorted electrical equipment        | 7            | 0.28%                   | \$1,100               | 0.21%                |
| 451 Biological hazard, confirmed or suspected   | 1            | 0.04%                   | \$0                   | 0.00%                |
| 461 Building or structure weakened or collapsed | 1            | 0.04%                   | \$0                   | 0.00%                |
| 463 Vehicle accident, general cleanup           | 3            | 0.12%                   | \$0                   | 0.00%                |
|   | <b>122</b>   | <b>4.92%</b>            | <b>\$41,100</b>       | <b>8.08%</b>         |
| <b>5 Service Call</b>                           |              |                         |                       |                      |
| 500 Service Call, Other                         | 41           | 1.65%                   | \$0                   | 0.00%                |
| 510 Person in distress, Other                   | 4            | 0.16%                   | \$0                   | 0.00%                |
| 511 Lock-out                                    | 28           | 1.13%                   | \$0                   | 0.00%                |
| 520 Water problem, Other                        | 23           | 0.92%                   | \$15,000              | 2.94%                |
| 521 Water evacuation                            | 13           | 0.52%                   | \$0                   | 0.00%                |
| 522 Water or steam leak                         | 18           | 0.72%                   | \$0                   | 0.00%                |
| 531 Smoke or odor removal                       | 23           | 0.92%                   | \$0                   | 0.00%                |
| 540 Animal problem, Other                       | 2            | 0.08%                   | \$0                   | 0.00%                |
| 542 Animal rescue                               | 6            | 0.24%                   | \$0                   | 0.00%                |
| 550 Public service assistance, Other            | 6            | 0.24%                   | \$0                   | 0.00%                |
| 551 Assist police or other governmental agency  | 8            | 0.32%                   | \$0                   | 0.00%                |
| 552 Police matter                               | 1            | 0.04%                   | \$0                   | 0.00%                |
| 553 Public service                              | 3            | 0.12%                   | \$0                   | 0.00%                |
| 554 Assist invalid                              | 1            | 0.04%                   | \$0                   | 0.00%                |
| 555 Defective elevator, no occupants            | 2            | 0.08%                   | \$0                   | 0.00%                |
| 561 Unauthorized burning                        | 16           | 0.64%                   | \$0                   | 0.00%                |
| 571 Cover assignment, standby, moveup           | 14           | 0.56%                   | \$0                   | 0.00%                |
| 5711 Mutual aid to the scene                    | 2            | 0.08%                   | \$0                   | 0.00%                |
|   | <b>211</b>   | <b>8.52%</b>            | <b>\$15,000</b>       | <b>2.94%</b>         |



**Merrimack Fire Rescue**

**Incident Type Report (Summary)**

**Alarm Date Between {01/01/04} And {12/31/04}**

| <b>Incident Type</b>                            | <b>Count</b> | <b>Pct of Incidents</b> | <b>Total Est Loss</b> | <b>Pct of Losses</b> |
|---|--------------|-------------------------|-----------------------|----------------------|
| <b>6 Good Intent Call</b>                       |              |                         |                       |                      |
| 600 Good intent call, Other                     | 101          | 4.07%                   | \$0                   | 0.00%                |
| 611 Dispatched & canceled en route              | 35           | 1.41%                   | \$0                   | 0.00%                |
| 621 Wrong location                              | 3            | 0.12%                   | \$0                   | 0.00%                |
| 631 Authorized controlled burning               | 24           | 0.96%                   | \$0                   | 0.00%                |
| 641 Vicinity alarm (incident in other location) | 3            | 0.12%                   | \$0                   | 0.00%                |
| 650 Steam, Other gas mistaken for smoke, Other  | 11           | 0.44%                   | \$0                   | 0.00%                |
| 651 Smoke scare, odor of smoke                  | 22           | 0.88%                   | \$0                   | 0.00%                |
| 652 Steam, vapor, fog or dust thought to be     | 2            | 0.08%                   | \$0                   | 0.00%                |
| 661 EMS call, party transported by non-fire     | 1            | 0.04%                   | \$0                   | 0.00%                |
| 671 Hazmat release investigation w/ no hazmat   | 5            | 0.20%                   | \$0                   | 0.00%                |
| 672 Biological hazard investigation             | 1            | 0.04%                   | \$0                   | 0.00%                |
|   | <b>208</b>   | <b>8.40%</b>            | <b>\$0</b>            | <b>0.00%</b>         |
| <b>7 False Alarm &amp; False Call</b>           |              |                         |                       |                      |
| 700 False alarm or false call, Other            | 11           | 0.44%                   | \$0                   | 0.00%                |
| 710 Malicious, mischievous false call, Other    | 8            | 0.32%                   | \$0                   | 0.00%                |
| 714 Central station, malicious false alarm      | 1            | 0.04%                   | \$0                   | 0.00%                |
| 721 Bomb scare - no bomb                        | 3            | 0.12%                   | \$0                   | 0.00%                |
| 730 System malfunction, Other                   | 70           | 2.82%                   | \$0                   | 0.00%                |
| 731 Sprinkler activation due to malfunction     | 16           | 0.64%                   | \$0                   | 0.00%                |
| 732 Extinguishing system activation due to      | 1            | 0.04%                   | \$0                   | 0.00%                |
| 733 Smoke detector activation due to            | 31           | 1.25%                   | \$0                   | 0.00%                |
| 7331 Detector activation due to malfunction     | 29           | 1.17%                   | \$0                   | 0.00%                |
| 734 Heat detector activation due to malfunction | 3            | 0.12%                   | \$0                   | 0.00%                |
| 735 Alarm system sounded due to malfunction     | 17           | 0.68%                   | \$0                   | 0.00%                |
| 736 CO detector activation due to malfunction   | 3            | 0.12%                   | \$0                   | 0.00%                |
| 740 Unintentional transmission of alarm, Other  | 42           | 1.69%                   | \$0                   | 0.00%                |
| 741 Sprinkler activation, no fire -             | 9            | 0.36%                   | \$0                   | 0.00%                |
| 742 Extinguishing system activation             | 1            | 0.04%                   | \$0                   | 0.00%                |
| 743 Smoke detector activation, no fire -        | 53           | 2.14%                   | \$0                   | 0.00%                |
| 744 Detector activation, no fire -              | 46           | 1.85%                   | \$0                   | 0.00%                |
| 7441 Detector activation, no medical-           | 1            | 0.04%                   | \$0                   | 0.00%                |
| 745 Alarm system sounded, no fire -             | 10           | 0.40%                   | \$0                   | 0.00%                |
| 746 Carbon monoxide detector activation, no CO  | 7            | 0.28%                   | \$0                   | 0.00%                |
|   | <b>362</b>   | <b>14.62%</b>           | <b>\$0</b>            | <b>0.00%</b>         |
| <b>8 Severe Weather &amp; Natural Disaster</b>  |              |                         |                       |                      |
| 812 Flood assessment                            | 5            | 0.20%                   | \$0                   | 0.00%                |
| 814 Lightning strike (no fire)                  | 9            | 0.36%                   | \$0                   | 0.00%                |

Merrimack Fire Rescue

Incident Type Report (Summary)

Alarm Date Between {01/01/04} And {12/31/04}

| Incident Type                       | Count | Pct of Incidents | Total Est Loss | Pct of Losses |
|-------------------------------------|-------|------------------|----------------|---------------|
|                                     | 14    | 0.56%            | \$0            | 0.00%         |
| 9 Special incident type             |       |                  |                |               |
| 900 Special type of incident, Other | 1     | 0.04%            | \$0            | 0.00%         |
| 911 Citizen complaint               | 5     | 0.20%            | \$0            | 0.00%         |
|                                     | 6     | 0.24%            | \$0            | 0.00%         |

Total Incident Count: 2476

Total Est Loss:

\$508,550



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## **Merrimack Fire Department Staff**

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### **Administration**

Fire Chief William Pepler, Assistant Chief David Parenti, Deputy Chief, Michael Currier,  
Deputy Chief Frank Fraitzl, Fire Inspector Leo LeBlanc, Fire Inspector Pip Adams,  
Office Manager Cathy Nadeau

### **Captains**

William Cashin, Laurance Rothhaus, Scott Simpson, Richard Todd

### **Lieutenants**

Shawn Allison, Brian Borneman, Ronald Hansen, Richard Pierson,  
Charles Smith

### **Master Firefighters**

Mark Akerstrom, Richard Barrows, Marc Bechard, Gerard Beland, Daniel Belanger,  
Norman Carr, Jr., Bruce Cornelius, Thomas Dalton, Brian Dubreuil, Matthew Duke,  
Richard Gagne, David Joki, Thomas Kennedy, Jason Marsella, Carl Nelsen, Wayne  
Perkins, David Trepaney

### **Firefighter/Paramedics**

Scott Bannister, Shawn Brechtel, Jason Case, John Chisholm, John Demyanovich, Paul  
Kelly, David Nickerson, Robert Panit, William Pelerine

### **Firefighters**

Shawn Kimball and Shawn Farrell

### **Call Firefighters**

Roland Blanchette, Deputy Chief Martin Carrier, Joseph Comer, Michael Comer, Joshua  
Glennon, Kevin Hevey, Jack Higgins, Michael Kiernan, John Manuele, Emanuel Marcel,  
Daniel Newman, Arthur Stockhausen,  
Chris Wyman

### **Part-time Day Attendants**

Patrick McDonagh, Michelle Moore, Krystle Pelletier

### **EMS Volunteers**

Tom Arnold, Deputy Chief Steve Bachand, Jenn Chisolm, Timothy Dutton, Gary Gauvin,  
Melissa Jewell, Jamison Mayhew, Paul Mondoux, Kim Palanski, Krystle Pelletier,  
Lieutenant Matt Pheifer, Robert Veale

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# **Merrimack Health Division 2004 Annual Report**

**Submitted by Health Office Cec Curran**

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The Health Officer is responsible for the licensing and inspection of all food service establishments. Recall notices, provided by Food Safety Inspection Service (FSIS), may involve on-site inspections or faxed notices of products being recalled to appropriate food service locations.

Inspections are done on Day Care and foster homes, prior to licensing by the State. Public bathing areas are inspected before licensing and additional inspections as required.

All new or replaced septic systems are inspected to ensure compatibility with the respective soils, compliance with approved plans and use of proper methods and materials.

Service requests related to improper handling of trash, violations of minimum housing standards, sanitation in public buildings or actions which compromise the public health in any way, are addressed by the Health Officer.

In the interest of public health, the Health Officer has the authority to condemn a building, revoke a food service license, or close a public bathing area, when conditions warrant.

The Center for Disease Control would use this office as a primary contact to conduct an investigation into an outbreak of a contagious disease or food-borne illness.

## **Statistics (2004)**

|                                     |     |
|-------------------------------------|-----|
| Food Service Licenses               | 122 |
| Public Bathing Area Licenses        | 22  |
| Day Care Centers and Private Homes  | 33  |
| Foster Homes                        | 54  |
| Test Pits for Septic Systems        | 73  |
| Bed Bottom for Septic Systems       | 79  |
| Final Inspection for Septic Systems | 50  |
| Food Recalls by F.S.I.S. (FDA)      | 37  |

Note: As a manpower saving measure, our office discontinued final inspections of new septic systems. The State of NH looks after these and our inspection was a duplication in effort.



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# Merrimack Heritage Commission 2004 Annual Report

Submitted by Chairman Florence Brown

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The Merrimack Heritage Commission was established on March 14, 2000, the beginning of the 21<sup>st</sup> Century. Our goal is to preserve and restore our Town's 279 years of History for the future.

We have issued, to date, 53 historic plaques to owners of buildings dated from the early 1600's to 1850 (Phase I & II). Owners of buildings dated from 1851 to 1900 are scheduled to begin shortly (Phase III).

The Chamberlain Bridge has been certified as a New Hampshire Historic Place by the New Hampshire Division of Historical Resources. Nomination of the Blanchard/Bower House, located at the Thomas Moore College, has also been submitted for certification.

As an educational and entertaining event, the Heritage Commission hosted "*A Salute to Walter Kittredge, Merrimack's Minstrel*" during Merrimack Heritage Month. The success of this event has shown that similar events will be planned for the future.

The Heritage Commission is looking forward to the beginning of the Restoration and reservation of the OLDE KINGS HIGHWAY. Plans will be presented at a public meeting very shortly.

*The Heritage Commission wishes to thank the following dedicated young men who chose to improve or enhance historic sites as their Eagle Scout Medal projects this year:*

*Eagle Scout, Shawn Collette*

Constructed a sign at the Site of the Old Meeting House

*Eagle Scout Robert Terry*

Placed a granite bench at the site of the signing of  
the Second Charter annexing Reeds Ferry from Merrimack

*Eagle Scout Steven Shidlovsky*

Placed a boulder with an engraved bronze plaque at the site of the  
Old Covered Bridge located off Turkey Hill Road

*Eagle Scout Ryan Collette*

Constructed a sign identifying the old Turkey Hill Grave Yard

*We wish to also thank our Town and residents for their continued support.*

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## Heritage Commission Members

Chairman Florence Brown, Vice Chairman Ruth Roulx, Peyton Hinkle, alternate Ann Burrows  
and Historic Research Advisor/Community Planner Scott McPhie

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# Horse Hill Nature Preserve 2004 Annual Report

Submitted by Chairman Tim Tenhave

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In late January, the committee met and was asked by Town Staff to assist with the preliminary data collection towards developing the Definitive Plan. During this meeting, the committee was asked to create 6 sub-committees to research various aspects of the property. These sub-committees include the following:

- **Athletic Fields Sub-Committee:** Responsible for researching and suggesting an appropriate location for an Athletic Complex as recommended in the Master Plan. An area in the Northwest section of the property was suggested later in the year.
- **Cleanup Sub-Committee:** This sub-committee coordinated a Trail Walk and Cleanup Day attended by more than 40 people, removed approximately 10 automobile remains, and cataloged the remaining large trash items on the property.
- **Funding Sub-Committee:** Responsible for researching funding methods to perform any development suggested in the Definitive Plan and as is needed for maintenance. This committee worked to create a suggested Donation Account, line item in the Town Budget, and collected information on many grant possibilities.
- **Historic Sub-Committee:** Responsible for researching the history and historic aspects of Horse Hill Nature Preserve. In 2004, this committee researched the history and started to catalog related aspects of the property.
- **Parking Sub-Committee:** Responsible for planning a Parking and access location as was suggested in the Master Plan. This sub-committee worked with members of Town Staff to plan for, gather volunteer labor, and start the appropriate permitting process to create a Parking Area off of Amherst Road.
- **Trails Sub-Committee:** Responsible for creating a Trails Master Plan and suggesting the locations of appropriate Trails for the various uses recommended in the Master Plan. In 2004, this committee created the outline and initial detail of the Trails Master Plan. Trail locations for new, rerouted, and discontinued trails were also determined. The Trails Master Plan outline was submitted for Town Staff review.

In other work, the committee assisted Town Staff with erecting Wetland Signs to inform users where sensitive areas exist. The committee worked with Town Staff, the Board of Selectmen, and the Merrimack Conservation Commission to have a Forest Management and Ecological Assessment Study done for the property by Bay State Forestry Service. Late in the year, members of the committee along with the Parks Forman erected "Permitted Use" signs showing the allowed activities that can occur. The year ended with a Board of Selectmen Roundtable to update the Board along side of Town Staff and to seek permission to continue with the proposed Parking Area off of Amherst Road.



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# Merrimack Public Library 2004 Annual Report

Submitted By Janet D. Angus, Library Director

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The Merrimack Public Library had an exciting, demanding, and interesting year in 2004. The year started with a frozen heating unit and ended with an air-conditioner that failed and had to be replaced. We went from being too cold to being too hot. The staff and the public coped well and we thank everyone for their patience and understanding.

The Library staff continues to serve the educational, reference, and recreational needs of the Merrimack community to the best of their ability in the confines of an overcrowded facility. We held 105 adult programs, 47 young adult programs, and 403 children's programs. We answered 21,623 reference questions at the Reference Desk, the Circulation Desk, the Children's Desk and via email. We loaned 3,996 items through Inter-library Loan and borrowed 2,352 items. Through the GMILCS Common Borrower Card program we loaned 7,330 items and borrowed 6,866 items.

The Friends of the Library have continued to offer their support of the library by helping with Library Festival, Book Sales, raffles, holiday wreaths on the doors, pencils, card sleeves, magnets, and their very successful Books for Babies Program. They also co-sponsored such events as the musical duo *Two Human* and Jessa Piaia appearing as Susan B. Anthony.

We continue to purchase new materials to keep our collection interesting and relevant to the needs of the community, however, we are constantly removing older materials to make room for them. Our collection consists of books in regular and large print as well as books on tape and compact disc, music CDs, videocassettes, DVDs, and passes to a variety of museums and other fun, educational attractions. We also purchase databases which offer primary source materials, full-text magazine articles, and even an online auto repair manual.

The Children's Room offers Storytimes and programs for children from birth to twelve years. Our Young Adult area offers resources, programs, and a small space for teens up to age 18. A Teen Advisory Board meets every two weeks to brainstorm and plan programs.

In addition to regular programs (Internet and Database Classes, monthly Book Discussions, and Poetry Night at the Library led by local poet Rae Marie Bruce) a variety of other programs were held for the adults in Merrimack.

Summer Reading Programs have become an exciting part of the summer for all ages. Young adults and adults read all summer to be included in drawings. The children's program (Turn off the Tube-Read) ended with a party held at Abbie Griffin Park, which included games, food, and prizes.

If you haven't been to the library for a while, please stop by or visit our webpage [www.merrimack.lib.nh.us](http://www.merrimack.lib.nh.us) to see what we have to offer.

## 2003-2004 Library Statistical Report

### Circulation

|                        |                |
|------------------------|----------------|
| Adult Fiction          | 39,473         |
| Adult Non-Fiction      | 32,595         |
| Large Print            | 3,517          |
| Young Adult            | 7,860          |
| Books to Go            | 3,421          |
| Paperback              | 4,575          |
| Children's Fiction     | 17,066         |
| Children's Non-Fiction | 21,953         |
| Children's Audiovisual | 2,006          |
| Children's CD ROMs     | 1,048          |
| Children's Periodicals | 632            |
| Easy Books             | 42,103         |
| Periodicals            | 7,525          |
| Sound Recordings       | 12,068         |
| Video Recordings       | 13,058         |
| DVD                    | 6,620          |
| Compact Discs          | 9,384          |
| CD ROMs                | 637            |
| Museum Passes          | 678            |
| Online renewals        | 20,028         |
| Other                  | 30             |
| <b>Total</b>           | <b>246,277</b> |

### Telecommunication Access

|                          |        |
|--------------------------|--------|
| Database Usage           | 18,873 |
| Website Usage            | 74,904 |
| Network Users in Library | 14,204 |

Total Library Card Holders 15,815

### 2003-2004 Library Collection Report

*Number of Items per Collection as of  
June 30, 2004*

|                         |               |
|-------------------------|---------------|
| <b>Books</b>            |               |
| Adult Fiction           | 23,134        |
| Adult Non-Fiction       | 28,343        |
| Young Adult Books       | 3,331         |
| Children's Fiction      | 5,810         |
| Children's Non-Fiction  | 12,333        |
| Easy Books              | 8,927         |
| Videocassettes          | 2,074         |
| DVDs                    | 373           |
| Books on Cassette       | 1,616         |
| Books on CD             | 292           |
| Music CDs               | 1,626         |
| CD ROMs                 | 128           |
| Children's Audiovisuals | 590           |
| Children's CD ROMs      | 117           |
| Children's Toys         | 36            |
| <b>Total Collection</b> | <b>88,730</b> |

|                         |     |
|-------------------------|-----|
| Magazine Subscriptions  | 201 |
| Newspaper Subscriptions | 17  |
| Museum Passes           | 13  |

**INSERT PHOTO HERE**



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## **Merrimack Public Library Staff**

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### **Administration**

Library Director Janet Angus  
Assistant Director Diane Arrato Gavrish  
Head of Automated Services Diane Arrato Gavrish  
Administrative Assistant Joanne Marston  
Newsletter Editor Jan Segedy

### **Circulation**

*Library Aide II:* Jane Loughlin  
*Library Aide I:* Natalia Bairamova, Madeline Bennett, Jean Clinghan, Gail Dahl, Diane Lauze,  
Sandra Meehan, Nancy Placentino and Jennifer Stover  
*Library Aide/Substitute:* Nina Martin and Alexandra Wall  
*Library Page:* Patti Finlay, Humphrey, Lisa Mandela, Susan Primeau and Molly Rothenberg  
*Page/Substitute:* Tyler Meehan

### **Reference & Adult Services**

*Head of Reference & Adult Services:* Katie Martin and Ellen Knowlton  
*YA/Reference Librarian:* Dana Forsman  
*Librarian I:* Jan Conover and Deb Covell  
*Library Assistant II:* Lee Gilmore

### **Technical Services**

*Library Assistant II:* Nancy Vigezzi and Darcy LaBrosse  
*Library Aide I:* Debra Herget and Kathy Starr

### **Youth Services**

*Head of Youth Services:* Beverly Little  
*Library Aide II:* Nancy Lane and Suzanne Wall  
*Library Aide/Page:* Amy Laffin and Elaine Peters

### **Maintenance**

Custodian Daniel Hastie  
Custodial Aide Joan Vadney

### **Volunteers**

Patricia Flynn  
Tricia Tancill

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# **Library Board of Trustees 2004 Annual Report**

**Submitted By Pat Heinrich, Chair**

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The trustees are pleased to report that, more and more, residents have come to realize the Merrimack Public Library is the heart of our community. Last year over 240,000 items were circulated and over 540 programs were held. Each month over 11,000 people visited the library and 650 people used the public access computers. Each day over 400 cars came into the library parking lot, with an average of 50 people an hour visiting the library. The library is open seven days and 68 hours every week, except during the summer months when it is open 9-1 on Saturday and closed on Sunday.

However, more and more, the trustees are seeing signs that the current building cannot stand the rigors of this heavy usage. Heating pipes froze last winter, forcing the library to be closed for clean up and repairs. The air-conditioner broke in early spring and would not be replaced until the end of summer forcing the library to close on the hottest days and reduce hours of operation on other days. Patrons were given complementary fans, which said "I kept my cool at the Merrimack Public Library, Summer 2004." In addition, the sprinkler system had a series of problems unrelated to heating or air-conditioning issues which also caused the library to be closed.

The Planning Board has given an "Urgent" designation to the construction of a new library. The library is now in a zero collection growth situation. Quiet seating has all but disappeared. Seating at popular programs is limited as well. A new library is needed to provide space for patrons to use the library's many resources.

Over the next year, look for a series of events and programs to showcase the need for a new library and to raise funds for the Library Development Fund. The trustees hope to present the new library proposal to the residents as early as Spring 2006.

In closing, on behalf of the Board of Trustees, we wish to thank you for your continued support. Until a new library is passed, the staff and trustees remain committed to meeting the educational, informational and recreational needs of the residents of Merrimack, within the strictures of the current building. With your help, a new library will be a reality in the near future.

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**Merrimack Library Board of Trustees**

**John Buckley, Ann Burrows, Patricia Heinrich, Robert Kelley, Carol Lang**

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**Merrimack Public Library Trustees Accounts**  
**Fiscal Year 2003-2004**

| <b>Special</b>                     |                    | <b>Fines</b>                       |                    |
|------------------------------------|--------------------|------------------------------------|--------------------|
| Balance as of July 1, 2003         | 4,346.28           | Balance as of July 1, 2003         | 6,969.52           |
| <b>Receipts</b>                    |                    | <b>Receipts</b>                    |                    |
| Book Sale                          | 5,452.25           | Copy Machine                       | 1,360.15           |
| Food for Fines                     | 603.48             | Fines                              | 16,376.17          |
| Gifts                              | 339.96             | Interest                           | 9.43               |
| Grants                             | 171.08             | Miscellaneous                      | 0.00               |
| Interest                           | 4.02               | NH State Library-Interlibrary Loan | 0.00               |
| Library Festival                   | 5,749.46           | <u>Non-Resident</u>                | <u>200.00</u>      |
| Miscellaneous                      | 956.63             |                                    | <b>17,945.75</b>   |
| Transfers                          | 0.00               | <b>Disbursements</b>               |                    |
| Trust Fund                         | 2,051.69           | Equipment                          | (8,021.00)         |
| Watson Interest Deposit            | 753.51             | Materials                          | (5,043.90)         |
| <u>Watson Donation</u>             | <u>5,000.00</u>    | Miscellaneous                      | (57.00)            |
|                                    | <b>21,082.08</b>   | Supplies                           | 0.00               |
| <b>Disbursements</b>               |                    | Transfer to Fidelity               |                    |
| Advertising                        | 0.00               | <u>Mutual Fund</u>                 | <u>(6,000.00)</u>  |
| Book Sale (Friends)                | (1,571.25)         |                                    | <b>(19,121.90)</b> |
| Equipment (Gifts)                  | 0.00               | <b>Balance as of June 30, 2004</b> |                    |
| Food for Fines                     | (603.48)           |                                    | <b>5,793.37</b>    |
| Hospitality                        | (1,598.17)         | <b>Fidelity Special</b>            |                    |
| Library Festival                   | (3,125.85)         | Balance as of 7/01/2003            | 14,767.73          |
| Library Festival-MPL               |                    | Investment (losses)/gains          | 74.26              |
| Development Fund                   | (2,740.54)         | Balance as of 6/30/2004            | 14,841.99          |
| Materials (Gifts)                  | (196.26)           | <b>Fidelity Watson (\$30,000)</b>  |                    |
| Memberships                        | (993.45)           | Balance of 7/01/2003               | 27,100.42          |
| Merrimack PL                       |                    | Deposit to Watson Fund             | 5,000.00           |
| Development Fund                   | (141.63)           | Investment (losses)/gains          | 156.40             |
| Miscellaneous                      | (1,105.00)         | Balance as of 6/30/2004            | 32,256.82          |
| Programs                           | (1,339.24)         | <b>Fidelity Fines</b>              |                    |
| Supplies (Gifts)                   | (58.43)            | Balance as of 7/01/2003            | 109,598.86         |
| Training                           | 0.00               | Deposited to Account               | 6,000.00           |
| Transfer to Fidelity Watson        | (5,000.00)         | Investment (losses)/gains          | 1,613.81           |
| <u>Watson Book Purchases</u>       | <u>(753.51)</u>    | <b>Balance as of 6/30/2004</b>     |                    |
|                                    | <b>(19,226.81)</b> |                                    | <b>117,212.67</b>  |
| <b>Balance as of June 30, 2004</b> | <b>6,201.55</b>    |                                    |                    |

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# **Parks and Recreation Department 2004 Annual Report**

**Submitted By Parks & Recreation Director Michael Housman**

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The Parks & Recreation Department events began with the 13th Annual Winter Carnival held on Saturday, February 14. Horse drawn sleigh rides, snowmobile rides sponsored by the Sno-Buds Snowmobile Club, sledding, an ice-fishing derby sponsored by the Lions Club and a Hockey Shots Game sponsored by the VanDenBerghe family were all found outdoors along with an ice sculpture demonstration by David Soha and Dennis Hickey. Moving indoors visitors found face painting by the Girl Scouts, refreshments from local non-profit groups and a demonstration by the Independent School of Karate under the direction of Kyoshi Peter Desmarais. A very special thank you goes out to the Parks and Recreation Committee for helping to making this event possible.

A bus trip to the Boston Fleet Center to see the Disney on Ice Show, "Monsters Inc." was held on Saturday, February 21<sup>st</sup>.

Saturday, April 3, the 12<sup>th</sup> annual Easter Egg Hunt took place at Wasserman Park. Special thanks to our co-sponsor Merrimack Friends & Family for helping to make this event possible!

Merrimack's Skate Park on O'Gara Drive was open April through October for its fourth season.

Wasserman Park facilities are rented throughout the year. The Merrimack Girl Scouts held their annual Camp O Ree the weekend of May 21, 22 & 23. Boy Scouts enjoyed their camp-out that same weekend. Area schools visit the parks for science projects, "end of the year" picnics, etc.

Lifeguards were on duty at Naticook Lake for public swimming from June through August. The water in Naticook Lake is tested weekly during the swimming season to ensure public safety.

Naticook Day Camp was in session from June 21 through August 13 where staff members provided children with an enjoyable summer of fun filled activities.

Summer programs were offered from June 21 through August 13. A certified Life Guard Course, youth Red Cross swimming lessons, basketball camp, volleyball, soccer and tennis lessons offered residents a variety of recreational opportunities.

Independence Day festivities began with the Merrimack Community Concert Association's evening concert on July 3<sup>rd</sup>. Sunday, July 4th the 7<sup>th</sup> Annual Merrimack 5K Sparkler Road Race at the YMCA was followed with an afternoon Parade. Chalk art, a pie-baking contest, and an evening of fireworks ended the celebration. We would like to thank Tom Mahon, the 4<sup>th</sup> of July Committee and the Sparkler Committee for their dedication and countless hours of preparation.

Merrimack enjoyed its fifth year of weekly summer concerts at the Abbie Griffin Park Bandstand. Special thanks go out to Ruth Liberty and the Abbie Griffin Park Committee for all their help.



The 12<sup>th</sup> annual Halloween Hayride was held at Wasserman Park on Saturday, October 30<sup>th</sup>. Special thanks to the Parks and Recreation Committee and to the Boy Scouts and Girl Scouts who helped haunt the park, provide games and offer refreshments. We extend our appreciation to co-host Pat Lane and her 4H group, "Pups R Us", who did a great job with the Haunted House.

The 12<sup>th</sup> annual Holiday Parade, with the theme "A Childs Holiday" took place on Sunday, December 5<sup>th</sup>. Thank you to our co-hosts the Chamber of Commerce for all their help with this event. Special thanks go to Tom Nutting and Custom Electric for decorating Fraser Square. Our sincere gratitude and heartfelt thanks goes out to Santa Claus for sharing this very special time us!

The 10<sup>th</sup> annual "Santa Calling Program" delighted children pre-school through 2nd grade. Approximately 200 children received calls from Santa on December 20<sup>th</sup>. Our special thanks go to Santa's helpers: Dick Roulx, Don Lewis, Dennis Allen and Michael Housman.

We would like to thank the following groups for their outstanding community support:

- Ruth Liberty and the Abbie Griffin Park Committee.
- Merrimack H. S. Class of 2004, who helped clean up the parks on Earth Day
- Merrimack Conservation Commission for their help cleaning up the trails
- Sno-Buds who groom the trails for cross-country skiing
- Girl scouts who plant the beautiful flowers for us to enjoy.

Department Goals for the year 2005 include, but are not limited to:

- Increase the number of programs offered by the Department
- Increase our number of playing fields in Merrimack
- Complete development of Bishop property
- Stay involved with the Wright Avenue superfund site
- Maintain ACA Camp Accreditation
- Maintain excellence with Naticook Day Camp
- Revise Fee schedule
- Improve handicap access at Wasserman Park
- Renovation of Wasserman residence
- Maximize public relations using all available means

In closing, I would like to thank the citizens of Merrimack for your continued support.

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**Parks and Recreation Department Staff**  
Parks and Recreation Director Michael Housman,  
Maintenance Supervisory Robert Sullivan,  
Sherry Kalish, Office Manager

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## Statistics from Naticook Day Camp for 2004

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### Session One

|     |  |    |                     |    |              |
|-----|--|----|---------------------|----|--------------|
| 125 | Registered Campers                                     | 95 | Merrimack Residents | 30 | Nonresidents |
| 45  | Children utilized Extend Care Before and/or After Camp |    |                     |    |              |
| 12  | Children enrolled in the Counselor in Training Program |    |                     |    |              |

### Session Two

|     |  |    |                     |    |              |
|-----|--|----|---------------------|----|--------------|
| 127 | Registered Campers                                     | 97 | Merrimack Residents | 30 | Nonresidents |
| 38  | Children utilized Extend Care Before and/or After Camp |    |                     |    |              |
| 12  | Children enrolled in the Counselor in Training Program |    |                     |    |              |

### Session Three

|     |  |     |                     |    |              |
|-----|--|-----|---------------------|----|--------------|
| 125 | Registered Campers                                     | 110 | Merrimack Residents | 15 | Nonresidents |
| 43  | Children utilized Extend Care Before and/or After Camp |     |                     |    |              |
| 10  | Children enrolled in the Counselor in Training Program |     |                     |    |              |

### Session Four

|     |  |     |                     |    |              |
|-----|--|-----|---------------------|----|--------------|
| 132 | Registered Campers                                     | 104 | Merrimack Residents | 28 | Nonresidents |
| 44  | Children utilized Extend Care Before and/or After Camp |     |                     |    |              |
| 11  | Children enrolled in the Counselor in Training Program |     |                     |    |              |

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## Enrollment Statistics from Summer Programs 2004

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|                  |     |
|------------------|-----|
| Swimming Lessons | 130 |
| Lifeguard        | 5   |
| Basketball       | 278 |
| Soccer           | 16  |
| Volleyball       | 22  |
| Tennis           | 101 |
| Junior Tennis    | 72  |
| Teen Tennis      | 14  |
| Adult Tennis     | 15  |



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# **Parks and Recreation Committee 2004 Annual Report**

**Submitted by Chairman Janet Comier**

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The Merrimack Parks and Recreation Committee has grown to its current size of twelve members with the addition of a voting representative from each of the following organizations: the Merrimack Youth Association (MYA), the Senior Citizen Club, a representative from the High School Student Body, and seven (7) residents of Merrimack appointed by the Board of Selectmen who serve for a term of three years. The Committee also includes two alternate members who serve for a term of one year.

**The Committee's function is to perform the following:**

*Serve as the advisory board to the Manager and Board of Selectmen; Recommend the utilization of all town recreation property; Formulate or cause to be formulated a town recreation master plan; Assist in providing recreation programs for the citizens of Merrimack; Review the annual budget and related programs to be submitted to the Town Manager at such time as may be required; Recommend the acquisition and development of recreation property; Post all meetings of the Committee and keep minutes in accordance with the state law; Cooperate with private groups and public officials in the development and promotion of recreation property.*

In conjunction with the Parks and Recreation Department, the Parks and Recreation Committee has successfully assisted with the establishment of the Flerra Skateboard Park, the playground at Wasserman Park, the Bluegrass Club, and helped preserve Kids' Kove by staining the wooden elements. Other activities of the Committee include: the Haunted Hay Ride in October, the Christmas parade, Santa Calling, the Winter Carnival in February, and the Easter Egg Hunt in the Spring. All of these activities involve strong partnerships with the civic organizations such as the Merrimack Crimeline, 4-H Club, Girl/Boy Scout troops, the Lions Club, Merrimack Friends and Family and the Rotary, to name just a few.

Monthly meetings of the Committee take place on the third Wednesday of the month, starting at 7:15 in the Conference Room in the East Wing of Town Hall. Any citizen of Merrimack interested in any aspect of recreation within the town is welcome to attend and express their ideas, concerns, and/or opinions.

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## **Parks and Recreation Committee Members**

Chairman Janet Cormier, Vice Chairman Chirs Christensen, Jack Cavicchio, Norma French, Debbie Robinson, Ruth Roulx, Barbara Wolf, Don Lewis (Seniors Club), David LoVerme (Merrimack High School), Chuck Mower (Board of Selectmen), Jim Taylor (MYA), and Rosemarie Rung (School Board).

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# **Merrimack Planning Board 2004 Annual Report**

**Submitted by Chairman Nelson R. Disco**

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The Merrimack Planning Board held thirty-one regular meetings during 2004 primarily for the review of subdivision and site plans. The Board reviewed four residential subdivision plans, which contained a total of fifty-five new conventional residential building lots, compared to twenty-four lots in 2003 and thirty lots in 2002. These subdivision approvals consisted of the 30 lot Butterfields Subdivision off of Bean Road, the 15 lot Shattuck Hills Estates Subdivision off of Greenleaf Street and the 9 lot Conservation Drive Subdivision off of Linden Way.

Ten residential, industrial and commercial site plans were reviewed. Approvals were granted for three home occupations and the Board granted eleven waivers of full review for minor plan changes. The Board also reviewed and approved the Town Capital Improvement Plan for 2005 through 2011. Plans for traffic controls on Baboosic Lake Road and for a new Bedford Road Bridge over Baboosic Brook were reviewed. Members of the Board worked with the Nashua Regional Planning Commission on plans for future additional entrance and exit ramps to the F. E. Everett Turnpike at Exit 12 and attended several planning workshops and planning law lectures during the year. The Board held discussion meetings with the Board of Selectmen regarding the Circumferential Highway, the Bedford Road Bridge, the Merrimack Village Dam, and the Horse Hill Nature Preserve, and with representatives of the Merrimack River Watershed Council and the Souhegan River Watershed Council. The Board held six site walks to view wetland boundaries and site topographical features.

No new industrial site plans approved this year, however, the Board granted approvals for minor site plan revisions at Anheuser Busch, BAE Systems, and Pennichuck Water Works.

The major new commercial site plans approved during this year were for a gasoline station with a convenience store next to Burger King on Continental Boulevard, and car washes on Whitney Street and at 732 Daniel Webster Highway.

Other commercial site plan revisions approved included; changes at Tortilla Flat Restaurant, Silo's Steak House and Depot Farm Stand.

Under review by the Board and staff at the close of the year were plans for four residential subdivisions containing twenty-four lots, and three non-residential site plans.

The Planning Board prepared and presented to the voters three Zoning Ordinance amendments, which were adopted at the Town's Annual Meeting in April. These amendments were consistent with the present Master Plan and included articles which: (1) replaced the Town's BOCA Code with the new NH State Building Code; (2) increased the minimum setbacks from the property line for swimming pools and (3) replaced the term "Mobile Home" with the term "Manufactured Housing" for consistency with State law. Two amendments increasing buffer requirements in the I-2 Industrial Zone presented to the voters by petition were not recommended by the Planning Board and did not receive voter approval.



Early in the year discussion was held with the owners of a 180-acre parcel of Industrially Zoned property at Exit 10 of the F. E. Everett Turnpike regarding rezoning a portion of their land for Commercial use. After a public hearing on the matter the Planning Board vote not to place the proposal on the ballot for a Town Meeting vote due to uncertainties regarding traffic and use control. In August, the property owner returned to the Board and presented additional information, which was under review by the Board at year-end.

The Board held several discussions of conceptual plans during the past year, which may be brought to the Board during the coming year. These included: a plan for elderly housing on Manchester YMCA property near Horseshoe Pond, a plan for commercial development at the former Unitrode/ T.I. property on Continental Boulevard; and residential subdivision plans on Tinker Road and Old Blood Road.

No Changes to the Town's Subdivision Regulations were made during the year due to staffing shortages in the Community Development Office.

In January 2004, Mr. Jay Minkarah, Community Development Director, resigned to take a position with the City of Nashua. In June Mr. Walter Warren, the recently hired Planning and Zoning Administrator, was appointed Community Development Director. In November, Ms. Diane Hardy was hired to fill the position of Planning and Zoning Administrator. At year-end the Community Development staff is once again at full complement.

In January, Mr. Stanley Bonislowski, who had been serving as an Alternate Member was appointed to be a full member of the Board. In June Ms. Florence Brown resigned from the Board and in July Mr. Stephen Komisarek was appointed to a three-year term as a Board member. In April, Nelson Disco was re-elected Chairman and Arthur (Pete) Gagnon was re-elected Secretary to the Board. Tom Koenig was appointed to replace David McCray as the Selectmen's Representative to the Board. At the year-end, the Board consists of seven full members as listed below.

Walter Warren, Community Development Director, Diane Hardy, Planning and Zoning Administrator, Stephen Lauren, Planning and Zoning Assistant, the clerical staff of the Community Development Department, hired engineering consultants, and the staff of the Merrimack Building and Health Department continues to provide support to the Planning Board. Technical assistance is also provided to the Board by the Department of Public Works, the Fire Department and the Nashua Regional Planning Commission.

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Planning Board Members and Support Staff: Chairman Nelson Disco, Secretary Arthur Gagnon, John Segedy, Carol Ann Grondin Morrison, Stanley Bonislowski, Stephen Komisarek, Selectmen's Representative Thomas P. Koenig, Alternate Ken Sheppard

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# Merrimack Police Department 2004 Annual Report

Submitted by Paul V. Stavenger, Acting Chief of Police

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To the Honorable Board of Selectmen, Town Manager, and the Citizens of the Town of Merrimack. From March 2004 until January 2005, Chief William F. Mulligan was reassigned as the Town of Merrimack's Interim Town Manager. I hereby respectfully submit this report on behalf of Chief Mulligan and the men and women of the Police Department for the period covering January 1, 2004 through December 31, 2004.

This report will identify the dedicated men and women who serve the Merrimack Community, activities that have taken place during the 2004 calendar year, and accomplishments that have occurred.

As I submit the Annual Report for the 2004 calendar year, your police department is looking toward the future. In any organization, a vision of the future is essential in the performance of the present. In order to plan effectively and to have the best interests of the agency in mind, input from every part of the organization and its stakeholders is critical. It is the goal of the Merrimack Police Department to anticipate and prevent problems, to look at innovative solutions, and respond to issues with fairness, sensitivity, and compassion.

As a community oriented Police Department, we are always looking for ways to interact with our community and we recognize that our mission is and will continue to be service to the Merrimack community.

The Merrimack Police Department members thank the Town Manager, Board of Selectmen, Town Staff and most of all the citizens for their continued support during the calendar year 2004. We take great pleasure in serving you and welcome visits to **YOUR** police station.

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## Patrol Division

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The Patrol Division of the Merrimack Police Department is comprised of professional law enforcement officers dedicated to working in partnership with the residential and business community of Merrimack to fight crime, reduce fear, and improve the quality of life.

Our Mission Statement sums up our Officer's commitment to the Citizens of Merrimack... ***"Our primary mission is to enforce the laws of society, maintain order within the community, protect life and property and to assist the public at large in a manner consistent with the rights and dignity of all persons as provided for by the law under the Constitution of the United States and the State of New Hampshire."*** We believe strongly in our philosophy, ***"service to the community / commitment to excellence."*** Your Police Department will continue to work hard to meet these goals and provide the highest level of service.



During 2004 your police department responded to 12,581 requests for police service:

**Request for Service by Beats:**

|         | <u>2002</u> | <u>2003</u> | <u>2004</u> |
|---------|-------------|-------------|-------------|
| Beat #1 | 3,288       | 3,408       | 3,167       |
| Beat #2 | 4,960       | 4,356       | 3,958       |
| Beat #3 | 3,332       | 3,352       | 3,499       |
| Beat #4 | 1,940       | 1,903       | 1,957       |

**Request for Service by Time of Day:**

|              | <u>2002</u>   | <u>2003</u>   | <u>2004</u>   |
|--------------|---------------|---------------|---------------|
| 0700 – 1500  | 5,898         | 5,365         | 5,477         |
| 1500 – 2300  | 5,342         | 5,398         | 4,755         |
| 2300 – 0700  | <u>2,280</u>  | <u>2,256</u>  | <u>2,349</u>  |
| <b>Total</b> | <b>13,520</b> | <b>13,019</b> | <b>12,581</b> |

**Other Police Activity:**

|                         | <u>2002</u> | <u>2003</u> | <u>2004</u> |
|-------------------------|-------------|-------------|-------------|
| Ambulance Assists       | 976         | 1,046       | 1,062       |
| Bomb Threats            | 1           | 0           | 3           |
| Fire Department Assists | 810         | 835         | 790         |
| Animal Complaints       | 835         | 649         | 698         |
| Missing Persons         | 358         | 330         | 53          |
| House Checks            | 72          | 206         | 485         |
| Unsecured Premises      | 209         | 2,212       | 295         |
| Good Morning Calls      | 449         | 452         | 2,505       |
| Motor Vehicle Lockouts  | 0           | 0           | 416         |
| Burglar Alarms          | 796         | 836         | 799         |

**Part #1 Offenses:**

|                 | <u>Rep.</u> | <u>Clr.</u> | <u>Unf.</u> |
|-----------------|-------------|-------------|-------------|
| Murder          | 1           | 1           |             |
| Rape            | 1           | 1           |             |
| Robbery         | 4           | 2           |             |
| Burglary:       |             |             |             |
| Residential     | 31          | 11          |             |
| Non-residential | 16          | 4           |             |

|                      | <u>Rep.</u> | <u>Clr.</u> | <u>Unf.</u> |
|----------------------|-------------|-------------|-------------|
| Larceny:             | 242         | 24          |             |
| Auto Theft           | 15          | 7           |             |
| Assault - Simple     | 215         | 145         |             |
| Arson                | 2           | 1           |             |
| Assault - Aggravated | 9           | 4           |             |

**Part #2 Offenses:**

|                          | <u>Rep.</u> | <u>Clr.</u> | <u>Unf.</u> |
|--------------------------|-------------|-------------|-------------|
| Forgery & Counterfeiting | 11          | 1           |             |
| Fraud                    | 55          | 9           |             |
| Embezzlement             | 0           | 0           |             |
| Disorderly Conduct       | 21          | 14          |             |
| Criminal Mischief:       |             |             |             |
| Over \$100               | 364         | 39          |             |
| Under \$100              | 24          | 0           |             |

|                         | <u>Rep.</u> | <u>Clr.</u> | <u>Unf.</u> |
|-------------------------|-------------|-------------|-------------|
| Sex Offenses            | 10          | 6           |             |
| Narcotic Offenses       | 64          | 64          |             |
| Gambling Offenses       | 0           | 0           |             |
| Offenses Against Family | 0           | 0           |             |
| O.U.I.L.                | 65          | 65          |             |
| Liquor Law Violations   | 62          | 62          |             |
| Intoxication            | 16          | 13          |             |

|                                    |    |    |  |
|------------------------------------|----|----|--|
| Weapons – Carrying<br>& Possessing | 19 | 19 |  |
|------------------------------------|----|----|--|

\*Rep.= Reported

Clr. = Cleared

|                               |   |   |  |
|-------------------------------|---|---|--|
| Possessing Stolen<br>Property | 4 | 4 |  |
|-------------------------------|---|---|--|

Unf. = Unfounded

#### Motor Vehicle Accident Summary

|                            | <b>2003</b> | <b>2004</b> |
|----------------------------|-------------|-------------|
| Fatal Accidents            | 0           | 0           |
| Personal Injury Accidents  | 135         | 146         |
| Property Damage Accidents  | 589         | 553         |
| Non-Investigated Accidents | 20          | 14          |
| Total                      | 744         | 713         |

#### Motor Vehicle Enforcement Summary

|                                    | <b>2003</b> | <b>2004</b> |
|------------------------------------|-------------|-------------|
| Motor Vehicle Summons              | 1,286       | 1,066       |
| Summons Issued with<br>Reports     | 124         | 89          |
| Parking Enforcement                | 63          | 24          |
| Traffic Warnings Issued            | 2,880       | 1,847       |
| Defective Equipment Tags<br>Issued | 512         | 291         |

#### “Drive Defensively at all Times”

During 2004, between the hours listed above, a total of 713 traffic accidents occurred within our Town.

|                  |   |     |
|------------------|---|-----|
| 7 A.M. – 3 P.M.  | = | 351 |
| 3 P.M. – 11 P.M. | = | 293 |
| 11 P.M. – 7 A.M. | = | 69  |

#### School Resource Officer's Report

The School Resource Officer (SRO) is primarily responsible for working within the school system as a law enforcement officer. His role also involves promoting a safe and drug-free environment while building positive relationships between students, faculty, and the police. The information provided below reflects activity between September and December 31, 2004.

| <b>Activity</b>        | <b>2004</b> |
|------------------------|-------------|
| Calls for Service      | 312         |
| Incident Reports       | 42          |
| Arrests                | 14          |
| Accident Reports       | 0           |
| Theft Reports MV/Other | 3           |
| Criminal Mischief      | 3           |
| Assaults               | 10          |
| Weapons Confiscated    | 4           |
| Drugs Confiscated      | 0           |
| Racial Incidents       | 0           |
| Court Appearances      | 7           |

| <b>Educational</b>                                 | <b>2004</b> |
|--|-------------|
| Counseling Sessions w/Students                     | 266         |
| Counseling Session w/Parents                       | 69          |
| Classroom Lectures                                 | 13          |
| Professional Development Programs                  | 4           |
| Truancy  | 0           |
| Agency Referrals                                   | 9           |
| Meetings Attended                                  | 13          |
| School Events Attended                             | 18          |
| Hearings: Suspension/Expulsion                     | 0           |
| Meetings/Contacts<br>With Juvenile Service Officer | 11          |
| Possession of Tobacco Products                     | 19          |



### Animal Control Officers Report for 2004

|                                 | <u>2003</u> | <u>2004</u> |
|---------------------------------|-------------|-------------|
| Animal Control Complaints       | 774         | 2,056       |
| Cruelty Reports                 | 1           | 20          |
| Bites Reported                  | 7           | 32          |
| Abates Served                   | 21          | 18          |
| Stray Farm Animals              | 9           | 8           |
| Wild Life Calls                 | 183         | 213         |
| Dogs Impounded                  | 89          | 60          |
| Dogs Released to Owners         | 84          | 58          |
| Dogs Adopted                    | 1           | 1           |
| Dogs Released to Humane Society | 5           | 1           |
| Dogs Unlicensed                 | N/A         | 440         |

|                                 | <u>2003</u> | <u>2004</u> |
|---------------------------------|-------------|-------------|
| Running at Large                | 268         | 293         |
| Nuisance Offense                | 32          | 89          |
| Vicious Offense                 | 6           | 7           |
| Summons Served                  | 5           | 106         |
| Dogs Adopted                    | 1           | 1           |
| Cats Impounded                  | 11          | 8           |
| Cats Released to Humane Society | 5           | 3           |
| Cats Adopted                    | 5           | 2           |
| Cats Released to Owner          | 3           | 3           |
| Phone Calls Taken               | N/A         | 693         |

### Prosecutor's Report

| <u>Motor Vehicle Activity</u> | <u>Town Ordinance</u> | <u>State Law</u> |
|-------------------------------|-----------------------|------------------|
| Speed                         | 0                     | 126              |
| Uninspected                   | 0                     | 11               |
| Unregistered                  | 0                     | 15               |
| Financial Responsibility      | 0                     | 8                |
| Revocation/Suspension         | 0                     | 33               |
| O.U.I.L.                      | 0                     | 56               |
| No Valid License              | 0                     | 24               |
| Stop Sign                     | 0                     | 5                |
| Traffic Light                 | 0                     | 11               |
| Solid Line                    | 0                     | 5                |
| School Bus Violations         | 0                     | 0                |
| Change of Address             | 0                     | 0                |
| Parking Violations            | 0                     | 1                |
| Reckless Operation            | 0                     | 14               |
| Miscellaneous Violations      | 0                     | 105              |

| <u>Criminal Activity</u>   | <u>Town Ordinance</u> | <u>State Law</u> |
|----------------------------|-----------------------|------------------|
| Criminal Trespass          | 0                     | 9                |
| Bad Checks                 | 0                     | 1                |
| Sex Offenses               | 0                     | 2                |
| Criminal Mischief          | 0                     | 37               |
| Assault / Reckless Conduct | 0                     | 60               |
| Animal Complaints          | 0                     | 24               |
| Resisting Arrest           | 0                     | 10               |
| Drug Cases                 | 0                     | 81               |
| Disorderly Conduct         | 0                     | 13               |
| Possession of Alcohol      | 0                     | 108              |
| Theft                      | 0                     | 35               |
| Miscellaneous              | 0                     | 18               |
| <b>Felonies:</b>           |                       |                  |
| Indicted by Grand Jury     | 0                     | 28               |
| Probable Cause             | 0                     | 0                |

## Criminal Investigation Division

The Criminal Investigation Division of the Merrimack Police Department conducts investigations for the Police Department as well as other branches of Town government. The unit consists of five detectives, commanded by a Lieutenant.

The unit has one Juvenile Officer, three criminal investigators, and one detective assigned to narcotic investigations. The Narcotics Unit had over 100 arrests for various related offenses during 2004. During the past year Merrimack has experienced an increase in part 1 crimes as defined by the Uniform Crime Report. The investigative unit responded to a murder/suicide, two bank robberies, two stabbings, an arm robbery and an arson case within a two-month period. The unit is proud to have exceptionally cleared all but one of these cases.

### **D.A.R.E. Program**

D.A.R.E. is the acronym for **D**rug **A**buse **R**esistance **E**ducation, the single most widely used substance abuse prevention and safety promotion curriculum in the world. The D.A.R.E. program has reached over 8,000 Merrimack school children since 1989 and this year alone we will teach the program to over 800 Upper Elementary School students.

This year Merrimack is making changes within the D.A.R.E. program. With the opening of the new Middle School and the creation of the Upper Elementary School the school has decided to offer the D.A.R.E. program to the fifth graders. In the past we taught the program to all sixth graders. Not to have any student miss out of the program, this year we are teaching the program to both the fifth and sixth graders at the Upper Elementary School.

We currently have two D.A.R.E. officers, Officer Walter Kwiecinski is the primary officer that teaches the program and Officer Carl Scott assists in the program. The Merrimack D.A.R.E. officers are grateful for the donations and support from Merrimack community clubs, groups, business organizations and the residents.

### **NIU (Narcotics Investigation Unit)**

2004 has proven to be another successful year in the fight against illegal drugs within our community. The Patrol, Criminal and Narcotics Divisions again coordinated their efforts and worked closely with other local, state, and federal agencies.

Arrests in 2004 involved the following drugs: Cocaine, Crack, Heroin, and Marijuana, along with a variable abundance of prescription drugs. The choice of drug in Merrimack still appears to be Marijuana.

### **Drug Arrests**

#### **January:**

Possession of Marijuana .....3

#### **February:**

Possession of Marijuana  
Transporting a controlled drug.....12

#### **March:**

Possession of Marijuana.....5

#### **April:**

Possession of Marijuana  
Possession of a controlled drug  
Transporting a controlled drug..... .6



|                   |   |    |
|-------------------|---|----|
| <b>May:</b>       | Possession of Marijuana.....                  | 10 |
|                   | Possession with the intent to distribute..... | 1  |
| <b>June:</b>      | Possession of controlled drugs.....           | 9  |
| <b>July:</b>      | Possession of Marijuana.....                  | 7  |
|                   | Possession of a controlled drug.....          | 1  |
| <b>August:</b>    | Possession of Marijuana.....                  | 8  |
| <b>September:</b> | Possession of Marijuana.....                  | 8  |
| <b>October:</b>   | Possession of Marijuana.....                  | 8  |
|                   | Possession of a controlled drug.....          | 1  |
| <b>November:</b>  | Possession of Marijuana.....                  | 13 |
|                   | Transporting a controlled drug.....           | 2  |
| <b>December:</b>  | Possession of Marijuana.....                  | 4  |

During the year several arrest were made involving false prescriptions.

### **Juvenile Division**

A full-time Detective is assigned to the Juvenile Division. Officer Ken Stimson took over the duties from Detective Denise Roy on July 1, 2004. Detective Stimson works very closely with the Resource Officer, school officials, and members of the Hillsborough County Family Intervention Program along with the Nashua Youth Council. Detective Stimson also has the duties to prosecute all juvenile cases in the District Court.

Cheers to Detective Roy who has been busy with the newly formed "Hillsborough County South Child Advocacy Center" Committee that opened in October 2004. This center will be under the direction of the Division of Human and Health Services and provides one location for Southern Hillsborough County Law Enforcement agencies to conduct interviews of juveniles that are victims of sexual and physical abuse.

|  |    |                                 |    |
|--|----|---------------------------------|----|
| Stolen Property<br>(Buying, Receiving, Possessing) | 0  | Intoxication                    | 0  |
| Vandalism  | 9  | Disorderly Conduct              | 8  |
| Weapons  | 0  | Other Offenses (Except Traffic) | 19 |
| Drug/Possession                                    | 17 | Uncontrollable (CHINS)          | 10 |
| Liquor Law Violations                              | 8  | Runaways                        | 10 |

### Age Groups

10 Years of Age.....0  
11 Years of Age.....0  
12 Years of Age.....1  
13 Years of Age.....7

14 Years of Age.....15  
15 Years of Age.....35  
16 Years of Age.....33  
17 Years of Age.....1

\*Note: 17 year olds are only considered "juveniles" in situations of runaways, protective custody, uncontrollable behavior, etc. In Criminal situations, 17 year olds are considered adults.

### Juveniles Involved

|       |    |         |    |
|-------|----|---------|----|
| Male: | 69 | Female: | 25 |
|-------|----|---------|----|

### Residence

|        |    |                |    |               |   |
|--------|----|----------------|----|---------------|---|
| Local: | 80 | New Hampshire: | 15 | Out of State: | 1 |
|--------|----|----------------|----|---------------|---|

### Disposition

|                                       |    |
|---------------------------------------|----|
| Handled Within the Dept. and Released | 12 |
| Referred to Juvenile Court            | 86 |
| Referred to Welfare                   | 0  |

|                                   |   |
|-----------------------------------|---|
| Referred to Another Police Agency | 0 |
| Referred to Criminal/Adult Court  | 0 |
| Referred to Diversion             | 7 |

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## Administrative Service Division

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### "Service to the Community"

### "Commitment to Excellence"

The Merrimack Police Department has over the years instituted many community-policing programs that have helped make our agency one of the states finest. Our Chief, William Mulligan, has pledged to continue our committee outreach programs and continue to strive to serve the community of Merrimack the very best we can.

### Available Community Service Programs

Neighborhood Crime Watch  
Stranger Awareness  
Child Abuse  
Theft & Shoplifting  
Home and Business Security  
Drug & Alcohol Abuse  
Operation House Check  
Good Morning Program  
Bicycle Safety  
School Bus Safety  
Highway Safety  
Emergency Response & Liability

Station Tours  
Operation Identification  
Child Safety Seat Loan  
Disconnect the Violence  
Surveys  
Rape Awareness/Self-Defense  
Operation Safe Return  
Child Safety Seat Check-Point  
Baby-sitter Safety  
Halloween Safety  
Citizen Academy

### How We Kept Busy During 2004

Our Community Policing also offers a wide variety of programs to the public. This past year the Merrimack Police Department offered seminars in Internet Safety and Awareness, Woman's Self-Defense and Rape Awareness, Home Security and Neighborhood Watch Programs, and Senior Scams and Fraud. Also, we are able to offer to the public the opportunity to have a car



seat checked for proper installation or assist in the installation of a new car seat. We also participated with AARP with their 55 Alive Driver Safety Program.

We continued our reading program with the 1<sup>st</sup> - 3<sup>rd</sup> graders and spoke with elementary grade students and pre-schools regarding 911, stranger danger, and consequences for your actions. We participated with the Junior High and High School students in Project Safeguard teaching Internet Safety and making available DWI glasses. These glasses simulate impairment and show the student the effects of drinking and driving. We have also assisted the Middle School and High School in their discussions on Search and Seizure.

In addition to participating in our schools and community, we also work with other organizations within the community. We spoke to the Rotary on the various programs we offer. We also participated in various events around our community, such as the Library Festival and as a guest reader during Education Week. We fingerprinted children during breakfast with Santa sponsored by the Knights of Columbus. We continue to serve on the board of Crimeline as well as the Drug Advisory Council to name a few.

Each year we host our Annual Open House where the community can come to the police station and visit various display and tour your police department. We also host a Halloween Fun Day, where the community is invited to share a fun family day. We have a weekly TV show on the local cable network where you can learn about your police officers and how different divisions work within the department. You may also find us at the Budweiser facility for Nashua Police's Law Enforcement weekend.

### **Career Development**

The Merrimack Police Department continues to make training a high priority. It has been shown that a well-trained police force is directly linked to professionalism. It is our goal to continue to present to the community a well-trained and professional staff.

The New Hampshire Police Standards and Training Council has been our primary source for training, however, other outside agencies have supplemented training resources.

| <b><u>Month</u></b> | <b><u># of Officers</u></b> | <b><u># of Hours</u></b> |
|---------------------|-----------------------------|--------------------------|
| January             | 2                           | 32                       |
| February            | 8                           | 112                      |
| March               | 17                          | 264                      |
| April               | 17                          | 232                      |
| May                 | 1                           | 32                       |
| June                | 6                           | 104                      |
| July                | 5                           | 120                      |
| August              | 1                           | 8                        |
| September           | 5                           | 192                      |
| October             | 12                          | 128                      |
| November            | 14                          | 240                      |
| December            | 8                           | 138                      |
|                     | <u>96</u>                   | <u>1,602</u>             |

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## **Police Department Staff**

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### **Chief of Police**

William F. Mulligan

### **Patrol**

Deputy Chief Paul V. Stavenger – Patrol Commander

Captain Mark E. Doyle – Assistant Patrol Commander

### **Shift Supervisors:**

Lt. Lawrence Westholm, Lt. Brian Boulay, Lt. Richard Desmond, Sgt. John Maille, Sgt.

Paul Trepaney, Sgt. Daniel Edmonds, Sgt. Paul Poirier

### **Patrolmen:**

Off. Michael Murray (School Resource Officer), Off. Robert Kelleher, Off. John Dudash,

Off. Dennis Foley, Off. Ken MacCleod, Off. Ronald Levierge, Off. Matthew Tarleton,

Off. Edward Pane, Off. Throdore Dillon, Off. Christopher Morency, Off. Daniel

Lindbom, Off. Carl Scott, Off. Joseph Goodridge, Off. Thomas Prentice, Off. Eric

Marquis, Off. Christopher Dowling, Off. Brian Levesque

### **Animal Control Unit**

Jennifer Lavigne, Animal Control Officer

### **Special Police Officers**

S/O John Demyanovich, S/O Walter Alford, S/O William McGowan, S/O Michael Marcotte,

S/O James Sullivan, S/O Richard Bergeron, S/O John Pelletier, S/O Chris Spillane, S/O Darin

Brown, S/O Gregory Walters, S/O David Mercer

### **School Crossing Guards**

Roy Ingerson, Daniel Belanger, Ken Stimson Sr.

### **Criminal Investigation Unit**

Det./Lt. Michael Dudash – Unit Commander

Det. James Hughes, Juv./Det. Ken Stimson, Det. Scott Park, Det. Dean Killkelley,

Det. Denise Roy

### **Administrative Services Division**

Captain Michael Milligan – Unit Commander

Lt. Peter Albert – Prosecutor, Officer Walter Kwiecinski – Community Service Officer, Carol Yule – Office Manager, Holly Estey – Secretary to the Detective Unit, Karen Costello – Records,

Judy York – Records



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**Merrimack Public Safety Dispatch Center 2004 Annual Report**  
**Submitted by Michael Milligan Police Captain - Administrative Services Commander**

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**Assistant Supervisors**  
Michele Dudash and John Spence

**Dispatchers**  
Matthew Canavan, James Connelly, Erika DeWyze, Nicholas Marks,  
Timothy St. Cyr, Shannan Vital  
Part-time - Gerry Beland Emmanuel Marcel, Karen Stys

The Merrimack Public Safety Dispatch Center continued to see changes in its personnel over the previous year. We have hired two new part-time employees to work on an as needed basis to strengthen our unit. Our communication division continues to serve the public with the highest level of professionalism.

During the last twelve months we have installed a new radio console system. This will upgrade our equipment and allow for an improved communications service. We have, as a part of the radio console conversion, recently began operation the police part of our service in the digital mode. This is a more advanced method of communication. We soon hope to place the fire department and EMS on a digital signal.

Please plan to attend our 9<sup>th</sup> Annual Department Open House on May 7, 2005 to meet our fine staff and see our new technology for yourself.

I want to commend all of our communications personnel for their hard work and diligence during the past year. I also wish to thank the Board of Selectmen, Town Manager, and Departments Heads for their continued support, which allows us to operate at the level expected by the citizens of Merrimack.

Just a quick word regarding 9-1-1. We strongly encourage everyone who has an emergency situation to dial 9-1-1. Remember! Stay on the line with the 9-1-1 Operator until they tell you that it is OK to hang up. Thank you Merrimack and be safe.

**Activity During 2004**

|                         |                    |                    |
|-------------------------|--------------------|--------------------|
|                         | <u><b>2003</b></u> | <u><b>2004</b></u> |
| Burglar Alarms Answered | 836                | 799                |
| Good Morning Calls      | 2,212              | 2,505              |
| Window Service          | 10,447             | 10,912             |

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**Merrimack Public Safety Dispatch Center 2004 Annual Report**  
**Submitted by Michael Milligan Police Captain - Administrative Services Commander**

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**Assistant Supervisors**  
Michele Dudash and John Spence

**Dispatchers**  
Matthew Canavan, James Connelly, Erika DeWyze, Nicholas Marks,  
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| Burglar Alarms Answered | 836                | 799                |
| Good Morning Calls      | 2,212              | 2,505              |
| Window Service          | 10,447             | 10,912             |



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# **Department of Public Works 2004 Annual Report**

## **Submitted by Director of Public Works & Engineering Edward L. Chase, P.E.**

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The Department of Public Works had a very productive year in 2004. Phase II of our landfill closure was completed along with modifications to the entrance of the Transfer Station/Recycling Facility, and reconstruction of "Farmhouse Curve" on Lawrence Road.

We completed our first year of operation at the new Transfer Station on Fearon Road and are transitioning to loading, hauling and trucking our municipal solid waste with Town forces.

### **Administration/Engineering's Accomplishments**

- ◆ Construction administration for final closure of the landfill on Fearon Road, and Turkey Hill Athletic Field construction.
- ◆ Administered Engineering contracts for Route 3 sidewalks, Bedford Road Bridge, Route 3/Columbia Circle intersection, Route 3/Henry Clay intersection, new Salt Barn, and Tinker Road reconstruction.
- ◆ Administered contracts for Loading and Hauling, as well as Disposal of Municipal Solid Waste for the new Transfer Station. Coordinated the termination of the loading/hauling contract and transition to a Town run operation.
- ◆ Actively involved with consultants, staff, and Anheuser-Busch Engineers assessing the feasibility of new anaerobic digesters for Merrimack's Wastewater Plant, as well as other Wastewater Treatment Plant upgrades.
- ◆ Technical advisor to the Merrimack Planning Board.
- ◆ Coordinated the activities/reporting for the EPA Phase II Storm-water Regulations.

### **Highway Division's Accomplishments**

- ◆ Installed a new 36" storm drain in Hansom Drive to alleviate a flooding problem.
- ◆ Drainage work which included Circle Drive, Raymond Drive, Berkley Street, and Pinewood Drive. Basin repairs on Continental Boulevard, Curt Road, Pheasant Run, Qunicy Lane, Bridle Path, Parker Drive, Den Avenue, Forsythia Lane, Gail Road, Abbey Road, Wire Road, Level Street, Draycoach Court, Back River Road, Queens Way, and Davis Road. Catch basins installed on Dahl Road. Performed inspections of street and drain improvements at new home and commercial construction prior to issuance of certificates of occupancy.
- ◆ Provided tours of the Highway Garage and Equipment Maintenance facilities for second graders from the Thornton's Ferry Elementary School.
- ◆ Administered the annual street sweeping contract for all Town roads, administered the annual road paving contract, and administered the Adopt-A-Road and Adopt-A-Spot programs.

- ◆ Redefined and re-stabilized drainage swales, continued annual cleaning of catch basins, and cleared beaver dams as allowed by Town policy.
- ◆ Repaired and re-graded roadway shoulders.
- ◆ Installed and maintained street name, regulatory and warning signs.
- ◆ Graded and provided dust control on gravel roads and maintained roadsides by mowing and cutting brush. Plowed and treated all Town roads as well as school parking lots. Assisted with the Horse Hill nature Preserve cleanup by hauling away trash collected or located by volunteers.
- ◆ Set up traffic control, tents, flags and waste collection and cleaned up after the Town's Fourth of July celebration and provided labor and signage for Town elections.
- ◆ Assisted with cleanup of the Library's annual cardboard boat race.
- ◆ Collected material for and hosted the annual Town Auction.
- ◆ Issued Right-of-Way Permits
- ◆ Provided inspection services on new subdivision streets to assure they are built to Town standards.
- ◆ Began collecting data to meet new EPA storm-water regulations.

#### **Parks Maintenance Division's Accomplishments**

- ◆ Removed brush and undergrowth from Reed's Ferry Cemetery. Removed brush, mulched shrubs, spread loam and seeded the area between the Library and the Adult Community Center. Raked and leveled the sand under the playground equipment located at the West Entrance of Veteran's Park. New sod was installed to improve the grass apron in front of the Memorial at Veterans Park.
- ◆ Painted out the graffiti in the railroad tunnel at the Depot Street Boat Ramp.
- ◆ Parks Maintenance also pushed back the years of accumulated brush at Reeds Ferry fields and around the upper areas of lawn around the entrance and parking lot at Wasserman Park.
- ◆ Removed approximately 70 diseased ash trees from Wasserman Park last year.
- ◆ The park entrance signs to Twin Bridge Park, Weston Park, Wasserman Park and Veterans Memorial Park, were repainted and sealed, as well as other wooden signage at Wasserman Park.
- ◆ Standard fencing was installed around the new parking area at the Depot Street Boat Ramp. The area was also seeded with wildflower mix.
- ◆ The lawn areas bordering the Turkey Hill Graveyard and the Reed's Ferry Graveyard were improved by reseeding and topdressing.
- ◆ In conjunction with the Highway Division, additional parking was added to Twardosky Field.



- ◆ Parks Maintenance installed a pipe culvert and stone headwall to complete a new trailhead at Wasserman Park.
- ◆ Parks Maintenance coordinated several Eagle Scout projects, including the Turkey Hill Graveyard sign and the former site of the covered bridge on Turkey Hill Road in Weston Park.
- ◆ An area at Veterans Memorial Park was created for storage buildings and a concession stand with picnic area. This involved pouring a concrete slab, creating a stone dust apron around the slab and picnic area, and relocating 3 storage/concession buildings. Operation Brightside is an Anheuser Busch funded program dedicated to providing youth employment in the beautification of the Town. The Parks Maintenance Division administers the program and plans the projects each year. Operation Brightside completed two major projects in 2004. One project involved using hand tools to remove brush and undergrowth from the stonewalls and removing a strip of brush at the back border of Reeds Cemetery. The brushy strip averaged 30” wide and was over 300’ long. The other major project required pruning or removing overgrown shrubs, mulching planting beds, and seeding grass in the area of the Library and Adult Community Center.

### **Equipment Maintenance Division’s Accomplishments**

Equipment Maintenance maintains and repairs a fleet of over 180 units. These units are assigned to fire, police, public works and town hall departments as well as approximately 19 vehicles from the Merrimack Village District. Many of these units have extra mounted equipment, generating plants on fire equipment, sanders and plows on public works equipment. Almost all have emergency lighting and warning systems. All these are installed and repaired by this division. We place emphasis on preventive work resulting in less breakdowns and repairs. All emergency vehicles get a complete State inspection with every oil change to insure response readiness. This preventive outlook also allows us longer life from our equipment. We recycle police vehicles, after 110,000 to 120,000 miles and the vehicles are reassigned to work as transportation for various Town employees i.e., the Town Manager, Fire Inspector, Building Inspector, Park Supervisor, etc. This year, the Equipment Maintenance Division installed three new wing-plows, with controls on Highway trucks.

### **Buildings and Grounds Division**

- ◆ Maintained buildings and grounds at the Municipal Office Complex and Police Station.
- ◆ Oversee major construction refurbishing of old Town Hall - new roof, siding and painting.
- ◆ Oversee re-roofing of Police Department building – new membrane roof and insulation. Police Department exercise room was specked out. Electrical system upgraded with a new larger sub-panel installed. Products and changes recommended.
- ◆ Supported concerts and functions at Abbie Griffin Park Bandstand and Town Hall; including Candlelight Walk, Christmas Tree Lighting Ceremony and 4<sup>th</sup> of July activities. Maintained bandstand and grounds at Abbie Griffin Park.

- ◆ Provided maintenance to Adult Center.
- ◆ Assumed responsibility for winter maintenance (plowing/sanding) of Municipal Office Complex, Police, Library, MYA, and Adult Community Center parking lots.

### **Solid Waste & Recycling Division**

- ◆ Recycled and marketed approximately 1,800 tons of materials, which included glass, cardboard, newspaper, plastics, aluminum cans, tin cans, magazines, tires, scrap metal, white goods, automobile batteries, used automotive oil and antifreeze. Recyclables are processed through Northeast Resource Recovery Association.
- ◆ Composted approximately 1,800 cubic yards of yard waste and provided product to residents at no charge.
- ◆ Disposed approximately 10,274 tons of municipal solid waste and construction debris.
- ◆ Completed Phase II of final closure of the active Landfill.
- ◆ Completed our first year of operation in the transfer station.
- ◆ Installed a new scale at the Transfer Station to replace the old scale that had reached its useful life and was no longer certifiable.
- ◆ Continued education training classes to retain NHDES Solid Waste Operator Certification.
- ◆ Provided extended hours of operation during the summer.
- ◆ Provided five Household Hazardous Waste Collection Days for residents.

### **Wastewater Division**

- ◆ The Merrimack Wastewater Treatment Facility collected and treated over 1.059 billion gallons of wastewater with approximately 98.4 percent removals for biochemical oxygen demand (BOD) and approximately 97 percent removal for suspended solids (SS).
- ◆ Treated approximately 5.66 million gallons of septage for Merrimack homeowners and neighboring Souhegan communities.
- ◆ Completed study to evaluate future treatment of high strength wastewater with odor control. Completion of study ended with recommendation, spearheaded by Anheuser-Busch, that an anaerobic treatment facility be built and operated by Anheuser-Busch. Although there are many approvals to be yet acquired, the goal is to have the anaerobic treatment on line sometime in 2006.
- ◆ With the anaerobic treatment being built at Anheuser-Busch, reducing our future capital expenditures by an estimated \$9,000,000 plus over the next several years, we are in a better position to address other necessary capital improvements with funds that are already on hand.
- ◆ With the anaerobic treatment and our other capital improvements on line, we will be able to remove the trickling filter from service, thus removing our primary odor source.



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## Department of Public Works Staff

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### Administration and Engineering Division

Director of Public Works & Engineering Edward L. Chase, P.E.

Deputy Director of Public Works & Engineering David C. Lent, P.E.

Office Manager Rebecca Starkey

#### Highway Division

Highway Coordinator Bruce W. Moreau

##### *Foremen*

Joe Maguire and Jeff Strong

Secretary Sue Gerow

##### *Equipment Operator III*

Lawrence Gay and Robert Lovering

##### *Equipment Operator II*

Ernest Doucette and Leonard Heath

##### *Equipment Operator I*

Scott Daley, Robert Golemo, Daniel Ketchie,  
Jason Kimball, Wayne Lombard, Dean Stearns,  
Jacob Stevens, and John Trythall

##### *Maintainer*

Lee Grant, Mike McCann, Herb Merrill, Ken  
Vallancourt and Sam Walker

#### Parks Division

Foreman Ernie Buck

##### *Equipment Operator I*

Robert Burley, Steve Curtis, Thomas Hudon and  
Louis Lapointe

#### Equipment Maintenance Division

##### *Equipment Maintenance Foreman*

James Graham and Brian Friolet

##### *Mechanic II*

Ronald Bergeron, Alan Buttrick, Robert Fisher,  
William Gilbody and Kevin Holt

Mechanic I Ralph Alicea

#### Solid Waste & Recycling Division

Solid Waste Foreman Steven Doumas

Scale Operator Lon Woods

##### *Equipment Operator III*

David Banks, Paul Dube, Earl Dubois and Kevin  
Holt

##### *Recycling Attendant*

Paul Ford and Ian Robinson

Transfer Station Attendant Ian Robinson

#### Building & Grounds Division

Custodial Maintenance Supervisor

Philip Meschino

##### *Custodial Maintenance Workers*

Steven Cook, Nathan Latour, Ed Champagne

#### Wastewater Division

Assistant Director of Public Works/Wastewater  
Division Larry R. Spencer

Chief Operator James E. Taylor

Assistant Chief Operator Wayne Johnson

Maintenance Manager Lee Vogel

Sewer Inspector Donald A. Hamel

Laboratory Manager Richard Blanchard

Industrial Wastewater Pretreatment Manager  
Roger Descoteaux

Secretary Becky Sullivan

Operator II/Lab technician Cecil Peters

Mechanic I Stephen Garczynski

##### *Equipment Operator III*

John Adams, Donald Doucette and Gary  
MacGrath

##### *Operator I*

David Blaine, James Davala and Kevin  
Southwick

##### *Mechanic II*

James Dwire, Donald Lavoie, Robert MacGrath  
and Lindsay Wilson

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# Welfare Department 2004 Annual Report

Submitted by Welfare Administrator Patricia A. Murphy

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## Welfare Budget Overview

|  | <u>FY01/02</u> | <u>FY02/03</u> | <u>FY03/04</u> |
|--|----------------|----------------|----------------|
| Reimbursements                               | \$ 22,078      | \$ 94,091      | \$ 12,997      |
| Total Operating Budget                       | \$ 162,449     | \$ 161,620     | \$ 171,711     |
| Client Expenditures                          | \$ 64,633      | \$ 39,137      | \$ 42,063      |
| <u>Health &amp; Social Service Agencies:</u> | \$ 77,475      | \$ 87,725      | \$ 87,725      |
| <u>Client Expenditures Broken Down:</u>      |                |                |                |
| Housing                                      | \$ 49,395      | \$ 28,177      | \$ 36,880      |
| Oil/Gas/Propane                              | \$ 2,053       | \$ 3,790       | \$ 710         |
| Electricity                                  | \$ 4,133       | \$ 517         | \$ 796         |
| Food   | \$ 3,267       | \$ 791         | \$ 430         |
| Prescriptions                                | \$ 2,900       | \$ 2,854       | \$ 2,407       |
| Other  | \$ 2,885       | \$ 3,008       | \$ 840         |

## Summary and Highlights

The Welfare Department experienced rising expenditures as housing costs challenged the budgets of many households. Our heating expenditures were down considerably because The State Fuel Assistance was able to pay more bills. Their increased funding was due to the extremely cold winter in 2004 and the high press coverage. Prescription needs stayed level. Electric costs were drastically reduced with the New Electric Assistance Program funded through PSNH and administrated by Southern NH Services. Reimbursements leveled back down to normal levels after an historic FY02/03 when low interest rates allowed many liens to be paid back by refinancing.

Over the years a number of community organizations and private residents have generously provided their assistance to the needs of Merrimack residents and continue to do so.

*Abbie Griffin Hospital Fund; Food Pantries:* Merrimack Community Christian Church, St. James Methodist Church and St. John Neumann Catholic Church; *Fire Fighter's Union* provided Heating Oil Fund and Thanksgiving Food Boxes; *The Rotary Club; The Sean A Looney Athletic Memorial Fund; Bear Christensen Trust and Merrimack Community Girl Scouts* funded Naticook Day Camp Scholarships; *Merrimack Friends and Families* provided assistance with Easter Baskets and School Supplies; *Lioness Club* provided Holiday Assistance through Operation Santa; *Rotary Club* provided Christmas Trees; *I BPO Police Union & Girl Scout Troops 596 & 564* provided Holiday Food Boxes.



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# **Zoning Board of Adjustment 2004 Annual Report**

**Submitted by Chairman Richard W. Barry**

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The Zoning Board of Adjustment held twelve meetings between January 1, 2004 and December 31, 2004.

Fifty-three petitions for variances, special exceptions, requests for re-hearing, and appeals of administrative decisions were heard in 2004. This is compared to sixty-one petitions in 2003, seventy-one petitions in 2002, fifty-one petitions in 2001, forty-eight in 2000, and thirty-five in 1999.

## **SUMMARY OF PETITIONS SUBMITTED BY TYPE AND RESULTING ACTION**

| <u>Variances</u>                         | <u>Granted</u> | <u>Denied</u> | <u>Withdrawn*</u> |
|--|----------------|---------------|-------------------|
| Signs                                    | 2              | 0             | 0                 |
| Setbacks                                 | 15             | 3             | 3                 |
| Lot Regulations                          | 1              | 1             | 2                 |
| Use                                      | 2              | 0             | 1                 |
| Septic System Setbacks                   | 3              | 0             | 0                 |
| Expansion of non-conforming structure    | 1              | 0             | 0                 |
| Modification to conditions of a variance | 0              | 0             | 1                 |
| <br><u>Special Exceptions</u>            |                |               |                   |
| Use                                      | 3              | 2             | 3                 |
| Accessory Dwelling Unit                  | 9              | 0             | 2                 |
| Yard Setbacks                            | 1              | 0             | 0                 |
| Disturbance of Wetlands                  | 0              | 0             | 0                 |
| Expansion of Non-Conforming Use          | 1              | 0             | 0                 |
| <br><u>Other</u>                         |                |               |                   |
| Appeals of Administrative Decisions      | 2              | 2             | 2                 |
| Appeal of Building Code                  | 0              | 0             | 0                 |
| Appeal of N.H. R.S.A. 674:41             | 0              | 0             | 0                 |
| Equitable Waivers                        | 0              | 0             | 0                 |
| Request for Rehearing                    | 3              | 2             | 0                 |

\* or tabled

There were no lawsuits filed or pending against the Board in 2004.

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## **Members of the Merrimack Zoning Board of Adjustments**

Chairman Richard Barry, Vice Chairman Timothy Dutton, William E. Barry, Stanley Bonislawski, Ross E. Hall and alternate members Ronald W. Douville and Gregory Roberts. Staff support is provided by Community Development Director Walter R. Warren, Planning and Zoning Administrator Diane Hardy, Planning and Zoning Assistant Stephen Laurin and the clerical staff of the Community Development Department.

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## **Budget Committee**

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Stanley Heinrich – (term expires) 2005; Richard Barnes – 2007; Stanley Bonislowski – 2007; Nancy Gagnon – 2006; John Grady – 2005; Bob Kelley – 2006; Carol Lang – 2006; David Powell – 2005; Norman Phillips – 2007; Finlay Rothhaus – 2005; Michael Thompson – 2007; K. Joseph Vliet – 2005

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## **Cable Television Advisory Committee**

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Michael Bradley – (term expires) 2006; Joel Levine – 2007; Holly Morales – 2006; Richard Morrissey – 2006; Pamala Tinker – 2007

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## **Ethics Committee**

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Richard Barry – (term expires) 2007; Finlay Rothhaus – 2006; Robert Kelley – 2005; Nancy Gagnon – 2005; Raymond Mello – 2006

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## **Highway Safety Committee**

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Chief William Mulligan, Deputy Paul Stavenger, Chief William Pepler, Bruce Moreau, Richard Todd, Joseph Comer, Roger Bellemore, Robert L'Heureux, Norman Pepin, Jack Balcom, Charles Hall, Finlay Rothhaus

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## **Trustees of the Trust Funds**

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David Johnsen, John Balcolm, John Lyons



# Births Registered in the Town of Merrimack, New Hampshire

Year Ending December 31, 2004

| DATE             | PLACE OF BIRTH | CHILD'S NAME      | NAME OF FATHER    | NAME OF MOTHER            |
|------------------|----------------|-------------------|-------------------|---------------------------|
| <b>DEC. 2003</b> |                |                   |                   |                           |
| 1                | WINCHESTER, MA | SAMUEL FREDERICK  | CRAIG LELAND      | SARAH LELAND              |
| 2                | WINCHESTER, MA | BENJAMIN CODY     | BRIAN RIVERS      | SANDRA RIVERS             |
| 4                | NASHUA         | TAYDEN JOSEPH     | JEFFREY MCDONALD  | THERESA RODONIS           |
| 12               | MANCHESTER     | MADISON MARCELLA  | JOSEPH CAETANO    | MICHELE BERGEVIN          |
| 27               | MANCHESTER     | RYAN DAVID        |                   | KATHRYN POIRIER           |
| 29               | NASHUA         | MACKAYLA ROSE     | JEFF YULE         | JESSIE CHARLES            |
| <b>JAN. 2004</b> |                |                   |                   |                           |
| 1                | MANCHESTER     | BRADY WILLIAM     | BRIAN ELLIS       | KIM ELLIS                 |
| 1                | MANCHESTER     | KODY GORDON       | KENNETH THORPE    | RACHEL LAFERRIERE         |
| 4                | NASHUA         | KEEGAN MYLCHREEST | JOHN PAQUETTE     | KELLI PAQUETTE-MYLCHREEST |
| 8                | NASHUA         | ALYSON IRENE      | JEFFREY MOOERS    | SUSAN MOOERS              |
| 12               | NASHUA         | GAVIN MICHAEL     | DENNIS KURDEK     | CHERYL KURDEK             |
| 14               | NASHUA         | NATALIE WYNNE     | DAVID LYONS       | STEPHANIE LYONS           |
| 15               | MANCHESTER     | EMMA LOUISE       | TYLER VAN WAGNER  | MOLLIE VAN WAGNER         |
| 15               | MANCHESTER     | EVAN TYLER        | JOSHUA WATSON     | JILL WATSON               |
| 16               | NASHUA         | RYAN ANTHONY      | DAVID MOR         | KELLY MOR                 |
| 17               | MANCHESTER     | BRADY CHRISTOPHER | BRIAN CROWE       | HEATHER CROWE             |
| 19               | NASHUA         | QUINTEN MICHAEL   | MICHAEL PICCOLO   | AIMEE L'ECUYER            |
| 19               | NASHUA         | DECLAN SEAN       | MYLES GLISSON     | ANN GLISSON               |
| 20               | NASHUA         | GABRIELLA LOUISE  | WILLIAM BROWN     | JESSICA BROWN             |
| 21               | MANCHESTER     | CHRISTINA MARIE   | CHARLES JONES     | LUCY JONES                |
| 23               | MANCHESTER     | MADELINE JULIETTE | BRIAN POTVIN      | NADINE POTVIN             |
| 23               | NASHUA         | NICHOLAS JOSEPH   |                   | CHRISTINA HANSON          |
| 24               | NASHUA         | ALEXANDER JAMES   | JAMES PELCZAR     | KELLI BROOKS              |
| 25               | NASHUA         | PRISCILLA LYNN    | JAMES LITTLE      | JOY LITTLE                |
| 27               | MANCHESTER     | MADISON ELIZABETH | GREGORY BERGERON  | HEATHER BERGERON          |
| 27               | MANCHESTER     | ELIJAH KAI-NOAH   | CHRISTIAN LUNDAHL | KERRIE LUNDAHL            |
| 29               | MANCHESTER     | PAIGE RILEY       | NICHOLAS L'ETOILE | TARA L'ETOILE             |

| DATE             | PLACE OF BIRTH | CHILD'S NAME     | NAME OF FATHER      | NAME OF MOTHER        |
|------------------|----------------|------------------|---------------------|-----------------------|
| 29               | MANCHESTER     | ABBY ELIZABETH   | NICHOLAS L'ETOILE   | TARA L'ETOILE         |
| 30               | MANCHESTER     | KYLE JACOB       | JOHN EGAN           | RACHEL EGAN           |
| 30               | NASHUA         | DILLON ROBERT    | ROBERT CHASE        | JENNIFER PLOURDE      |
| <b>FEB. 2004</b> |                |                  |                     |                       |
| 2                | NASHUA         | COHEN MICHAEL    | JONATHAN LEIGHTON   | CHRISTIE LEIGHTON     |
| 3                | MANCHESTER     | OLIVIA ROSEMARIE | KEVIN ROUX          | LISA ROUX             |
| 3                | NASHUA         | JILLIAN LEE      | PETER MCLAUGHLIN    | CATHERINE MCLAUGHLIN  |
| 6                | NASHUA         | SYDNEY CHINENYE  | JOEL OGBUNAMIRI     | HEATHER OGBUNAMIRI    |
| 8                | LOWELL, MA     | THOMAS JAMES     | LEE SAWDEY          | KRISTINE SAWDEY       |
| 10               | MANCHESTER     | ANNABELLE NICOLE | TODD CHARETTE       | GUYLAINE CHARETTE     |
| 10               | NASHUA         | ALYSSA MARIE     | THOMAS PRENTICE     | ROBYN PRENTICE        |
| 11               | NASHUA         | CAMDEN JOSEPH    | NATHANIEL FAIRBANKS | HEATHER FAIRBANKS     |
| 12               | NASHUA         | ETHAN LEONARD    | JEFFREY MERRILL     | CAROL MERRILL         |
| 12               | MANCHESTER     | PAIGE ELIZABETH  | MARK RIVET          | TANYA BELAND          |
| 14               | MANCHESTER     | HAYDEN SCOTT     | JASON SLATER        | HOLLY SLATER          |
| 15               | NASHUA         | ALEXANDER MOPIA  | TURAN OTOVA         | SUSAN OTOVA           |
| 16               | NASHUA         | KAILEY MARIE     | CHARLES DADDONA     | MAURA DADDONA         |
| 17               | MANCHESTER     | ZACHARY JOSEPH   | LEO CUSSON          | JULIE CUSSON          |
| 17               | MANCHESTER     | EMMA LINNEA      | PER MELKER          | JENNIFER MELKER       |
| 19               | NASHUA         | HANNAH JOSEPHINE | PAUL DEKARSKI       | JENNIFER DEKARSKI     |
| 21               | BOSTON, MA     | PAIGE MAREE      | JESSE HILL          | SARAH HILL            |
| 22               | NASHUA         | EMILY LYNN       | DAVID GIGUERE       | BOBBIE JO GIGUERE     |
| 24               | NASHUA         | CLARA CYNTHIA    | JASON RYAN          | PAMELA RYAN           |
| 24               | LOWELL, MA     | MOLLY SHAE       | STEVEN SYLVESTER    | WENDY JAMES-SYLVESTER |
| 25               | NASHUA         | MATTHEW PRENTICE | JAMES TODD          | KIMBERLY TODD         |
| 28               | NASHUA         | ISABELLA RAE     | DEREK DAVIDSON      | LAURIE DEMANCHE       |
| 29               | NASHUA         | NATHAN JOSEPH    | DARRON WOOD         | KARIN WOOD            |
| <b>MAR. 2004</b> |                |                  |                     |                       |
| 4                | NASHUA         | LAUREN LESLEY    | DUANE DIONNE        | JENNIFER DIONNE       |
| 8                | MELROSE, MA    | EMMA GRACE       | ROBERT CAMBERLAIN   | KATHLEEN CAMBERLAIN   |
| 10               | NASHUA         | HUNTER JAMES     | ROLAND DUVAL        | STEPHANIE DUVAL       |
| 10               | NASHUA         | WILLIAM DAVID    | PETER BAILEY        | MARGARET BAILEY       |



| DATE             | PLACE OF BIRTH | CHILD'S NAME        | NAME OF FATHER      | NAME OF MOTHER    |
|------------------|----------------|---------------------|---------------------|-------------------|
| 11               | NASHUA         | GAVIN NICHOLAS      | NICHOLAS WILMOT     | COLLEEN HAMEL     |
| 15               | NASHUA         | ALEC JASON          | JASON VIETRY        | SHARI VIETRY      |
| 19               | MANCHESTER     | ALYSSA NICOLE       | MARK MEGALAITIS     | STACEY MEGALAITIS |
| 19               | MANCHESTER     | CHASE SCOTT         |                     | KRISTI CUSHING    |
| 20               | MANCHESTER     | NICHOLAS CONNOR     | CLIFFORD LOFGREN    | FRANCINE LOFGREN  |
| 22               | NASHUA         | ANIKA               | HARISH AKALI        | SANGITA GOPLANI   |
| 27               | LOWELL, MA     | JACOB DONALD        | ROBERT HAYES        | ANDREA HAYES      |
| 27               | MANCHESTER     | DREW ROBERT         | DANA LEMIRE         | CHRISTINE LEMIRE  |
| 28               | MANCHESTER     | CARMEN              | YUNSHENG WU         | HUILING WU        |
| 28               | NASHUA         | KYLE LOUIS          | ERWIN CRAMPTON      | BETH ANN CRAMPTON |
| 30               | NASHUA         | CAROLINE ELISE      | BRIAN BURGESS       | DEBORAH BURGESS   |
| 30               | NASHUA         | BROOKE ELIZABETH    | BRIAN BURGESS       | DEBORAH BURGESS   |
| 31               | NASHUA         | EMMA FRANCES        | MICHAEL CHAMBERLAIN | CLARE CHAMBERLAIN |
| <b>APR. 2004</b> |                |                     |                     |                   |
| 1                | NASHUA         | MIA MICHELLE        | BRETT WELLS         | DANIELLE WELLS    |
| 4                | NASHUA         | VERONIKA ELIZABETH  |                     | KAITLYN BOLDUC    |
| 6                | NASHUA         | CHRISTOPHER WILLIAM | CHRISTOPHER SKELLEY | DANIELLE SKELLEY  |
| 7                | NASHUA         | JESSICA JO          | JAMIE SMITH         | PATRICIA SMITH    |
| 7                | LOWELL, MA     | CONNOR JAMES        | JAMES PERETTI       | ANGIE PERETTI     |
| 8                | NASHUA         | CONNOR JACK         | MARK WILLIAMS       | NICOLE WILLIAMS   |
| 8                | NASHUA         | AVA RENEE           | JAMES LOWELL        | KRISTI LOWELL     |
| 9                | NASHUA         | ZACHARY BENJAMIN    | BENJAMIN ZUKATIS    | ERICA TAPPLY      |
| 9                | NASHUA         | TALYA MIRIAM        | SAMIR REZAOUI       | AMANDA REZAOUI    |
| 9                | NASHUA         | GRACE ISABELLE      | JEFFREY PERETTI     | EMILY THOMPSON    |
| 9                | MANCHESTER     | MEAGHAN EILEEN      | CHARLES SHEPARD     | CATHERINE BOWLER  |
| 10               | NASHUA         | JOSHUA JORDAN       | MUNI SAVYON         | BECKY KENDALL     |
| 10               | NASHUA         | BRIANNA NICOLE      |                     | JENA MORRILL      |
| 11               | NASHUA         | SARAH ANNE          | KEVIN MCCARTHY      | SHARON MCCARTHY   |
| 12               | NASHUA         | BRANDON BRISTOW     | AARON GIFFORD       | KENDRA GIFFORD    |
| 13               | MANCHESTER     | MAYA ISABELLE       | KEVIN LONGO         | DANIELLE LONGO    |
| 14               | MANCHESTER     | MAVERICK JONAS      | WAYNE LANDRY        | JUDITH LANDRY     |
| 15               | MANCHESTER     | EVAN MICHAEL        | BRENDON JALBERT     | ROSELLE JALBERT   |

| DATE            | PLACE OF BIRTH | CHILD'S NAME        | NAME OF FATHER            | NAME OF MOTHER     |
|-----------------|----------------|---------------------|---------------------------|--------------------|
| 15              | LOWELL, MA     | BRYCE MATTHEW       | GARY SIMARD               | YVETTE SIMARD      |
| 15              | NASHUA         | NATHAN CHI-EN       | CHRIS KUO                 | FRANCES CHOU       |
| 15              | NASHUA         | JADEN PHILLIP       | DAVID GLIDDEN             | SARAH GLIDDEN      |
| 16              | NASHUA         | KAIDEN ANDREW       | ANDREW AUBUT              | KRISTIN AUBUT      |
| 18              | LOWELL, MA     | EMMA KATHERINE      | JAMES VALLUZZI            | KELLY VALLUZZI     |
| 18              | NASHUA         | LEONARDO ANTON      | LEOVIGILD MCKANOBH-HANZEL | KRISTIE HEALY      |
| 19              | NASHUA         | BRADY THOMAS        | THOMAS KERSHAW            | JENNIFER KERSHAW   |
| 21              | MANCHESTER     | MICHAEL JAMES       | JEFFREY ALVAREZ           | ELIZABETH ALVAREZ  |
| 22              | NASHUA         | BRIAN MARK          | MARK PARKER               | TERESA PARKER      |
| 22              | NASHUA         | DANIEL ANDRE        | DANIEL KLEVISHA           | MARILIS SEGARRA    |
| 22              | NASHUA         | LINDSEY ROSE        | GREGORY PELLETIER         | JENNIFER PELLETIER |
| 25              | NASHUA         | MALLORY ROSE        | BEAU SKINNER              | ALYSSA BRAILSFORD  |
| 27              | NASHUA         | CALLEIGH ANN        | WILLIAM CONNOLLY          | TERRI CONNOLLY     |
| 30              | MANCHESTER     | JENNIFER LEIGH      | CHRISTOPHER HUREAU        | MARYELLEN GRENIER  |
| 30              | NASHUA         | BRAEDEN PAUL        | PAUL TREPANEY             | KELLY TREPANEY     |
| <b>MAY 2004</b> |                |                     |                           |                    |
| 1               | NASHUA         | SOPHIA ELIZABETH    | KENNETH HANCOCK           | JENNIFER HANCOCK   |
| 3               | NASHUA         | ETHAN DOUGLAS       | BRIAN WHITON              | ANGELA WHITON      |
| 3               | MANCHESTER     | ANNASTELLA KATHLEEN | DANIEL BROWN              | ANGELA BROWN       |
| 4               | NASHUA         | AYDEN JOSEPH        | TIMOTHY CURREN            | MELANIE CURREN     |
| 5               | NASHUA         | ANNEMARIE CLAIRE    | DEREK TALBOT              | CHARLENE TALBOT    |
| 5               | NASHUA         | ADAM PHILLIP        | DEREK TALBOT              | CHARLENE TALBOT    |
| 6               | NASHUA         | TANVISRI NAAGA      | RAMAKRISHNA ALLURI        | USHARANI ALLURI    |
| 11              | NASHUA         | HUNTER JAMES        | MARK BAILEY               | SHERRI BAILEY      |
| 14              | NASHUA         | HOLLY ELIZABETH     | WILLIAM GAGNON            | TRACEY GAGNON      |
| 17              | MANCHESTER     | HUNTER LUCIEN       | ALBERT BERLINGUETTE       | LYSSA BERLINGUETTE |
| 18              | MANCHESTER     | CALVIN ROBERT       | ROBERT JOHNSON            | CHERYL JOHNSON     |
| 20              | NASHUA         | SAMUEL SHENG        | HORNG-MAW LIN             | YEA-HUEY CHOU      |
| 21              | MANCHESTER     | RILEY MARIE         | DANIEL HABHEGGER          | DIANE HABHEGGER    |
| 23              | MANCHESTER     | KAMERYN LYNN        | ALAN STRATTON             | KIMBERLY STRATTON  |
| 23              | MANCHESTER     | KYLIE MORGAN        | CHRISTOPHER SMITH         | PATRICIA HEWITT    |
| 24              | MANCHESTER     | JULIANNA JAKELYNN   | JACOB BOWEN               | TERRYANN BOWEN     |



| DATE             | PLACE OF BIRTH | CHILD'S NAME         | NAME OF FATHER       | NAME OF MOTHER           |
|------------------|----------------|----------------------|----------------------|--------------------------|
| 25               | NASHUA         | ADITHI               | DINESH VEERARAGAVAN  | SUDHARANI DAKSHNAMOORTHY |
| 25               | NASHUA         | AMY ANN              | CHERIAN KADAVIL      | SUSAN CHERIAN            |
| 25               | CONCORD        | KONNOR DYLAN         | GERARD HAMEL         | SARAH WARNER             |
| 26               | NASHUA         | CAROLINE ELISE       | EDWARD CHERIAN       | CHRISTINE CHERIAN        |
| 26               | MANCHESTER     | KAYDYN THEODORE      | CHRISTOPHER MARSHALL | SARAH REYENGER           |
| 27               | NASHUA         | HANNAH ELIZABETH     | RONALD DELUDE        | KEIRA DELUDE             |
| 29               | NASHUA         | SAMANTHA GRACE       | ALLEN SHEPARD        | SANDRA SHEPARD           |
| 29               | NASHUA         | KANE HUANG           | GREGORY KYER         | YUENMEI KYER             |
| 30               | NASHUA         | CADEN JOSEPH         | TIMOTHY ZALENSKI     | JANET ZALENSKI           |
| <b>JUNE 2004</b> |                |                      |                      |                          |
| 1                | NASHUA         | RYAN ANGELO          | CHAD WHEELER         | MICHELLE WHEELER         |
| 3                | NASHUA         | MORGAN ELIZABETH     | AARON FLETT          | KRISTINE FLETT           |
| 4                | NASHUA         | JULIE MARGARET       | DONALD MCLAUGHLIN    | CYNTHIA MCLAUGHLIN       |
| 6                | MANCHESTER     | EMILY NICOLE         | ANDREW YOUTT         | ELIZABETH YOUTT          |
| 11               | MANCHESTER     | KEVIN THOMAS         | THOMAS DIONNE        | MARYSE DIONNE            |
| 12               | NASHUA         | PHAEDRA JOLIE        | WILLIAM FARRELL      | HANNA FARELL             |
| 16               | NASHUA         | MORGAN MICHELLE      | MARC GOODSPEED       | NANCY GOODSPEED          |
| 17               | NASHUA         | BRIANNA ASHLEY       | MICHAEL BEDARD       | NATALIE BEDARD           |
| 19               | CONCORD        | MADALYN JANE         | JAMES THERIAULT      | ALYN THERIAULT           |
| 20               | NASHUA         | ZANE RENDEN          | JOHN CLARK           | SHERIE CLARK             |
| 21               | NASHUA         | KATHERINE GRACE POLK |                      | DAWN SANDBERG            |
| 21               | NASHUA         | CHEYENNE EMMA        |                      | JENNIFER LYCETT          |
| 22               | NASHUA         | MARK ALEXANDER       | SEAN MCCARTHY        | DONNA MCCARTHY           |
| 23               | NASHUA         | KOBE ROBERT          | BRIAN PIMENTEL       | SUSAN BALL               |
| 23               | NASHUA         | JORDAN PETER         | JAMES HOUDE          | JEANNINE HOUDE           |
| 24               | MANCHESTER     | AIDAN MITCHELL       | CHRISTOPHER PONDER   | TARA NOSKY               |
| 25               | NASHUA         | ELIZABETH ROSE       | ROBERT ALLEN         | JESSICA LAMBERT          |
| 28               | NASHUA         | LIAM JOHN            | SEAN O'HARE          | ELIZABETH O'HARE         |
| 28               | NASHUA         | MYRANDA CANDICE      | JESSE MORELLO        | DANIELLE MORELLO         |
| 29               | NASHUA         | SHANNON BEATRICE     | CHARLES DONOHUE      | BEATRICE DONOHUE         |
| 30               | NASHUA         | BENJAMIN FOREST      | CHRISTOPHER ZEPP     | JENNIFER DUTTON          |

| DATE             | PLACE OF BIRTH | CHILD'S NAME        | NAME OF FATHER       | NAME OF MOTHER          |
|------------------|----------------|---------------------|----------------------|-------------------------|
| <b>JULY 2004</b> |                |                     |                      |                         |
| 1                | MANCHESTER     | JONATHAN PHILIP     | ERIC CHOATE          | DAWN CHOATE             |
| 1                | NASHUA         | CONNOR DAVID        | STEPHEN PATCH        | MICHELLE PATCH          |
| 6                | NASHUA         | LUCA JOSEPH         | JOHN GOLDBERG        | KRISTIN DEROSA          |
| 7                | NASHUA         | TEGAN ROSE          | ROBERT LAJOIE        | MICHELLE PALERMO-LAJOIE |
| 8                | NASHUA         | CAMRON NIKOLAS      | OBDULIO GARCIA       | NICOLE WHITE            |
| 9                | NASHUA         | ANGEL ROSE          |                      | CHERIE CARDIN           |
| 11               | NASHUA         | BRANDON RICHARD     | TODD GARDNER         | MICHELLE GARDNER        |
| 14               | MANCHESTER     | GRACE ELIZABETH     | JEREMY LAWTON        | JUDITH LAWTON           |
| 15               | NASHUA         | HANNAH LAUREN       | DANIEL DECOURCEY     | KRISTINE DECOURCEY      |
| 15               | NASHUA         | NATALIE KAREN       | DAVID LAWHORN        | CYNTHIA LAWHORN         |
| 16               | NASHUA         | AIDEN PATRICK       | SHAWN SMITH          | ROBIN SMITH             |
| 18               | MANCHESTER     | ANDREW EDWARD       | NATHAN WINTERS       | MELISSA WINTERS         |
| 23               | MANCHESTER     | CHRISTIAN CLIFTON   | TIMOTHY DALEY        | JILL DALEY              |
| 24               | NASHUA         | DREW LUCAS          | RICHARD DELAY        | MELISSA DELAY           |
| 25               | MANCHESTER     | MALCOLM PAUL        | JON TRAVER           | KELLEY TRAVER           |
| 26               | MANCHESTER     | CHINENYE GLORIA     | UCHENDU EZEUGWU      | UCHENNA EZEUGWU         |
| 27               | NASHUA         | MASON ROBERT WILDER | HERBERT HANCOCK      | DIANE HANCOCK           |
| 29               | NASHUA         | ANDREW RYAN         | SONNIE BATES         | ANDRIA BATES            |
| <b>AUG. 2004</b> |                |                     |                      |                         |
| 1                | NASHUA         | MURIEL ANNA         | MARC LUBELCZYK       | HOLLY LUBELCZYK         |
| 1                | MANCHESTER     | SHEA PATRICK        | MICHAEL GOODWIN      | LINDA GOODWIN           |
| 3                | NASHUA         | MADISON CATHERINE   | PATRICK DWYER        | KELLY DWYER             |
| 10               | NASHUA         | KAYLEE MARIE        | ALAN BELL            | MICHELLE KIROUAC        |
| 10               | NASHUA         | CAMERON MICHAEL     | GLENN POWELL         | LAURIE POWELL           |
| 12               | NASHUA         | PRESTON JEFFREY     | RICHARD OSTROM       | JENNIFER OSTROM         |
| 12               | NASHUA         | VICTORIA ANNE       | MICHAEL TAFFARO      | TAMAR TAFFARO           |
| 12               | NASHUA         | KATELYNN FAY        | ANDRE BERNIER        | CARRIE LACHANCE         |
| 16               | NASHUA         | MATTHEW MAURICE     | MATTHEW MUSTO        | SARAI SPAULDING         |
| 17               | MANCHESTER     | CAMILLE NOELLE      | CHRISTOPHER TREMBLAY | KAREN TREMBLAY          |
| 17               | MANCHESTER     | KAITLYN ANNE        | NORMAND GILBERT      | LISA GILBERT            |
| 17               | NASHUA         | ELLA MARIE          |                      | LISA FLEDDERJOHANN      |



| DATE       | PLACE OF BIRTH | CHILD'S NAME           | NAME OF FATHER      | NAME OF MOTHER      |
|------------|----------------|------------------------|---------------------|---------------------|
| 18         | NASHUA         | MACKENZIE PAIGE        | JASON GENTILE       | REBECCA GENTILE     |
| 18         | NASHUA         | NATALIE RENEE          | MARK PATTERSON      | LAURIE RIDENOUR     |
| 18         | NASHUA         | MAKAYLA LYNN           | JAMES STRICKULIS    | CASEY STRICKULIS    |
| 19         | NASHUA         | LOGAN MICHAEL          | MICHAEL CHAMBERLAIN | KATHRYN CHAMBERLAIN |
| 20         | NASHUA         | ANDREA                 | JAN BARTUS          | MARIA BARTUS        |
| 21         | NASHUA         | BENJAMIN EDWARD        | DOUGLAS MULLETT     | LEE MULLETT         |
| 21         | LEBANON        | KATRINA AUTUMN         | CHRISTOPHER HOPPE   | TAMMY HOPPE         |
| 22         | NASHUA         | KADEN RICHARD          | HAROLD ELLIS        | TESSA MARQUIS       |
| 23         | NASHUA         | KALEB ISSAC            | MATTHEW THORNTON    | KIMBERLY THORNTON   |
| 24         | NASHUA         | JOSEPH ASHTON          | WADE PARKS          | KAREN PARKS         |
| 24         | MANCHESTER     | SARAH ELISABETH        | ROBERT HAMLOT       | DARLENE HAMLOT      |
| 25         | FRANKLIN       | JAE LYN JULIANNA       |                     | JILL GAGNE          |
| 26         | NASHUA         | ALISON PAIGE           | DONALD FARLAND      | CHRISTY FARLAND     |
| 26         | NASHUA         | NICHOLAS PETER         | FRANK CONFORTI      | KERRIANNE CONFORTI  |
| 27         | NASHUA         | GLENN EVAN             | JAMES MILTON        | HOLLY MILTON        |
| 27         | NASHUA         | JORDAN MICHAELA        | MICHAEL FARIZ       | JULIE SHEELER       |
| 27         | NASHUA         | JACK THOMAS            | DANIEL PIKORA       | LEAH PIKORA         |
| 27         | NASHUA         | ALLISON GRACE          | DANIEL PIKORA       | LEAH PIKORA         |
| SEPT. 2004 |                |                        |                     |                     |
| 1          | NASHUA         | TREVOR JAMES           | JONATHAN TURENNE    | MARY TURENNE        |
| 2          | NASHUA         | LEAH ASHLEY            | MICHAEL SAARI       | AMANDA SCHEZER      |
| 3          | MANCHESTER     | AVA ANGEL              | JOSEPH BLAZONIS     | COURTNEY BLAZONIS   |
| 8          | NASHUA         | ABIGAIL FAITH          | DONALD BADGER       | AIMEE BADGER        |
| 9          | NASHUA         | ALICIA MARIE           | JAMES BERGIN        | JENNIFER BERGIN     |
| 10         | MANCHESTER     | LIAM PATRICK           | GREGORY HARPE       | JENNIFER HARPE      |
| 12         | NASHUA         | ROSEMARY ALICIA CLAIRE |                     | CAROLINE CARRIL     |
| 14         | NASHUA         | STEPHEN THONG          | SON VO              | PHUONG NGUYEN       |
| 15         | NASHUA         | CHASE LEONARD          | GERALD MORIN        | CAROLYN MORIN       |
| 19         | NASHUA         | RYAN ANDREW            | SHAWN MORRILL       | DAWN VARNEY MORRILL |
| 19         | NASHUA         | TYLER JEFFREY          | JEFFREY CARTER      | REBECCA CARTER      |
| 21         | MANCHESTER     | AIDAN JOSEPH           | JONATHAN CARRILLO   | KRISTIN CARRILLO    |
| 22         | MANCHESTER     | MORGAN RAE             | NEAL IVESTER        | TRACEY IVESTER      |

| DATE             | PLACE OF BIRTH | CHILD'S NAME      | NAME OF FATHER           | NAME OF MOTHER      |
|------------------|----------------|-------------------|--------------------------|---------------------|
| 22               | MANCHESTER     | BERKELEY ALEXIS   | STEVEN GORE              | KIMBERLY GORE       |
| 23               | NASHUA         | DEBBIE HOUDA      | MADI CHOUERI             | BOUCHRA KOUHAIZ     |
| 24               | NASHUA         | ELAINA CORINNE    | GORDON SALADINO          | MELANIE SALADINO    |
| 27               | NASHUA         | EMMA ROSE         | DAVID RAND               | SHANNON RAND        |
| 27               | MANCHESTER     | JAMES THOMAS      | ROBERT BEST              | KATE BEST           |
| 27               | MANCHESTER     | ENZO JAMES        | JAMES MORRILL            | MELANIE CARDIN      |
| 28               | NASHUA         | JENNA REESE       | KENNETH BOUCHARD         | JAMIE BOUCHARD      |
| 28               | NASHUA         | DANIEL JOHN       | JOHN ENRIGHT             | LISA ENRIGHT        |
| <b>OCT. 2004</b> |                |                   |                          |                     |
| 5                | NASHUA         | SAMANTHA MIRIAM   | MARK CARBONI             | LINDA CARBONI       |
| 12               | NASHUA         | NOAH RICHARD      | LANCE KELTON             | TRACY KELTON        |
| 12               | NASHUA         | BENJAMIN JOSEPH   | CHRISTOPHER NIEZRECKI    | AMY NIEZRECKI       |
| 13               | MANCHESTER     | JAMES ANTHONY     | DANSTON BAUTISTA         | OLIVIA BAUTISTA     |
| 15               | MANCHESTER     | HANNAH FAITH      | JEREMY LAUGHLIN          | KIMBERLY LAUGHLIN   |
| 15               | NASHUA         | IAN FREDERICK     | JOHN KULA                | REBECCA KULA        |
| 15               | NASHUA         | CONNOR JAMES      | MATTHEW BRITT            | KAREN BRITT         |
| 17               | NASHUA         | KAILEY MARY       | JOHN DILLON              | KARYN DILLON        |
| 18               | NASHUA         | OWEN HAMILTON     | JOHN SULLIVAN            | VIRGINIA SULLIVAN   |
| 19               | NASHUA         | ALEXIS MARIE      | THOMAS FLEWELLING        | JENNIFER FLEWELLING |
| 21               | NASHUA         | KENNETH WILLIAM   | KENNETH BEGLEY           | TARA RIENDEAU       |
| 22               | NASHUA         | JULIA GRACE       | ERIC BELL                | CHRISTINE BELL      |
| 22               | MANCHESTER     | RYAN CHRISTOPHER  | CHRISTOPHER DE BEAUCOURT | SHERYE DE BEAUCOURT |
| 25               | MANCHESTER     | ALEX              | JAIME ARANZABAL          | MARJEL ARANZABAL    |
| 25               | NASHUA         | ALEXANDER RICHARD | RICHARD TOBIN            | CHRISTINE TOBIN     |
| 28               | NASHUA         | HALEY RYAN        | DAVID TOTH               | ELLEN TOTH          |
| 28               | MANCHESTER     | MASON ELLIOT      | PETER CREAGER            | KERRI CREAGER       |
| 31               | NASHUA         | ALIVIA MARIE      | STEVEN SYMANSKI          | TAMMY BOISVERT      |
| <b>NOV. 2004</b> |                |                   |                          |                     |
| 2                | MANCHESTER     | JACOB TIMOTHY     | TIMOTHY ALLEN            | LISA ALLEN          |
| 5                | NASHUA         | AUSTIN JAMES      | ALEXANDER FORD           | RAELEN ELLIOTT      |
| 10               | NASHUA         | CALISTA RENE      | MICHAEL ROBERGE          | CAROLINE GOULDEN    |
| 11               | MANCHESTER     | ALEXIS FAITH      | THOMAS PETERS            | SUE PETERS          |



| DATE             | PLACE OF BIRTH | CHILD'S NAME       | NAME OF FATHER    | NAME OF MOTHER      |
|------------------|----------------|--------------------|-------------------|---------------------|
| 12               | MANCHESTER     | MATTHEW WYATT      | JOHN KRASNECKI    | JULIE KRASNECKI     |
| 15               | MANCHESTER     | BAILEY ROSE        | DENNIS MAGINNIS   | LAURA MAGINNIS      |
| 20               | DERRY          | ANDREW JONATHAN    | ANDREW GREEN      | NICOLE GREEN        |
| 22               | MANCHESTER     | JUSTIN GLENN       | THOMAS ALLEN      | KELLIE ALLEN        |
| 23               | NASHUA         | HANNAH ELIZABETH   | SHAWN MACK        | NADINE MACK         |
| 29               | NASHUA         | ABIGAIL JOY        | ADAM GAGNON       | GILLIAN FINETHY     |
| <b>DEC. 2004</b> |                |                    |                   |                     |
| 1                | NASHUA         | AODHAN JOHANNES    | RONALD FISH       | INGRID FISH         |
| 2                | MANCHESTER     | NICHOLAS DANIEL    | DANIEL TEVEPAUGH  | KRISTIN TEVEPAUGH   |
| 2                | MANCHESTER     | ISABELLA ROSE      | DOUGLAS MCCAFFERY | LHEA MCCAFFERY      |
| 2                | MANCHESTER     | PAIGE MARIE        | DOUGLAS MCCAFFERY | LHEA MCCAFFERY      |
| 2                | MANCHESTER     | COLBY MICHAEL      | MARK CHIASSON     | CARRIE CHIASSON     |
| 3                | MANCHESTER     | HEATHER ANNE       | JUSTIN HADDAD     | DEANA HADDAD        |
| 5                | NASHUA         | MORGAN ELIZABETH   | LAWRENCE BOWMAN   | HEIDI BOWMAN        |
| 6                | NASHUA         | ROBERT CHRISTIAN   | JASON TURLEY      | TARA LEWIS          |
| 8                | NASHUA         | CHRISTOPHER ROBERT | ROBERT TROTTIER   | HEIDI TROTTIER      |
| 8                | NASHUA         | SOPHIA WINN        | STEVEN DESILETS   | DEBRA WINN-DESILETS |
| 11               | FRANKLIN       | DAKOTA SCOTT       | ERIC MORIN        | SONYA DOUVILLE      |
| 12               | MANCHESTER     | ELLA ELIZABETH     | TODD STOCKWELL    | MELINDA STOCKWELL   |
| 21               | NASHUA         | AUTUMN MARIE       | CHRISTOPHER ALLEN | REBECCA DUBAY       |
| 21               | NASHUA         | CHRISTIAN RICHARD  |                   | KRYSTLE FALL        |
| 24               | NASHUA         | HAILEY RAE         | DANA YOUNG        | DANIELLE YOUNG      |
| 29               | NASHUA         | MEGHAN ELIZABETH   | KARL LUNDSTEDT    | TRACY LUNDSTEDT     |
| 29               | NASHUA         | ALEXIS SOPHIA      | MARK ROMBEIRO     | AMY ROMBEIRO        |
| 31               | NASHUA         | RHEA CICELY        | MATHEW SURESH     | PREETHI GEORGE      |

# Marriages Registered in the Town of Merrimack, New Hampshire

Year Ending December 31, 2004

| DATE             | GROOM'S NAME        | RESIDENCE     | BRIDE'S NAME           | RESIDENCE |
|------------------|---------------------|---------------|------------------------|-----------|
| <b>DEC. 2003</b> |                     |               |                        |           |
| 24               | EMILE DESROCHERS    | MERRIMACK     | KIMBERLEY SLEEPER      | MERRIMACK |
| <b>JAN. 2004</b> |                     |               |                        |           |
| 1                | DANIEL BEAUDET      | MANCHESTER    | TAMARA MACARTHUR-ONG   | MERRIMACK |
| 1                | NICHOLAS LAVERTU    | MERRIMACK     | LISA BEAUCHESNE        | MERRIMACK |
| 9                | ROBERT MCROBERTS    | MERRIMACK     | ELIZABETH CHRISTIANSEN | MERRIMACK |
| 21               | ALEXANDER CHOBOT    | CHICAGO, IL   | SARA MCROBERTS         | MERRIMACK |
| <b>FEB. 2004</b> |                     |               |                        |           |
| 1                | BERNARD SCHMANSKI   | MERRIMACK     | JESSICA DANA           | MERRIMACK |
| 4                | NELSON BRETON       | MERRIMACK     | WENDY BRETON           | MERRIMACK |
| 14               | PHILIP DESMARAIS    | MERRIMACK     | TINA PENO              | MERRIMACK |
| 28               | JAY LAYFIELD        | MERRIMACK     | PATRICIA OTTO          | MERRIMACK |
| 29               | STEPHEN MCCLINTOCK  | MERRIMACK     | DONNA GAWTHORP         | MERRIMACK |
| 29               | LAWRENCE GOELZ      | MERRIMACK     | BRANDI GAMLIN          | MERRIMACK |
| 29               | CHRISTOPHER BETHEL  | LOWELL, MA    | SHELLEY EPSTEIN        | MERRIMACK |
| <b>MAR. 2004</b> |                     |               |                        |           |
| 13               | NICHOLAS CARPINELLI | MERRIMACK     | LISA TAYLOR            | MERRIMACK |
| 14               | JEFFREY YULE        | MERRIMACK     | JESSIE CHARLES         | MERRIMACK |
| 27               | EDGAR JACKSON       | MERRIMACK     | MARIA FERREIRA         | MERRIMACK |
| <b>APR. 2004</b> |                     |               |                        |           |
| 4                | JAMES BERGIN        | MERRIMACK     | JENNIFER JARRY         | MERRIMACK |
| 10               | ROY ZINA            | PEPPERELL, MA | EDILMA ARBOLEDA        | MERRIMACK |
| 17               | KENNETH NELSON      | MERRIMACK     | KELLY TURCOTTE         | MERRIMACK |
| 22               | CHRISTOPHER HAGER   | MERRIMACK     | CAROL SADROZINSKE      | MERRIMACK |
| 24               | TODD ACKERSON       | MERRIMACK     | SUSAN CARR             | MERRIMACK |
| 24               | EDWARD SILVA        | MERRIMACK     | THANAK MEN             | MERRIMACK |
| 26               | LARRY LUCAS         | MERRIMACK     | TRACI MIGUEL           | MERRIMACK |
| <b>MAY 2004</b>  |                     |               |                        |           |
| 1                | MICHAEL BROWN       | NASHUA        | LISA LAVOIE            | MERRIMACK |



| DATE             | GROOM'S NAME      | RESIDENCE         | BRIDE'S NAME             | RESIDENCE  |
|------------------|-------------------|-------------------|--------------------------|------------|
| 7                | KEITH TURMEL      | MERRIMACK         | ANNE CATANESE            | MERRIMACK  |
| 8                | BRYON HEBERT      | MERRIMACK         | BROOKE PETERS            | MERRIMACK  |
| 11               | ALEXANDER WHITTEN | MERRIMACK         | FLORENCE HOWARD          | FARMINGTON |
| 13               | ROBERT KIDDER     | MERRIMACK         | PATRICIA DUCLOS          | MERRIMACK  |
| 15               | GRAHAM MANNING    | MERRIMACK         | JENNIFER MAZEIKA         | MERRIMACK  |
| 15               | DAVID PAULY       | MERRIMACK         | CINDY LABRIE             | MANCHESTER |
| 21               | ROBERT BRUNDIGE   | MERRIMACK         | EVELYN MOSHER            | HUDSON     |
| 22               | DONALD BROWN      | MERRIMACK         | SUSAH WALSH              | MERRIMACK  |
| 22               | MICHAEL BARBOUR   | MERRIMACK         | DAWN BROOKS              | MERRIMACK  |
| 28               | MICHAEL WYLIE     | MERRIMACK         | JENNIFER GRARD           | MERRIMACK  |
| 29               | EDWARD LIZOTTE    | MERRIMACK         | DOROTHY LYON             | MERRIMACK  |
| 29               | JOHN CULLINAN     | MERRIMACK         | ELIZABETH STEEVES        | MERRIMACK  |
| 30               | MATTHEW COSTA     | MERRIMACK         | JAMIE RIENDEAU           | MERRIMACK  |
| <b>JUNE 2004</b> |                   |                   |                          |            |
| 4                | RICHARD HARLOW    | MERRIMACK         | VICTORIA VENUTI          | MERRIMACK  |
| 5                | STEVEN GILCREAST  | MERRIMACK         | CATHARINA HUBER-WENNERTH | MERRIMACK  |
| 5                | PAUL KIVER        | MERRIMACK         | SHARON WARD              | MERRIMACK  |
| 5                | DAVID SMUTEK      | MERRIMACK         | JESSICA BARTLETT         | MERRIMACK  |
| 6                | BENJAMIN WIGGIN   | CENTER CONWAY     | ERIN MURPHY              | MERRIMACK  |
| 12               | DARREN GARASKY    | MERRIMACK         | ERICA MARSHALL           | MERRIMACK  |
| 12               | SEAN GATCOMB      | MERRIMACK         | PAMELA CLARK             | MERRIMACK  |
| 12               | KEVIN MORTIMER    | WALTHAM, MA       | SARAH ELDRIDGE           | MERRIMACK  |
| 12               | SCOTT BOISVERT    | MANCHESTER        | TARA YAKUBOFF            | MERRIMACK  |
| 12               | DAVID CORMIER     | MERRIMACK         | JESSICA ROY              | MERRIMACK  |
| 12               | TIMOTHY HUNT      | MILFORD           | KATELYN MURPHY           | MERRIMACK  |
| 12               | MICHAEL GOOSTREE  | MECHANICSBURG, PA | AMY RAJ                  | MERRIMACK  |
| 19               | DAVID TRIPPETT    | MERRIMACK         | DIANE POLLOCK            | MERRIMACK  |
| 19               | DOUGLAS SPARKS    | MERRIMACK         | RENEA ELSTEN             | NASHUA     |
| 19               | MICHAEL LYNCH     | MERRIMACK         | AMANDA SPIEGEL           | MERRIMACK  |
| 19               | JOSEPH DELANGIE   | MANCHESTER        | TIFFANY KEELER           | MERRIMACK  |
| 24               | HARRY LOISELLE    | MANCHESTER        | SHARON ALLEN             | MERRIMACK  |
| 25               | ROBERT EOVINE     | MANCHESTER        | EMILY CORREIA            | MERRIMACK  |

| DATE             | GROOM'S NAME      | RESIDENCE      | BRIDE'S NAME       | RESIDENCE  |
|------------------|-------------------|----------------|--------------------|------------|
| 26               | TIMOTHY SOUTHWARD | MERRIMACK      | SELENA THOMAS      | MANCHESTER |
| 26               | TREVOR GOFFIN     | MERRIMACK      | JENNIFER RUESCHER  | MERRIMACK  |
| 26               | NATHAN NELSON     | RIPON, CA      | RACHEL BISHOP      | MERRIMACK  |
| 27               | DEAN MELANSON     | MERRIMACK      | JENNIFER LUCIE     | MERRIMACK  |
| <b>JULY 2004</b> |                   |                |                    |            |
| 4                | PATRICK LEFEBVRE  | MERRIMACK      | KRISTEN MINNIGH    | MERRIMACK  |
| 9                | THOMAS PEAL       | MERRIMACK      | JULIE COURCHENE    | MERRIMACK  |
| 10               | RONALD OUELLETTE  | MERRIMACK      | DEBORAH BYRD       | MERRIMACK  |
| 10               | BRADLEY BOHAN     | MERRIMACK      | STACY INGRAM       | MILFORD    |
| 10               | MAX ENGELHARDT    | MERRIMACK      | SHANNON THOMAS     | MERRIMACK  |
| 11               | ROBERT BARTLETT   | MERRIMACK      | CATHERINE BUNKER   | NASHUA     |
| 11               | ARIEL HERNANDEZ   | MERRIMACK      | MONICA FLANNERY    | MERRIMACK  |
| 17               | PHILIP MCROBERTS  | MERRIMACK      | MICHELLE PINKHAM   | MERRIMACK  |
| 17               | RAYMOND ANSTISS   | CHELMSFORD, MA | THERESA DUCHARME   | MERRIMACK  |
| 17               | SEAN MCLEOD       | MERRIMACK      | MELISSA DUHAMEL    | MERRIMACK  |
| 18               | EARL IVES         | MERRIMACK      | CINDY MAYHEW       | MERRIMACK  |
| 24               | PAUL GALLAGHER    | NEW BOSTON     | KELLY MARKS        | MERRIMACK  |
| 24               | DAVID CAYOT       | MERRIMACK      | KIMBERLY MURRAY    | MERRIMACK  |
| 24               | CHRISTOPHER STATZ | MERRIMACK      | CARA GONZALES      | MERRIMACK  |
| 31               | KENNETH THORPE    | MERRIMACK      | RACHEL LAFERRIERE  | MERRIMACK  |
| <b>AUG. 2004</b> |                   |                |                    |            |
| 7                | DENNIS FOLEY      | MERRIMACK      | DEANNA TAMULONIS   | MERRIMACK  |
| 7                | KEVIN ACKER       | MERRIMACK      | JENNIFER SAMSON    | MERRIMACK  |
| 7                | GREGG JODOIN      | MERRIMACK      | ELIZABETH SULLIVAN | BEDFORD    |
| 8                | PAUL PELLETIER    | MERRIMACK      | DONNA KOPESKI      | MERRIMACK  |
| 13               | WALTER ABBOTT     | MERRIMACK      | ROBIN CONNELL      | MERRIMACK  |
| 14               | JON GREENLEAF     | MERRIMACK      | JEANNE LEBLANC     | MERRIMACK  |
| 14               | ROBERT POWER      | MERRIMACK      | MEGHAN KELLEHER    | NEWMARKET  |
| 14               | CHRISTOPHER PEARL | MERRIMACK      | KAREN LEVESQUE     | MERRIMACK  |
| 20               | RICHARD WHITAKER  | MERRIMACK      | JOY PALMER         | MERRIMACK  |
| 21               | WALTON MCCARTHY   | MERRIMACK      | VIVIANE ABRAHAO    | MERRIMACK  |
| 22               | KEVIN HUGHES      | MERRIMACK      | TRACY KOWALCZUK    | MERRIMACK  |



| DATE              | GROOM'S NAME         | RESIDENCE     | BRIDE'S NAME        | RESIDENCE  |
|-------------------|----------------------|---------------|---------------------|------------|
| 27                | BRIAN MCCARTHY       | MERRIMACK     | HEATHER ANDERSON    | MERRIMACK  |
| 27                | JAMES DUCAS          | MERRIMACK     | BRIANNE DIONNE      | MERRIMACK  |
| 28                | JOHN CONLON          | MERRIMACK     | STACEY CALHOON      | MERRIMACK  |
| 28                | STEVEN HANSEN        | MERRIMACK     | KRISTINA TACITO     | MERRIMACK  |
| <b>SEPT. 2004</b> |                      |               |                     |            |
| 4                 | DARREN NAZARENO      | ROCKLEDGE, FL | CHRISTINA GRIMANIS  | MERRIMACK  |
| 4                 | JOSEPH SANTOS        | MERRIMACK     | JENNILEE SHAW       | MANCHESTER |
| 4                 | TIMOTHY HEALD        | MERRIMACK     | KIMBERLY WOOLLETT   | MERRIMACK  |
| 10                | EMMANUEL KOUHAIZ     | MERRIMACK     | BRIDGET CHRISTENSEN | MERRIMACK  |
| 11                | CLARK HOLBROOK       | MERRIMACK     | CHRISTA HANBY       | MERRIMACK  |
| 11                | DAVID BERRY          | MERRIMACK     | MEAGAN DUNHAM       | MERRIMACK  |
| 11                | GREG SYLVAIN         | MANCHESTER    | MELISSA DEGUZMAN    | MERRIMACK  |
| 11                | KEITH BLAIR          | SOUTH HAMPTON | JENNIFER TOWNSEND   | MERRIMACK  |
| 17                | PHILIP FORTIER       | MERRIMACK     | SARALYNN BOMENGEN   | MERRIMACK  |
| 17                | THOMAS GOUTHRO       | MERRIMACK     | LESLIE PETERSON     | MANCHESTER |
| 18                | PERRY SNOW           | MERRIMACK     | CATHY ROPER         | NASHUA     |
| 18                | DANIEL CHAPMAN       | MERRIMACK     | JO-AN MENDOLA       | MERRIMACK  |
| 18                | JUSTIN LANGELIER     | MERRIMACK     | REBECCA SMITH       | LOWELL, MA |
| 20                | CHRISTOPHER ROWELL   | MERRIMACK     | SANTA DOS SANTOS    | MERRIMACK  |
| 25                | MATTHEW DUBE         | MERRIMACK     | KATHRYN SULLIVAN    | MERRIMACK  |
| 26                | MARC FISHER          | MERRIMACK     | JESSICA TRACY       | MERRIMACK  |
| 27                | DAVID FENTON         | MERRIMACK     | LEAHANNE MANSFIELD  | MERRIMACK  |
| <b>OCT. 2004</b>  |                      |               |                     |            |
| 1                 | JASON JOHNSTON       | MERRIMACK     | JAMIE JOHNSON       | MERRIMACK  |
| 2                 | SHAWN APAR           | MERRIMACK     | ERIN SAYCE          | MERRIMACK  |
| 2                 | MASON O'CONNOR       | MERRIMACK     | KIMBERLY LACROIX    | MERRIMACK  |
| 2                 | JONATHAN FONG        | MERRIMACK     | KATHERINE FURBER    | MERRIMACK  |
| 7                 | LAWRENCE DUVAL       | WILTON        | ELIZABETH MARCHAND  | MERRIMACK  |
| 8                 | JAMES PERINGER       | MERRIMACK     | LISA ACKERMAN       | MERRIMACK  |
| 8                 | JEFFREY PELLERIN     | MERRIMACK     | CORINNE MARDEROSIAN | MERRIMACK  |
| 9                 | LEONARD ENDRIUKAITIS | MERRIMACK     | NAOMI WALTON        | MERRIMACK  |
| 9                 | RAYMOND DEMETRION    | MERRIMACK     | DARLENE JIANG       | MERRIMACK  |

| DATE             | GROOM'S NAME         | RESIDENCE       | BRIDE'S NAME         | RESIDENCE  |
|------------------|----------------------|-----------------|----------------------|------------|
| 9                | GREGORY ANAGNOS      | MERRIMACK       | STACI CONNOLLY       | MERRIMACK  |
| 9                | KEVIN GINCEROWSKI    | MERRIMACK       | ERICKA BOUDREAU      | NASHUA     |
| 9                | JONATHAN NIGHTINGALE | MERRIMACK       | DANIELLE GOSSELIN    | MERRIMACK  |
| 9                | NICHOLAS RUSTON      | MERRIMACK       | KRISTIN MORIN        | GROTON, MA |
| 15               | JEFFERY PERSCH       | MERRIMACK       | ELIZABETH O'BRIEN    | MERRIMACK  |
| 16               | ADAM PITCHER         | MERRIMACK       | KARA RONDINELLI      | MERRIMACK  |
| 16               | CHRISTOPHER BARDEN   | HARRISVILLE, RI | MICHELLE MEAGHER     | MERRIMACK  |
| 16               | JESSE AUBIN          | MERRIMACK       | HEIDI JANUSKIEWICZ   | HOLLIS     |
| 23               | KENNETH DUESING      | MILFORD         | KARLA SECKINGER      | MERRIMACK  |
| 27               | JUSTIN CORSON        | CONCORD         | MELINDA RAINVILLE    | MERRIMACK  |
| 29               | GRANT MILLER         | AMHERST         | ANDREA FIORE         | MERRIMACK  |
| 30               | PETER DEANE          | EUSTIS, ME      | LEEANNE OUELLETTE    | MERRIMACK  |
| <b>NOV. 2004</b> |                      |                 |                      |            |
| 5                | BRIAN MCDONALD       | MERRIMACK       | MARCIA STANKIEWICZ   | MERRIMACK  |
| 6                | CHAD MURPHY          | MERRIMACK       | ELIZABETH MANCHESTER | MERRIMACK  |
| 11               | ROBERT KIRBY         | MERRIMACK       | ERIN GORMAN          | MERRIMACK  |
| 21               | GEORGE BORRELLI      | MERRIMACK       | VICTORIA GALGANO     | DEERFIELD  |
| 26               | WILLIAM MCKEE        | MERRIMACK       | MARY MURPHY          | MANCHESTER |
| 27               | WILLIAM MADDOCKS     | MERRIMACK       | LINDA ILLINGWORTH    | MERRIMACK  |
| <b>DEC. 2004</b> |                      |                 |                      |            |
| 12               | DOUGLAS CROSE        | MERRIMACK       | HEATHER BRABANT      | MERRIMACK  |
| 23               | RICHARD HURLBURT     | CANDIA          | LINDA ROTH           | MERRIMACK  |
| 24               | LOUIS SCHIAVONE      | MERRIMACK       | KATHLEEN ORTOLANO    | MERRIMACK  |
| 24               | STEPHEN CLARK        | MERRIMACK       | MICHELLE BELANGER    | MERRIMACK  |
| 26               | ROLAND THIBOUTOT     | MERRIMACK       | ANGELA ALVES         | MERRIMACK  |
| 30               | ROBERT STUDLEY       | MERRIMACK       | DIANE ROCHETTE       | MERRIMACK  |
| 31               | RAYMOND DESHAIES     | MERRIMACK       | NANCY JAMESON        | MERRIMACK  |



**Deaths Registered in the Town of Merrimack, New Hampshire**  
**Year Ending December 31, 2004**

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| <b>DATE</b>           | <b>NAME OF DECEASED</b>  | <b>PLACE OF DEATH</b> |
|-----------------------|--------------------------|-----------------------|
| <b>JANUARY, 2004</b>  |                          |                       |
| 4                     | KAREN KIRKHAM            | MERRIMACK             |
| 5                     | JOSEPHINE TWARDOSKY      | NASHUA                |
| 6                     | ELIZABETH KNOWLES        | MERRIMACK             |
| 6                     | JOHN CADEMA              | NASHUA                |
| 7                     | ISABELLA MACLEAN         | NASHUA                |
| 15                    | LEONA MILLER             | MERRIMACK             |
| 20                    | MARSHALL BRYANT          | NASHUA                |
| 21                    | HAROLD SILVA             | NASHUA                |
| 21                    | IRVING PETERS            | NASHUA                |
| 25                    | GERALD HARRIGAN          | BEDFORD               |
| 28                    | BRICE HASKELL            | MERRIMACK             |
| 28                    | LEO NESTOR               | MERRIMACK             |
| <b>FEBRUARY, 2004</b> |                          |                       |
| 8                     | ROBERT MILLIGAN          | MERRIMACK             |
| 9                     | SALLY THOMPSON           | MANCHESTER            |
| 10                    | PATRICIA HANNAN          | MERRIMACK             |
| 12                    | ROBERT WITHROW           | MERRIMACK             |
| 16                    | RONALD CHELI             | NASHUA                |
| 24                    | NOEL DREW-HUCKINS        | MERRIMACK             |
| 26                    | BARBARA CUMMINGS         | MERRIMACK             |
| 27                    | WILFRED MARQUIS          | NASHUA                |
| <b>MARCH, 2004</b>    |                          |                       |
| 1                     | ALICE MARSH              | NASHUA                |
| 1                     | WALTER HOUSMAN           | NASHUA                |
| 3                     | DAVID COLQUHOUN          | MERRIMACK             |
| 6                     | MARYBETH<br>D'ALLESANDRO | NASHUA                |
| 10                    | ELIZABETH SULLIVAN       | NASHUA                |
| 14                    | HARLOW CAMPBELL          | MERRIMACK             |
| 25                    | BONNY SNOW               | MERRIMACK             |
| <b>APRIL, 2004</b>    |                          |                       |
| 5                     | RICHARD VAIL             | MERRIMACK             |
| 11                    | THOMAS SAKALAUkus        | NASHUA                |
| 12                    | HILDA DEMARTINIS         | MERRIMACK             |
| 23                    | DAWN ZINTEL              | LEBANON               |
| 26                    | DAPHNE LAMBERT           | MERRIMACK             |
| 27                    | VIOLET LAMOUREUX         | MERRIMACK             |

| <b>DATE</b>                  | <b>NAME OF DECEASED</b> | <b>PLACE OF DEATH</b> |
|------------------------------|-------------------------|-----------------------|
| <b>APRIL, 2004 continued</b> |                         |                       |
| 27                           | ARLENE MORAND           | NASHUA                |
| <b>MAY, 2004</b>             |                         |                       |
| 9                            | DOROTHY HIRTH           | NASHUA                |
| 15                           | RAYMOND ORZEL           | NASHUA                |
| 18                           | PEARL BARNES            | MERRIMACK             |
| 18                           | CLAIRE ST. HILAIRE      | MERRIMACK             |
| 21                           | ALICE HAINES            | MERRIMACK             |
| 28                           | ROBERT WALKER           | MERRIMACK             |
| 29                           | BRENDA BECHARD          | NASHUA                |
| 30                           | THEODORE HADGES         | NASHUA                |
| <b>JUNE, 2004</b>            |                         |                       |
| 1                            | PAULINE OUELLETTE       | NASHUA                |
| 8                            | JUNE ORZEL              | LEBANON               |
| 12                           | MARJORIE BOSLEY         | NASHUA                |
| 15                           | WALTER KINAL            | NASHUA                |
| 16                           | GUY KENDALL             | MANCHESTER            |
| 17                           | DAVID BARON             | MERRIMACK             |
| 24                           | DONALD MASSON           | MERRIMACK             |
| 25                           | THOMAS HAIGWOOD         | MERRIMACK             |
| 26                           | RICHARD SCHOLZ          | MERRIMACK             |
| 27                           | WILLIAM FAGAN           | MERRIMACK             |
| 29                           | JOHN BOULEY             | MANCHESTER            |
| 30                           | PAULA CHRISTIAN         | MERRIMACK             |
| <b>JULY, 2004</b>            |                         |                       |
| 3                            | MICHELLE JANULES        | MERRIMACK             |
| 4                            | DANIEL BABETSKI         | MERRIMACK             |
| 4                            | PATRICIA KIDDER         | NASHUA                |
| 6                            | JONATHAN DALEY          | MERRIMACK             |
| 19                           | EDGAR TURMEL            | MANCHESTER            |
| 21                           | JANET WHEELER           | MERRIMACK             |
| 22                           | ALBERT GUERETTE         | MERRIMACK             |
| <b>AUGUST, 2004</b>          |                         |                       |
| 3                            | KATHERINE OLIVER        | MERRIMACK             |
| 7                            | BENEDICT KAVECKAS       | NASHUA                |
| 10                           | ROGER AMIDON            | NASHUA                |
| 17                           | MYRON FERRIN            | MERRIMACK             |
| 18                           | DAVID GUINDON           | MERRIMACK             |
| 18                           | RONALD BEAUREGARD       | NASHUA                |
| 19                           | THOMAS CORONIS          | MERRIMACK             |
| 22                           | ROBERT SOUCY            | MERRIMACK             |
| <b>SEPTEMBER, 2004</b>       |                         |                       |
| 1                            | CHARLES WETHERBEE       | MERRIMACK             |
| 3                            | ROBERT GRAHAM           | MERRIMACK             |
| 8                            | JAMIE MOHRMANN          | MERRIMACK             |



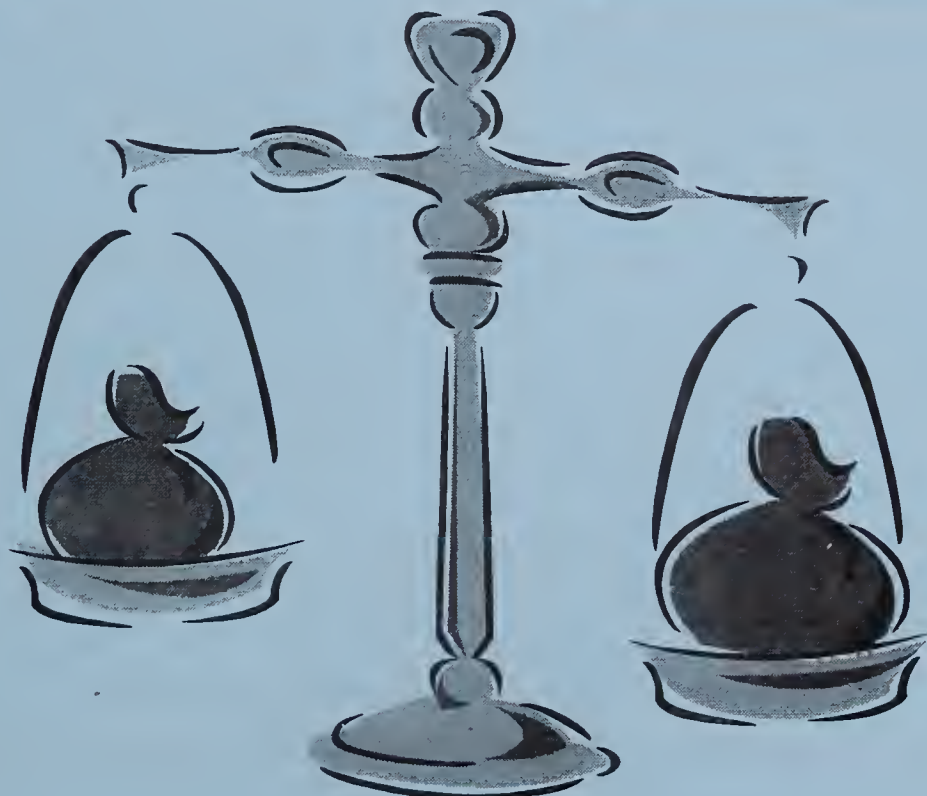
| <b>DATE</b>                      | <b>NAME OF DECEASED</b> | <b>PLACE OF DEATH</b> |
|----------------------------------|-------------------------|-----------------------|
| <b>SEPTEMBER, 2004 continued</b> |                         |                       |
| 12                               | DENISE NUTTING          | NASHUA                |
| 16                               | AGNES HUBBARD           | MANCHESTER            |
| 16                               | BARBARA CONDON          | MERRIMACK             |
| 22                               | ROSE AVILA              | PETERBOROUGH          |
| 22                               | JOHN AVILA              | PETERBOROUGH          |
| 23                               | STEVEN WILLS            | MERRIMACK             |
| 24                               | LEONCE LEFORT           | BEDFORD               |
| 28                               | AGNES FRENCH            | MERRIMACK             |
| <b>OCTOBER, 2004</b>             |                         |                       |
| 2                                | ALPHONSINE BOURBEAU     | MANCHESTER            |
| 3                                | ERIC GRANBERG           | NASHUA                |
| 3                                | NICHOLAS MEMOS          | NASHUA                |
| 6                                | GEORGE LUFKIN           | MERRIMACK             |
| 20                               | CAROLYN THOMSON         | MERRIMACK             |
| 20                               | GLADYS WILSON           | NASHUA                |
| 22                               | MICHELE RICE            | LEBANON               |
| 22                               | MARY JOHANSSON          | NASHUA                |
| 23                               | JENNIFER GONZALES       | NASHUA                |
| 30                               | TOBIAS ARBOLEDA         | MANCHESTER            |
| <b>NOVEMBER, 2004</b>            |                         |                       |
| 5                                | RUBY JEAN               | NASHUA                |
| 11                               | LOUIS SPERRY            | MERRIMACK             |
| 16                               | PATRICIA LAPIERRE       | MERRIMACK             |
| 20                               | KATHLYN BELLVILLE       | NASHUA                |
| 27                               | THERESA BARBER          | NASHUA                |
| 28                               | NORMAN BRODEUR          | NASHUA                |
| <b>DECEMBER, 2004</b>            |                         |                       |
| 5                                | JEAN-MARC BECHARD       | MERRIMACK             |
| 18                               | JOHN SCHWAB             | LACONIA               |
| 18                               | PAUL TUTTLE             | MERRIMACK             |
| 18                               | ANNE TURMEL             | NASHUA                |
| 22                               | DIANA JUDKINS           | MERRIMACK             |
| 22                               | PATRICIA HAYES          | MERRIMACK             |
| 23                               | ELIZABETH HUMPHREY      | HUDSON                |
| 25                               | FRANCIS REUTER          | BEDFORD               |
| 27                               | KATHLEEN COX            | NASHUA                |
| 28                               | BARBARA WOLF            | LEBANON               |

## NOTES

[illegible]



**2005 Official Ballot**  
**2005 Town Warrant**  
**2005-06 Proposed Budget**





SAMPLE  
ABSENTEE  
OFFICIAL BALLOT  
ANNUAL TOWN ELECTION  
MERRIMACK, NEW HAMPSHIRE  
APRIL 12, 2005

BALLOT 1 OF 2

*Dan Allard Juppitt*  
TOWN CLERK

**INSTRUCTIONS TO VOTERS**

- A. TO VOTE, completely fill in the OVAL to the RIGHT of your choice (s) like this: ☐
- B. Follow directions as to the number of candidates to be marked for each office.
- C. To vote for a person whose name is not printed on the ballot, write the candidate's name on the line provided and completely fill in the OVAL.

**SELECTMAN**

3 Years Vote for not  
more than one (1)

DAVID W. MCCRAY ☐

BERNARD J. ROUSSEAU ☐

(Write-in) ☐

**BUDGET COMMITTEE**

1 Year Vote for not  
more than one (1)

JOHN J. GRADY ☐

(Write-in) ☐

**ETHICS COMMITTEE**

3 Years Vote for not  
more than two (2)

FRAN L'HEUREUX ☐

"TONY" PELLEGRINO ☐

MICHAEL PELLETIER ☐

(Write-in) ☐

(Write-in) ☐

**LIBRARY TRUSTEE**

3 Years Vote for not  
more than two (2)

JOHN F. BUCKLEY ☐

PATRICIA HEINRICH ☐

(Write-in) ☐

(Write-in) ☐

**BUDGET COMMITTEE**

3 Years Vote for not  
more than four (4)

STANLEY R. HEINRICH ☐

FRAN L'HEUREUX ☐

FINLAY C. ROTHHAUS ☐

K. JOSEPH "JOE" VLIET ☐

(Write-in) ☐

(Write-in) ☐

(Write-in) ☐

(Write-in) ☐

**TRUSTEE OF TRUST FUNDS**

3 Years Vote for not  
more than one (1)

JOHN "JACK" BALCOM ☐

(Write-in) ☐

**ARTICLES**

**Article 2**

Are you in favor of the adoption of Amendment No. 1, as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.4.C, I-2 Industrial District, Permitted Uses, to allow by conditional use permit a retail shopping center use consisting of stores selling clothing, appliances, housewares, electronics, furniture and similar shops, including restaurants, where the total floor area for the entire development shall not exceed 650,000 square feet, no single building shall exceed 120,000 square feet, and no single shop shall exceed 40,000 square feet, provided a conditional use permit for the shopping center is approved by the Merrimack Planning Board according to certain minimum conditions described in the ordinance, and to authorize the Planning Board to adopt site-specific regulations governing such commercial uses?

YES ☐

NO ☐

**Article 3**

Are you in favor of the adoption of Amendment No. 2, as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.4.B, I-1 Industrial District, Permitted Uses by deleting Item 4 so that "Big Box" single user retail stores greater than 75,000 square feet shall be prohibited in the I-1 Industrial Zone?

YES ☐

NO ☐

**Article 4**

Are you in favor of the adoption of Amendment No. 3, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Section 2.02.1.B.2, Special Exceptions, Accessory Dwelling Unit, to provide that accessory dwelling units shall be limited to one bedroom, shall not exceed 1,000 square feet in size, and shall be occupied by persons who are related by blood, marriage or adoption to the owner-occupant of the principal dwelling?

YES ☐

NO ☐

**TURN BALLOT OVER AND CONTINUE VOTING**



## ARTICLES CONTINUED

### Article 5

Are you in favor of the adoption of Amendment No. 4, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

YES ☐

Amend Section 1.03, Section 35, *Definitions*, to revise the definition of Manufactured Housing to conform to State Law?

NO ☐

### Article 6

Are you in favor of the adoption of Amendment No. 5, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

YES ☐

Amend Section 3.08, Cluster Residential Development, subparagraphs 6 and 20(e), to require a five-foot building setback from any property line, and require storm-water facilities be designed for a 25-year storm frequency?

NO ☐

### Article 7

Are you in favor of the adoption of Amendment No. 6, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

YES ☐

Amend Section 1.03.57, *Definitions*, Section 2.01.5 and Section 2.02.7, Wetlands Conservation District, to revise the definition of wetlands to comply with recent changes in state enabling legislation and to clarify the Town's intent in regulating wetlands?

NO ☐

### Article 8

Are you in favor of the adoption of Amendment No. 7, as proposed by the Planning Board for the Town Building Code, as follows:

YES ☐

Amend Section 11.04, by inserting a new Section 11.04.2 providing that one-story, detached accessory structures are exempt from having to get a building permit if the floor area does not exceed 160 square feet?

NO ☐

### Article 9

Are you in favor of the adoption of Amendment No. 8, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

YES ☐

Amend Sections 10.01 and 10.02, *Penalties and Violations*, to permit other local officials to enforce the ordinance and adopt the enhanced civil penalty provisions of recently amended RSA 676:17?

NO ☐

### Article 10

Shall the Town vote to raise and appropriate the sum of \$915,000 for improvements to the South Merrimack Fire Station on Naticook Road, including the design, construction, and equipping of an addition thereto, and for expenses related to the issuance of municipal bonds; to finance said sum by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and in an amount not to exceed \$825,000, by the withdrawal of \$90,000 from the South Merrimack Fire Station Capital Reserve Fund, and by any federal, state, or private grants that may be made available in conjunction with said purpose; to authorize the Board of Selectmen to apply for and accept said grants of federal, state, or private aid; to authorize the Board of Selectmen to issue, negotiate, sell, and deliver said bonds and notes and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of Selectmen to take any other action or to pass any other vote relative to said purpose and financing; and to raise and appropriate the sum of \$18,563 for the purpose of 2005-06 interest on said bonds or serial notes? (60% ballot vote required) (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)

YES ☐

NO ☐

### Article 11

Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by Special Warrant Articles and other appropriations voted separately, the amounts set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$25,510,166? Should this Article be defeated, the default budget shall be \$24,523,186, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Board of Selectmen 4-1-0) (Recommended by the Budget Committee 13-0-0)

YES ☐

NO ☐

### Article 12

Shall the Town vote: to approve the wage increases (3% retroactively for 2004-05, 3% for 2005-06, 3% for 2006-07, and 3% for 2007-08) and benefit adjustments that are recommended by the Factfinder's report, which was rejected by the Board of Selectmen and which pertains to the expired collective bargaining agreement between the Town of Merrimack and Local 2904 of the Professional Firefighters of Merrimack, and that will amount to approximately \$224,590 in 2005-06, \$248,478 in 2006-07, and \$332,354 in 2007-08, said amounts representing the estimated additional costs over those that might otherwise be reflected in the Town's annual operating budgets to maintain current staffing levels; and to raise and appropriate the sum of \$224,590 to finance the related cost for 2005-06? Basically, the collective bargaining agreement, which expired on June 30, 2004, covers Firefighters and Paramedics of the Fire Department. (Not Recommended by the Board of Selectmen 5-0-0) (Not Recommended by the Budget Committee 8-4-1)

YES ☐

NO ☐

**GO TO NEXT BALLOT AND CONTINUE VOTING**





ABSENTEE  
OFFICIAL BALLOT  
ANNUAL TOWN ELECTION  
MERRIMACK, NEW HAMPSHIRE  
APRIL 12, 2005

BALLOT 2 OF 2

*Diana Atchuck Shippett*  
TOWN CLERK

ARTICLES

Article 13

Shall the Town vote to approve the wage increases (2% retroactively for 2004-05 and 3% for 2005-06) and benefit adjustments that have been included in the collective bargaining agreement between the Town of Merrimack and Local 320 of the International Brotherhood of Police Officers; and to raise and appropriate the sum of \$219,757 to finance the related cost? Basically, this collective bargaining agreement covers Patrolmen, Detectives, and Sergeants of the Police Department. *(Recommended by the Board of Selectmen 5-0-0)*  
*(Recommended by the Budget Committee 13-0-0)*

YES ☐

NO ☐

Article 14

As petitioned by 25 or more registered voters, shall the Town raise and appropriate the sum of \$200,000 to be added to the Library Construction Capital Reserve Fund? *(Recommended by the Library Board of Trustees 5-0-0)* *(Recommended by the Board of Selectmen 3-2-0)* *(Recommended by the Budget Committee 7-6-0)*

YES ☐

NO ☐

Article 15

Shall the Town vote to approve the wage increases that have been included in the collective bargaining agreement between the Town of Merrimack and Local 2986 of the American Federation of State, County, and Municipal Employees (3% retroactively for 2004-05 and 3% for 2005-06); and to raise and appropriate the sum of \$179,759 to finance the related cost? This collective bargaining agreement covers non-supervisory employees of the Highway, Solid Waste Disposal, Wastewater Treatment, Parks Maintenance, and Equipment Maintenance Divisions of the Public Works Department. *(Recommended by the Board of Selectmen 4-1-0)* *(Recommended by the Budget Committee 13-0-0)*

YES ☐

NO ☐

Article 16

Shall the Town vote to approve the wage increases (2% retroactively for 2004-05 and 3% for 2005-06) and benefit adjustments that have been included in the collective bargaining agreement between the Town of Merrimack and Local 3657 of AFSCME Council 93; and to raise and appropriate the sum of \$154,169 to finance the related cost? This collective bargaining agreement covers supervisory employees of the Fire and Police Departments. *(Recommended by the Board of Selectmen 5-0-0)* *(Recommended by the Budget Committee 13-0-0)*

YES ☐

NO ☐

Article 17

Shall the Town vote to approve the wage increases (2% retroactively for 2004-05 and 3% for 2005-06) and benefit adjustments that have been included in the collective bargaining agreement between the Town of Merrimack and Teamsters Local 633; and to raise and appropriate the sum of \$59,558 to finance the related cost? This collective bargaining agreement covers supervisory and clerical employees of the Highway, Solid Waste Disposal, Wastewater Treatment, Parks Maintenance, and Equipment Maintenance Divisions of the Public Works Department. *(Recommended by the Board of Selectmen 5-0-0)* *(Recommended by the Budget Committee 13-0-0)*

YES ☐

NO ☐

Article 18

As petitioned by 25 or more registered voters, shall the Town raise and appropriate an amount up to \$50,000 or 100% of the unencumbered surplus funds remaining on hand in the Library Operating Budget at the end of the Fiscal Year 2004-2005, whichever amount is less, and transfer that amount to the Library Construction Capital Reserve Fund? *(Recommended by the Library Board of Trustees 5-0-0)* *(Recommended by the Board of Selectmen 3-2-0)* *(Recommended by the Budget Committee 12-1-0)*

YES ☐

NO ☐

Article 19

Shall the Town vote to establish, in accordance with RSA 35, a Solid Waste Disposal Capital Reserve Fund for capital expenditures relating to solid waste disposal, including but not limited to the acquisition, construction, replacement, and improvement of land, buildings, equipment, and infrastructure; to raise and appropriate the sum of \$25,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend? This is a Special Warrant Article per RSA 32:3, VI. *(Recommended by the Board of Selectmen 5-0-0)* *(Recommended by the Budget Committee 12-0-1)*

YES ☐

NO ☐

Article 20

Shall the Town vote to discontinue as of June 30, 2005 the Landfill Capital Reserve Fund, which was established by Article 8 of the 1983 Town Meeting for capital equipment and improvements for the sanitary landfill; and to transfer to the General Fund all monies remaining in the discontinued fund (expected to be approximately \$300,000)? *(Recommended by the Board of Selectmen 5-0-0)* *(Recommended by the Budget Committee 13-0-0)*

YES ☐

NO ☐

TURN BALLOT OVER AND CONTINUE VOTING



## ARTICLES CONTINUED

### Article 21

As petitioned by 25 or more registered voters, shall we modify the elderly exemptions from property tax in the Town of Merrimack, to state as follows: "The taxpayer and spouse must have a joint income of less than \$60,000"? (Recommended by the Board of Selectmen 3-2-0) (Not Recommended by the Budget Committee 6-2-1) YES ☐  
NO ☐

### Article 22

As petitioned by 25 or more registered voters, shall we modify the elderly exemptions from property tax in the Town of Merrimack, to state as follows: "The single taxpayer must have an income of less than \$45,000"? (Recommended by the Board of Selectmen 3-2-0) (Not Recommended by the Budget Committee 6-2-1) YES ☐  
NO ☐

### Article 23

As petitioned by 25 or more registered voters, Shall the Town vote to ban target shooting with firearms on the property known as the Horse Hill Nature Preserve; further, to conduct a wildlife inventory and user survey to determine the impact of firearms on the Horse Hill Nature Preserve; and further, to research compromises that would address the concerns of all users of the Horse Hill Nature Preserve? YES ☐  
NO ☐

### Article 24

Shall the Town vote to amend the following section of the existing *Sewer Use Ordinance* as follows?

Delete the following language from Section 158-18 B (3)

*As recommended by the Pretreatment Implementation Review Task Force (PIRT), the Town shall adopt the concept of 40 CFR 401.17 for indirect discharges which states:*

*Where an industrial user continuously measures the pH of wastewater pursuant to a requirement, the industrial user shall maintain the pH of such wastewater within the range set forth in the applicable effluent limitations guidelines, except excursions from the range are permitted subject to the following limitations:*

1. *The total time during which the pH values are outside the required range of pH values shall not exceed 7 hours and 26 minutes in any calendar month; and*
2. *No individual excursion from the range of pH values shall exceed 60 minutes. Some categorical standards have an upper pH limit. Waivers from the requirements of these categorical standards are not allowed unless expressly permitted by the standards themselves. (Recommended by the Board of Selectmen 5-0-0)* YES ☐  
NO ☐

### Article 25

Shall a Charter Commission be established for the purpose of revising a Municipal Charter or establishing a new Municipal Charter? YES ☐  
NO ☐

**YOU HAVE NOW COMPLETED VOTING**

## 2005 OFFICIAL BALLOT SUPPLEMENTARY INFORMATION

Merrimack residents will have an opportunity to vote on the proposed budget and other Town matters by answering “yes” or “no” to the questions on the official ballot that will be used in conjunction with the annual election to be held between 7 AM and 8 PM on April 12. There are three polling places in Merrimack: St. John Neumann Church at 708 Milford Road (Route 101A); St. James Church at 646 Daniel Webster Highway (Route 3); and Mastricola Middle School All-Purpose Room at 26 Baboosic Lake Road. To determine the appropriate polling place for you to vote, please call the Town Clerk's Office at 424-3651 or access the Town's website at [www.ci.merrimack.nh.us](http://www.ci.merrimack.nh.us), click under “Polling Places” at the home page, enter your street address in the spaces provided on the next page, and click on “Go”.

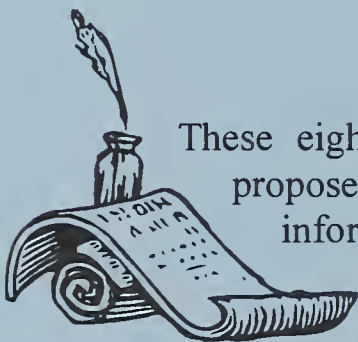


The following information is provided as a public service to enable citizens to better understand the matters on which they will be voting. Additional information may be obtained by calling the Selectmen's Office at 424-2331 or by accessing the Town's website at [www.ci.merrimack.nh.us](http://www.ci.merrimack.nh.us) and clicking on “Important Town Meeting Information” at the home page.

### ARTICLE 1 ELECTION OF PUBLIC OFFICIALS

To vote, completely fill in the box next to your choice on the ballot. Follow the directions as to the number of candidates to be marked for each office. To vote for a person whose name is not printed on the ballot, write the candidate's name on the line provided and completely fill in the box.

### ARTICLES 2-9 ZONING ORDINANCE AMENDMENTS



These eight articles reflect amendments to Town Zoning Ordinances that have been proposed by the Planning Board. Each is explained briefly below. Additional information and associated maps may be obtained by calling the Community Development Department at 424-3531.

*Estimated 2005 Property Tax Bill Impact: None*

**Article 2.** This amendment would allow for the establishment of a specific type of retail shopping center within the I-2 Industrial Zone, provided that a Conditional Use Permit for such use is issued by the Planning Board. The amendment contains within it certain minimum requirements, which must be met before a Conditional Use Permit could be issued. It also authorizes the Planning Board to adopt additional standards and regulations that are deemed necessary and to specify the criteria to be met regarding the establishment, operation, and impacts of such Conditional Use. Therefore, any proposed Conditional Use would be required to comply with the minimum requirements of the amendment as well as with the additional standards and regulations that may be imposed by the Planning Board.





**Article 3.** . This amendment would remove, as a permitted use within I-1 Industrial zones of Merrimack, “Big Box” single-user retail stores of greater than 75,000 square feet.

**Article 4.** This amendment would limit the size, and clarify the restrictions on occupancy, of so-called “Accessory Dwelling Units”. Its intention is to limit an Accessory Dwelling Unit to one bedroom and to limit the size of the Accessory Dwelling Unit to the lesser of 1,000 square feet or 50% of the heated living space of the principal dwelling unit. Additionally, occupancy of the Accessory Dwelling Unit would be restricted to persons related by blood, marriage, or adoption to the owner-occupant of the principal dwelling unit.



**Article 5.** To bring the Town’s Zoning Ordinance into conformance with NH Statutes, this amendment would replace the term *Mobile Home Parks* in the definitions section with the term *Manufactured Housing Parks*. This change is consistent with, and complements, zoning amendments that were adopted by the Town in 2003 and 2004.

**Article 6.** This amendment would require a minimum five-foot building setback from any property line within a cluster development where no such setback currently applies. Its intention is to provide for a minimum separation between buildings within a cluster development. Additionally, the amendment would require that drainage within a cluster development be designed to handle a 25-year storm frequency and thereby ensure consistency with requirements of the Town’s subdivision regulations.



**Article 7.** NH Statutes require that the definition of *wetlands*, as used by the NH Department of Environmental Services, also be used in the Zoning Ordinance of a municipality, which regulates land uses in and around *wetlands*. The proposed amendment would bring the Town’s Zoning Ordinance into compliance with this requirement.

**Article 8.** This amendment would reduce, from 200 square feet to 160 square feet, the maximum size of a one-story detached accessory structure (such as a shed), which may be constructed without a building permit.

**Article 9.** In some sections of the Zoning Ordinance, enforcement is the responsibility of the Building Inspector while, in other sections, it is the responsibility of other employees or officials. The proposed amendment is intended to recognize in Section 10 the existence of this joint responsibility for the enforcement of the Zoning Ordinance. Additionally, the amendment increases civil fines and penalties for Zoning Ordinance violations to amounts permitted by recent changes in NH Statutes.



## ARTICLE 10 SOUTH MERRIMACK FIRE STATION BOND

A fire station at 196 Naticook Road was constructed in 1973 to provide better fire protection to south Merrimack. It was expanded in 1987 to add two bedrooms and a dayroom. It is essentially a two-bay garage with attached living quarters. According to the Fire Chief, the space provided for current staffing, apparatus, and equipment needs is inadequate. Furthermore, there are no accommodations for females, fitness, offices, training, and meetings, and the size of apparatus bays limits the apparatus that can be housed there. The proposed addition and renovation will not only correct these inadequacies but will also bring the fire station into compliance with current applicable building standards. The total project cost is \$915,000, which would be financed by the issuance of bonds in the amount of \$825,000 and by the transfer of \$90,000 from the South Fire Station Capital Reserve Fund. No additional staffing or apparatus would be required upon the completion of this project. This project was identified as "necessary" in the capital improvements program that was adopted by the Planning Board.

*Estimated Property Tax Bill Impact: \$1 Per \$100,000 of Assessed Valuation in 2005 and between \$5  
And \$3 Per \$100,000 of Assessed Valuation Thereafter During The 10-Year Bond Term*

## ARTICLE 11 MUNICIPAL OPERATING BUDGET

The municipal operating budget, which is the subject of Article 11, funds the general costs of operating all Town departments. The municipal operating budget is summarized below by department and graphically by function and by object.

| <u>Department</u>           | <u>Amount</u>       |
|-----------------------------|---------------------|
| General Government          | \$ 1,955,719        |
| Assessing                   | 309,266             |
| Fire                        | 4,621,832           |
| Police                      | 4,286,801           |
| Communications              | 605,144             |
| Public Works Administration | 494,628             |
| Highway                     | 2,984,893           |
| Solid Waste Disposal        | 1,338,626           |
| Wastewater Treatment        | 3,091,925           |
| Parks Maintenance           | 458,842             |
| Parks & Recreation          | 936,846             |
| Library                     | 1,301,824           |
| Equipment Maintenance       | 465,041             |
| Buildings & Grounds         | 414,371             |
| Community Development       | 881,466             |
| Town Clerk/Tax Collector    | 425,655             |
| Welfare                     | 159,277             |
| Debt Service                | 778,010             |
| Total                       | <u>\$25,510,166</u> |

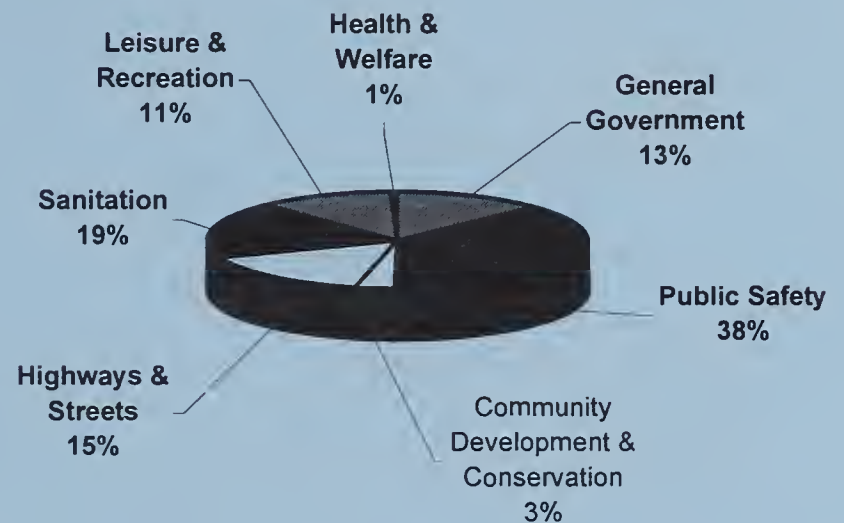




### 2005-06 Municipal Operating Budget By Object



### 2005-06 Municipal Operating Budget By Function



The recommended municipal operating budget of \$25,510,166 represents an increase of \$746,795 compared to current appropriations. This increase has resulted despite a decrease of \$897,090 in solid waste disposal costs and a decrease of \$206,332 in debt service costs and is due primarily to wage adjustments, staffing changes, and increases in employee benefit costs, as follows.

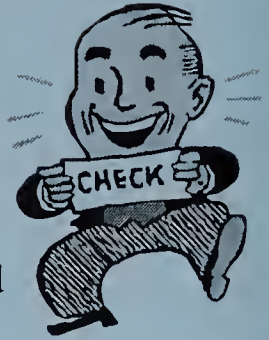
|   | Increase<br>(Decrease) |
|---|------------------------|
| Personal services costs (wages and benefits)                            | \$ 1,165,479           |
| Solid waste disposal operating costs, excluding personal services Costs | ( 897,090)             |
| Capital outlay  | 231,156                |
| Debt service  | ( 206,332)             |
| Other – less than \$100,000 individually                                | 453,582                |
| Net increase  | \$ 746,795             |

### Personal Services Costs

The recommended budget reflects a net increase of six full-time positions, three part-time positions, and several employee reclassifications. The net cost of these staffing changes is \$367,897. The net increase in full-time positions consists of eight additional positions (Assistant Finance Administrator and Secretary in General Government, Patrolman in the Police Department, Dispatcher in Communications, Operator II in Wastewater Treatment, Transfer Station Attendant in Solid Waste Disposal, Head of Technical Services in Library, and Clerk Typist II in Community Development) and the elimination of two positions (Assistant Town Manager and Communications Director in General Government). Four of the additional full-time positions represent the reinstatement of previously existing positions, which had been eliminated from the 2004-05 budget. Health insurance premiums continue to spiral and, combined with increases in retirement, workers compensation, and other employee benefits, they account for \$377,740 of the \$1,165,479 increase in personal services costs. The remaining amount of \$419,842 is attributable primarily to wage adjustments of 3% for Library



personnel and 6% (including 3% retroactively for 2004-05) for other non-union employees and reflects the savings that is to be realized from the 10% employee HMO health insurance cost sharing that will be applicable to new hires beginning on July 1, 2005. Wage adjustments for union employees have not been included in the proposed municipal operating budget (Article 11) but are reflected in Articles 12, 13, 15, 16, and 17.



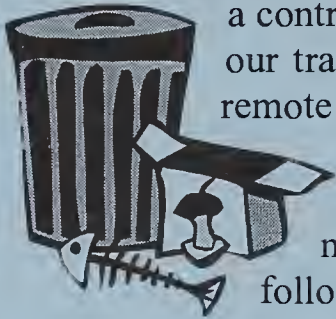
### Debt Service

There are now only two outstanding bond issues: 1995 Organic Waste Compost Facility Bonds - \$3,525,000 principal balance; and 2002 Greens Pond Land Acquisition Bonds - \$2,888,742 principal balance. Due to the maturing of 1989 Wasserman Park Bonds in 2004-05, debt service costs for 2005-06 represent a decrease of \$206,332 and consist of the following.

|   |            |
|---|------------|
| 1995 Organic Waste Compost Facility Bonds | \$ 367,449 |
| 2002 Greens Pond Land Acquisition Bonds   | 410,560    |
| Contingency for tax anticipation notes    | <u>1</u>   |
| Total                                     | \$ 778,010 |

### Solid Waste Disposal

The 2004-05 Solid Waste Disposal budget provided for the remote disposal of 20,500 tons of waste by a contractor. However, most of the commercial haulers, which had been expected to use our transfer station, are now transporting their waste to other facilities. Therefore, the remote disposal of only 13,000 tons of waste is expected in 2005-06. Furthermore, a significant savings has been realized by using Town staff, rather than a contractor, to load and haul the reduced amount of solid waste. The result is a net decrease in the Solid Waste Disposal budget of \$920,435, consisting of the following.



|                         | <u>2004-05</u> | <u>2005-06</u> | <u>Change</u>    |
|-------------------------|----------------|----------------|------------------|
| Personal services costs | \$ 361,011     | \$ 434,606     | \$ 73,595        |
| Other operating costs   | 1,797,610      | 900,520        | ( 897,090)       |
| Capital outlay          | <u>100,440</u> | <u>3,500</u>   | <u>( 96,940)</u> |
| Total                   | \$ 2,259,061   | \$1,338,626    | \$ ( 920,435)    |



### Capital Outlay

The proposed budget includes \$1,514,000 for transfer to capital reserve funds – a net decrease of \$68,044. Other proposed capital outlay consists of the following and represents an increase in capital outlay of \$299,200.

|   |           |
|---|-----------|
| Police patrol vehicles                          | \$ 99,000 |
| Road paving and minor reconstruction projects   | 275,000   |
| Telecommunications system                       | 130,000   |
| Merrimack Youth Association Building renovation | 75,000    |
| Kent Building improvements                      | 50,000    |
| Other items – less than \$50,000 each           | 320,163   |
| Total   | \$949,163 |



The Town of Merrimack has long supported the concept that the use of capital reserve funds is the most cost-effective method of financing the purchase or replacement of facilities, equipment, and infrastructure. As reflected above, consistent amounts are included in annual budgets for transfer to these funds, so that sufficient monies are available when purchases or replacements are required. This spreads the related cost over the funding period, rather than requiring a large appropriation in the year of purchase or replacement, and thereby helps to stabilize property tax rates. Also, interest earned on monies held in capital reserve funds offsets a portion of the purchase or replacement cost and/or serves as a hedge against inflation. These capital reserve funds provide for the replacement of fire trucks, bridges, ambulances, police communications equipment, and Highway Division trucks and heavy equipment as well as for other major capital outlay needs.

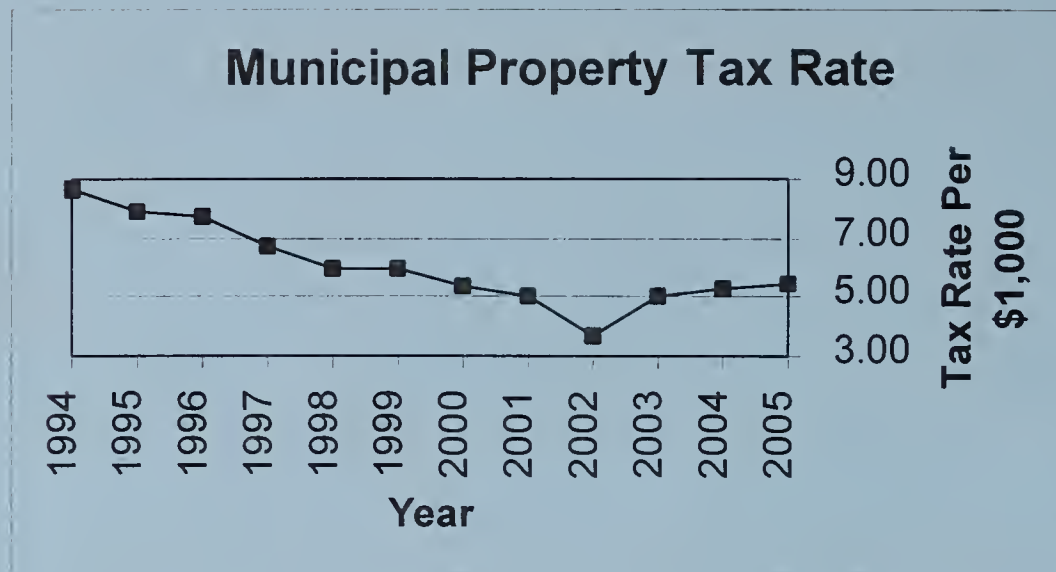


### Default Budget

If Article 11 should fail, a total related appropriation of \$24,523,186 would automatically become effective in accordance with NH Statutes. The Board of Selectmen would then be responsible for either holding a special meeting at which a revised Municipal Operating Budget appropriation would be considered or developing a revised Municipal Operating Budget within this amount.

### Projected Tax Rate

Based on the proposed budget (Article 11) and current estimates of 2005 net assessed valuations and 2005-06 non-tax revenues, the municipal portion of the 2005 property tax rate is expected to be \$5.47, which correlates to a tax bill of \$547 per \$100,000 of assessed valuation. This represents an increase of \$.21 or 3.99% compared to the 2004 rate. However, this projection includes the impact of only Article 11 and not any of the other articles.



## ARTICLE 12 IAFF LOCAL 2904 COLLECTIVE BARGAINING AGREEMENT

The collective bargaining agreement between the Town of Merrimack and Local 2904 of the Professional Firefighters of Merrimack expired on June 30, 2004 after negotiations relative to a new agreement ended in an impasse. Subsequently, an arbitrator or “factfinder” was appointed to make recommendations concerning the issues of contention. Those recommendations were rejected by the Board of Selectmen. By approving Article 12, the Town would effectively ratify a new four-year collective bargaining agreement, which incorporates the factfinder’s report, and commit itself to the wage and benefit adjustments contained therein. This agreement provides for annual wage adjustments of 3%, including a retroactive adjustment for 2004-05. Associated costs have been estimated at \$224,590 in 2005-06, \$248,478 in 2006-07, and \$332,354. Basically, this agreement covers firefighters and paramedics.



*Estimated Property Tax Bill Impact Per \$100,000 of Assessed Valuation: \$9 in 2005-06; \$10 in 2006-07; and \$13 in 2007-08.*

## ARTICLE 13 IBPO LOCAL 320 COLLECTIVE BARGAINING AGREEMENT

By approving Article 13, the Town would ratify the proposed collective bargaining agreement between the Town of Merrimack and IBPO Local 320 and approve the wage and benefit adjustments contained therein. Included are a 2% retroactive wage adjustment for 2004-05, a 3% wage adjustment for 2005-06, and 10% employee HMO health insurance cost sharing that will be applicable to new hires beginning on July 1, 2005. The associated cost has been estimated at \$219,757. This agreement covers patrolmen, detectives, and sergeants of the Police Department.



*Estimated 2005 Property Tax Bill Impact: \$8 Per \$100,000 of Assessed Valuation*



## **ARTICLE 14**

### **LIBRARY CONSTRUCTION CAPITAL RESERVE FUND**

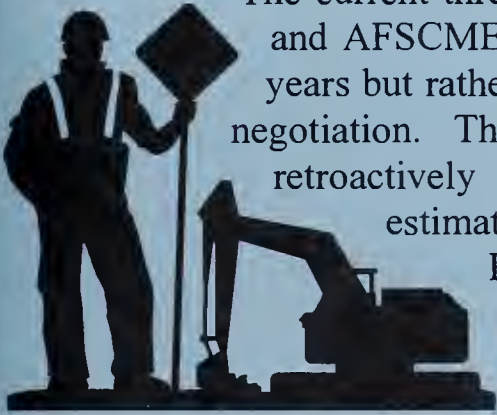


A capital reserve fund was created in 1995 for the eventual construction of a new library facility to address the Library's critical space needs. This petitioned article proposes to add \$200,000 to this capital reserve fund to decrease the amount of bond financing that may be required for this project in the future. Approximately \$2.5 million is currently in this fund. The construction project was identified as "urgent" in the capital improvements program that was adopted by the Planning Board.

*Estimated 2005 Property Tax Bill Impact: \$8 Per \$100,000 of Assessed Valuation*

## **ARTICLE 15**

### **AFSCME LOCAL 2986 COLLECTIVE BARGAINING AGREEMENT**



The current three-year collective bargaining agreement between the Town of Merrimack and AFSCME Local 2986 does not specify wage adjustments for the second and third years but rather indicates that these wage adjustments will be determined by subsequent negotiation. That subsequent negotiation resulted in proposed wage adjustments of 3% retroactively for 2004-05 and 3% for 2005-06, and the associated cost has been estimated at \$179,759. This agreement covers non-supervisory employees of the Highway, Solid Waste Disposal, Wastewater Treatment, Parks Maintenance, and Equipment Maintenance Divisions of the Public Works Department.

*Estimated 2005 Property Tax Bill Impact: \$4 Per \$100,000 of Assessed Valuation*

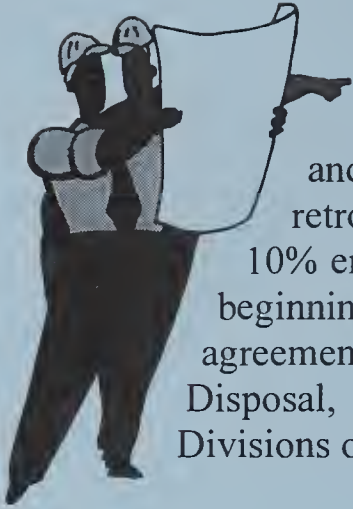
## **ARTICLE 16**

### **AFSCME LOCAL 3657 COLLECTIVE BARGAINING AGREEMENT**

By approving Article 16, the Town would ratify the proposed collective bargaining agreement between the Town of Merrimack and Local 3657 of AFSCME Council 93 and approve the wage and benefit adjustments contained therein. Included are a 2% retroactive wage adjustment for 2004-05, a 3% wage adjustment for 2005-06, and 10% employee HMO health insurance cost sharing that will be applicable to new hires beginning on July 1, 2005. The associated cost has been estimated at \$154,169. This agreement covers supervisory employees of the Fire and Police Departments.

*Estimated 2005 Property Tax Bill Impact: \$6 Per \$100,000 of Assessed Valuation*

**ARTICLE 17**  
**TEAMSTERS LOCAL 633 COLLECTIVE BARGAINING AGREEMENT**

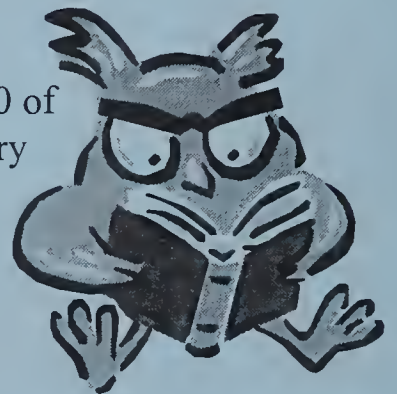


By approving Article 17, the Town would ratify the proposed collective bargaining agreement between the Town of Merrimack and Teamsters Local 633 and approve the wage and benefit adjustments contained therein. Included are a 2% retroactive wage adjustment for 2004-05, a 3% wage adjustment for 2005-06, and 10% employee HMO health insurance cost sharing that will be applicable to new hires beginning on July 1, 2005. The associated cost has been estimated at \$59,558. This agreement covers supervisory and clerical employees of the Highway, Solid Waste Disposal, Wastewater Treatment, Parks Maintenance, and Equipment Maintenance Divisions of the Public Works Department.

*Estimated 2005 Property Tax Bill Impact: \$1 Per \$100,000 of Assessed Valuation*

**ARTICLE 18**  
**LIBRARY CONSTRUCTION CAPITAL RESERVE FUND**

The purpose of this petitioned article is to authorize the transfer of up to \$50,000 of any unexpended portion of the Library's 2004-05 appropriations to the Library Construction Capital Reserve Fund. Otherwise, said unexpended appropriations would automatically be added to General Fund surplus.



*Estimated 2005 Property Tax Bill Impact: None*

**ARTICLE 19**  
**SOLID WASTE DISPOSAL CAPITAL RESERVE FUND**



This article will create a capital reserve fund for capital expenditures relating to the operation of the solid waste transfer station and the recycling facility. It will provide for the acquisition or replacement of related buildings, equipment, and infrastructure and for major repairs or improvements thereto.

*Estimated 2005 Property Tax Bill Impact: \$1 Per \$100,000 of Assessed Valuation*

**ARTICLE 20**  
**LANDFILL CAPITAL RESERVE FUND**

In 1983 a capital reserve fund was established for capital expenditures relating to the operation of the sanitary landfill. Due to the closure of the landfill on December 31, 2003, this capital reserve fund will no longer be needed. As a result of landfill closure cost savings and associated state aid, a year-end balance of approximately \$300,000 has been projected. As proposed, this balance would be transferred to the General Fund and would likely be used for property tax relief.

*Estimated 2005 Property Tax Bill Impact: \$12 Decrease Per \$100,000 of Assessed Valuation*



## ARTICLE 21 MARRIED ELDERLY TAX EXEMPTIONS

This petitioned article proposes to increase from \$45,000 to \$60,000 the combined net income eligibility limit for a married couple's elderly tax exemption. The revised limit would become effective on April 1, 2006. Other applicable eligibility criteria would remain unchanged. Tax exemption amounts range from \$75,000 to \$125,000 depending on age. In 2004 married couples and unmarried individuals combined received tax exemptions of \$25,483,400. Based on projections of the Assessing Department, the proposed change would affect between 15 and 70 married couples and would result in additional property tax exemptions of between \$1.7 million and \$7.0 million.



*Estimated Property Tax Bill Impact Per \$100,000 of Assessed Valuation: 2005 – None; Thereafter – \$2 or Less*

## ARTICLE 22 SINGLE ELDERLY TAX EXEMPTIONS

This petitioned article proposes to increase from \$35,000 to \$45,000 the net income eligibility limit for an unmarried individual's elderly tax exemption. The revised limit would become effective on April 1, 2006. Other applicable eligibility criteria would remain unchanged. Tax exemption amounts range from \$75,000 to \$125,000 depending on age. In 2004 married couples and unmarried individuals combined received tax exemptions of \$25,483,400. Based on projections of the Assessing Department, the proposed change would affect between 4 and 10 persons and would result in additional tax exemptions of between \$300,000 and \$1,000,000.



*Estimated Property Tax Bill Impact Per \$100,000 of Assessed Valuation: 2005 – None; Thereafter – \$1 or Less*

## ARTICLE 23 HORSE HILL NATURE PRESERVE



The objectives of this petitioned article are: to prohibit the discharge of firearms for target shooting purposes at the Horse Hill Nature Preserve; and to conduct a study to determine whether or not hunting should also be prohibited or restricted in some manner. According to petitioners, target shooting has been a source of noise pollution to abutters, while hunting has threatened their safety.

*Estimated 2005 Property Tax Bill Impact: – None*



## **ARTICLE 24 SEWER USE ORDINANCE**

This article proposes to revise the Town's Sewer Use Ordinance to comply with federal and state regulations pertaining to allowable PH levels of discharges from wastewater treatment facilities. This mandated change is acceptable to the only current sewer user that would be affected.

*Estimated 2005 Property Tax Bill Impact: – None*

## **ARTICLE 25 CHARTER COMMISSION**

By the 2004 ballot vote of 1,974 to 868 (69%), Merrimack citizens indicated an interest in changing the present form of government. On the basis of that vote, Article 25 has been proposed to authorize a special election to elect members of a Charter Commission. That special election would be held sometime between June 19, 2005 and June 25, 2005. It would then be the responsibility of the Charter Commission to develop and recommend "the form of government that best addresses local needs" (RSA 49-B:1) and to submit to the voters in 2006 a proposed municipal charter for ratification.

*Estimated 2005 Property Tax Bill Impact: None*





| 2005-06 MUNICIPAL OPERATING BUDGET SUMMARY |                                  |            |            |            |                     |         |
|--|----------------------------------|------------|------------|------------|---------------------|---------|
| Article 11                                 |                                  |            |            |            |                     |         |
|  |                                  | Actual     | Budget     | Proposed   | Increase (Decrease) |         |
| Dept                                       | Department                       | 2003-04    | 2004-05    | 2005-06    | Amount              | %       |
| 01   | General Government               | 2,310,425  | 1,546,536  | 1,955,719  | 409,183             | 26.46   |
| 02   | Assessing                        | 264,135    | 280,206    | 309,266    | 29,060              | 10.37   |
| 03   | Fire                             | 4,218,929  | 4,297,511  | 4,621,832  | 324,321             | 7.55    |
| 04   | Police                           | 4,097,753  | 4,014,744  | 4,286,801  | 272,057             | 6.78    |
| 05   | Communications                   | 450,024    | 473,061    | 605,144    | 132,083             | 27.92   |
| 07   | Public Works Administration      | 283,722    | 285,653    | 494,628    | 208,975             | 73.16   |
| 08   | Highway                          | 3,137,623  | 3,260,532  | 2,984,893  | (275,639)           | (8.45)  |
| 09   | Solid Waste Disposal             | 2,759,153  | 2,259,061  | 1,338,626  | (920,435)           | (40.74) |
| 10   | Wastewater Treatment             | 2,876,275  | 2,834,006  | 3,091,925  | 257,919             | 9.10    |
| 11   | Parks Maintenance                | 62,590     | 434,649    | 458,842    | 24,193              | 5.57    |
| 13   | Parks & Recreation               | 797,824    | 830,485    | 936,846    | 106,361             | 12.81   |
| 15   | Library                          | 1,598,343  | 1,280,067  | 1,301,824  | 21,757              | 1.70    |
| 16   | Equipment Maintenance            | 392,001    | 461,959    | 465,041    | 3,082               | 0.67    |
| 17   | Buildings & Grounds              | 335,313    | 284,110    | 414,371    | 130,261             | 45.85   |
| 21   | Community Development            | 677,363    | 706,352    | 881,466    | 175,114             | 24.79   |
| 24   | Town Clerk/Tax Collector         | 348,914    | 375,240    | 425,655    | 50,415              | 13.44   |
| 25   | Welfare                          | 153,281    | 154,857    | 159,277    | 4,420               | 2.85    |
| 27   | Debt Service                     | 992,509    | 984,342    | 778,010    | (206,332)           | (20.96) |
|  | Total Municipal Operating Budget | 25,756,177 | 24,763,371 | 25,510,166 | 746,795             | 3.02    |

# **ANALYSIS OF 2005-06 MUNICIPAL OPERATING BUDGET**

## **Article 11**

| <u>Summary</u>  |                   |                   |                   |                            |                |
|---|-------------------|-------------------|-------------------|----------------------------|----------------|
|   | <b>Actual</b>     | <b>Budget</b>     | <b>Proposed</b>   | <b>Increase (Decrease)</b> |                |
|   | <b>2003-04</b>    | <b>2004-05</b>    | <b>2005-06</b>    | <b>Amount</b>              | <b>Percent</b> |
| Personal services   | 15,009,111        | 14,886,795        | 16,078,204        | 1,191,409                  | 8.00           |
| Other operating expenses                                      | 5,432,408         | 6,660,227         | 6,190,789         | (469,438)                  | (7.05)         |
| Capital outlay  | 4,322,149         | 2,232,007         | 2,463,163         | 231,156                    | 10.36          |
| Debt service  | 992,509           | 984,342           | 778,010           | (206,332)                  | (20.96)        |
| <b>Total</b>  | <b>25,756,177</b> | <b>24,763,371</b> | <b>25,510,166</b> | <b>746,795</b>             | <b>3.02</b>    |
| <b><u>Explanation of Increase (Decrease)</u></b>              |                   |                   |                   |                            |                |
| Wage adjustments and attrition                                |                   |                   |                   | 403,957                    |                |
| Health insurance rate adjustments                             |                   |                   |                   | 102,015                    |                |
| Workers compensation insurance rate adjustments               |                   |                   |                   | 63,074                     |                |
| Provision for compensated absences                            |                   |                   |                   | 84,800                     |                |
| Overtime hours  |                   |                   |                   | 9,353                      |                |
| Part-time hours   |                   |                   |                   | 13,528                     |                |
| Staffing changes (see "Personnel" below)                      |                   |                   |                   | 367,897                    |                |
| Retirement plan rate adjustments                              |                   |                   |                   | 106,847                    |                |
| Dental insurance rate adjustments                             |                   |                   |                   | 14,700                     |                |
| Other wages and benefits                                      |                   |                   |                   | (692)                      |                |
| Elections and voter registration                              |                   |                   |                   | (17,361)                   |                |
| Police outside details  |                   |                   |                   | 33,152                     |                |
| Contract loading service at solid waste transfer facility     |                   |                   |                   | (243,763)                  |                |
| Hauling of solid waste to remote site                         |                   |                   |                   | (346,120)                  |                |
| Tipping fees re: disposal of solid waste at remote site       |                   |                   |                   | (369,720)                  |                |
| Brush grinding at transfer station                            |                   |                   |                   | 12,000                     |                |
| Electricity   |                   |                   |                   | 82,411                     |                |
| Sawdust bulking agent for sludge production and composting    |                   |                   |                   | 76,400                     |                |
| Vehicle fuel  |                   |                   |                   | 77,742                     |                |
| Allocation of General Fund administrative costs to Sewer Fund |                   |                   |                   | (12,038)                   |                |
| Engineering plan review                                       |                   |                   |                   | 28,000                     |                |
| Wasserman Park bonds matured in 2004-05                       |                   |                   |                   | (198,082)                  |                |
| Telephone   |                   |                   |                   | 43,958                     |                |
| Heating oil   |                   |                   |                   | 10,850                     |                |
| Propane and natural gas                                       |                   |                   |                   | 15,918                     |                |
| Maintenance of buildings and grounds                          |                   |                   |                   | 16,748                     |                |
| Maintenance of vehicles and equipment                         |                   |                   |                   | 17,960                     |                |
| Education and training  |                   |                   |                   | 19,825                     |                |
| Community Development consulting projects                     |                   |                   |                   | 10,000                     |                |
| Economic development  |                   |                   |                   | 14,850                     |                |
| Horse Hill Nature Preserve planning and management            |                   |                   |                   | 10,000                     |                |
| Transfer to capital reserve funds                             |                   |                   |                   | (68,044)                   |                |
| Other capital outlay  |                   |                   |                   | 299,200                    |                |
| Other minor changes - less than \$10,000                      |                   |                   |                   | 67,430                     |                |
| <b>Total increase</b>   |                   |                   |                   | <b>746,795</b>             |                |



**ANALYSIS OF 2005-06 MUNICIPAL OPERATING BUDGET**

**Article 11**

| <u>Personnel</u>            | <u>2004-05</u>   |                  | <u>2005-06</u>   |                  |
|-----------------------------|------------------|------------------|------------------|------------------|
|                             | <u>Full-Time</u> | <u>Part-Time</u> | <u>Full-Time</u> | <u>Part-Time</u> |
| General Government          | 11               | 7                | 11               | 9                |
| Assessing                   | 4                | -                | 4                | -                |
| Fire                        | 42               | 6                | 42               | 6                |
| Police                      | 41               | 3                | 42               | 5                |
| Communications              | 7                | -                | 6                | -                |
| Public Works Administration | 2                | -                | 3                | -                |
| Highway                     | 20               | -                | 19               | -                |
| Solid Waste Disposal        | 6                | -                | 7                | -                |
| Wastewater Treatment        | 22               | -                | 23               | -                |
| Parks Maintenance           | 5                | -                | 5                | -                |
| Parks & Recreation          | 3                | -                | 3                | -                |
| Library                     | 10               | 21               | 11               | 19               |
| Equipment Maintenance       | 6                | -                | 6                | -                |
| Buildings & Grounds         | 3                | 1                | 3                | 1                |
| Community Development       | 9                | -                | 10               | 1                |
| Town Clerk/Tax Collector    | 6                | -                | 6                | -                |
| Welfare                     | -                | 1                | -                | 1                |
| <b>Total</b>                | <b>197</b>       | <b>39</b>        | <b>203</b>       | <b>42</b>        |

\* Excludes election workers, call firefighters, special police officers, volunteers, and other temporary and casual labor.

The proposed budget provides for a net increase of six full-time positions and three part-time positions.

These positions and the associated costs are presented below.

| <u>Department</u>           | <u>Classification</u>           | <u>Schedule</u> | <u>Cost</u>    |
|-----------------------------|---------------------------------|-----------------|----------------|
| General Government          | Assistant Town Manager          | Full-Time       | (101,563)      |
| General Government          | Asst Finance Administrator      | Full-Time       | 69,244         |
| General Government          | Secretary                       | Full-Time       | 43,177         |
| General Government          | Office Manager                  | Full-Time       | (44,536)       |
| General Government          | Executive Secretary             | Full-Time       | 54,526         |
| General Government          | Administrative Assistant        | Full-Time       | (50,665)       |
| General Government          | Human Resources Coordinator     | Full-Time       | 66,567         |
| General Government          | Communications Director         | Full-Time       | (93,746)       |
| General Government          | Media Services Coordinator      | Full-Time       | 70,325         |
| General Government          | Media Coordinator               | Full-Time       | (46,016)       |
| General Government          | Media Technician                | Part-Time       | 20,355         |
| General Government          | Media Technician                | Part-Time       | 20,355         |
| Fire                        | Fire Marshall                   | Full-Time       | (70,568)       |
| Fire                        | Deputy Chief                    | Full-Time       | 76,079         |
| Fire                        | Deputy Chief                    | Full-Time       | 76,079         |
| Fire                        | Assistant Chief                 | Full-Time       | (94,567)       |
| Police                      | Patrolman                       | Full-Time       | 58,665         |
| Police                      | Animal Control Officer          | Part-Time       | 6,303          |
| Police                      | Clerk                           | Part-Time       | 13,462         |
| Communications              | Dispatcher                      | Full-Time       | 57,950         |
| Public Works Administration | Deputy Public Works Director    | Full-Time       | 103,797        |
| Wastewater Treatment        | Operator II                     | Full-Time       | 54,620         |
| Solid Waste Disposal        | Transfer Station Attendant      | Full-Time       | 51,808         |
| Highway                     | Assistant Public Works Director | Full-Time       | (97,265)       |
| Highway                     | Operations Manager              | Full-Time       | 66,060         |
| Highway                     | Highway Division Coordinator    | Full-Time       | (79,662)       |
| Highway                     | Office Coordinator              | Full-Time       | 77,110         |
| Highway                     | Secretary                       | Full-Time       | (52,261)       |
| Highway                     | Maintainer                      | Full-Time       | (42,256)       |
| Highway                     | Maintainer                      | Full-Time       | (42,073)       |
| Highway                     | Equipment Operator I            | Full-Time       | 50,290         |
| Highway                     | Equipment Operator I            | Full-Time       | 50,290         |
| Parks Maintenance           | Maintainer                      | Full-Time       | 42,072         |
| Parks Maintenance           | Maintainer                      | Full-Time       | 42,072         |
| Parks Maintenance           | Equipment Operator I            | Full-Time       | (53,970)       |
| Parks Maintenance           | Equipment Operator I            | Full-Time       | (54,768)       |
| Library                     | Head of Technical Services      | Full-Time       | 59,771         |
| Library                     | Page                            | Part-Time       | (4,234)        |
| Library                     | Library Assistant II            | Part-Time       | (23,607)       |
| Community Development       | Clerk (Document Scanning)       | Part-Time       | 5,295          |
| Community Development       | Clerk Typist II                 | Full-Time       | 41,444         |
| <b>Total</b>                |                                 |                 | <b>367,697</b> |

**ANALYSIS OF 2005-06 MUNICIPAL OPERATING BUDGET**

**Article 11**

|   |  |                  |  |  |  |
|---|--|------------------|--|--|--|
| <b><u>Capital Outlay</u></b>                    |  |                  |  |  |  |
| Transfer to capital reserve funds               |  | 1,514,000        |  |  |  |
| Road paving and minor reconstruction            |  | 275,000          |  |  |  |
| Telecommunications system                       |  | 130,000          |  |  |  |
| Police patrol vehicles - 4                      |  | 99,000           |  |  |  |
| Computer equipment and software                 |  | 41,135           |  |  |  |
| SCBA radio equipment                            |  | 10,000           |  |  |  |
| Utility truck replacement                       |  | 40,000           |  |  |  |
| Fire Prevention van replacement                 |  | 35,000           |  |  |  |
| LifePak 12 defibrillator                        |  | 26,000           |  |  |  |
| Highway communications equipment upgrade        |  | 15,000           |  |  |  |
| MYA Building renovation                         |  | 75,000           |  |  |  |
| Lift - 10,000 pounds - replacement              |  | 10,000           |  |  |  |
| Four-post vehicle lift for heavy vehicles       |  | 35,000           |  |  |  |
| Town Hall (downstairs) central air conditioning |  | 25,000           |  |  |  |
| Kent Building Improvements                      |  | 50,000           |  |  |  |
| Compact movable shelving                        |  | 20,000           |  |  |  |
| Transfer to insurance deductible trust funds    |  | 10,000           |  |  |  |
| Other Items costing less than \$10,000          |  | 53,028           |  |  |  |
| <b>Total</b>                                    |  | <b>2,463,163</b> |  |  |  |



| 2005-06 BUDGET   |                  |                  |                  |                            |                |
|--|------------------|------------------|------------------|----------------------------|----------------|
| GENERAL GOVERNMENT                                     |                  |                  |                  |                            |                |
| <b>Summary</b>   |                  |                  |                  |                            |                |
|  | <b>Actual</b>    | <b>Budget</b>    | <b>Budget</b>    | <b>Increase (Decrease)</b> |                |
|  | <b>2003-04</b>   | <b>2004-05</b>   | <b>2005-06</b>   | <b>Amount</b>              | <b>Percent</b> |
| Personnel services                                     | 1,464,455        | 823,849          | 1,081,200        | 257,351                    | 31.24          |
| Other operating expenses                               | 768,828          | 703,287          | 875,218          | (28,089)                   | (3.99)         |
| Capital outlay   | 59,142           | 19,400           | 199,301          | 179,901                    | 927.32         |
| <b>Total</b>   | <b>2,310,425</b> | <b>1,546,538</b> | <b>1,955,719</b> | <b>409,183</b>             | <b>28.46</b>   |
| <b>Explanation of Increase (Decrease)</b>              |                  |                  |                  |                            |                |
| Wage adjustments                                       |                  |                  |                  | 73,375                     |                |
| Employee benefit rate adjustments                      |                  |                  |                  | 10,524                     |                |
| Compensated absences                                   |                  |                  |                  | 84,800                     |                |
| Excess sick leave purchase                             |                  |                  |                  | (2,872)                    |                |
| Secretary position added                               |                  |                  |                  | 43,177                     |                |
| Assistant Town Manager position eliminated             |                  |                  |                  | (101,583)                  |                |
| Assistant Finance Administrator position added         |                  |                  |                  | 89,244                     |                |
| Employee reclassifications                             |                  |                  |                  | 25,892                     |                |
| Part-time hours  |                  |                  |                  | (2,394)                    |                |
| Implementation of town-wide non-union wage study       |                  |                  |                  | 37,188                     |                |
| Employee counseling service                            |                  |                  |                  | 3,500                      |                |
| Centrex telephone contract                             |                  |                  |                  | 3,800                      |                |
| Fiber service upgrade                                  |                  |                  |                  | (4,500)                    |                |
| Elections and voter registration                       |                  |                  |                  | (17,361)                   |                |
| Cable television studio operations:                    |                  |                  |                  |                            |                |
| Staffing changes                                       |                  |                  |                  | (28,729)                   |                |
| Overtime hours   |                  |                  |                  | (5,785)                    |                |
| Wage adjustments                                       |                  |                  |                  | 8,564                      |                |
| Consultants  |                  |                  |                  | (8,000)                    |                |
| Legal fees   |                  |                  |                  | 17,500                     |                |
| Other cable television studio operating costs          |                  |                  |                  | 900                        |                |
| Computer Equipment Capital Reserve Fund                |                  |                  |                  | 50,000                     |                |
| Telecommunications system                              |                  |                  |                  | 130,000                    |                |
| Other minor changes - less than \$2,500                |                  |                  |                  | 1,923                      |                |
| <b>Total increase (decrease)</b>                       |                  |                  |                  | <b>409,183</b>             |                |
| <b>Personnel</b>                                       |                  |                  |                  |                            |                |
|  | <b>Budget</b>    | <b>Budget</b>    |                  |                            |                |
|  | <b>2004-05</b>   | <b>2005-06</b>   |                  |                            |                |
| <b>Full-time:</b>                                      |                  |                  |                  |                            |                |
| Town Manager   | 1                | 1                |                  |                            |                |
| Communications Director                                | 1                | -                |                  |                            |                |
| Assistant Town Manager                                 | 1                | -                |                  |                            |                |
| Finance Administrator                                  | 1                | 1                |                  |                            |                |
| Assistant Finance Administrator                        | -                | 1                |                  |                            |                |
| Account Clerk II                                       | 1                | 1                |                  |                            |                |
| Secretary  | -                | 1                |                  |                            |                |
| Office Manager   | 1                | -                |                  |                            |                |
| Executive Secretary                                    | -                | 1                |                  |                            |                |
| Accounting Supervisor                                  | 1                | 1                |                  |                            |                |
| Administrative Assistant                               | 1                | -                |                  |                            |                |
| Human Resources Coordinator                            | -                | 1                |                  |                            |                |
| Account Clerk III                                      | 1                | 1                |                  |                            |                |
| Technology Resources Coordinator                       | 1                | 1                |                  |                            |                |
| Media Services Coordinator                             | -                | 1                |                  |                            |                |
| Media Coordinator                                      | 1                | -                |                  |                            |                |
| <b>Total full-time</b>                                 | <b>11</b>        | <b>11</b>        |                  |                            |                |
| <b>Part-time (excludes temporary or casual labor):</b> |                  |                  |                  |                            |                |
| Salactman  | 5                | 5                |                  |                            |                |
| Media Technician                                       | -                | 2                |                  |                            |                |
| Trustee of Trust Funds                                 | 1                | 1                |                  |                            |                |
| Treasurer  | 1                | 1                |                  |                            |                |
| <b>Total part-time</b>                                 | <b>7</b>         | <b>9</b>         |                  |                            |                |
| <b>Total</b>   | <b>18</b>        | <b>20</b>        |                  |                            |                |
| <b>Capital Outlay</b>                                  |                  |                  |                  |                            |                |
| Computer equipment                                     |                  | 6,000            |                  |                            |                |
| Contingency for land acquisition                       |                  | 1                |                  |                            |                |
| Telecommunications system                              |                  | 130,000          |                  |                            |                |
| Transfer to Heritage Fund                              |                  | 3,300            |                  |                            |                |
| Transfer to Computer Equipment Capital Reserve Fund    |                  | 50,000           |                  |                            |                |
| Transfer to Property Insurance Deductible Trust        |                  | 10,000           |                  |                            |                |
| <b>Total</b>   |                  | <b>199,301</b>   |                  |                            |                |

## 01 - GENERAL GOVERNMENT

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| 2005-06 BUDGET                                   |                       |                       |                       |                            |                       |
|--|-----------------------|-----------------------|-----------------------|----------------------------|-----------------------|
| ASSESSING  |                       |                       |                       |                            |                       |
|  |                       |                       |                       |                            |                       |
| <b><u>Summary</u></b>                            |                       |                       |                       |                            |                       |
|  | <b>Actual</b>         | <b>Budget</b>         | <b>Budget</b>         | <b>Increase (Decrease)</b> |                       |
|  | <b><u>2003-04</u></b> | <b><u>2004-05</u></b> | <b><u>2005-06</u></b> | <b><u>Amount</u></b>       | <b><u>Percent</u></b> |
| Personal services                                | 202,885               | 222,081               | 241,626               | 19,545                     | 8.80%                 |
| Other operating expenses                         | 59,011                | 58,125                | 67,640                | 9,515                      | 16.37%                |
| Capital outlay                                   | <u>2,239</u>          | <u>-</u>              | <u>-</u>              | <u>-</u>                   | #DIV/0!               |
| <b>Total</b>                                     | <b>264,135</b>        | <b>280,206</b>        | <b>309,266</b>        | <b>29,060</b>              | <b>10.37%</b>         |
|  |                       |                       |                       |                            |                       |
| <b><u>Explanation of Increase (Decrease)</u></b> |                       |                       |                       |                            |                       |
| Wage adjustments and attrition                   |                       |                       |                       | 14,801                     |                       |
| Employee benefit rate adjustments                |                       |                       |                       | 4,744                      |                       |
| Office equipment maintenance                     |                       |                       |                       | 2,500                      |                       |
| Other minor changes - less than \$2,500          |                       |                       |                       | <u>7,015</u>               |                       |
| <b>Total increase (decrease)</b>                 |                       |                       |                       | <b>29,060</b>              |                       |
|  |                       |                       |                       |                            |                       |
| <b><u>Personnel</u></b>                          |                       |                       |                       |                            |                       |
|  | <b>Budget</b>         | <b>Budget</b>         |                       |                            |                       |
|  | <b><u>2004-05</u></b> | <b><u>2005-06</u></b> |                       |                            |                       |
| <b>Full-time:</b>                                |                       |                       |                       |                            |                       |
| Field Assessor                                   | 1                     | 1                     |                       |                            |                       |
| Field Assessor                                   | 1                     | 1                     |                       |                            |                       |
| Administrative Assessor                          | 1                     | 1                     |                       |                            |                       |
| Assessing Coordinator                            | <u>1</u>              | <u>1</u>              |                       |                            |                       |
| <b>Total full-time</b>                           | <b>4</b>              | <b>4</b>              |                       |                            |                       |
| <b>Part-time (excludes temporary help):</b>      |                       |                       |                       |                            |                       |
| None   | <u>-</u>              | <u>-</u>              |                       |                            |                       |
| <b>Total</b>                                     | <b>4</b>              | <b>4</b>              |                       |                            |                       |
|  |                       |                       |                       |                            |                       |
| <b><u>Capital Outlay</u></b>                     |                       |                       |                       |                            |                       |
| None   | -                     |                       |                       |                            |                       |

## 02 - ASSESSING



| 2005-06 BUDGET  |           |           |           |                     |         |
|---|-----------|-----------|-----------|---------------------|---------|
| FIRE  |           |           |           |                     |         |
|   |           |           |           |                     |         |
| <i>Summary</i>  |           |           |           |                     |         |
|   | Actual    | Budget    | Budget    | Increase (Decrease) |         |
|   | 2003-04   | 2004-05   | 2005-06   | Amount              | Percent |
| Personal services                                       | 3,549,612 | 3,726,230 | 3,623,654 | 95,424              | 2.56%   |
| Other operating expenses                                | 287,939   | 322,535   | 374,797   | 52,262              | 18.20%  |
| Capital outlay  | 381,376   | 246,746   | 423,361   | 176,635             | 71.59%  |
| Total   | 4,218,929 | 4,297,511 | 4,621,832 | 324,321             | 7.55%   |
|   |           |           |           |                     |         |
| <i>Explanation of Increase (Decrease)</i>               |           |           |           |                     |         |
| Wege edjustments and ettrition                          |           |           |           | 34,878              |         |
| Employee benefit rate adjustments                       |           |           |           | 74,367              |         |
| Employee reclessificetions                              |           |           |           | (12,997)            |         |
| Excess sick leave purchase                              |           |           |           | (824)               |         |
| Gated relief valves                                     |           |           |           | 3,750               |         |
| College tultion reimbursements                          |           |           |           | 6,000               |         |
| Electricity   |           |           |           | 2,640               |         |
| Heating oil   |           |           |           | 4,256               |         |
| Vehicle fuel  |           |           |           | 5,480               |         |
| Telephone   |           |           |           | 4,919               |         |
| Vehicle meintenance                                     |           |           |           | 3,000               |         |
| Defibrillator maintenance agreement                     |           |           |           | 2,500               |         |
| Emergency management                                    |           |           |           | 3,697               |         |
| Physical exams for cell firefighters                    |           |           |           | 6,000               |         |
| Transfer to capital reserve funds                       |           |           |           | 75,000              |         |
| Other capital outlay                                    |           |           |           | 101,635             |         |
| Other minor changes - less than \$2,500                 |           |           |           | 10,020              |         |
| Total Increase (decrease)                               |           |           |           | 324,321             |         |
|   |           |           |           |                     |         |
| <i>Personnel</i>  |           |           |           |                     |         |
|   | Budget    | Budget    |           |                     |         |
|   | 2004-05   | 2005-06   |           |                     |         |
| Full-time:  |           |           |           |                     |         |
| Fire Chief  | 1         | 1         |           |                     |         |
| Assistant Chief   | 2         | 1         |           |                     |         |
| Deputy Chief  | -         | 2         |           |                     |         |
| Captain   | 4         | 4         |           |                     |         |
| Lieutenant  | 4         | 4         |           |                     |         |
| Fire Marshall   | 1         | -         |           |                     |         |
| Administretive Officer                                  | 1         | 1         |           |                     |         |
| Firefighter and Master Firefighter                      | 20        | 20        |           |                     |         |
| Firefighter/Paramedic and Master Firefighter/Paremedic  | 8         | 8         |           |                     |         |
| Executive Secretary                                     | 1         | 1         |           |                     |         |
| Total full-time   | 42        | 42        |           |                     |         |
| Part-time (excludes temporary and casual labor):        |           |           |           |                     |         |
| Ambulance Director                                      | 1         | 1         |           |                     |         |
| EMT-P   | 2         | 2         |           |                     |         |
| Fire Inspector  | 2         | 2         |           |                     |         |
| Deputy Emergency Management Director                    | 1         | 1         |           |                     |         |
| Total part-time   | 6         | 6         |           |                     |         |
| Total   | 48        | 48        |           |                     |         |
|   |           |           |           |                     |         |
| <i>Capital Outlay</i>                                   |           |           |           |                     |         |
| Portable radios and minitors                            | 5,146     |           |           |                     |         |
| Nozzles   | 2,000     |           |           |                     |         |
| SCBA replacement - 2                                    | 7,000     |           |           |                     |         |
| Utility truck replacement                               | 40,000    |           |           |                     |         |
| Fire Prevention van replacement                         | 35,000    |           |           |                     |         |
| Computer upgrades                                       | 2,000     |           |           |                     |         |
| Firehouse scheduling software module                    | 1,235     |           |           |                     |         |
| Digital camera  | 1,000     |           |           |                     |         |
| Hurst Rabbit tool                                       | 1,500     |           |           |                     |         |
| LifePak 12 defibrillator                                | 26,000    |           |           |                     |         |
| SCBA radio equipment                                    | 10,000    |           |           |                     |         |
| Replacement hose  | 2,500     |           |           |                     |         |
| Transfer to Northwest Fire Stetion Capital Reserve Fund | 30,000    |           |           |                     |         |
| Transfer to Fire Equipment Cepital Reserve Fund         | 200,000   |           |           |                     |         |
| Transfer to Ambulance Capital Reserve Fund              | 60,000    |           |           |                     |         |
| Total   | 423,381   |           |           |                     |         |

| 2005-06 Municipal Operating Budget |   |    |   |      |   |                     |                           |           |           |           |
|------------------------------------|---|----|---|------|---|---------------------|---------------------------|-----------|-----------|-----------|
| 03 - FIRE                          |   |    |   |      |   |                     |                           |           |           |           |
|                                    |   |    |   |      |   |                     |                           |           |           |           |
|                                    |   |    |   |      |   |                     |                           |           |           |           |
|                                    |   |    |   |      |   |                     | Actual                    | Budget    | Proposed  |           |
|                                    |   |    |   |      |   |                     | 2003-04                   | 2004-05   | 2005-06   |           |
| Account No.                        |   |    |   |      |   | Account Description |                           |           |           |           |
| 01                                 | - | 03 | - | 8102 | - | 0                   | WAGES-CLERICAL            | 32,280    | 31,792    | 34,743    |
| 01                                 | - | 03 | - | 8103 | - | 0                   | WAGES-SUPERVISORY         | 707,648   | 758,338   | 762,972   |
| 01                                 | - | 03 | - | 8104 | - | 0                   | WAGES-HOURLY              | 1,289,054 | 1,313,971 | 1,316,237 |
| 01                                 | - | 03 | - | 8105 | - | 0                   | OVERTIME-SUPERVISORY      | 132,297   | 129,156   | 130,514   |
| 01                                 | - | 03 | - | 8107 | - | 0                   | WAGES - PART-TIME         | 102,463   | 130,881   | 141,823   |
| 01                                 | - | 03 | - | 8111 | - | 0                   | OVERTIME-OTHER            | 272,064   | 269,979   | 265,332   |
| 01                                 | - | 03 | - | 8125 | - | 0                   | SOCIAL SECURITY           | 37,710    | 48,208    | 49,394    |
| 01                                 | - | 03 | - | 8128 | - | 0                   | RETIREMENT                | 325,051   | 333,367   | 357,785   |
| 01                                 | - | 03 | - | 8131 | - | 0                   | HEALTH INSURANCE          | 531,604   | 577,500   | 600,600   |
| 01                                 | - | 03 | - | 8132 | - | 0                   | DENTAL INSURANCE          | 41,834    | 44,100    | 47,250    |
| 01                                 | - | 03 | - | 8133 | - | 0                   | LIFE INSURANCE            | 1,907     | 1,970     | 1,955     |
| 01                                 | - | 03 | - | 8134 | - | 0                   | SHORT-TERM DISABILITY     | 16,189    | 17,262    | 18,396    |
| 01                                 | - | 03 | - | 8135 | - | 0                   | WORKERS COMPENSATION      | 58,657    | 70,855    | 95,789    |
| 01                                 | - | 03 | - | 8136 | - | 0                   | UNEMPLOYMENT COMPENSATION | 854       | 851       | 864       |
| 01                                 | - | 03 | - | 8201 | - | 0                   | OFFICE SUPPLIES           | 4,154     | 6,200     | 6,200     |
| 01                                 | - | 03 | - | 8202 | - | 0                   | MAINTENANCE SUPPLIES      | 4,275     | 4,500     | 4,500     |
| 01                                 | - | 03 | - | 8203 | - | 0                   | OPERATING SUPPLIES        | 15,031    | 15,446    | 21,646    |
| 01                                 | - | 03 | - | 8204 | - | 0                   | UNIFORMS                  | 66,577    | 75,905    | 76,305    |
| 01                                 | - | 03 | - | 8220 | - | 0                   | PRINTING                  | 339       | 650       | 650       |
| 01                                 | - | 03 | - | 8230 | - | 0                   | POSTAGE                   | 1,251     | 1,450     | 1,450     |
| 01                                 | - | 03 | - | 8241 | - | 0                   | ELECTRICITY               | 18,203    | 17,185    | 19,825    |
| 01                                 | - | 03 | - | 8242 | - | 0                   | GAS                       | 3,223     | 3,151     | 3,616     |
| 01                                 | - | 03 | - | 8243 | - | 0                   | HEATING OIL               | 7,552     | 7,600     | 11,856    |
| 01                                 | - | 03 | - | 8244 | - | 0                   | WATER                     | 630       | 630       | 3,080     |
| 01                                 | - | 03 | - | 8245 | - | 0                   | SEWER                     | 402       | 536       | 536       |
| 01                                 | - | 03 | - | 8250 | - | 0                   | VEHICLE FUEL              | 11,337    | 10,900    | 16,380    |
| 01                                 | - | 03 | - | 8260 | - | 0                   | TELEPHONE                 | 17,685    | 13,032    | 17,951    |
| 01                                 | - | 03 | - | 8270 | - | 0                   | DUES                      | 5,444     | 6,772     | 6,932     |
| 01                                 | - | 03 | - | 8280 | - | 0                   | GENERAL INSURANCE         | 28,897    | 29,800    | 29,800    |
| 01                                 | - | 03 | - | 8300 | - | 0                   | TRAVEL & MEETINGS         | 534       | -         | -         |
| 01                                 | - | 03 | - | 8321 | - | 0                   | MNTC-BUILDINGS/GROUNDS    | 4,701     | 9,125     | 9,125     |
| 01                                 | - | 03 | - | 8331 | - | 0                   | MNTC-MACHINERY/EQUIP      | 3,475     | 4,200     | 4,200     |
| 01                                 | - | 03 | - | 8332 | - | 0                   | MNTC-VEHICLES             | 41,228    | 42,000    | 45,000    |
| 01                                 | - | 03 | - | 8334 | - | 0                   | MNTC-OFFICE EQUIPMENT     | 2,150     | 5,600     | 5,845     |
| 01                                 | - | 03 | - | 8335 | - | 0                   | MNTC-COMMUNICATIONS EQUIP | 2,714     | 4,862     | 5,112     |
| 01                                 | - | 03 | - | 8336 | - | 0                   | MNTC-OTHER                | 2,530     | 4,600     | 7,100     |
| 01                                 | - | 03 | - | 8352 | - | 0                   | EDUCATION & TRAINING      | 29,415    | 38,000    | 46,100    |
| 01                                 | - | 03 | - | 8359 | - | 0                   | OUTSIDE SERVICES          | 190       | 200       | 200       |
| 01                                 | - | 03 | - | 8406 | - | 0                   | EMERGENCY MANAGEMENT      | 4,630     | 4,841     | 8,538     |
| 01                                 | - | 03 | - | 8408 | - | 0                   | RESCUE                    | -         | 1,000     | 1,000     |
| 01                                 | - | 03 | - | 8420 | - | 0                   | ADVERTISING               | 439       | 750       | 750       |
| 01                                 | - | 03 | - | 8459 | - | 0                   | PHYSICAL EXAMS            | 10,933    | 13,600    | 21,100    |
| 01                                 | - | 03 | - | 8502 | - | 0                   | BUILDINGS                 | 1,187     | -         | -         |
| 01                                 | - | 03 | - | 8503 | - | 0                   | VEHICLES                  | 5,810     | 5,000     | 75,000    |
| 01                                 | - | 03 | - | 8504 | - | 0                   | OFFICE EQUIPMENT          | 9,123     | -         | 4,235     |
| 01                                 | - | 03 | - | 8506 | - | 0                   | COMMUNICATIONS EQUIPMENT  | 1,095     | 5,146     | 15,146    |
| 01                                 | - | 03 | - | 8508 | - | 0                   | OPERATING EQUIPMENT       | 69,163    | 21,600    | 39,000    |
| 01                                 | - | 03 | - | 8510 | - | 0                   | CAPITAL RESERVE FUND      | 295,000   | 215,000   | 290,000   |
|                                    |   |    |   |      |   |                     | 4,218,929                 | 4,297,511 | 4,621,832 |           |



| 2005-06 BUDGET  |                  |                  |                  |                            |                |
|---|------------------|------------------|------------------|----------------------------|----------------|
| POLICE  |                  |                  |                  |                            |                |
|   |                  |                  |                  |                            |                |
| <b><u>Summary</u></b>   |                  |                  |                  |                            |                |
|   | <b>Actual</b>    | <b>Budget</b>    | <b>Budget</b>    | <b>Increase (Decrease)</b> |                |
|   | <b>2003-04</b>   | <b>2004-05</b>   | <b>2005-06</b>   | <b>Amount</b>              | <b>Percent</b> |
| Personal services   | 3,336,001        | 3,338,505        | 3,550,343        | 211,838                    | 6.35%          |
| Other operating expenses  | 614,974          | 560,043          | 633,058          | 73,015                     | 13.04%         |
| Capital outlay  | 146,778          | 116,196          | 103,400          | (12,796)                   | -11.01%        |
| <b>Total</b>  | <b>4,097,753</b> | <b>4,014,744</b> | <b>4,286,801</b> | <b>272,057</b>             | <b>6.78%</b>   |
|   |                  |                  |                  |                            |                |
| <b><u>Explanation of Increase (Decrease)</u></b>                                    |                  |                  |                  |                            |                |
| Wage adjustments and attrition  |                  |                  |                  | 55,303                     |                |
| Employee benefit rate adjustments   |                  |                  |                  | 79,226                     |                |
| Patrolman position added  |                  |                  |                  | 60,665                     |                |
| Part-time Clerk Typist position added   |                  |                  |                  | 8,503                      |                |
| Part-time Animal Control Officer position added                                     |                  |                  |                  | 13,462                     |                |
| Excess sick leave purchase  |                  |                  |                  | (3,321)                    |                |
| Vehicle fuel  |                  |                  |                  | 22,069                     |                |
| Child Advocacy Center membership  |                  |                  |                  | 2,500                      |                |
| Education and training  |                  |                  |                  | 5,100                      |                |
| Physical exams, narcotics unit informants and evidence, and chemical test materials |                  |                  |                  | 3,100                      |                |
| Outside details   |                  |                  |                  | 33,152                     |                |
| Capital outlay  |                  |                  |                  | (12,796)                   |                |
| Other minor changes - less than \$2,500   |                  |                  |                  | 5,094                      |                |
| <b>Total increase (decrease)</b>  |                  |                  |                  | <b>272,057</b>             |                |
|   |                  |                  |                  |                            |                |
| <b><u>Personnel</u></b>   |                  |                  |                  |                            |                |
|   | <b>Budget</b>    | <b>Budget</b>    |                  |                            |                |
|   | <b>2004-05</b>   | <b>2005-06</b>   |                  |                            |                |
| <b>Full-time:</b>   |                  |                  |                  |                            |                |
| Police Chief  | 1                | 1                |                  |                            |                |
| Deputy Chief  | 1                | 1                |                  |                            |                |
| Captain   | 2                | 2                |                  |                            |                |
| Detective Lieutenant  | 1                | 1                |                  |                            |                |
| Prosecutor Lieutenant   | 1                | 1                |                  |                            |                |
| Patrol Lieutenant   | 3                | 3                |                  |                            |                |
| Community Services Officer  | 1                | 1                |                  |                            |                |
| Sergeant  | 4                | 4                |                  |                            |                |
| Detective First   | 5                | 5                |                  |                            |                |
| School Resource Officer   | 1                | 1                |                  |                            |                |
| Master Patrolman and Patrolman  | 16               | 17               |                  |                            |                |
| Animal Control Officer  | 1                | 1                |                  |                            |                |
| Secretary I   | 1                | 1                |                  |                            |                |
| Office Manager  | 1                | 1                |                  |                            |                |
| Clerk Typist II   | 2                | 2                |                  |                            |                |
| <b>Total full-time</b>  | <b>41</b>        | <b>42</b>        |                  |                            |                |
| <b>Part-time (excludes temporary and casual labor):</b>                             |                  |                  |                  |                            |                |
| School Crossing Guard   | 3                | 3                |                  |                            |                |
| Animal Control Officer  | -                | 1                |                  |                            |                |
| Clerk Typist II   | -                | 1                |                  |                            |                |
| <b>Total part-time</b>  | <b>3</b>         | <b>5</b>         |                  |                            |                |
| <b>Total</b>  | <b>44</b>        | <b>47</b>        |                  |                            |                |
|   |                  |                  |                  |                            |                |
| <b><u>Capital Outlay</u></b>  |                  |                  |                  |                            |                |
| Computer equipment  | 3,600            |                  |                  |                            |                |
| Emergency lights for cruiser  | 800              |                  |                  |                            |                |
| Patrol vehicles - 4   | 99,000           |                  |                  |                            |                |
| <b>Total</b>  | <b>103,400</b>   |                  |                  |                            |                |

| 2005-06 Municipal Operating Budget |   |    |   |      |   |                     |                              |                   |                     |           |  |  |
|------------------------------------|---|----|---|------|---|---------------------|------------------------------|-------------------|---------------------|-----------|--|--|
| 04 - POLICE                        |   |    |   |      |   |                     |                              |                   |                     |           |  |  |
|                                    |   |    |   |      |   |                     |                              |                   |                     |           |  |  |
|                                    |   |    |   |      |   |                     |                              |                   |                     |           |  |  |
|                                    |   |    |   |      |   |                     |                              |                   |                     |           |  |  |
| Account No.                        |   |    |   |      |   | Account Description | Actual<br>2003-04            | Budget<br>2004-05 | Proposed<br>2005-06 |           |  |  |
| 01                                 | - | 04 | - | 8102 | - | 0                   | WAGES-CLERICAL               | 119,078           | 109,912             | 133,537   |  |  |
| 01                                 | - | 04 | - | 8103 | - | 0                   | WAGES-SUPERVISORY            | 636,344           | 634,290             | 665,394   |  |  |
| 01                                 | - | 04 | - | 8104 | - | 0                   | WAGES-HOURLY                 | 1,497,608         | 1,432,968           | 1,465,380 |  |  |
| 01                                 | - | 04 | - | 8105 | - | 0                   | OVERTIME-SUPERVISORY         | 11,169            | 9,024               | 9,102     |  |  |
| 01                                 | - | 04 | - | 8106 | - | 0                   | WAGES-ANIMAL CONTROL OFFICER | 20,089            | 23,712              | 34,141    |  |  |
| 01                                 | - | 04 | - | 8107 | - | 0                   | WAGES - PART-TIME            | 55,226            | 77,748              | 84,824    |  |  |
| 01                                 | - | 04 | - | 8111 | - | 0                   | OVERTIME-OTHER               | 155,953           | 159,678             | 158,931   |  |  |
| 01                                 | - | 04 | - | 8125 | - | 0                   | SOCIAL SECURITY              | 33,150            | 48,591              | 52,649    |  |  |
| 01                                 | - | 04 | - | 8128 | - | 0                   | RETIREMENT                   | 198,132           | 184,554             | 233,578   |  |  |
| 01                                 | - | 04 | - | 8131 | - | 0                   | HEALTH INSURANCE             | 517,419           | 563,750             | 600,600   |  |  |
| 01                                 | - | 04 | - | 8132 | - | 0                   | DENTAL INSURANCE             | 42,973            | 43,050              | 47,250    |  |  |
| 01                                 | - | 04 | - | 8133 | - | 0                   | LIFE INSURANCE               | 1,798             | 1,925               | 1,970     |  |  |
| 01                                 | - | 04 | - | 8134 | - | 0                   | SHORT-TERM DISABILITY        | 16,019            | 16,851              | 18,396    |  |  |
| 01                                 | - | 04 | - | 8135 | - | 0                   | WORKERS COMPENSATION         | 30,206            | 31,641              | 43,733    |  |  |
| 01                                 | - | 04 | - | 8136 | - | 0                   | UNEMPLOYMENT COMPENSATION    | 837               | 811                 | 858       |  |  |
| 01                                 | - | 04 | - | 8201 | - | 0                   | OFFICE SUPPLIES              | 8,059             | 7,702               | 8,318     |  |  |
| 01                                 | - | 04 | - | 8203 | - | 0                   | OPERATING SUPPLIES           | 11,568            | 9,600               | 11,100    |  |  |
| 01                                 | - | 04 | - | 8204 | - | 0                   | UNIFORMS                     | 34,969            | 35,200              | 35,200    |  |  |
| 01                                 | - | 04 | - | 8220 | - | 0                   | PRINTING                     | 2,635             | 2,900               | 2,900     |  |  |
| 01                                 | - | 04 | - | 8230 | - | 0                   | POSTAGE                      | 1,700             | 2,500               | 2,000     |  |  |
| 01                                 | - | 04 | - | 8250 | - | 0                   | VEHICLE FUEL                 | 34,967            | 29,700              | 51,769    |  |  |
| 01                                 | - | 04 | - | 8270 | - | 0                   | DUES                         | 1,243             | 510                 | 3,910     |  |  |
| 01                                 | - | 04 | - | 8280 | - | 0                   | GENERAL INSURANCE            | 73,003            | 74,200              | 76,600    |  |  |
| 01                                 | - | 04 | - | 8300 | - | 0                   | TRAVEL & MEETINGS            | 2,664             | 350                 | 1,350     |  |  |
| 01                                 | - | 04 | - | 8332 | - | 0                   | MNTC-VEHICLES                | 28,210            | 27,000              | 28,500    |  |  |
| 01                                 | - | 04 | - | 8334 | - | 0                   | MNTC-OFFICE EQUIPMENT        | 5,348             | 4,886               | 4,626     |  |  |
| 01                                 | - | 04 | - | 8335 | - | 0                   | MNTC-COMMUNICATIONS EQUIP    | 159               | -                   | 500       |  |  |
| 01                                 | - | 04 | - | 8352 | - | 0                   | EDUCATION & TRAINING         | 21,079            | 22,300              | 27,400    |  |  |
| 01                                 | - | 04 | - | 8420 | - | 0                   | ADVERTISING                  | 300               | 300                 | 300       |  |  |
| 01                                 | - | 04 | - | 8430 | - | 0                   | DOG POUND                    | 2,743             | 3,800               | 4,882     |  |  |
| 01                                 | - | 04 | - | 8432 | - | 0                   | OUTSIDE DETAILS              | 364,451           | 331,520             | 364,672   |  |  |
| 01                                 | - | 04 | - | 8433 | - | 0                   | DARE                         | 6,275             | 7,375               | 5,731     |  |  |
| 01                                 | - | 04 | - | 8460 | - | 0                   | MISC OPERATING EXPENSES      | 1,956             | 200                 | 3,300     |  |  |
| 01                                 | - | 04 | - | 8461 | - | 0                   | SPECIAL PROGRAMS             | 13,645            | -                   | -         |  |  |
| 01                                 | - | 04 | - | 8502 | - | 0                   | BUILDINGS                    | 20,504            | -                   | -         |  |  |
| 01                                 | - | 04 | - | 8503 | - | 0                   | VEHICLES                     | 91,905            | 112,800             | 99,800    |  |  |
| 01                                 | - | 04 | - | 8504 | - | 0                   | OFFICE EQUIPMENT             | 23,090            | 3,396               | 3,600     |  |  |
| 01                                 | - | 04 | - | 8508 | - | 0                   | OPERATING EQUIPMENT          | 11,279            | -                   | -         |  |  |
|                                    |   |    |   |      |   |                     |                              | 4,097,753         | 4,014,744           | 4,286,801 |  |  |



| 2005-06 BUDGET  |                       |                       |                       |                            |                       |
|---|-----------------------|-----------------------|-----------------------|----------------------------|-----------------------|
| COMMUNICATIONS  |                       |                       |                       |                            |                       |
|   |                       |                       |                       |                            |                       |
| <b><u>Summary</u></b>                                     |                       |                       |                       |                            |                       |
|   | <b>Actual</b>         | <b>Budget</b>         | <b>Budget</b>         | <b>Increase (Decrease)</b> |                       |
|   | <b><u>2003-04</u></b> | <b><u>2004-05</u></b> | <b><u>2005-06</u></b> | <b><u>Amount</u></b>       | <b><u>Percent</u></b> |
| Personal services   | 373,726               | 413,226               | 511,528               | 98,302                     | 23.79%                |
| Other operating expenses                                  | 51,298                | 49,835                | 68,616                | 18,781                     | 37.69%                |
| Capital outlay  | <u>25,000</u>         | <u>10,000</u>         | <u>25,000</u>         | <u>15,000</u>              | 150.00%               |
| <b>Total</b>  | <b>450,024</b>        | <b>473,061</b>        | <b>605,144</b>        | <b>132,083</b>             | <b>27.92%</b>         |
|   |                       |                       |                       |                            |                       |
| <b><u>Explanation of Increase (Decrease)</u></b>          |                       |                       |                       |                            |                       |
| Wage adjustments and attrition                            |                       |                       |                       | 34,236                     |                       |
| Employee benefit rate adjustments                         |                       |                       |                       | 5,775                      |                       |
| Dispatcher position added                                 |                       |                       |                       | 57,950                     |                       |
| Excess sick leave purchase                                |                       |                       |                       | 341                        |                       |
| Radio voting system phone lines and circuits installation |                       |                       |                       | 18,264                     |                       |
| Transfer to capital reserve fund                          |                       |                       |                       | 15,000                     |                       |
| Other minor changes - less than \$2,500                   |                       |                       |                       | <u>517</u>                 |                       |
| <b>Total Increase (decrease)</b>                          |                       |                       |                       | <b>132,083</b>             |                       |
|   |                       |                       |                       |                            |                       |
| <b><u>Personnel</u></b>                                   |                       |                       |                       |                            |                       |
|   | <b>Budget</b>         | <b>Budget</b>         |                       |                            |                       |
|   | <b><u>2004-05</u></b> | <b><u>2005-06</u></b> |                       |                            |                       |
| <b>Full-time:</b>   |                       |                       |                       |                            |                       |
| Assistant Communications Supervisor                       | 2                     | 2                     |                       |                            |                       |
| Dispatcher  | <u>5</u>              | <u>6</u>              |                       |                            |                       |
| <b>Total full-time</b>                                    | <b>7</b>              | <b>8</b>              |                       |                            |                       |
| <b>Part-time (excludes temporary and casual labor)</b>    | <b><u>-</u></b>       | <b><u>-</u></b>       |                       |                            |                       |
| <b>Total</b>  | <b>7</b>              | <b>8</b>              |                       |                            |                       |
|   |                       |                       |                       |                            |                       |
| <b><u>Capital Outlay</u></b>                              |                       |                       |                       |                            |                       |
| Transfer to Communications Equipment Capital Reserve Fund |                       | 25,000                |                       |                            |                       |

## 05 - COMMUNICATIONS



| 2005-06 BUDGET   |                       |                       |                       |                            |                       |
|--|-----------------------|-----------------------|-----------------------|----------------------------|-----------------------|
| PUBLIC WORKS ADMINISTRATION                            |                       |                       |                       |                            |                       |
|  |                       |                       |                       |                            |                       |
| <b><u>Summary</u></b>                                  |                       |                       |                       |                            |                       |
|  | <b>Actual</b>         | <b>Budget</b>         | <b>Budget</b>         | <b>Increase (Decrease)</b> |                       |
|  | <b><u>2003-04</u></b> | <b><u>2004-05</u></b> | <b><u>2005-06</u></b> | <b><u>Amount</u></b>       | <b><u>Percent</u></b> |
| Personal services                                      | 171,298               | 167,479               | 300,928               | 133,449                    | 79.68%                |
| Other operating expenses                               | 10,933                | 16,674                | 16,700                | 26                         | 0.16%                 |
| Capital outlay   | <u>101,491</u>        | <u>101,500</u>        | <u>177,000</u>        | <u>75,500</u>              | <u>74.38%</u>         |
| <b>Total</b>   | <b>283,722</b>        | <b>285,653</b>        | <b>494,628</b>        | <b>208,975</b>             | <b>73.16%</b>         |
|  |                       |                       |                       |                            |                       |
| <b><u>Explanation of Increase (Decrease)</u></b>       |                       |                       |                       |                            |                       |
| Wage adjustments and attrition                         |                       |                       |                       | 25,210                     |                       |
| Employee benefit rate adjustments                      |                       |                       |                       | 4,442                      |                       |
| Deputy Public Works Director position added            |                       |                       |                       | 104,022                    |                       |
| Consultants  |                       |                       |                       | (5,000)                    |                       |
| Transfer to capital reserve fund                       |                       |                       |                       | 75,000                     |                       |
| Other minor changes - less than \$2,500                |                       |                       |                       | <u>5,301</u>               |                       |
| <b>Total Increase (decrease)</b>                       |                       |                       |                       | <b>208,975</b>             |                       |
|  |                       |                       |                       |                            |                       |
| <b><u>Personnel</u></b>                                |                       |                       |                       |                            |                       |
|  | <b>Budget</b>         | <b>Budget</b>         |                       |                            |                       |
|  | <b><u>2004-05</u></b> | <b><u>2005-06</u></b> |                       |                            |                       |
| <b>Full-time:</b>                                      |                       |                       |                       |                            |                       |
| Public Works Director                                  | 1                     | 1                     |                       |                            |                       |
| Deputy Public Works Director                           | -                     | 1                     |                       |                            |                       |
| Office Manager   | <u>1</u>              | <u>1</u>              |                       |                            |                       |
| <b>Total full-time</b>                                 | <b>2</b>              | <b>3</b>              |                       |                            |                       |
| <b>Part-time (excludes temporary and casual labor)</b> | <b><u>-</u></b>       | <b><u>-</u></b>       |                       |                            |                       |
| <b>Total</b>   | <b>2</b>              | <b>3</b>              |                       |                            |                       |
|  |                       |                       |                       |                            |                       |
| <b><u>Capital Outlay</u></b>                           |                       |                       |                       |                            |                       |
| Transfer to Sewer Line Extension Capital Reserve Fund  |                       |                       | 175,000               |                            |                       |
| Computer equipment                                     |                       |                       | <u>2,000</u>          |                            |                       |
| <b>Total</b>   |                       |                       | <b>177,000</b>        |                            |                       |

|                                    |  |
|------------------------------------|--|
| 2005-06 Municipal Operating Budget |  |
| 07 - PUBLIC WORKS ADMINISTRATION   |  |

[illegible]



| 2005-08 BUDGET                                      |                  |                  |                  |                            |                |
|---|------------------|------------------|------------------|----------------------------|----------------|
| HIGHWAY   |                  |                  |                  |                            |                |
| <i>Summary</i>                                      |                  |                  |                  |                            |                |
|   | <b>Actual</b>    | <b>Budget</b>    | <b>Budget</b>    | <b>Increase (Decrease)</b> |                |
|   | <b>2003-04</b>   | <b>2004-05</b>   | <b>2005-08</b>   | <b>Amount</b>              | <b>Percent</b> |
| Personal services                                   | 1,468,933        | 1,244,972        | 1,233,775        | (11,197)                   | -0.90%         |
| Other operating expenses                            | 519,567          | 847,580          | 846,118          | (1,462)                    | -0.22%         |
| Capital outlay                                      | 1,149,123        | 1,388,000        | 1,105,000        | (283,000)                  | -19.23%        |
| <b>Total</b>  | <b>3,137,623</b> | <b>3,280,532</b> | <b>2,984,893</b> | <b>(295,639)</b>           | <b>-8.45%</b>  |
| <i>Explanation of Increase (Decrease)</i>           |                  |                  |                  |                            |                |
| Wage adjustments and attrition                      |                  |                  |                  | 9,128                      |                |
| Employee benefit rate adjustments                   |                  |                  |                  | 29,838                     |                |
| Excess sick leave purchase                          |                  |                  |                  | (354)                      |                |
| Assistant Public Works Director position eliminated |                  |                  |                  | (97,490)                   |                |
| Two Maintainer positions eliminated                 |                  |                  |                  | (84,329)                   |                |
| Two Equipment Operator I positions added            |                  |                  |                  | 100,580                    |                |
| Secretary position eliminated                       |                  |                  |                  | (52,281)                   |                |
| Highway Division Office Coordinator position added  |                  |                  |                  | 77,110                     |                |
| Highway Division Coordinator position eliminated    |                  |                  |                  | (79,882)                   |                |
| Operations Manager added                            |                  |                  |                  | 88,060                     |                |
| Gas for heating of Highway Garage                   |                  |                  |                  | 3,650                      |                |
| Vehicle fuel  |                  |                  |                  | 15,201                     |                |
| Vehicle maintenance                                 |                  |                  |                  | (12,889)                   |                |
| General insurance                                   |                  |                  |                  | (4,600)                    |                |
| Road materials                                      |                  |                  |                  | (4,173)                    |                |
| Education and training                              |                  |                  |                  | (3,220)                    |                |
| Transfer to capital reserve funds                   |                  |                  |                  | (248,000)                  |                |
| Other capital outlay                                |                  |                  |                  | (15,000)                   |                |
| Other minor changes - less than \$2,500             |                  |                  |                  | 4,814                      |                |
| <b>Total Increase</b>                               |                  |                  |                  | <b>(275,639)</b>           |                |
| <i>Personnel</i>                                    |                  |                  |                  |                            |                |
|   | <b>Budget</b>    | <b>Budget</b>    |                  |                            |                |
|   | <b>2004-05</b>   | <b>2005-06</b>   |                  |                            |                |
| Full-time:  |                  |                  |                  |                            |                |
| Secretary   | 1                | -                |                  |                            |                |
| Office Manager                                      | -                | 1                |                  |                            |                |
| Assistant Public Works Director                     | 1                | -                |                  |                            |                |
| Operations Manager                                  | -                | 1                |                  |                            |                |
| Highway Division Coordinator                        | 1                | -                |                  |                            |                |
| Foreman   | 2                | 2                |                  |                            |                |
| Public Works Maintainer                             | 3                | 1                |                  |                            |                |
| Equipment Operator III                              | 2                | 2                |                  |                            |                |
| Equipment Operator II                               | 2                | 2                |                  |                            |                |
| Equipment Operator I                                | 8                | 10               |                  |                            |                |
| <b>Total full-time</b>                              | <b>20</b>        | <b>19</b>        |                  |                            |                |
| Part-time (excludes temporary and casual labor)     | -                | -                |                  |                            |                |
| <b>Total</b>  | <b>20</b>        | <b>19</b>        |                  |                            |                |
| <i>Capital Outlay</i>                               |                  |                  |                  |                            |                |
| Computer equipment and software                     |                  | 3,000            |                  |                            |                |
| Communications equipment upgrade                    |                  | 15,000           |                  |                            |                |
| Road paving and minor reconstruction                |                  | 275,000          |                  |                            |                |
| Bridge Replacement Capital Reserve Fund             |                  | 60,000           |                  |                            |                |
| Road Improvements Capital Reserve Fund              |                  | 285,000          |                  |                            |                |
| Highway Equipment Capital Reserve Fund              |                  | 225,000          |                  |                            |                |
| Sidewalk/Bike Path Capital Reserve Fund             |                  | 45,000           |                  |                            |                |
| DW Highway Capital Reserve Fund                     |                  | 110,000          |                  |                            |                |
| Salt Shed Capital Reserve Fund                      |                  | 15,000           |                  |                            |                |
| Traffic Signal Pre-emption Capital Reserve Fund     |                  | 12,000           |                  |                            |                |
| Drainage Capital Reserve Fund                       |                  | 80,000           |                  |                            |                |
| <b>Total</b>  |                  | <b>1,105,000</b> |                  |                            |                |

## 08 - HIGHWAY

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| 2005-06 BUDGET  |                       |                       |                       |                            |                       |
|---|-----------------------|-----------------------|-----------------------|----------------------------|-----------------------|
| SOLID WASTE DISPOSAL                                    |                       |                       |                       |                            |                       |
|   |                       |                       |                       |                            |                       |
| <b><u>Summary</u></b>                                   |                       |                       |                       |                            |                       |
|   | <b>Actual</b>         | <b>Budget</b>         | <b>Budget</b>         | <b>Increase (Decrease)</b> |                       |
|   | <b><u>2003-04</u></b> | <b><u>2004-05</u></b> | <b><u>2005-06</u></b> | <b><u>Amount</u></b>       | <b><u>Percent</u></b> |
| Personal services                                       | 344,788               | 361,011               | 434,606               | 73,595                     | 20.39%                |
| Other operating expenses                                | 610,648               | 1,797,610             | 900,520               | (897,090)                  | -49.90%               |
| Capital outlay  | <u>1,803,717</u>      | <u>100,440</u>        | <u>3,500</u>          | <u>(96,940)</u>            | <u>-96.52%</u>        |
| <b>Total</b>  | <b>2,759,153</b>      | <b>2,259,061</b>      | <b>1,338,626</b>      | <b>(920,435)</b>           | <b>-40.74%</b>        |
|   |                       |                       |                       |                            |                       |
| <b><u>Explanation of Increase (Decrease)</u></b>        |                       |                       |                       |                            |                       |
| Wage adjustments and attrition                          |                       |                       |                       | (4,658)                    |                       |
| Employee benefit rate adjustments                       |                       |                       |                       | 7,297                      |                       |
| Excess sick leave purchase                              |                       |                       |                       | 234                        |                       |
| Transfer Station Attendant position added               |                       |                       |                       | 51,808                     |                       |
| Overtime hours  |                       |                       |                       | 18,914                     |                       |
| Equipment rental  |                       |                       |                       | 7,000                      |                       |
| Vehicle fuel  |                       |                       |                       | 21,980                     |                       |
| Maintenance of vehicles and equipment                   |                       |                       |                       | 4,500                      |                       |
| Contract loading service at transfer station            |                       |                       |                       | (243,763)                  |                       |
| Hauling of solid waste to remote site                   |                       |                       |                       | (346,120)                  |                       |
| Tipping fees re: disposal of solid waste at remote site |                       |                       |                       | (369,720)                  |                       |
| Tire removal  |                       |                       |                       | 5,000                      |                       |
| Brush grinding  |                       |                       |                       | 12,000                     |                       |
| Capital outlay  |                       |                       |                       | (96,940)                   |                       |
| Other minor changes - less than \$2,500                 |                       |                       |                       | <u>12,033</u>              |                       |
| <b>Total increase (decrease)</b>                        |                       |                       |                       | <b>(920,435)</b>           |                       |
|   |                       |                       |                       |                            |                       |
| <b><u>Personnel</u></b>                                 |                       |                       |                       |                            |                       |
|   | <b>Budget</b>         | <b>Budget</b>         |                       |                            |                       |
|   | <b><u>2004-05</u></b> | <b><u>2005-06</u></b> |                       |                            |                       |
| <b>Full-time:</b>                                       |                       |                       |                       |                            |                       |
| Foreman/Supervisor                                      | 1                     | 1                     |                       |                            |                       |
| Secretary/Scale Operator                                | 1                     | 1                     |                       |                            |                       |
| Equipment Operator III                                  | 2                     | 2                     |                       |                            |                       |
| Recycling Attendant                                     | 2                     | 2                     |                       |                            |                       |
| Transfer Station Attendant                              | <u>-</u>              | <u>1</u>              |                       |                            |                       |
| <b>Total full-time</b>                                  | <b>6</b>              | <b>7</b>              |                       |                            |                       |
| <b>Part-time (excludes temporary and casual labor):</b> | <b><u>-</u></b>       | <b><u>-</u></b>       |                       |                            |                       |
| <b>Total</b>  | <b>6</b>              | <b>7</b>              |                       |                            |                       |
|   |                       |                       |                       |                            |                       |
| <b><u>Capital Outlay</u></b>                            |                       |                       |                       |                            |                       |
|   |                       |                       |                       |                            |                       |
| Can sorter  | 3,500                 |                       |                       |                            |                       |



## 09 - SOLID WASTE DISPOSAL

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| 2005-06 BUDGET   |                       |                       |                       |                            |                       |
|--|-----------------------|-----------------------|-----------------------|----------------------------|-----------------------|
| WASTEWATER TREATMENT                                       |                       |                       |                       |                            |                       |
| <b><u>Summary</u></b>                                      |                       |                       |                       |                            |                       |
|  | <b>Actual</b>         | <b>Budget</b>         | <b>Budget</b>         | <b>Increase (Decrease)</b> |                       |
|  | <b><u>2003-04</u></b> | <b><u>2004-05</u></b> | <b><u>2005-06</u></b> | <b><u>Amount</u></b>       | <b><u>Percent</u></b> |
| Personal services  | 1,579,609             | 1,593,710             | 1,681,341             | 87,631                     | 5.50%                 |
| Other operating expenses                                   | 1,293,225             | 1,229,296             | 1,398,584             | 169,288                    | 13.77%                |
| Capital outlay   | 3,441                 | 11,000                | 12,000                | 1,000                      | 9.09%                 |
| <b>Total</b>   | <b>2,876,275</b>      | <b>2,834,006</b>      | <b>3,091,925</b>      | <b>257,919</b>             | <b>9.10%</b>          |
| <b><u>Explanation of Increase (Decrease)</u></b>           |                       |                       |                       |                            |                       |
| Wage adjustments and attrition                             |                       |                       |                       | 13,699                     |                       |
| Employee benefit rate adjustments                          |                       |                       |                       | 27,591                     |                       |
| Excess sick leave purchase                                 |                       |                       |                       | 1,721                      |                       |
| Operator II position added                                 |                       |                       |                       | 55,109                     |                       |
| Overtime hours   |                       |                       |                       | (10,000)                   |                       |
| Electricity  |                       |                       |                       | 64,386                     |                       |
| Gas for heating bio-filters                                |                       |                       |                       | 7,000                      |                       |
| Gas for other purposes                                     |                       |                       |                       | 3,949                      |                       |
| Vehicle fuel   |                       |                       |                       | 8,606                      |                       |
| Telephone  |                       |                       |                       | 5,199                      |                       |
| Chemicals  |                       |                       |                       | 7,860                      |                       |
| Sawdust bulking agent for sludge production and composting |                       |                       |                       | 76,400                     |                       |
| Machinery maintenance                                      |                       |                       |                       | 5,723                      |                       |
| Allocation of General Fund administration costs            |                       |                       |                       | (12,038)                   |                       |
| Capital outlay   |                       |                       |                       | 1,000                      |                       |
| Other minor changes - less than \$2,500                    |                       |                       |                       | 1,714                      |                       |
| <b>Total increase (decrease)</b>                           |                       |                       |                       | <b>257,919</b>             |                       |
| <b><u>Personnel</u></b>                                    |                       |                       |                       |                            |                       |
|  | <b>Budget</b>         | <b>Budget</b>         |                       |                            |                       |
|  | <b><u>2004-05</u></b> | <b><u>2005-06</u></b> |                       |                            |                       |
| <b>Full-time:</b>  |                       |                       |                       |                            |                       |
| Assistant Public Works Director                            | 1                     | 1                     |                       |                            |                       |
| Chief Operator   | 1                     | 1                     |                       |                            |                       |
| Assistant Chief Operator                                   | 1                     | 1                     |                       |                            |                       |
| Laboratory Manager   | 1                     | 1                     |                       |                            |                       |
| Industrial Wastewater Pretreatment Manage                  | 1                     | 1                     |                       |                            |                       |
| Maintenance Manager  | 1                     | 1                     |                       |                            |                       |
| Sewer Inspector  | 1                     | 1                     |                       |                            |                       |
| Secretary I  | 1                     | 1                     |                       |                            |                       |
| Operator II  | -                     | 1                     |                       |                            |                       |
| Operator II/Lab Technician                                 | 1                     | 1                     |                       |                            |                       |
| Operator I   | 3                     | 3                     |                       |                            |                       |
| Equipment Operator III                                     | 4                     | 4                     |                       |                            |                       |
| Mechanic II  | 5                     | 5                     |                       |                            |                       |
| Mechanic I   | 1                     | 1                     |                       |                            |                       |
| <b>Total full-time</b>                                     | <b>22</b>             | <b>23</b>             |                       |                            |                       |
| <b>Part-time (excludes temporary and casual lab</b>        | <b>-</b>              | <b>-</b>              |                       |                            |                       |
| <b>Total</b>   | <b>22</b>             | <b>23</b>             |                       |                            |                       |
| <b><u>Capital Outlay</u></b>                               |                       |                       |                       |                            |                       |
| Skid steer loaders - 2 (buy-back agreement)                | 7,000                 |                       |                       |                            |                       |
| Computer equipment   | 5,000                 |                       |                       |                            |                       |
| <b>Total</b>   | <b>12,000</b>         |                       |                       |                            |                       |

| 2005-06 Municipal Operating Budget |   |    |   |      |   |                     |                             |           |           |         |
|------------------------------------|---|----|---|------|---|---------------------|-----------------------------|-----------|-----------|---------|
| 10 - WASTEWATER TREATMENT          |   |    |   |      |   |                     |                             |           |           |         |
|                                    |   |    |   |      |   |                     |                             |           |           |         |
|                                    |   |    |   |      |   |                     |                             |           |           |         |
|                                    |   |    |   |      |   |                     |                             |           |           |         |
|                                    |   |    |   |      |   |                     | Actual                      | Budget    | Proposed  |         |
| Account No.                        |   |    |   |      |   | Account Description | 2003-04                     | 2004-05   | 2005-06   |         |
| 31                                 | - | 10 | - | 8102 | - | 0                   | WAGES-CLERICAL              | 40,637    | 40,124    | 39,724  |
| 31                                 | - | 10 | - | 8103 | - | 0                   | WAGES-SUPERVISORY & PROF    | 399,967   | 411,244   | 424,284 |
| 31                                 | - | 10 | - | 8104 | - | 0                   | WAGES-HOURLY                | 565,180   | 537,072   | 569,000 |
| 31                                 | - | 10 | - | 8105 | - | 0                   | OVERTIME-SUPERVISORY & PROF | 43,394    | 44,975    | 45,717  |
| 31                                 | - | 10 | - | 8107 | - | 0                   | WAGES - PART-TIME           | 3,145     | 7,870     | 8,587   |
| 31                                 | - | 10 | - | 8111 | - | 0                   | OVERTIME-OTHER              | 68,516    | 58,067    | 48,852  |
| 31                                 | - | 10 | - | 8125 | - | 0                   | SOCIAL SECURITY             | 86,225    | 84,100    | 87,682  |
| 31                                 | - | 10 | - | 8128 | - | 0                   | RETIREMENT                  | 86,954    | 64,397    | 77,469  |
| 31                                 | - | 10 | - | 8131 | - | 0                   | HEALTH INSURANCE            | 249,625   | 302,500   | 328,900 |
| 31                                 | - | 10 | - | 8132 | - | 0                   | DENTAL INSURANCE            | 18,055    | 23,100    | 25,875  |
| 31                                 | - | 10 | - | 8133 | - | 0                   | LIFE INSURANCE              | 945       | 1,055     | 1,100   |
| 31                                 | - | 10 | - | 8134 | - | 0                   | SHORT-TERM DISABILITY       | 8,056     | 9,042     | 10,074  |
| 31                                 | - | 10 | - | 8135 | - | 0                   | WORKERS COMPENSATION        | 8,534     | 9,796     | 13,692  |
| 31                                 | - | 10 | - | 8136 | - | 0                   | UNEMPLOYMENT COMPENSATION   | 376       | 368       | 385     |
| 31                                 | - | 10 | - | 8201 | - | 0                   | OFFICE SUPPLIES             | 2,967     | 3,060     | 2,967   |
| 31                                 | - | 10 | - | 8202 | - | 0                   | MAINTENANCE SUPPLIES        | 5,854     | 5,879     | 5,879   |
| 31                                 | - | 10 | - | 8203 | - | 0                   | OPERATING SUPPLIES          | 1,648     | 2,700     | 2,700   |
| 31                                 | - | 10 | - | 8204 | - | 0                   | UNIFORMS                    | 9,230     | 10,841    | 11,330  |
| 31                                 | - | 10 | - | 8205 | - | 0                   | LABORATORY SUPPLIES         | 20,965    | 20,600    | 20,600  |
| 31                                 | - | 10 | - | 8212 | - | 0                   | EQUIPMENT RENTAL            | 6,073     | 2,900     | 2,900   |
| 31                                 | - | 10 | - | 8220 | - | 0                   | PRINTING                    | 350       | -         | -       |
| 31                                 | - | 10 | - | 8230 | - | 0                   | POSTAGE                     | 73        | 100       | 100     |
| 31                                 | - | 10 | - | 8241 | - | 0                   | ELECTRICITY                 | 440,594   | 432,000   | 496,386 |
| 31                                 | - | 10 | - | 8242 | - | 0                   | GAS                         | 92,999    | 91,975    | 102,924 |
| 31                                 | - | 10 | - | 8243 | - | 0                   | HEATING OIL                 | 2,737     | 1,500     | 2,340   |
| 31                                 | - | 10 | - | 8244 | - | 0                   | WATER                       | 4,936     | 4,811     | 5,678   |
| 31                                 | - | 10 | - | 8245 | - | 0                   | SEWER                       | 31,590    | 40,000    | 40,000  |
| 31                                 | - | 10 | - | 8250 | - | 0                   | VEHICLE FUEL                | 15,894    | 16,510    | 25,116  |
| 31                                 | - | 10 | - | 8260 | - | 0                   | TELEPHONE                   | 7,787     | 8,040     | 13,239  |
| 31                                 | - | 10 | - | 8270 | - | 0                   | DUES                        | 1,326     | 1,815     | 1,815   |
| 31                                 | - | 10 | - | 8280 | - | 0                   | GENERAL INSURANCE           | 38,192    | 39,300    | 39,300  |
| 31                                 | - | 10 | - | 8293 | - | 0                   | LEGAL-GENERAL LITIGATION    | -         | 5,000     | 5,000   |
| 31                                 | - | 10 | - | 8300 | - | 0                   | TRAVEL & MEETINGS           | 478       | 2,000     | 2,000   |
| 31                                 | - | 10 | - | 8311 | - | 0                   | CHEMICALS                   | 68,896    | 89,048    | 96,908  |
| 31                                 | - | 10 | - | 8316 | - | 0                   | BULKING AGENT               | 157,911   | 90,000    | 166,400 |
| 31                                 | - | 10 | - | 8321 | - | 0                   | MNTC-BUILDINGS/GROUNDS      | 5,634     | 4,120     | 4,120   |
| 31                                 | - | 10 | - | 8322 | - | 0                   | MNTC-GROUNDS                | 779       | 800       | 800     |
| 31                                 | - | 10 | - | 8331 | - | 0                   | MNTC-MACHINERY/EQUIP        | 96,982    | 92,016    | 97,739  |
| 31                                 | - | 10 | - | 8332 | - | 0                   | MNTC-VEHICLES               | 13,370    | 11,700    | 11,700  |
| 31                                 | - | 10 | - | 8334 | - | 0                   | MNTC-OFFICE EQUIPMENT       | 2,641     | 2,900     | 3,000   |
| 31                                 | - | 10 | - | 8335 | - | 0                   | MNTC-COMMUNICATIONS EQUIP   | -         | 250       | 250     |
| 31                                 | - | 10 | - | 8351 | - | 0                   | CONSULTANTS                 | 37,799    | 5,000     | 5,000   |
| 31                                 | - | 10 | - | 8352 | - | 0                   | EDUCATION & TRAINING        | 2,207     | 3,380     | 3,380   |
| 31                                 | - | 10 | - | 8359 | - | 0                   | OTHER OUTSIDE SERVICES      | 212,612   | 221,351   | 209,313 |
| 31                                 | - | 10 | - | 8381 | - | 0                   | MNTC-SEWERS                 | 190       | 9,000     | 9,000   |
| 31                                 | - | 10 | - | 8420 | - | 0                   | ADVERTISING                 | 1,046     | 700       | 700     |
| 31                                 | - | 10 | - | 8460 | - | 0                   | MISC OPERATING EXPENSES     | 9,465     | 10,000    | 10,000  |
| 31                                 | - | 10 | - | 8503 | - | 0                   | VEHICLES                    | -         | 6,000     | 7,000   |
| 31                                 | - | 10 | - | 8504 | - | 0                   | OFFICE EQUIPMENT            | 1,225     | 5,000     | 5,000   |
| 31                                 | - | 10 | - | 8508 | - | 0                   | OPERATING EQUIPMENT         | 2,216     | -         | -       |
|                                    |   |    |   |      |   |                     | 2,876,275                   | 2,834,006 | 3,091,925 |         |



| 2005-06 BUDGET                                   |                       |                       |                       |                            |                       |
|--|-----------------------|-----------------------|-----------------------|----------------------------|-----------------------|
| PARKS MAINTENANCE                                |                       |                       |                       |                            |                       |
|  |                       |                       |                       |                            |                       |
| <b><u>Summary</u></b>                            |                       |                       |                       |                            |                       |
|  | <b>Actual</b>         | <b>Budget</b>         | <b>Budget</b>         | <b>Increase (Decrease)</b> |                       |
|  | <b><u>2003-04</u></b> | <b><u>2004-05</u></b> | <b><u>2005-06</u></b> | <b><u>Amount</u></b>       | <b><u>Percent</u></b> |
| Personal services                                | -                     | 316,142               | 317,376               | 1,234                      | 0.39%                 |
| Other operating expenses                         | 62,590                | 118,507               | 141,466               | 22,959                     | 19.37%                |
| Capital outlay                                   | -                     | -                     | -                     | -                          | #DIV/0!               |
| <b>Total</b>                                     | <b>62,590</b>         | <b>434,649</b>        | <b>458,842</b>        | <b>24,193</b>              | <b>5.57%</b>          |
|  |                       |                       |                       |                            |                       |
| <b><u>Explanation of Increase (Decrease)</u></b> |                       |                       |                       |                            |                       |
| Wage adjustments and attrition                   |                       |                       |                       | 5,581                      |                       |
| Employee benefit rate adjustments                |                       |                       |                       | 7,447                      |                       |
| Two Maintainer I positions added                 |                       |                       |                       | 85,618                     |                       |
| Two Equipment Operator I positions eliminated    |                       |                       |                       | (110,212)                  |                       |
| Part-time hours                                  |                       |                       |                       | 12,800                     |                       |
| Grounds maintenance                              |                       |                       |                       | 6,012                      |                       |
| Maintenance of vehicles and equipment            |                       |                       |                       | 10,000                     |                       |
| General Insurance                                |                       |                       |                       | 4,600                      |                       |
| Other minor changes - less than \$2,500          |                       |                       |                       | 2,347                      |                       |
| <b>Total Increase</b>                            |                       |                       |                       | <b>24,193</b>              |                       |
|  |                       |                       |                       |                            |                       |
| <b><u>Personnel</u></b>                          |                       |                       |                       |                            |                       |
|  | <b>Budget</b>         | <b>Budget</b>         |                       |                            |                       |
|  | <b><u>2004-05</u></b> | <b><u>2005-06</u></b> |                       |                            |                       |
| Full-time:                                       |                       |                       |                       |                            |                       |
| Foreman  | 1                     | 1                     |                       |                            |                       |
| Maintainer I                                     | -                     | 2                     |                       |                            |                       |
| Equipment Operator I                             | 4                     | 2                     |                       |                            |                       |
| <b>Total full-time</b>                           | <b>5</b>              | <b>5</b>              |                       |                            |                       |
| Part-time (excludes temporary and casual labor)  | -                     | -                     |                       |                            |                       |
| <b>Total</b>                                     | <b>5</b>              | <b>5</b>              |                       |                            |                       |
|  |                       |                       |                       |                            |                       |
| <b><u>Capital Outlay</u></b>                     |                       |                       |                       |                            |                       |
| None   |                       | -                     |                       |                            |                       |
| None   |                       | -                     |                       |                            |                       |

## 11 - PARKS MAINTENANCE

3/15/05



| 2005-06 BUDGET   |                |                |                |                            |                |
|--|----------------|----------------|----------------|----------------------------|----------------|
| PARKS AND RECREATION                                     |                |                |                |                            |                |
|  |                |                |                |                            |                |
| <b><u>Summary</u></b>                                    |                |                |                |                            |                |
|  | <b>Actual</b>  | <b>Budget</b>  | <b>Budget</b>  | <b>Increase (Decrease)</b> |                |
|  | <b>2003-04</b> | <b>2004-05</b> | <b>2005-06</b> | <b>Amount</b>              | <b>Percent</b> |
| Personal services  | 317,294        | 309,540        | 337,330        | 27,790                     | 8.98%          |
| Other operating expenses                                 | 423,109        | 420,945        | 439,516        | 18,571                     | 4.41%          |
| Capital outlay   | 57,421         | 100,000        | 160,000        | 60,000                     | 60.00%         |
| <b>Total</b>   | <b>797,824</b> | <b>830,485</b> | <b>936,846</b> | <b>106,361</b>             | <b>12.81%</b>  |
|  |                |                |                |                            |                |
| <b><u>Explanation of Increase (Decrease)</u></b>         |                |                |                |                            |                |
| Wage adjustments and attrition                           |                |                |                | 23,629                     |                |
| Employee benefit rate adjustments                        |                |                |                | 4,732                      |                |
| Excess sick leave purchase                               |                |                |                | (571)                      |                |
| Maintenance of buildings and grounds                     |                |                |                | 2,500                      |                |
| Water  |                |                |                | 3,220                      |                |
| Merrimack Youth Association                              |                |                |                | 655                        |                |
| Day Camp   |                |                |                | 8,045                      |                |
| Transfer to Playground Equipment Capital Reserve Fund    |                |                |                | 10,000                     |                |
| Transfer to Athletic Fields Capital Reserve Fund         |                |                |                | (25,000)                   |                |
| MYA Building renovation                                  |                |                |                | 75,000                     |                |
| Other minor changes - less than \$2,500                  |                |                |                | 4,151                      |                |
| <b>Total increase (decrease)</b>                         |                |                |                | <b>106,361</b>             |                |
|  |                |                |                |                            |                |
| <b><u>Personnel</u></b>                                  |                |                |                |                            |                |
|  | <b>Budget</b>  | <b>Budget</b>  |                |                            |                |
|  | <b>2004-05</b> | <b>2005-06</b> |                |                            |                |
| <b>Full-time:</b>  |                |                |                |                            |                |
| Parks & Recreation Director                              | 1              | 1              |                |                            |                |
| Maintenance Supervisor                                   | 1              | 1              |                |                            |                |
| Secretary  | 1              | 1              |                |                            |                |
| <b>Total full-time</b>                                   | <b>3</b>       | <b>3</b>       |                |                            |                |
| <b>Part-time (excludes temporary and casual labaoer)</b> | <b>-</b>       | <b>-</b>       |                |                            |                |
| <b>Total</b>   | <b>3</b>       | <b>3</b>       |                |                            |                |
|  |                |                |                |                            |                |
| <b><u>Capital Outlay</u></b>                             |                |                |                |                            |                |
| Playground EquipmentCapital Reserve Fund                 | 10,000         |                |                |                            |                |
| Athletic Fields Capital Reserve Fund                     | 75,000         |                |                |                            |                |
| MYA Building renovation                                  | 75,000         |                |                |                            |                |
| <b>Total</b>   | <b>160,000</b> |                |                |                            |                |

**2005-06 Municipal Operating Budget**

**13 - PARKS & RECREATION**

|                    |  |  |  |  |                              |  | Actual  | Budget  | Proposed |
|--------------------|--|--|--|--|------------------------------|--|---------|---------|----------|
|                    |  |  |  |  |                              |  | 2003-04 | 2004-05 | 2005-06  |
| Account No.        |  |  |  |  | Account Description          |  |         |         |          |
| 01 - 13 - 8103 - 0 |  |  |  |  | WAGES-SUPERVISORY            |  | 94,023  | 91,204  | 99,297   |
| 01 - 13 - 8104 - 0 |  |  |  |  | WAGES-HOURLY                 |  | 26,881  | 26,816  | 28,820   |
| 01 - 13 - 8107 - 0 |  |  |  |  | WAGES - PART-TIME            |  | 105,055 | 104,376 | 113,877  |
| 01 - 13 - 8111 - 0 |  |  |  |  | OVERTIME-OTHER               |  | 12,061  | 11,176  | 11,864   |
| 01 - 13 - 8125 - 0 |  |  |  |  | SOCIAL SECURITY              |  | 18,208  | 17,868  | 19,421   |
| 01 - 13 - 8128 - 0 |  |  |  |  | RETIREMENT                   |  | 6,084   | 6,963   | 8,725    |
| 01 - 13 - 8131 - 0 |  |  |  |  | HEALTH INSURANCE             |  | 45,319  | 41,250  | 42,900   |
| 01 - 13 - 8132 - 0 |  |  |  |  | DENTAL INSURANCE             |  | 3,866   | 3,150   | 3,375    |
| 01 - 13 - 8133 - 0 |  |  |  |  | LIFE INSURANCE               |  | 177     | 200     | 200      |
| 01 - 13 - 8134 - 0 |  |  |  |  | SHORT-TERM DISABILITY        |  | 1,017   | 1,233   | 1,314    |
| 01 - 13 - 8135 - 0 |  |  |  |  | WORKERS COMPENSATION         |  | 4,308   | 5,025   | 7,237    |
| 01 - 13 - 8136 - 0 |  |  |  |  | UNEMPLOYMENT COMPENSATION    |  | 295     | 279     | 300      |
| 01 - 13 - 8201 - 0 |  |  |  |  | OFFICE SUPPLIES              |  | 1,245   | 1,750   | 1,450    |
| 01 - 13 - 8203 - 0 |  |  |  |  | OPERATING SUPPLIES           |  | 9,176   | 12,500  | 11,000   |
| 01 - 13 - 8204 - 0 |  |  |  |  | UNIFORMS                     |  | 377     | 800     | 800      |
| 01 - 13 - 8220 - 0 |  |  |  |  | PRINTING                     |  | 462     | 1,000   | 650      |
| 01 - 13 - 8230 - 0 |  |  |  |  | POSTAGE                      |  | -       | 500     | 500      |
| 01 - 13 - 8241 - 0 |  |  |  |  | ELECTRICITY                  |  | 20,108  | 21,350  | 21,950   |
| 01 - 13 - 8242 - 0 |  |  |  |  | GAS                          |  | 954     | 800     | 1,100    |
| 01 - 13 - 8243 - 0 |  |  |  |  | HEATING OIL                  |  | 2,750   | 2,575   | 4,017    |
| 01 - 13 - 8244 - 0 |  |  |  |  | WATER                        |  | 2,416   | 1,800   | 5,020    |
| 01 - 13 - 8245 - 0 |  |  |  |  | SEWER                        |  | 67      | 134     | 134      |
| 01 - 13 - 8250 - 0 |  |  |  |  | VEHICLE FUEL                 |  | 1,211   | 1,320   | 1,872    |
| 01 - 13 - 8260 - 0 |  |  |  |  | TELEPHONE                    |  | 4,450   | 4,450   | 5,200    |
| 01 - 13 - 8270 - 0 |  |  |  |  | DUES                         |  | 336     | 600     | 500      |
| 01 - 13 - 8280 - 0 |  |  |  |  | GENERAL INSURANCE            |  | 8,702   | 9,000   | 9,000    |
| 01 - 13 - 8300 - 0 |  |  |  |  | TRAVEL & MEETINGS            |  | 778     | 1,500   | 1,250    |
| 01 - 13 - 8321 - 0 |  |  |  |  | MNTC-BUILDINGS/GROUNDS       |  | 10,851  | 15,500  | 18,000   |
| 01 - 13 - 8331 - 0 |  |  |  |  | MNTC-MACHINERY/EQUIP         |  | 1,049   | 500     | 500      |
| 01 - 13 - 8332 - 0 |  |  |  |  | MNTC-VEHICLES                |  | 655     | 1,200   | 850      |
| 01 - 13 - 8334 - 0 |  |  |  |  | MAINTENANCE-OFFICE EQUIPMENT |  | 449     | 600     | 450      |
| 01 - 13 - 8352 - 0 |  |  |  |  | EDUCATION & TRAINING         |  | 391     | 750     | 750      |
| 01 - 13 - 8359 - 0 |  |  |  |  | OTHER OUTSIDE SERVICES       |  | 1,242   | 1,500   | 1,400    |
| 01 - 13 - 8371 - 0 |  |  |  |  | MERRIMACK YOUTH ASSOC        |  | 121,694 | 119,345 | 120,000  |
| 01 - 13 - 8372 - 0 |  |  |  |  | FOURTH OF JULY               |  | 27,281  | 31,500  | 31,500   |
| 01 - 13 - 8373 - 0 |  |  |  |  | MEMORIAL DAY                 |  | 1,000   | 1,000   | 1,000    |
| 01 - 13 - 8374 - 0 |  |  |  |  | RECREATION PROGRAMS          |  | 36,868  | 33,210  | 34,710   |
| 01 - 13 - 8375 - 0 |  |  |  |  | DAY CAMP                     |  | 136,323 | 128,668 | 136,713  |
| 01 - 13 - 8376 - 0 |  |  |  |  | SENIOR CITIZENS              |  | 8,220   | 10,000  | 10,000   |
| 01 - 13 - 8377 - 0 |  |  |  |  | ADULT COMMUNITY CENTER       |  | 16,463  | 16,263  | 18,400   |
| 01 - 13 - 8420 - 0 |  |  |  |  | ADVERTISING                  |  | 754     | 1,000   | 800      |
| 01 - 13 - 8428 - 0 |  |  |  |  | TEEN CENTER                  |  | 6,837   | -       | -        |
| 01 - 13 - 8502 - 0 |  |  |  |  | BUILDINGS                    |  | 7,421   | -       | 75,000   |
| 01 - 13 - 8510 - 0 |  |  |  |  | CAPITAL RESERVE FUND         |  | 50,000  | 100,000 | 85,000   |
|                    |  |  |  |  |                              |  | 797,824 | 830,485 | 936,846  |



| 2005-06 BUDGET  |                  |                  |                  |                            |                |
|---|------------------|------------------|------------------|----------------------------|----------------|
| LIBRARY   |                  |                  |                  |                            |                |
| <b><u>Summary</u></b>                                   |                  |                  |                  |                            |                |
|   | <b>Actual</b>    | <b>Budget</b>    | <b>Budget</b>    | <b>Increase (Decrease)</b> |                |
|   | <b>2003-04</b>   | <b>2004-05</b>   | <b>2005-06</b>   | <b>Amount</b>              | <b>Percent</b> |
| Personal services                                       | 803,996          | 880,847          | 936,661          | 55,814                     | 6.34%          |
| Other operating expenses                                | 269,796          | 284,675          | 276,112          | (8,563)                    | -3.01%         |
| Capital outlay  | <u>524,551</u>   | <u>114,545</u>   | <u>89,051</u>    | <u>(25,494)</u>            | <u>-22.26%</u> |
| <b>Total</b>  | <b>1,598,343</b> | <b>1,280,067</b> | <b>1,301,824</b> | <b>21,757</b>              | <b>1.70%</b>   |
| <b><u>Explanation of Increase (Decrease)</u></b>        |                  |                  |                  |                            |                |
| Wage adjustments and attrition                          |                  |                  |                  | 11,734                     |                |
| Employee benefit rate adjustments                       |                  |                  |                  | 9,228                      |                |
| Part-time Page position eliminated                      |                  |                  |                  | (4,234)                    |                |
| Part-time Library Assistant II position eliminated      |                  |                  |                  | (23,807)                   |                |
| Full-time Head of Technical Services added              |                  |                  |                  | 59,771                     |                |
| Part-time hours   |                  |                  |                  | 3,122                      |                |
| Education and training                                  |                  |                  |                  | (2,500)                    |                |
| Adult fiction and non-fiction                           |                  |                  |                  | (4,700)                    |                |
| Other library materials                                 |                  |                  |                  | (3,288)                    |                |
| Transfer to Library Construction Capital Reserve Fund   |                  |                  |                  | (20,044)                   |                |
| Other capital outlay                                    |                  |                  |                  | (5,450)                    |                |
| Other minor changes - less than \$2,500                 |                  |                  |                  | <u>1,925</u>               |                |
| <b>Total Increase (decrease)</b>                        |                  |                  |                  | <b>21,757</b>              |                |
| <b><u>Personnel</u></b>                                 |                  |                  |                  |                            |                |
|   | <b>Budget</b>    | <b>Budget</b>    |                  |                            |                |
|   | <b>2004-05</b>   | <b>2005-06</b>   |                  |                            |                |
| <b>Full-time:</b>                                       |                  |                  |                  |                            |                |
| Director  | 1                | 1                |                  |                            |                |
| Assistant Director/Head of Automated Services           | 1                | 1                |                  |                            |                |
| Head of Reference/Adult Services                        | 1                | 1                |                  |                            |                |
| Head of Technical Services                              | -                | 1                |                  |                            |                |
| Head of Youth Services                                  | 1                | 1                |                  |                            |                |
| Librarian I   | 1                | 1                |                  |                            |                |
| Library Assistant II                                    | 1                | 1                |                  |                            |                |
| Library Aide II   | 3                | 3                |                  |                            |                |
| Custodian   | <u>1</u>         | <u>1</u>         |                  |                            |                |
| <b>Total full-time</b>                                  | <b>10</b>        | <b>11</b>        |                  |                            |                |
| <b>Part-time (excludes temporary and casual labor):</b> |                  |                  |                  |                            |                |
| Page  | 5                | 4                |                  |                            |                |
| Page/Library Aide                                       | 1                | 1                |                  |                            |                |
| Librarian I   | 2                | 2                |                  |                            |                |
| Library Aide I  | 9                | 9                |                  |                            |                |
| Library Assistant II                                    | 2                | 1                |                  |                            |                |
| Custodial Aide  | 1                | 1                |                  |                            |                |
| Administrative Assistant                                | <u>1</u>         | <u>1</u>         |                  |                            |                |
| <b>Total part-time</b>                                  | <b><u>21</u></b> | <b><u>19</u></b> |                  |                            |                |
| <b>Total</b>  | <b>31</b>        | <b>30</b>        |                  |                            |                |
| <b><u>Capital Outlay</u></b>                            |                  |                  |                  |                            |                |
| Transfer to Library Construction Capital Reserve Fund   | 75,000           |                  |                  |                            |                |
| Transfer to Library Roof Capital Reserve Fund           | 2,000            |                  |                  |                            |                |
| Contingency for building improvements                   | 1                |                  |                  |                            |                |
| Computer equipment                                      | 7,050            |                  |                  |                            |                |
| Printers  | 2,000            |                  |                  |                            |                |
| Other equipment   | <u>3,000</u>     |                  |                  |                            |                |
| <b>Total</b>  | <b>89,051</b>    |                  |                  |                            |                |

## 15 - LIBRARY

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**2005-06 BUDGET**  
**EQUIPMENT MAINTENANCE**

|  |                       |                       |                       |                            |                       |
|--|-----------------------|-----------------------|-----------------------|----------------------------|-----------------------|
| <b><u>Summary</u></b>                                  |                       |                       |                       |                            |                       |
|  | <b>Actual</b>         | <b>Budget</b>         | <b>Budget</b>         | <b>Increase (Decrease)</b> |                       |
|  | <b><u>2003-04</u></b> | <b><u>2004-05</u></b> | <b><u>2005-06</u></b> | <b><u>Amount</u></b>       | <b><u>Percent</u></b> |
| Personal services                                      | 329,572               | 400,497               | 394,591               | (5,906)                    | -1.47%                |
| Other operating expenses                               | 55,301                | 25,962                | 25,450                | (512)                      | -1.97%                |
| Capital outlay   | <u>7,128</u>          | <u>35,500</u>         | <u>45,000</u>         | <u>9,500</u>               | <u>26.76%</u>         |
| <b>Total</b>   | <b>392,001</b>        | <b>461,959</b>        | <b>465,041</b>        | <b>3,082</b>               | <b>0.67%</b>          |
| <b><u>Explanation of Increase (Decrease)</u></b>       |                       |                       |                       |                            |                       |
| Wage adjustments and attrition                         |                       |                       |                       | (13,605)                   |                       |
| Employee benefit rate adjustments                      |                       |                       |                       | 7,699                      |                       |
| Capital outlay   |                       |                       |                       | 9,500                      |                       |
| Other minor changes - less than \$2,500                |                       |                       |                       | <u>(512)</u>               |                       |
| <b>Total Increase (decrease)</b>                       |                       |                       |                       | <b>3,082</b>               |                       |
| <b><u>Personnel</u></b>                                |                       |                       |                       |                            |                       |
|  | <b>Budget</b>         | <b>Budget</b>         |                       |                            |                       |
|  | <b><u>2004-05</u></b> | <b><u>2005-06</u></b> |                       |                            |                       |
| <b>Full-time:</b>                                      |                       |                       |                       |                            |                       |
| Foreman  | 1                     | 1                     |                       |                            |                       |
| Mechanic II  | 4                     | 4                     |                       |                            |                       |
| Mechanic I   | <u>1</u>              | <u>1</u>              |                       |                            |                       |
| <b>Total full-time</b>                                 | <b>6</b>              | <b>6</b>              |                       |                            |                       |
| <b>Part-time (excludes temporary and casual labor)</b> | <b>-</b>              | <b>-</b>              |                       |                            |                       |
| <b>Total</b>   | <b>6</b>              | <b>6</b>              |                       |                            |                       |
| <b><u>Capital Outlay</u></b>                           |                       |                       |                       |                            |                       |
| Lift - 10,000 pounds - replacement                     |                       | 10,000                |                       |                            |                       |
| Four-post vehicle lift for heavy vehicles              |                       | <u>35,000</u>         |                       |                            |                       |
| <b>Total</b>   |                       | <b>45,000</b>         |                       |                            |                       |

## 16 - EQUIPMENT MAINTENANCE



| 2005-06 BUDGET  |                       |                       |                       |                            |                       |
|---|-----------------------|-----------------------|-----------------------|----------------------------|-----------------------|
| BUILDINGS AND GROUNDS                                     |                       |                       |                       |                            |                       |
| <b><u>Summary</u></b>                                     |                       |                       |                       |                            |                       |
|   | <b>Actual</b>         | <b>Budget</b>         | <b>Budget</b>         | <b>Increase (Decrease)</b> |                       |
|   | <b><u>2003-04</u></b> | <b><u>2004-05</u></b> | <b><u>2005-06</u></b> | <b><u>Amount</u></b>       | <b><u>Percent</u></b> |
| Personal services   | 179,432               | 185,008               | 208,617               | 23,609                     | 12.76%                |
| Other operating expenses                                  | 101,086               | 99,102                | 121,254               | 22,152                     | 22.35%                |
| Capital outlay  | 54,795                | -                     | 84,500                | 84,500                     | #DIV/0!               |
| <b>Total</b>  | <b>335,313</b>        | <b>284,110</b>        | <b>414,371</b>        | <b>130,261</b>             | <b>45.85%</b>         |
| <b><u>Explanation of Increase (Decrease)</u></b>          |                       |                       |                       |                            |                       |
| Wage adjustments and attrition                            |                       |                       |                       | 13,058                     |                       |
| Employee benefit rate adjustments                         |                       |                       |                       | 4,232                      |                       |
| Overtime hours  |                       |                       |                       | 6,204                      |                       |
| Excess sick leave purchase                                |                       |                       |                       | 115                        |                       |
| Electricity   |                       |                       |                       | 12,250                     |                       |
| Heating oil   |                       |                       |                       | 2,520                      |                       |
| Building maintenance supplies and services                |                       |                       |                       | 4,100                      |                       |
| Capital outlay  |                       |                       |                       | 84,500                     |                       |
| Other minor changes - less than \$2,500                   |                       |                       |                       | 3,282                      |                       |
| <b>Total increase (decrease)</b>                          |                       |                       |                       | <b>130,261</b>             |                       |
| <b><u>Personnel</u></b>                                   |                       |                       |                       |                            |                       |
|   | <b>Budget</b>         | <b>Budget</b>         |                       |                            |                       |
|   | <b><u>2004-05</u></b> | <b><u>2005-06</u></b> |                       |                            |                       |
| <b>Full-time:</b>   |                       |                       |                       |                            |                       |
| Maintenance Supervisor                                    | 1                     | 1                     |                       |                            |                       |
| Custodian   | 2                     | 2                     |                       |                            |                       |
| <b>Total full-time</b>                                    | <b>3</b>              | <b>3</b>              |                       |                            |                       |
| <b>Part-time (excludes temporary and casual labor):</b>   |                       |                       |                       |                            |                       |
| Custodian   | 1                     | 1                     |                       |                            |                       |
| <b>Total</b>  | <b>4</b>              | <b>4</b>              |                       |                            |                       |
| <b><u>Capital Outlay</u></b>                              |                       |                       |                       |                            |                       |
| Town Hall (downstairs) central air conditioning           | 25,000                |                       |                       |                            |                       |
| Kent Building Improvements                                | 50,000                |                       |                       |                            |                       |
| Water line to Adult Community Center for sprinkler system | 6,000                 |                       |                       |                            |                       |
| Town Hall sidewalk replacement                            | 3,500                 |                       |                       |                            |                       |
| <b>Total</b>  | <b>84,500</b>         |                       |                       |                            |                       |

## 17 - BUILDINGS & GROUNDS



| 2005-06 BUDGET                                     |                |                |                |                            |                |
|--|----------------|----------------|----------------|----------------------------|----------------|
| COMMUNITY DEVELOPMENT                              |                |                |                |                            |                |
|  |                |                |                |                            |                |
| <b><u>Summary</u></b>                              |                |                |                |                            |                |
|  | <b>Actual</b>  | <b>Budget</b>  | <b>Budget</b>  | <b>Increase (Decrease)</b> |                |
|  | <b>2003-04</b> | <b>2004-05</b> | <b>2005-06</b> | <b>Amount</b>              | <b>Percent</b> |
| Personal services                                  | 551,714        | 567,437        | 662,812        | 95,375                     | 16.81%         |
| Other operating expenses                           | 120,566        | 132,235        | 208,974        | 76,739                     | 58.03%         |
| Capital outlay                                     | 5,083          | 6,680          | 9,680          | 3,000                      | 44.91%         |
| <b>Total</b>                                       | <b>677,363</b> | <b>706,352</b> | <b>881,466</b> | <b>175,114</b>             | <b>24.79%</b>  |
|  |                |                |                |                            |                |
| <b><u>Explanation of Increase (Decrease)</u></b>   |                |                |                |                            |                |
| Wage adjustments and attrition                     |                |                |                | 39,628                     |                |
| Employee benefit rate adjustments                  |                |                |                | 10,189                     |                |
| Excess sick leave purchase                         |                |                |                | (1,181)                    |                |
| Part-time Clerk position added (document scanning) |                |                |                | 5,295                      |                |
| Clerk Typist II position added                     |                |                |                | 41,444                     |                |
| Telephone  |                |                |                | 2,500                      |                |
| Copier maintenance                                 |                |                |                | 2,500                      |                |
| Consultants  |                |                |                | 10,000                     |                |
| Horse Hill Nature Preserve planning and management |                |                |                | 10,000                     |                |
| Economic development                               |                |                |                | 14,850                     |                |
| Education and training                             |                |                |                | 7,400                      |                |
| Engineering plan review                            |                |                |                | 28,000                     |                |
| Capital outlay                                     |                |                |                | 3,000                      |                |
| Other minor changes - less than \$2,500            |                |                |                | 1,489                      |                |
| <b>Total increase (decrease)</b>                   |                |                |                | <b>175,114</b>             |                |
|  |                |                |                |                            |                |
| <b><u>Personnel</u></b>                            |                |                |                |                            |                |
|  | <b>Budget</b>  | <b>Budget</b>  |                |                            |                |
|  | <b>2004-05</b> | <b>2005-06</b> |                |                            |                |
| <b>Full-time:</b>                                  |                |                |                |                            |                |
| Community Development Director                     | 1              | 1              |                |                            |                |
| Planning/Zoning Administrator                      | 1              | 1              |                |                            |                |
| Building/Health Official                           | 1              | 1              |                |                            |                |
| Health Officer/Sanitarian                          | 1              | 1              |                |                            |                |
| Building Inspector                                 | 1              | 1              |                |                            |                |
| Planning Assistant                                 | 1              | 1              |                |                            |                |
| Clerk Typist II                                    | -              | 1              |                |                            |                |
| Office Manager                                     | 1              | 1              |                |                            |                |
| Secretary  | 1              | 1              |                |                            |                |
| Community Resources Planner                        | 1              | 1              |                |                            |                |
| <b>Total full-time</b>                             | <b>9</b>       | <b>10</b>      |                |                            |                |
| <b>Part-time (excludes temporary help)</b>         |                |                |                |                            |                |
| Clerk (document scanning)                          | -              | 1              |                |                            |                |
| <b>Total</b>                                       | <b>9</b>       | <b>11</b>      |                |                            |                |
|  |                |                |                |                            |                |
| <b><u>Capital Outlay</u></b>                       |                |                |                |                            |                |
| Computer equipment                                 | 6,000          |                |                |                            |                |
| Plan file cabinet                                  | 3,680          |                |                |                            |                |
| <b>Total</b>                                       | <b>9,680</b>   |                |                |                            |                |

## 21 - COMMUNITY DEVELOPMENT

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**2005-06 BUDGET**  
**TOWN CLERK/TAX COLLECTOR**

|  |                       |                       |                       |                            |                       |
|--|-----------------------|-----------------------|-----------------------|----------------------------|-----------------------|
| <b><u>Summary</u></b>                            |                       |                       |                       |                            |                       |
|  | <b>Actual</b>         | <b>Budget</b>         | <b>Budget</b>         | <b>Increase (Decrease)</b> |                       |
|  | <b><u>2003-04</u></b> | <b><u>2004-05</u></b> | <b><u>2005-06</u></b> | <b><u>Amount</u></b>       | <b><u>Percent</u></b> |
| Personal services                                | 294,060               | 308,381               | 333,251               | 24,870                     | 8.06%                 |
| Other operating expenses                         | 53,992                | 64,859                | 66,054                | 1,195                      | 1.84%                 |
| Capital outlay                                   | 862                   | 2,000                 | 26,350                | 24,350                     | 1217.50%              |
| <b>Total</b>                                     | <b>348,914</b>        | <b>375,240</b>        | <b>425,655</b>        | <b>50,415</b>              | <b>13.44%</b>         |
| <b><u>Explanation of Increase (Decrease)</u></b> |                       |                       |                       |                            |                       |
| Wage adjustments and attrition                   |                       |                       |                       | 19,856                     |                       |
| Employee benefit rate adjustments                |                       |                       |                       | 5,298                      |                       |
| Excess sick leave purchase                       |                       |                       |                       | (284)                      |                       |
| Capital outlay                                   |                       |                       |                       | 24,350                     |                       |
| Other minor changes - less than \$2,500          |                       |                       |                       | 1,195                      |                       |
| <b>Total Increase (decrease)</b>                 |                       |                       |                       | <b>50,415</b>              |                       |
| <b><u>Personnel</u></b>                          |                       |                       |                       |                            |                       |
|  | <b>Budget</b>         | <b>Budget</b>         |                       |                            |                       |
|  | <b><u>2004-05</u></b> | <b><u>2005-06</u></b> |                       |                            |                       |
| <b>Full-time:</b>                                |                       |                       |                       |                            |                       |
| Town Clerk/Tax Collector                         | 1                     | 1                     |                       |                            |                       |
| Account Clerk II                                 | 4                     | 4                     |                       |                            |                       |
| Deputy Town Clerk/Tax Collector                  | 1                     | 1                     |                       |                            |                       |
| <b>Total full-time</b>                           | <b>6</b>              | <b>6</b>              |                       |                            |                       |
| <b>Part-time (excludes temporary help)</b>       | <b>-</b>              | <b>-</b>              |                       |                            |                       |
| <b>Total</b>                                     | <b>6</b>              | <b>6</b>              |                       |                            |                       |
| <b><u>Capital Outlay</u></b>                     |                       |                       |                       |                            |                       |
| Computer equipment                               | 3,250                 |                       |                       |                            |                       |
| Compact movable shelving                         | 20,000                |                       |                       |                            |                       |
| Payment drop box                                 | 1,000                 |                       |                       |                            |                       |
| Steel card files                                 | 2,100                 |                       |                       |                            |                       |
| <b>Total</b>                                     | <b>26,350</b>         |                       |                       |                            |                       |

| 2005-06 Municipal Operating Budget |   |    |   |      |     |                           |         |          |         |  |  |
|------------------------------------|---|----|---|------|-----|---------------------------|---------|----------|---------|--|--|
| 24 - TOWN CLERK/TAX COLLECTOR      |   |    |   |      |     |                           |         |          |         |  |  |
|                                    |   |    |   |      |     |                           |         |          |         |  |  |
|                                    |   |    |   |      |     |                           |         |          |         |  |  |
|                                    |   |    |   |      |     |                           |         |          |         |  |  |
|                                    |   |    |   |      |     | Actual                    | Budget  | Proposed |         |  |  |
| Account No.                        |   |    |   |      |     | 2003-04                   | 2004-05 | 2005-06  |         |  |  |
| 01                                 | - | 24 | - | 8101 | - 0 | WAGES-ELECTED OFFICIALS   | 43,154  | 46,492   | 50,553  |  |  |
| 01                                 | - | 24 | - | 8102 | - 0 | WAGES-CLERICAL            | 97,413  | 101,012  | 109,726 |  |  |
| 01                                 | - | 24 | - | 8103 | - 0 | WAGES-SUPERVISORY         | 39,214  | 38,304   | 42,199  |  |  |
| 01                                 | - | 24 | - | 8107 | - 0 | WAGES - PART-TIME         | 4,110   | 4,256    | 4,644   |  |  |
| 01                                 | - | 24 | - | 8111 | - 0 | OVERTIME-OTHER            | 2,536   | 543      | 592     |  |  |
| 01                                 | - | 24 | - | 8125 | - 0 | SOCIAL SECURITY           | 12,001  | 11,699   | 12,755  |  |  |
| 01                                 | - | 24 | - | 8128 | - 0 | RETIREMENT                | 20,927  | 14,133   | 16,781  |  |  |
| 01                                 | - | 24 | - | 8131 | - 0 | HEALTH INSURANCE          | 67,186  | 82,500   | 85,800  |  |  |
| 01                                 | - | 24 | - | 8132 | - 0 | DENTAL INSURANCE          | 5,229   | 6,300    | 6,750   |  |  |
| 01                                 | - | 24 | - | 8133 | - 0 | LIFE INSURANCE            | 302     | 320      | 320     |  |  |
| 01                                 | - | 24 | - | 8134 | - 0 | SHORT-TERM DISABILITY     | 1,657   | 2,466    | 2,628   |  |  |
| 01                                 | - | 24 | - | 8135 | - 0 | WORKERS COMPENSATION      | 238     | 267      | 414     |  |  |
| 01                                 | - | 24 | - | 8136 | - 0 | UNEMPLOYMENT COMPENSATION | 93      | 89       | 89      |  |  |
| 01                                 | - | 24 | - | 8201 | - 0 | OFFICE SUPPLIES           | 4,715   | 6,250    | 5,500   |  |  |
| 01                                 | - | 24 | - | 8220 | - 0 | PRINTING                  | 3,012   | 3,000    | 3,000   |  |  |
| 01                                 | - | 24 | - | 8230 | - 0 | POSTAGE                   | 24,010  | 24,239   | 24,239  |  |  |
| 01                                 | - | 24 | - | 8260 | - 0 | TELEPHONE                 | 3,049   | 3,100    | 4,200   |  |  |
| 01                                 | - | 24 | - | 8270 | - 0 | DUES                      | 228     | 240      | 265     |  |  |
| 01                                 | - | 24 | - | 8280 | - 0 | GENERAL INSURANCE         | 3,040   | 3,100    | 3,100   |  |  |
| 01                                 | - | 24 | - | 8300 | - 0 | TRAVEL & MEETINGS         | 2,778   | 3,085    | 3,085   |  |  |
| 01                                 | - | 24 | - | 8334 | - 0 | MNTC-OFFICE EQUIPMENT     | 5,742   | 10,295   | 10,315  |  |  |
| 01                                 | - | 24 | - | 8352 | - 0 | EDUCATION & TRAINING      | 140     | 550      | 1,200   |  |  |
| 01                                 | - | 24 | - | 8359 | - 0 | OTHER OUTSIDE SERVICES    | 6,188   | 10,000   | 10,000  |  |  |
| 01                                 | - | 24 | - | 8420 | - 0 | ADVERTISING               | 480     | 500      | 500     |  |  |
| 01                                 | - | 24 | - | 8430 | - 0 | DOG TAGS                  | 610     | 500      | 650     |  |  |
| 01                                 | - | 24 | - | 8504 | - 0 | OFFICE EQUIPMENT          | 862     | 2,000    | 26,350  |  |  |
|                                    |   |    |   |      |     |                           | 348,914 | 375,240  | 425,655 |  |  |



**2005-06 BUDGET**

**WELFARE**

|  |                       |                       |                       |                            |                       |
|--|-----------------------|-----------------------|-----------------------|----------------------------|-----------------------|
|  |                       |                       |                       |                            |                       |
| <b><u>Summary</u></b>                            |                       |                       |                       |                            |                       |
|  | <b>Actual</b>         | <b>Budget</b>         | <b>Budget</b>         | <b>Increase (Decrease)</b> |                       |
|  | <b><u>2003-04</u></b> | <b><u>2004-05</u></b> | <b><u>2005-06</u></b> | <b><u>Amount</u></b>       | <b><u>Percent</u></b> |
| <b>Personal services</b>                         | <b>21,736</b>         | <b>25,880</b>         | <b>28,565</b>         | <b>2,685</b>               | <b>10.37%</b>         |
| <b>Other operating expenses</b>                  | <b>131,545</b>        | <b>128,977</b>        | <b>130,712</b>        | <b>1,735</b>               | <b>1.35%</b>          |
| <b>Capital outlay</b>                            | <b>-</b>              | <b>-</b>              | <b>-</b>              | <b>-</b>                   | <b>#DIV/0!</b>        |
| <b>Total</b>                                     | <b>153,281</b>        | <b>154,857</b>        | <b>159,277</b>        | <b>4,420</b>               | <b>2.85%</b>          |
|  |                       |                       |                       |                            |                       |
| <b><u>Explanation of Increase (Decrease)</u></b> |                       |                       |                       |                            |                       |
| <b>Wage adjustments and attrition</b>            |                       |                       |                       | <b>2,372</b>               |                       |
| <b>Employee benefit rate adjustments</b>         |                       |                       |                       | <b>313</b>                 |                       |
| <b>Other minor changes - less than \$2,500</b>   |                       |                       |                       | <b>1,735</b>               |                       |
| <b>Total Increase (decrease)</b>                 |                       |                       |                       | <b>4,420</b>               |                       |
|  |                       |                       |                       |                            |                       |
| <b><u>Personnel</u></b>                          |                       |                       |                       |                            |                       |
|  | <b>Budget</b>         | <b>Budget</b>         |                       |                            |                       |
|  | <b><u>2004-05</u></b> | <b><u>2005-06</u></b> |                       |                            |                       |
| <b>Part-time Welfare Administrator</b>           | <b>1</b>              | <b>1</b>              |                       |                            |                       |
|  |                       |                       |                       |                            |                       |
| <b><u>Capital Outlay</u></b>                     |                       |                       |                       |                            |                       |
| <b>None</b>                                      | <b>-</b>              |                       |                       |                            |                       |

## 2005-06 Municipal Operating Budget

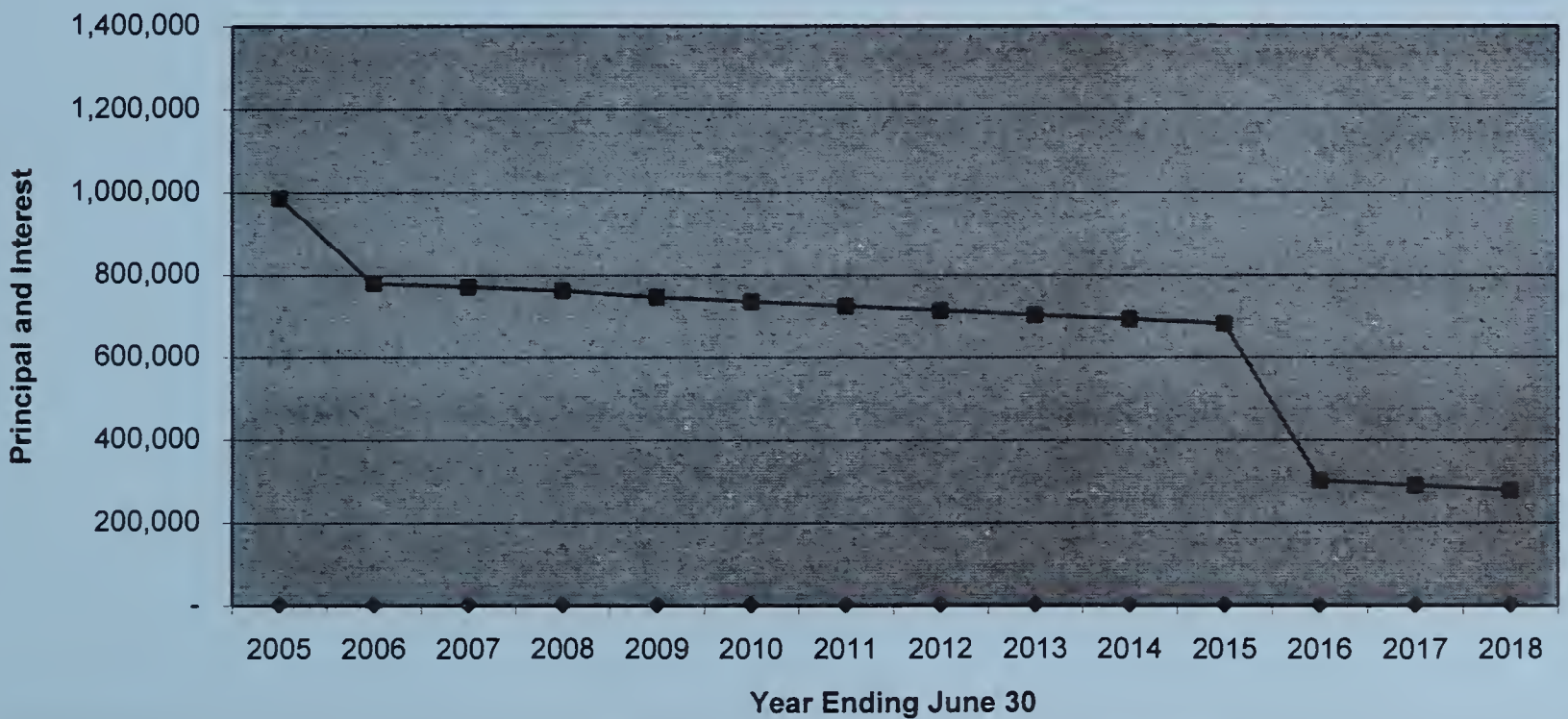
## 25 - WELFARE

[illegible]



| 2005-06 BUDGET                                   |                       |                       |                       |                            |                       |
|--|-----------------------|-----------------------|-----------------------|----------------------------|-----------------------|
| DEBT SERVICE                                     |                       |                       |                       |                            |                       |
|  |                       |                       |                       |                            |                       |
| <b><u>Summary</u></b>                            |                       |                       |                       |                            |                       |
|  | <b>Actual</b>         | <b>Budget</b>         | <b>Budget</b>         | <b>Increase (Decrease)</b> |                       |
|  | <b><u>2003-04</u></b> | <b><u>2004-05</u></b> | <b><u>2005-06</u></b> | <b><u>Amount</u></b>       | <b><u>Percent</u></b> |
| Personal services                                | -                     | -                     | -                     | -                          | #DIV/0!               |
| Other operating expenses                         | -                     | -                     | -                     | -                          | #DIV/0!               |
| Capital outlay                                   | -                     | -                     | -                     | -                          | #DIV/0!               |
| Debt service                                     | <u>992,509</u>        | <u>984,342</u>        | <u>778,010</u>        | <u>(206,332)</u>           | <u>-20.96%</u>        |
| Total  | <u>992,509</u>        | <u>984,342</u>        | <u>778,010</u>        | <u>(206,332)</u>           | <u>-20.96%</u>        |
|  |                       |                       |                       |                            |                       |
| <b><u>Explanation of Increase (Decrease)</u></b> |                       |                       |                       |                            |                       |
| 1995 Organic Waste Compost Facility Bonds        | 367,449               | 367,449               | 367,449               | -                          |                       |
| 1989 Wasserman Park Bonds                        | 198,000               | 198,082               | -                     | (198,082)                  |                       |
| 2002 Greens Pond Bonds                           | 427,060               | 418,810               | 410,560               | (8,250)                    |                       |
| Tax anticipation notes                           | <u>-</u>              | <u>1</u>              | <u>1</u>              | <u>-</u>                   |                       |
| Total Increase (decrease)                        | <u>992,509</u>        | <u>984,342</u>        | <u>778,010</u>        | <u>(206,332)</u>           |                       |
|  |                       |                       |                       |                            |                       |
| <b><u>Personnel</u></b>                          |                       |                       |                       |                            |                       |
| None   | -                     |                       |                       |                            |                       |
|  |                       |                       |                       |                            |                       |
| <b><u>Capital Outlay</u></b>                     |                       |                       |                       |                            |                       |
| None   | -                     |                       |                       |                            |                       |

Annual Debt Service



## 27 - DEBT SERVICE

|    |   |    |   |      |   |   |                          |                |                |         |
|----|---|----|---|------|---|---|--------------------------|----------------|----------------|---------|
|    |   |    |   |      |   |   |                          |                |                |         |
|    |   |    |   |      |   |   |                          |                |                |         |
|    |   |    |   |      |   |   |                          |                |                |         |
|    |   |    |   |      |   |   | Actual                   | Budget         | Proposed       |         |
|    |   |    |   |      |   |   | <u>2003-04</u>           | <u>2004-05</u> | <u>2005-06</u> |         |
|    |   |    |   |      |   |   |                          |                |                |         |
| 01 | - | 27 | - | 8601 | - | 0 | INTEREST-TAN             | -              | 1              | 1       |
| 01 | - | 27 | - | 8602 | - | 0 | INTEREST-LONG TERM DEBT  | 184,932        | 160,996        | 135,560 |
| 01 | - | 27 | - | 8604 | - | 0 | PRINCIPAL-LONG TERM DEBT | 440,128        | 455,896        | 275,000 |
| 31 | - | 27 | - | 8602 | - | 0 | INTEREST-LONG TERM DEBT  | 154,035        | 144,150        | 133,806 |
| 31 | - | 27 | - | 8604 | - | 0 | PRINCIPAL-LONG TERM DEBT | 213,414        | 223,299        | 233,643 |
|    |   |    |   |      |   |   | <u>992,509</u>           | <u>984,342</u> | <u>778,010</u> |         |





# 2005 Town Warrant

## Town of Merrimack

8 Baboosic Lake Road, Merrimack, New Hampshire 03054



The State of New Hampshire

To the inhabitants of the Town of Merrimack in the County of Hillsborough in said state, qualified to vote in town affairs:

You are hereby notified that the First Session (*Deliberative*) of the Annual Meeting of the Town of Merrimack will be held at the Mastricola Upper Elementary School's All-Purpose Room on Baboosic Lake Road in said Merrimack on Thursday March 10, 2005, at 7:00 o'clock in the evening (pm) for explanation, discussion, and debate of each Warrant Article. Warrant Articles may be amended at this session per RSA 40:13, IV except for Warrant Articles 1, 2, 3, 4, 5, 6, 7, 8, 9, and 25 whose wording is prescribed by law and cannot be amended per RSA 40:13, IV (a).

You are hereby notified that the Second Session (*Ballot Voting*) of the Annual Meeting of the Town of Merrimack will be held on Tuesday, April 12, 2005, at 7:00 o'clock in the forenoon (am) for the choice of town officers elected by official ballot, to vote on questions required by law to be inserted on the Official Ballot, and to vote on all Warrant Articles from the First Session on Official Ballot per RSA 40:13, VII. The three polling places for the election of town officers, and other actions required to be inserted on the ballot, will open on said date at 7:00 o'clock in the forenoon (am) and will not close earlier than 8:00 o'clock in the evening (pm).

The three aforementioned polling places will be as follows:

Precinct 1 (Center) - Mastricola Upper Elementary School's All-Purpose Room, 26 Baboosic Lake Road

Precinct 2 (South) - St. John Neuman Church, 708 Milford Road (Route 101A)

Precinct 3 (North) - St. James Church, 646 Daniel Webster Highway (Route 3)

### Article 1

To choose all necessary town officers for the ensuing year.

### Article 2

Are you in favor of the adoption of Amendment No. 1, as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.4.C, I-2 Industrial District, Permitted Uses, to allow by conditional use permit a retail shopping center use consisting of stores selling clothing, appliances, housewares, electronics, furniture and similar shops, including restaurants, where the total floor area for the entire development shall not exceed 650,000 square feet, no single building shall exceed 120,000 square feet, and no single shop shall exceed 40,000 square feet, provided a conditional use permit for the shopping center is approved by the Merrimack Planning Board according to certain minimum conditions described in the ordinance, and to authorize the Planning Board to adopt site-specific regulations governing such commercial uses?

YES \_\_\_\_\_ NO \_\_\_\_\_

**Article 3**

Are you in favor of the adoption of Amendment No. 2, as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.4.B, I-1 Industrial District, Permitted Uses by deleting Item 4 so that “Big Box” single user retails stores greater than 75,000 square feet shall be prohibited in the I-1 Industrial Zone?

YES \_\_\_\_\_ NO \_\_\_\_\_

---

**Article 4**

Are you in favor of the adoption of Amendment No. 3, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Section 2.02.1.B.2, Special Exceptions, Accessory Dwelling Unit, to provide that accessory dwelling units shall be limited to one bedroom, shall not exceed 1,000 square feet in size, and shall be occupied by persons who are related by blood, marriage or adoption to the owner-occupant of the principal dwelling?

YES \_\_\_\_\_ NO \_\_\_\_\_

---

**Article 5**

Are you in favor of the adoption of Amendment No. 4, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Section 1.03, Section 35, *Definitions*, to revise the definition of Manufactured Housing to conform to State Law?

YES \_\_\_\_\_ NO \_\_\_\_\_

---

**Article 6**

Are you in favor of the adoption of Amendment No. 5, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Section 3.08, Cluster Residential Development, subparagraphs 6 and 20(e), to require a five-foot building setback from any property line, and require storm-water facilities be designed for a 25-year storm frequency?

YES \_\_\_\_\_ NO \_\_\_\_\_



**Article 7**

Are you in favor of the adoption of Amendment No. 6, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Section 1.03.57, Definitions, Section 2.01.5 and Section 2.02.7, Wetlands Conservation District, to revise the definition of wetlands to comply with recent changes in state enabling legislation and to clarify the Town's intent in regulating wetlands?

YES \_\_\_\_\_ NO \_\_\_\_\_

---

**Article 8**

Are you in favor of the adoption of Amendment No. 7, as proposed by the Planning Board for the Town Building Code, as follows:

Amend Section 11.04, by inserting a new Section 11.04.2 providing that one-story, detached accessory structures are exempt from having to get a building permit if the floor area does not exceed 160 square feet?

YES \_\_\_\_\_ NO \_\_\_\_\_

---

**Article 9**

Are you in favor of the adoption of Amendment No. 8, as proposed by the Planning Board for the Town Zoning Ordinance, as follows:

Amend Sections 10.01 and 10.02, Penalties and Violations, to permit other local officials to enforce the ordinance and adopt the enhanced civil penalty provisions of recently amended RSA 676:17?

YES \_\_\_\_\_ NO \_\_\_\_\_

---

**Article 10**

Shall the Town vote to raise and appropriate the sum of \$915,000 for improvements to the South Merrimack Fire Station on Naticook Road, including the design, construction, and equipping of an addition thereto, and for expenses related to the issuance of municipal bonds; to finance said sum by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and in an amount not to exceed \$825,000, by the withdrawal of \$90,000 from the South Merrimack Fire Station Capital Reserve Fund, and by any federal, state, or private grants that may be made available in conjunction with said purpose; to authorize the Board of Selectmen to apply for and accept said grants of federal, state, or private aid; to authorize the Board of Selectmen to issue, negotiate, sell, and deliver said bonds and notes and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of Selectmen to take any other action or to pass any other vote relative to said purpose and financing; and to raise and appropriate the sum of \$18,563 for the purpose of 2005-06 interest on said bonds or serial notes? **(60% ballot vote required)** *(Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-0)*

### **Article 11**

Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by Special Warrant Articles and other appropriations voted separately, the amounts set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$25,510,166? Should this Article be defeated, the default budget shall be \$24,523,186, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. *(Recommended by the Board of Selectmen)(Recommended by the Budget Committee 13-0-0)*

---

### **Article 12**

Shall the Town vote: to approve the wage increases (3% retroactively for 2004-05, 3% for 2005-06, 3% for 2006-07, and 3% for 2007-08) and benefit adjustments that are recommended by the Factfinder's report, which was rejected by the Board of Selectmen and which pertains to the expired collective bargaining agreement between the Town of Merrimack and Local 2904 of the Professional Firefighters of Merrimack, and that will amount to approximately \$224,590 in 2005-06, \$248,478 in 2006-07, and \$332,354 in 2007-08, said amounts representing the estimated additional costs over those that might otherwise be reflected in the Town's annual operating budgets to maintain current staffing levels; and to raise and appropriate the sum of \$224,590 to finance the related cost for 2005-06? Basically, the collective bargaining agreement, which expired on June 30, 2004, covers Firefighters and Paramedics of the Fire Department. *(Not Recommended by the Board of Selectmen 5-0-0) (Not Recommended by the Budget Committee 8-4-1)*

---

### **Article 13**

Shall the Town vote to approve the wage increases (2% retroactively for 2004-05 and 3% for 2005-06) and benefit adjustments that have been included in the collective bargaining agreement between the Town of Merrimack and Local 320 of the International Brotherhood of Police Officers; and to raise and appropriate the sum of \$219,757 to finance the related cost? Basically, this collective bargaining agreement covers Patrolmen, Detectives, and Sergeants of the Police Department. *(Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 13-0-0)*

---

### **Article 14**

As petitioned by 25 or more registered voters, shall the Town raise and appropriate the sum of \$200,000 to be added to the Library Construction Capital Reserve Fund? *(Recommended by the Library Board of Trustees 5-0-0)(Recommended by the Board of Selectmen 3-2-0) (Recommended by the Budget Committee 7-6-0)*

---

### **Article 15**

Shall the Town vote to approve the wage increases that have been included in the collective bargaining agreement between the Town of Merrimack and Local 2986 of the American Federation of State, County, and Municipal Employees (3% retroactively for 2004-05 and 3% for 2005-06); and to raise and appropriate the sum of \$179,759 to finance the related cost? This collective bargaining agreement covers non-supervisory employees of the Highway, Solid Waste Disposal, Wastewater Treatment, Parks Maintenance, and Equipment Maintenance Divisions of the Public Works Department. *(Recommended by the Board of Selectmen 4-1-0) (Recommended by the Budget Committee 13-0-0)*



#### **Article 16**

Shall the Town vote to approve the wage increases (2% retroactively for 2004-05 and 3% for 2005-06) and benefit adjustments that have been included in the collective bargaining agreement between the Town of Merrimack and Local 3657 of AFSCME Council 93; and to raise and appropriate the sum of \$154,169 to finance the related cost? This collective bargaining agreement covers supervisory employees of the Fire and Police Departments. *(Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 13-0-0)*

---

#### **Article 17**

Shall the Town vote to approve the wage increases (2% retroactively for 2004-05 and 3% for 2005-06) and benefit adjustments that have been included in the collective bargaining agreement between the Town of Merrimack and Teamsters Local 633; and to raise and appropriate the sum of \$59,558 to finance the related cost? This collective bargaining agreement covers supervisory and clerical employees of the Highway, Solid Waste Disposal, Wastewater Treatment, Parks Maintenance, and Equipment Maintenance Divisions of the Public Works Department. *(Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 13-0-0)*

---

#### **Article 18**

As petitioned by 25 or more registered voters, shall the Town raise and appropriate an amount up to \$50,000 or 100% of the unencumbered surplus funds remaining on hand in the Library Operating Budget at the end of the Fiscal Year 2004-2005, whichever amount is less, and transfer that amount to the Library Construction Capital Reserve Fund? *(Recommended by the Library Board of Trustees 5-0-0) (Recommended by the Board of Selectmen 3-2-0) (Recommended by the Budget Committee 12-1-0)*

---

#### **Article 19**

Shall the Town vote to establish, in accordance with RSA 35, a Solid Waste Disposal Capital Reserve Fund for capital expenditures relating to solid waste disposal, including but not limited to the acquisition, construction, replacement, and improvement of land, buildings, equipment, and infrastructure; to raise and appropriate the sum of \$25,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend? This is a Special Warrant Article per RSA 32:3, VI. *(Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 12-0-1)*

---

#### **Article 20**

Shall the Town vote to discontinue as of June 30, 2005 the Landfill Capital Reserve Fund, which was established by Article 8 of the 1983 Town Meeting for capital equipment and improvements for the sanitary landfill; and to transfer to the General Fund all monies remaining in the discontinued fund (expected to be approximately \$300,000)? *(Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 13-0-0)*

#### Article 21

As petitioned by 25 or more registered voters, shall we modify the elderly exemptions from property tax in the Town of Merrimack, to state as follows: "The taxpayer and spouse must have a joint income of less than \$60,000"?

---

#### Article 22

As petitioned by 25 or more registered voters, shall we modify the elderly exemptions from property tax in the Town of Merrimack, to state as follows: "The single taxpayer must have an income of less than \$45,000"?

---

#### Article 23

As petitioned by 25 or more registered voters, shall the Town vote to define and declare the entire property known as Horse Hill Nature Preserve as a "compact part" or area in accordance with RSA 644:13, II (b) (which includes any park, playground or other outdoor public gathering place designated by the legislative body of the town or city) and to direct the Selectmen to enact an ordinance that prohibits the discharge and use of firearms on Horse Hill Nature Preserve and have said ordinance put into effect no later than July 1, 2005?

---

#### Article 24

Shall the Town vote to amend the following section of the existing *Sewer Use Ordinance* as follows?

Delete the following language from Section 158-18 B (3)

*As recommended by the Pretreatment Implementation Review Task Force (PIRT), the Town shall adopt the concept of 40 CFR 401.17 for indirect discharges which states:*

*Where an industrial user continuously measures the pH of wastewater pursuant to a requirement, the industrial user shall maintain the pH of such wastewater within the range set forth in the applicable effluent limitations guidelines, except excursions from the range are permitted subject to the following limitations:*

- 1. The total time during which the pH values are outside the required range of pH values shall not exceed 7 hours and 26 minutes in any calendar month; and*
  - 2. No individual excursion from the range of pH values shall exceed 60 minutes. Some categorical standards have an upper pH limit. Waivers from the requirements of these categorical standards are not allowed unless expressly permitted by the standards themselves. (Recommended by the Board of Selectmen 5-0-0)*
- 

#### Article 25


Shall a Charter Commission be established for the purpose of establishing a new Municipal Charter?





*Given under our hands and seal this 18<sup>th</sup> day of February, in the year  
of our Lord, Two Thousand Five*

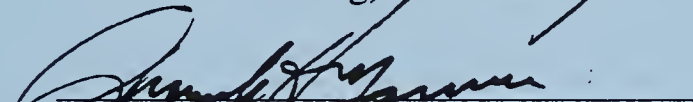


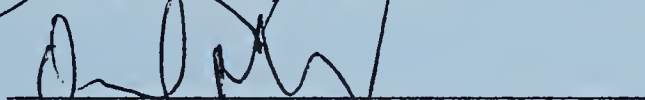
MERRIMACK BOARD OF SELECTMEN

  
Richard Hinch, Chairman

  
Carolyn Whitlock, Vice Chairman

  
Thomas P. Koenig, Selectman


  
Charles Mower, Selectman


  
David McCray, Selectman

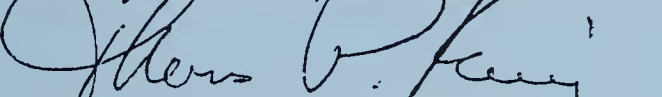
*Attest: a true copy of the Warrant*




MERRIMACK BOARD OF SELECMEN

  
Richard Hinch, Chairman

  
Carolyn Whitlock, Vice Chairman

  
Thomas P. Koenig, Selectman

  
Charles Mower, Selectman


  
David McCray, Selectman

***Town of Merrimack, New Hampshire***  
***Certificate of Service***

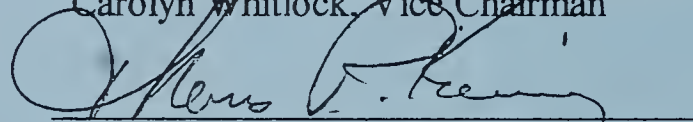
We, the Board of Selectmen, certify that we gave notice to the inhabitants within named, to meet at the time and place and for the purpose within mentioned, by posting an attested copy of the within Warrant at the place of meeting within named, and a like attested copy at the Town Hall and Town Library, being public places in said Town on the 18<sup>th</sup> day of February 2005.


**MERRIMACK BOARD OF SELECMEN**

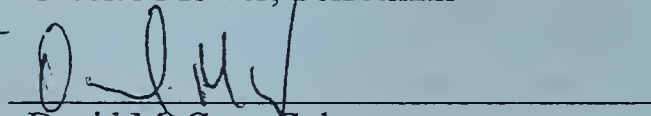


  
Richard Hinch, Chairman

  
Carolyn Whitlock, Vice Chairman

  
Thomas P. Koenig, Selectman

  
Charles Mower, Selectman

  
David McCray, Selectman



# BUDGET OF THE TOWN/CITY

OF: TOWN OF MERRIMACK

BUDGET FORM FOR TOWNS WHICH HAVE ADOPTED  
THE PROVISIONS OF RSA 32:14 THROUGH 32:24

Appropriations and Estimates of Revenue for the Ensuing Year January 1, \_\_\_\_\_ to December 31, \_\_\_\_\_

or Fiscal Year From July 1, 2005 to June 30, 2006

## IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the entire budget in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address below.

This is to certify that this budget was posted with the warrant on the (date) 02/18/05.

### BUDGET COMMITTEE

Please sign in ink.

*Stacy R. Hunt*  
\_\_\_\_\_  
*Carol J. Lang*  
\_\_\_\_\_  
*Stanley Borislowski*  
\_\_\_\_\_  
*Wanda*  
\_\_\_\_\_  
*John Doe*  
\_\_\_\_\_

*Norman Phillips*  
\_\_\_\_\_  
*Robert Keenan*  
\_\_\_\_\_  
*John*  
\_\_\_\_\_  
*John*  
\_\_\_\_\_  
*Harry R. Egerton*  
\_\_\_\_\_

**THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT**

FOR DRA USE ONLY

NH DEPARTMENT OF REVENUE ADMINISTRATION  
COMMUNITY SERVICES DIVISION  
MUNICIPAL FINANCE BUREAU  
P.O. BOX 487, CONCORD, NH 03302-0487  
(603)271-3397

1 2 3 4 5 6 7 8 9

| PURPOSE OF APPROPRIATIONS<br>(RSA 32:3,V) |                |                                  | Appropriations             |               | Actual            |                     | SELECTMEN'S APPROPRIATIONS |                 | BUDGET COMMITTEE'S APPROPRIATIONS |            |
|---|----------------|----------------------------------|----------------------------|---------------|-------------------|---------------------|----------------------------|-----------------|-----------------------------------|------------|
| ACCT.#                                    | Warr.<br>Art.# | Prior Year As<br>Approved by DRA | Expenditures<br>Prior Year | (RECOMMENDED) | (NOT RECOMMENDED) | Ensuing Fiscal Year | RECOMMENDED                | NOT RECOMMENDED |                                   |            |
| GENERAL GOVERNMENT                        |                |                                  |                            |               |                   |                     |                            |                 | XXXXXXXXXX                        | XXXXXXXXXX |
| 4130-4139                                 |                |                                  |                            |               |                   |                     |                            |                 |                                   |            |
| 4140-4149                                 | 11             | 46,427                           | 27,869                     |               | 29,066            | -                   | 29,066                     |                 |                                   |            |
| 4150-4151                                 |                |                                  |                            |               |                   |                     |                            |                 |                                   |            |
| 4152                                      | 11             | 280,206                          | 261,896                    |               | 309,266           | -                   | 309,266                    |                 |                                   |            |
| 4153                                      |                |                                  |                            |               |                   |                     |                            |                 |                                   |            |
| 4155-4159                                 |                |                                  |                            |               |                   |                     |                            |                 |                                   |            |
| 4191-4193                                 | 11             | 683,922                          | 666,524                    |               | 831,186           | -                   | 831,186                    |                 |                                   |            |
| 4194                                      | 11             | 284,110                          | 280,518                    |               | 329,871           | -                   | 329,871                    |                 |                                   |            |
| 4195                                      |                |                                  |                            |               |                   |                     |                            |                 |                                   |            |
| 4196                                      |                |                                  |                            |               |                   |                     |                            |                 |                                   |            |
| 4197                                      |                |                                  |                            |               |                   |                     |                            |                 |                                   |            |
| 4199                                      | 11             | 1,559,920                        | 2,338,120                  |               | 1,848,158         | -                   | 1,848,158                  |                 |                                   |            |
| PUBLIC SAFETY                             |                |                                  |                            |               |                   |                     |                            |                 | XXXXXXXXXX                        | XXXXXXXXXX |
| 4210-4214                                 | 11             | 3,898,548                        | 3,950,975                  |               | 4,183,401         | -                   | 4,183,401                  |                 |                                   |            |
| 4215-4219                                 |                |                                  |                            |               |                   |                     |                            |                 |                                   |            |
| 4220-4229                                 | 11             | 4,045,924                        | 3,832,921                  |               | 4,183,913         | -                   | 4,189,913                  |                 |                                   |            |
| 4240-4249                                 |                |                                  |                            |               |                   |                     |                            |                 |                                   |            |
| 4290-4298                                 | 11             | 4,841                            | 4,630                      |               | 8,538             | -                   | 8,538                      |                 |                                   |            |
| 4299                                      | 11             | 521,961                          | 481,180                    |               | 639,044           | -                   | 639,044                    |                 |                                   |            |
| AIRPORT/AVIATION CENTER                   |                |                                  |                            |               |                   |                     |                            |                 | XXXXXXXXXX                        | XXXXXXXXXX |
| 4301-4309                                 |                |                                  |                            |               |                   |                     |                            |                 |                                   |            |
| HIGHWAYS & STREETS                        |                |                                  |                            |               |                   |                     |                            |                 | XXXXXXXXXX                        | XXXXXXXXXX |
| 4311                                      | 11             | 184,153                          | 182,231                    |               | 317,628           | -                   | 317,628                    |                 |                                   |            |
| 4312                                      | 11             | 1,892,532                        | 1,988,500                  |               | 1,879,893         | -                   | 1,879,893                  |                 |                                   |            |
| 4313                                      |                |                                  |                            |               |                   |                     |                            |                 |                                   |            |



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| PURPOSE OF APPROPRIATIONS<br>(RSA 32:3,V) |                |                                  | Appropriations |           | Actual                               |  | SELECTMEN'S APPROPRIATIONS |                 | BUDGET COMMITTEE'S APPROPRIATIONS |  |
|---|----------------|----------------------------------|----------------|-----------|--------------------------------------|--|----------------------------|-----------------|-----------------------------------|--|
| ACCT.#                                    | Warr.<br>Art.# | Prior Year As<br>Approved by DRA | 2004-05        | 2003-04   | Ensuing Fiscal Year<br>(RECOMMENDED) | Ensuing Fiscal Year<br>(NOT RECOMMENDED) | RECOMMENDED                | NOT RECOMMENDED |                                   |  |
| HIGHWAYS & STREETS cont.                  |                |                                  |                |           |                                      |  |                            |                 |                                   |  |
| 4316                                      |                |                                  |                |           |                                      |  |                            |                 |                                   |  |
| 4319                                      | 11             | 426,459                          |                | 384,873   | 420,041                              | -  | 420,041                    |                 | -                                 |  |
| SANITATION                                |                |                                  |                |           |                                      |  |                            |                 |                                   |  |
| 4321                                      |                |                                  |                |           |                                      |  |                            |                 |                                   |  |
| 4323                                      |                |                                  |                |           |                                      |  |                            |                 |                                   |  |
| 4324                                      | 11             | 2,158,621                        |                | 955,436   | 1,335,126                            | -  | 1,335,126                  |                 | -                                 |  |
| 4325                                      |                |                                  |                |           |                                      |  |                            |                 |                                   |  |
| 4326-4329                                 | 11             | 2,823,006                        |                | 2,872,834 | 3,079,925                            | -  | 3,079,925                  |                 | -                                 |  |
| WATER DISTRIBUTION & TREATMENT            |                |                                  |                |           |                                      |  |                            |                 |                                   |  |
| 4331                                      |                |                                  |                |           |                                      |  |                            |                 |                                   |  |
| 4332                                      |                |                                  |                |           |                                      |  |                            |                 |                                   |  |
| 4335-4339                                 |                |                                  |                |           |                                      |  |                            |                 |                                   |  |
| ELECTRIC                                  |                |                                  |                |           |                                      |  |                            |                 |                                   |  |
| 4351-4352                                 |                |                                  |                |           |                                      |  |                            |                 |                                   |  |
| 4353                                      |                |                                  |                |           |                                      |  |                            |                 |                                   |  |
| 4354                                      |                |                                  |                |           |                                      |  |                            |                 |                                   |  |
| 4359                                      |                |                                  |                |           |                                      |  |                            |                 |                                   |  |
| HEALTH/WELFARE                            |                |                                  |                |           |                                      |  |                            |                 |                                   |  |
| 4411                                      |                |                                  |                |           |                                      |  |                            |                 |                                   |  |
| 4414                                      |                |                                  |                |           |                                      |  |                            |                 |                                   |  |
| 4415-4419                                 | 11             | 79,822                           |                | 87,725    | 81,702                               | -  | 81,702                     |                 | -                                 |  |
| 4441-4442                                 | 11             | 75,035                           |                | 65,556    | 77,575                               | -  | 77,575                     |                 | -                                 |  |
| 4444                                      |                |                                  |                |           |                                      |  |                            |                 |                                   |  |
| 4445-4449                                 |                |                                  |                |           |                                      |  |                            |                 |                                   |  |

1                      2                      3                      4                      5                      6                      7                      8                      9

| PURPOSE OF APPROPRIATIONS<br>(RSA 32:3,V) |             |                               | Appropriations |           | Actual Expenditures |                                       | SELECTMEN'S APPROPRIATIONS |                                     | BUDGET COMMITTEE'S APPROPRIATIONS |            |
|---|-------------|-------------------------------|----------------|-----------|---------------------|---------------------------------------|----------------------------|-------------------------------------|-----------------------------------|------------|
| ACCT.#                                    | Warr. Art.# | Prior Year As Approved by DRA | 2004-05        | 2003-04   | (RECOMMENDED)       | Ensuing Fiscal Year (NOT RECOMMENDED) | RECOMMENDED                | Ensuing Fiscal Year NOT RECOMMENDED |                                   |            |
| CULTURE & RECREATION                      |             |                               |                |           |                     |                                       |                            |                                     | XXXXXXXXXX                        | XXXXXXXXXX |
| 4520-4529                                 | 11          | 1,132,634                     | 774,712        | 1,203,188 | -                   | 1,203,188                             |                            |                                     |                                   |            |
| 4550-4559                                 | 11          | 1,165,522                     | 1,073,792      | 1,212,773 | -                   | 1,212,773                             |                            | -                                   |                                   |            |
| 4583                                      | 11          | 32,500                        | 28,281         | 32,500    | -                   | 32,500                                |                            | -                                   |                                   |            |
| 4589                                      | 11          | 235,129                       | 177,190        | 219,599   | -                   | 219,599                               |                            | -                                   |                                   |            |
| CONSERVATION                              |             |                               |                |           |                     |                                       |                            |                                     | XXXXXXXXXX                        | XXXXXXXXXX |
| 4611-4612                                 | 11          | 5,600                         | 5,756          | 15,600    | -                   | 15,600                                |                            | -                                   |                                   |            |
| 4619                                      | 11          | 10,000                        | -              | 10,000    |                     | 10,000                                |                            |                                     |                                   |            |
| 4631-4632                                 |             |                               |                |           |                     |                                       |                            |                                     |                                   |            |
| 4651-4659                                 | 11          | 150                           | -              | 15,000    |                     | 15,000                                |                            |                                     |                                   |            |
| DEBT SERVICE                              |             |                               |                |           |                     |                                       |                            |                                     | XXXXXXXXXX                        | XXXXXXXXXX |
| 4711                                      | 11          | 679,195                       | 653,542        | 508,643   | -                   | 508,643                               |                            | -                                   |                                   |            |
| 4721                                      | 11          | 305,146                       | 338,967        | 269,366   | -                   | 269,366                               |                            | -                                   |                                   |            |
| 4723                                      | 11          | 1                             | -              | 1         | -                   |                                       | 1                          | -                                   |                                   |            |
| 4790-4799                                 |             |                               |                |           |                     |                                       |                            |                                     |                                   |            |
| CAPITAL OUTLAY                            |             |                               |                |           |                     |                                       |                            |                                     | XXXXXXXXXX                        | XXXXXXXXXX |
| 4901                                      | 11          | 100                           | -              | 1         | -                   |                                       | 1                          | -                                   |                                   |            |
| 4902                                      | 11          | 244,122                       | 292,207        | 501,361   | -                   |                                       | 501,361                    | -                                   |                                   |            |
| 4903                                      | 11          | 87,441                        | 1,865,800      | 159,501   | -                   |                                       | 159,501                    | -                                   |                                   |            |
| 4909                                      | 11          | 305,000                       | 443,397        | 275,000   | -                   |                                       | 275,000                    | -                                   |                                   |            |
| OPERATING TRANSFERS OUT                   |             |                               |                |           |                     |                                       |                            |                                     | XXXXXXXXXX                        | XXXXXXXXXX |
| 4912                                      |             |                               |                |           |                     |                                       |                            |                                     |                                   |            |
| 4913                                      |             |                               |                |           |                     |                                       |                            |                                     |                                   |            |
| 4914                                      |             |                               |                |           |                     |                                       |                            |                                     |                                   |            |
|   |             |                               |                |           |                     |                                       |                            |                                     |                                   |            |
|   |             |                               |                |           |                     |                                       |                            |                                     |                                   |            |



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| ACCT.#     | PURPOSE OF APPROPRIATIONS<br>(RSA 32:3,V) |  | Warr.<br>Art.# |  | Appropriations<br>Prior Year As<br>Approved by DRA |  | Actual<br>Expenditures<br>Prior Year |  | SELECTMEN'S APPROPRIATIONS<br>Ensuing Fiscal Year<br>(RECOMMENDED) (NOT RECOMMENDED) |   | BUDGET COMMITTEE'S APPROPRIATIONS<br>Ensuing Fiscal Year<br>RECOMMENDED NOT RECOMMENDED |  |
|------------|---|--|----------------|--|--|--|--------------------------------------|--|--|---|---|--|
|            | OPERATING TRANSFERS OUT cont.             |  |                |  | 2004-05  |  | 2003-04                              |  | XXXXXXX  |   | XXXXXXXXX   |  |
|            | Electric-                                 |  |                |  |  |  |                                      |  |  |   |   |  |
|            | Airport-                                  |  |                |  |  |  |                                      |  |  |   |   |  |
| 4915       | To Capital Reserve Fund                   |  | 11             |  | 1,582,044  |  | 1,698,245                            |  | 1,389,000  | - | 1,464,000   |  |
| 4916       | To Exp.Tr.Fund-except #4917               |  | 11             |  | 13,300   |  | 22,500                               |  | 63,300   | - | 63,300  |  |
| 4917       | To Health Maint. Trust Funds              |  |                |  |  |  |                                      |  |  |   |   |  |
| 4918       | To Nonexpendable Trust Funds              |  |                |  |  |  |                                      |  |  |   |   |  |
| 4919       | To Agency Funds                           |  |                |  |  |  |                                      |  |  |   |   |  |
| SUBTOTAL 1 |   |  | 11             |  | 24,763,371   |  | 25,756,177                           |  | 25,429,166   | - | 25,510,166  |  |

If you have a line item of appropriations from more than one warrant article, please use the space below to identify the make-up of the line total for the ensuing year.

| Acct. # | Warr.<br>Art. # | A m o u n t | Acct. # | Warr.<br>Art. # | A m o u n t |
|---------|-----------------|-------------|---------|-----------------|-------------|
|         |                 |             |         |                 |             |
|         |                 |             |         |                 |             |
|         |                 |             |         |                 |             |
|         |                 |             |         |                 |             |
|         |                 |             |         |                 |             |

1 2 3 4 5 6 7 8 9

## \*\*\*INDIVIDUAL WARRANT ARTICLES\*\*\*

1 2 3 4 5 6 7 8 9

MS-7  
Rev. 07/02



| 1                                       | 2   | 3              | 4                                | 5                                | 6                                     |
|---|---|----------------|----------------------------------|----------------------------------|---------------------------------------|
| ACCT.#                                  | SOURCE OF REVENUE                         | Warr.<br>Art.# | Estimated Revenues<br>Prior Year | Actual<br>Revenues<br>Prior Year | Estimated<br>Revenues<br>Ensuing Year |
| <b>TAXES</b>                            |   |                | 2004-05                          | 2003-04                          | 2005-06                               |
| 3120                                    | Land Use Change Taxes                     |                | -                                | -                                | -                                     |
| 3180                                    | Resident Taxes                            |                | -                                | -                                | -                                     |
| 3185                                    | Timber Taxes                              |                | 4,000                            | 6,813                            | 4,000                                 |
| 3186                                    | Payment in Lieu of Taxes                  |                | 4,700                            | 4,690                            | 4,700                                 |
| 3189                                    | Other Taxes                               |                | 280,000                          | 278,751                          | 280,000                               |
| 3190                                    | Interest & Penalties on Delinquent Taxes  |                | 192,025                          | 179,313                          | 192,025                               |
|   | Inventory Penalties                       |                | -                                | -                                | -                                     |
| 3187                                    | Excavation Tax (\$.02 cents per cu yd)    |                | 50                               | 50                               | 50                                    |
| <b>LICENSES, PERMITS &amp; FEES</b>     |   |                | XXXXXXXXXX                       | XXXXXXXXXX                       | XXXXXXXXXX                            |
| 3210                                    | Business Licenses & Permits               |                | -                                | -                                | -                                     |
| 3220                                    | Motor Vehicle Permit Fees                 |                | 4,200,000                        | 4,176,371                        | 4,200,000                             |
| 3230                                    | Building Permits                          |                | 200,000                          | 154,249                          | 200,000                               |
| 3290                                    | Other Licenses, Permits & Fees            |                | 198,967                          | 181,200                          | 198,967                               |
| 3311-3319                               | FROM FEDERAL GOVERNMENT                   |                | -                                | 72,759                           | -                                     |
| <b>FROM STATE</b>                       |   |                | XXXXXXXXXX                       | XXXXXXXXXX                       | XXXXXXXXXX                            |
| 3351                                    | Shared Revenues                           |                | 1,109,914                        | 1,013,634                        | 1,109,914                             |
| 3352                                    | Meals & Rooms Tax Distribution            |                | -                                | -                                | -                                     |
| 3353                                    | Highway Block Grant                       |                | 468,242                          | 455,416                          | 485,988                               |
| 3354                                    | Water Pollution Grant                     |                | 72,452                           | 72,452                           | 72,452                                |
| 3355                                    | Housing & Community Development           |                | -                                | -                                | -                                     |
| 3356                                    | State & Federal Forest Land Reimbursement |                | -                                | -                                | -                                     |
| 3357                                    | Flood Control Reimbursement               |                | -                                | -                                | -                                     |
| 3359                                    | Other (Including Railroad Tax)            |                | 16,398                           | 44,326                           | 16,398                                |
| 3379                                    | FROM OTHER GOVERNMENTS                    |                | -                                | -                                | -                                     |
| <b>CHARGES FOR SERVICES</b>             |   |                | XXXXXXXXXX                       | XXXXXXXXXX                       | XXXXXXXXXX                            |
| 3401-3406                               | Income from Departments                   |                | 4,662,803                        | 5,601,368                        | 5,078,069                             |
| 3409                                    | Other Charges                             |                | -                                | -                                | -                                     |
| <b>MISCELLANEOUS REVENUES</b>           |   |                | XXXXXXXXXX                       | XXXXXXXXXX                       | XXXXXXXXXX                            |
| 3501                                    | Sale of Municipal Property                |                | 41,500                           | 27,533                           | 41,500                                |
| 3502                                    | Interest on Investments                   |                | 254,600                          | 215,489                          | 254,600                               |
| 3503-3509                               | Other                                     |                | 139,924                          | 184,366                          | 138,724                               |
| <b>INTERFUND OPERATING TRANSFERS IN</b> |   |                | XXXXXXXXXX                       | XXXXXXXXXX                       | XXXXXXXXXX                            |
| 3912                                    | From Special Revenue Funds                |                | -                                | -                                | -                                     |
| 3913                                    | From Capital Projects Funds               |                | -                                | -                                | -                                     |

| 1  | 2                                  | 3              | 4                                | 5                                | 6                                     |
|--|------------------------------------|----------------|----------------------------------|----------------------------------|---------------------------------------|
| ACCT.#                                   | SOURCE OF REVENUE                  | Warr.<br>Art.# | Estimated Revenues<br>Prior Year | Actual<br>Revenues<br>Prior Year | Estimated<br>Revenues<br>Ensuing Year |
| INTERFUND OPERATING TRANSFERS IN cont.   |                                    |                | 2004-05                          | 2003-04                          | 2005-06                               |
| 3914                                     | From Enterprise Funds              |                | -                                | -                                | -                                     |
|  | Sewer - (Offset)                   |                | -                                | -                                | -                                     |
|  | Water - (Offset)                   |                | -                                | -                                | -                                     |
|  | Electric - (Offset)                |                | -                                | -                                | -                                     |
|  | Airport - (Offset)                 |                | -                                | -                                | -                                     |
| 3915                                     | From Capital Reserve Funds         |                | -                                | -                                | 90,000                                |
| 3916                                     | From Trust & Agency Funds          |                | 3,000                            | 2,052                            | 2,000                                 |
| OTHER FINANCING SOURCES                  |                                    |                | xxxxxxxxx                        | xxxxxxxxx                        | xxxxxxxxx                             |
| 3934                                     | Proc. from Long Term Bonds & Notes |                | -                                | -                                | 825,000                               |
| Amounts VOTED From F/B ("Surplus")       |                                    |                | 20,044                           | 1,530,245                        | 50,000                                |
| Fund Balance ("Surplus") to Reduce Taxes |                                    |                | -                                | 890,560                          | 300,000                               |
| TOTAL ESTIMATED REVENUE & CREDITS        |                                    |                | 11,868,619                       | 15,091,637                       | 13,544,387                            |

**\*\*BUDGET SUMMARY\*\***

|   | PRIOR YEAR<br>ADOPTED BUDGET | SELECTMEN'S<br>RECOMMENDED BUDGET | BUDGET COMMITTEE'S<br>RECOMMENDED BUDGET |
|---|------------------------------|-----------------------------------|--|
| SUBTOTAL 1 Appropriations Recommended (from pg. 5)                | 24,763,371                   | 25,429,166                        | 25,510,166                               |
| SUBTOTAL 2 Special Warrant Articles Recommended (from pg. 6)      | -                            | 1,208,563                         | 1,208,563                                |
| SUBTOTAL 3 "Individual" Warrant Articles Recommended (from pg. 6) | -                            | 613,243                           | 613,243                                  |
| TOTAL Appropriations Recommended                                  | 24,763,371                   | 27,250,972                        | 27,331,972                               |
| Less: Amount of Estimated Revenues & Credits (from above)         | 11,868,619                   | 13,544,387                        | 13,544,387                               |
| Estimated Amount of Taxes to be Raised                            | 12,894,752                   | 13,706,585                        | 13,787,585                               |

Maximum Allowable Increase to Budget Committee's Recommended Budget per RSA 32:18: \$2,562,040  
plus voted amount of collective bargaining cost amounts in excess or recommended amounts.  
(See Supplemental Schedule With 10% Calculation)



| Town of Merrimack                       |                                      |                 |   |              |                 |                            |                 |
|---|--------------------------------------|-----------------|---|--------------|-----------------|----------------------------|-----------------|
| Form MS-7, Page 6 - Fiscal Year 2005-06 |                                      |                 |   |              |                 |                            |                 |
| INDIVIDUAL WARRANT ARTICLES             |                                      |                 |   |              |                 |                            |                 |
|   |                                      |                 |   | Actual       |                 |                            |                 |
|   |                                      |                 |   | Expenditures | Appropriations  |                            |                 |
|   |                                      |                 |   | 2003-04      | 2004-05         |                            |                 |
|   |                                      |                 |   | Recommended  | Not Recommended |                            |                 |
|   |                                      |                 |   | Recommended  | Not Recommended | Budget Committee - 2005-06 |                 |
|   |                                      |                 |   | Recommended  | Not Recommended | Recommended                | Not Recommended |
| Acct.                                   | Purpose of Appropriations            | Warrant Article |   |              |                 |                            |                 |
| 4220-4229                               | Fire & Ambulance                     | 12              | - | -            | -               | 224,590                    | 224,590         |
| 4210-4214                               | Police                               | 13              | - | -            | -               | -                          | -               |
| 4312                                    | Highways & Streets                   | 15              | - | -            | -               | 59,912                     | -               |
| 4319                                    | Other                                | 15              | - | -            | -               | 21,810                     | -               |
| 4324                                    | Solid Waste Disposal                 | 15              | - | -            | -               | 20,666                     | -               |
| 4326-4329                               | Sewage Collection & Disposal & Other | 15              | - | -            | -               | 65,047                     | -               |
| 4520-4529                               | Parks & Recreation                   | 15              | - | -            | -               | 12,324                     | -               |
| 4220-4229                               | Fire & Ambulance                     | 16              | - | -            | -               | 110,525                    | -               |
| 4210-4214                               | Police                               | 16              | - | -            | -               | 33,269                     | -               |
| 4299                                    | Other (Including Communications)     | 16              | - | -            | -               | 10,375                     | -               |
| 4312                                    | Highways & Streets                   | 17              | - | -            | -               | 12,708                     | -               |
| 4319                                    | Other                                | 17              | - | -            | -               | 4,211                      | -               |
| 4324                                    | Solid Waste Disposal                 | 17              | - | -            | -               | 6,633                      | -               |
| 4326-4329                               | Sewage Collection & Disposal & Other | 17              | - | -            | -               | 32,255                     | -               |
| 4520-4529                               | Parks & Recreation                   | 17              | - | -            | -               | 3,751                      | -               |
| Total                                   |                                      |                 | - | -            | -               | 613,243                    | 224,590         |

[illegible]

# BUDGET COMMITTEE SUPPLEMENTAL SCHEDULE

(For Calculating 10% Maximum Increase)

(RSA 32:18, 19, & 32:21)

VERSION #2: Use if you have Collective Bargaining Cost Items

LOCAL GOVERNMENTAL UNIT: Town of Merrimack FISCAL YEAR END 2005-06

Col. A

|  | RECOMMENDED<br>AMOUNT                 |                           |                                       |
|--|---------------------------------------|---------------------------|---------------------------------------|
| 1. Total <b>RECOMMENDED</b> by Budget Committee (see budget MS7, 27, or 37)  | 27,331,972                            |                           |                                       |
| LESS EXCLUSIONS:   |                                       |                           |                                       |
| 2. Principal: Long-Term Bonds & Notes  | 508,643                               |                           |                                       |
| 3. Interest: Long-Term Bonds & Notes   | 269,366                               |                           |                                       |
| 4. Capital Outlays Funded From Long-Term Bonds & Notes per RSA 33:8 & 33:7-b   | 933,563                               |                           |                                       |
| 5. Mandatory Assessments   | 0=                                    |                           |                                       |
| 6. TOTAL EXCLUSIONS (Sum of rows 2-5)  | < 1,711,572 >                         |                           |                                       |
| 7. Amount recommended less recommended exclusion amounts (Line 1 less Line 6)  | 25,620,400                            |                           |                                       |
| 8. Line 7 times 10%  | 2,562,040                             |                           | Col. C                                |
| 9. Maximum allowable appropriation prior to vote (Line 1 + 8)  | 29,894,012                            | Col. B                    | (Col. B-A)                            |
| 10. Collective Bargaining Cost Items, RSA 32:19 & 273-A:1, IV, (Complete Col. A prior to meeting & Col. B and Col. C at meeting) | Cost items recommended<br><br>613,243 | Cost items voted<br><br>0 | Amt. voted above recommended<br><br>0 |

MAXIMUM ALLOWABLE APPROPRIATIONS/VOTED

At meeting, add Line 9 + Column C.

\$ 29,894,012

Line 8 plus any not recommended collective bargaining cost items or increases to cost items voted is the maximum allowable increase to budget committee's recommended budget. Please enter this amount on the bottom of the posted budget form, MS7, 27, or 37.

Please attach a copy of this completed supplemental schedule to the back of the budget form.



# DEFAULT BUDGET

## TOWN OF MERRIMACK

For the Fiscal Year from July 1, 2005 to June 30, 2006


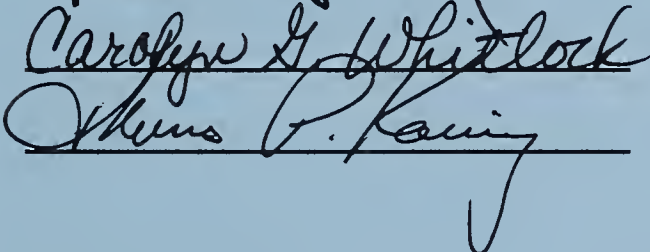
RSA 40:13, IX (b) "Default budget" as used in this subdivision means the amount of the same appropriations as contained in the operating budget authorized for the previous year, reduced and increased, as the case may be, by debt service, contracts, and other obligations previously incurred or mandated by law, and reduced by one-time expenditures contained in the operating budget. For the purposes of this paragraph, one-time expenditures shall be appropriations not likely to recur in the succeeding budget, as determined by the governing body, unless the provisions of RSA 40:14-b are adopted, of the local political subdivision.


1. Use this form to list the default budget calculation in the appropriate columns.
2. Post this form or any amended version with proposed operating budget (MS-6 or MS-7) and the warrant.
3. Per RSA 40:13, XI, (a), the default budget shall be disclosed at the first budget hearing.

### GOVERNING BODY (SELECTMEN)

or

Budget Committee if RSA 40:14-b is adopted

  
\_\_\_\_\_  
Carolyn G. Whitlock  
  
\_\_\_\_\_  
Thomas P. Kowicz

  
\_\_\_\_\_  
Thomas H. Gannon  
\_\_\_\_\_  
\_\_\_\_\_

NH DEPARTMENT OF REVENUE ADMINISTRATION  
COMMUNITY SERVICES DIVISION  
MUNICIPAL FINANCE BUREAU  
P.O. BOX 487, CONCORD, NH 03302-0487  
(603)271-3397

**Default Budget - Town of Merrimack - FY 2005-06**

| 1                              | 2   | 3   | 4                      | 5                                 | 6                 |
|--------------------------------|---|---|------------------------|-----------------------------------|-------------------|
| Acct. #                        | PURPOSE OF APPROPRIATIONS<br>(RSA 32:3,V) | Prior Year<br>Adopted<br>Operating Budget | Reductions & Increases | Minus<br>1-Time<br>Appropriations | DEFAULT BUDGET    |
| <b>GENERAL GOVERNMENT</b>      |   | <b>XXXXXXXXXX</b>                         | <b>XXXXXXXXXX</b>      | <b>XXXXXXXXXX</b>                 | <b>XXXXXXXXXX</b> |
| 4130-4139                      | Executive                                 |   |                        |                                   | -                 |
| 4140-4149                      | Election,Reg.& Vital Statistics           | 46,427                                    | -                      | -                                 | 46,427            |
| 4150-4151                      | Financial Administration                  |   |                        |                                   | -                 |
| 4152                           | Revaluation of Property                   | 280,206                                   | 25,294                 | -                                 | 305,500           |
| 4153                           | Legal Expense                             |   |                        |                                   | -                 |
| 4155-4159                      | Personnel Administration                  |   |                        |                                   | -                 |
| 4191-4193                      | Planning & Zoning/Community Development   | 684,072                                   | 77,652                 | -                                 | 761,724           |
| 4194                           | General Government Buildings              | 284,110                                   | 35,606                 | -                                 | 319,716           |
| 4195                           | Cemeteries                                |   |                        |                                   | -                 |
| 4196                           | Insurance                                 |   |                        |                                   | -                 |
| 4197                           | Advertising & Regional Assoc.             |   |                        |                                   | -                 |
| 4199                           | Other General Government                  | 1,559,920                                 | 206,435                | -                                 | 1,766,355         |
| <b>PUBLIC SAFETY</b>           |   | <b>XXXXXXXXXX</b>                         | <b>XXXXXXXXXX</b>      | <b>XXXXXXXXXX</b>                 | <b>XXXXXXXXXX</b> |
| 4210-4214                      | Police                                    | 3,898,548                                 | 168,303                | -                                 | 4,066,851         |
| 4220-4229                      | Ambulance                                 |   |                        |                                   | -                 |
| 4220-4229                      | Fire and Ambulance                        | 4,045,924                                 | 117,815                | -                                 | 4,163,739         |
| 4240-4249                      | Building Inspection                       |   |                        |                                   | -                 |
| 4290-4298                      | Emergency Management                      | 4,841                                     | 37                     | -                                 | 4,878             |
| 4299                           | Other (Incl. Communications)              | 521,461                                   | 50,254                 | -                                 | 571,715           |
| <b>AIRPORT/AVIATION CENTER</b> |   | <b>XXXXXXXXXX</b>                         | <b>XXXXXXXXXX</b>      | <b>XXXXXXXXXX</b>                 | <b>XXXXXXXXXX</b> |
| 4301-4309                      | Airport Operations                        |   |                        |                                   | -                 |
| <b>HIGHWAYS &amp; STREETS</b>  |   | <b>XXXXXXXXXX</b>                         | <b>XXXXXXXXXX</b>      | <b>XXXXXXXXXX</b>                 | <b>XXXXXXXXXX</b> |
| 4311                           | Administration                            | 184,153                                   | 27,418                 | -                                 | 211,571           |
| 4312                           | Highways & Streets                        | 1,892,532                                 | 64,171                 | -                                 | 1,956,703         |
| 4313                           | Bridges                                   |   |                        |                                   | -                 |
| 4316                           | Street Lighting                           |   |                        |                                   | -                 |
| 4319                           | Other                                     | 426,459                                   | 8,295                  | -                                 | 434,754           |
| <b>SANITATION</b>              |   | <b>XXXXXXXXXX</b>                         | <b>XXXXXXXXXX</b>      | <b>XXXXXXXXXX</b>                 | <b>XXXXXXXXXX</b> |
| 4321                           | Administration                            |   |                        |                                   | -                 |
| 4321                           | Solid Waste Collection                    |   |                        |                                   | -                 |
| 4324                           | Solid Waste Disposal                      | 2,158,621                                 | -                      | (823,495)                         | 1,335,126         |
| 4325                           | Solid Waste Clean-Up                      |   |                        |                                   | -                 |
| 4326-4329                      | Sewage Collection & Disposal & Other      | 2,823,006                                 | 210,846                | -                                 | 3,033,852         |

07/04



Default Budget - Town of Merrimack - FY 2005-06

| 1                              | 2   | 3   | 4                      | 5                                 | 6              |
|--------------------------------|---|---|------------------------|-----------------------------------|----------------|
| Acct. #                        | PURPOSE OF APPROPRIATIONS<br>(RSA 32:3,V) | Prior Year<br>Adopted<br>Operating Budget | Reductions & Increases | Minus<br>1-Time<br>Appropriations | DEFAULT BUDGET |
| WATER DISTRIBUTION & TREATMENT |   | XXXXXXXXXX                                | XXXXXXXXXX             | XXXXXXXXXX                        | XXXXXXXXXX     |
| 4331                           | Administration                            |   |                        |                                   | -              |
| 4332                           | Water Services                            |   |                        |                                   | -              |
| 4335-4339                      | Water Treatment, Conservation & Other     |   |                        |                                   | -              |
| ELECTRIC                       |   | XXXXXXXXXX                                | XXXXXXXXXX             | XXXXXXXXXX                        | XXXXXXXXXX     |
| 4351-4352                      | Admin. and Generation                     |   |                        |                                   | -              |
| 4353                           | Purchase Costs                            |   |                        |                                   | -              |
| 4354                           | Electric Equipment Maintenance            |   |                        |                                   | -              |
| 4359                           | Other Electric Costs                      |   |                        |                                   | -              |
| HEALTH                         |   | XXXXXXXXXX                                | XXXXXXXXXX             | XXXXXXXXXX                        | XXXXXXXXXX     |
| 4411                           | Administration                            |   |                        |                                   | -              |
| 4414                           | Pest Control                              |   |                        |                                   | -              |
| 4415-4419                      | Health Agencies & Hosp. & Other           | 79,822                                    | -                      | -                                 | 79,822         |
| WELFARE                        |   | XXXXXXXXXX                                | XXXXXXXXXX             | XXXXXXXXXX                        | XXXXXXXXXX     |
| 4441-4442                      | Administration & Direct Assistance        | 75,035                                    | 2,664                  | -                                 | 77,699         |
| 4444                           | Intergovernmental Welfare Pymnts          |   |                        |                                   | -              |
| 4445-4449                      | Vendor Payments & Other                   |   |                        |                                   | -              |
| CULTURE & RECREATION           |   | XXXXXXXXXX                                | XXXXXXXXXX             | XXXXXXXXXX                        | XXXXXXXXXX     |
| 4520-4529                      | Parks & Recreation                        | 1,132,634                                 | 50,189                 | -                                 | 1,182,823      |
| 4550-4559                      | Library                                   | 1,165,522                                 | 24,040                 | -                                 | 1,189,562      |
| 4583                           | Patriotic Purposes                        | 32,500                                    | -                      | -                                 | 32,500         |
| 4589                           | Other Culture & Recreation                | 235,129                                   | 10,667                 | -                                 | 245,796        |
| CONSERVATION                   |   | XXXXXXXXXX                                | XXXXXXXXXX             | XXXXXXXXXX                        | XXXXXXXXXX     |
| 4611-4612                      | Admin.& Purch. of Natural Resources       | 5,600                                     | -                      | -                                 | 5,600          |
| 4619                           | Other Conservation                        | -   | -                      | -                                 | -              |
| 4631-4632                      | REDEVELOPMENT & HOUSING                   |   |                        |                                   | -              |
| 4651-4659                      | ECONOMIC DEVELOPMENT                      |   |                        |                                   | -              |
| DEBT SERVICE                   |   | XXXXXXXXXX                                | XXXXXXXXXX             | XXXXXXXXXX                        | XXXXXXXXXX     |
| 4711                           | Principal - Long Term Bonds & Notes       | 679,195                                   | (170,552)              | -                                 | 508,643        |
| 4721                           | Interest-Long Term Bonds & Notes          | 305,146                                   | (35,780)               | -                                 | 269,366        |
| 4723                           | Interest on Tax Anticipation Notes        | 1   | -                      | -                                 | 1              |
| 4790-4799                      | Other Debt Service                        |   |                        |                                   | -              |

07/04

## Default Budget - Town of Merrimack - FY 2005-06

| 1       | 2   | 3   | 4                      | 5                                 | 6              |
|---------|---|---|------------------------|-----------------------------------|----------------|
| Acct. # | PURPOSE OF APPROPRIATIONS<br>(RSA 32:3,V) | Prior Year<br>Adopted<br>Operating Budget | Reductions & Increases | Minus<br>1-Time<br>Appropriations | DEFAULT BUDGET |
|         | CAPITAL OUTLAY                            | XXXXXXXXXX                                | XXXXXXXXXX             | XXXXXXXXXX                        | XXXXXXXXXX     |
| 4901    | Land                                      | 100                                       | -                      | -                                 | 100            |
| 4902    | Machinery, Vehicles & Equipment           | 244,622                                   | -                      | -                                 | 244,622        |
| 4903    | Buildings                                 | 87,441                                    | -                      | -                                 | 87,441         |
| 4909    | Improvements Other Than Bldgs.            | 305,000                                   | -                      | -                                 | 305,000        |
|         | OPERATING TRANSFERS OUT                   | XXXXXXXXXX                                | XXXXXXXXXX             | XXXXXXXXXX                        | XXXXXXXXXX     |
| 4912    | To Special Revenue Fund                   |   |                        |                                   | -              |
| 4913    | To Capital Projects Fund                  |   |                        |                                   | -              |
| 4914    | To Enterprise Fund                        |   |                        |                                   | -              |
|         | Sewer-                                    |   |                        |                                   | -              |
|         | Water-                                    |   |                        |                                   | -              |
|         | Electric-                                 |   |                        |                                   | -              |
|         | Airport-                                  |   |                        |                                   | -              |
| 4915    | To Capital Reserve Fund                   | 1,302,000                                 | -                      | -                                 | 1,302,000      |
| 4916    | To Expendable Trust Funds-except #4917    | 13,300                                    | -                      | -                                 | 13,300         |
| 4917    | To Health Maint. Trust Funds              |   |                        |                                   | -              |
| 4918    | To Nonexpendable Trust Funds              |   |                        |                                   | -              |
| 4919    | To Fiduciary Funds                        | -   | -                      | -                                 | -              |
|         | TOTAL                                     | 24,473,327                                | 873,354                | (823,495)                         | 24,523,186     |

Please use the box below to explain increases or reductions in columns 4 &amp; 5.

| Acct #    | Explanation for Increases and Reductions - Column 4                   | Amount    |
|-----------|---|-----------|
|           | Debt Service:   |           |
| 4711      | Principal - Long Term Bonds & Notes - 2004-05                         | (679,195) |
|           | Principal - Long Term Bonds & Notes - 2005-06                         | 508,643   |
|           | Reduction   | (170,552) |
| 4721      | Interest - Long Term Bonds & Notes - 2004-05                          | (305,146) |
|           | Interest - Long Term Bonds & Notes - 2005-06                          | 269,366   |
|           | Reduction   | (35,780)  |
|           | Employee benefit cost increases re: collective bargaining agreements: |           |
| 4199      | Other General Government  | 48,336    |
| 4210-4214 | Police  | 72,615    |
| 4220-4229 | Fire & Ambulance  | 57,305    |
| 4299      | Other (including Communications)                                      | 2,078     |
| 4312      | Highways & Streets  | 26,462    |
| 4319      | Other   | 7,693     |
| 4326-4329 | Sewage Collection & Disposal & Other                                  | 25,572    |
| 4520-4529 | Parks & Recreation  | 7,089     |
|           | Total   | 247,150   |



Default Budget - Town of Merrimack - FY 2005-06

| Acct #    | Explanation for Increases and Reductions - Column 4 (continued)                     | Amount         |
|-----------|---|----------------|
|           | <b>Contracts - non-union wage and benefit increases:</b>                            |                |
| 4191      | Community Development   | 74,462         |
| 4194      | General Government Buildings  | 18,154         |
| 4199      | Other General Government  | 121,935        |
| 4152      | Revaluation of Property   | 24,164         |
| 4210-4214 | Police  | 74,159         |
| 4220-4229 | Fire & Ambulance  | 40,300         |
| 4299      | Other (including Communications)  | 29,236         |
| 4311      | Administration  | 25,518         |
| 4312      | Highways & Streets  | 15,757         |
| 4326-4329 | Sewage Collection & Disposal & Other  | 18,027         |
| 4441-4442 | Administration & Direct Assistance  | 2,614          |
| 4520-4529 | Parks & Recreation  | 35,356         |
| 4550-4559 | Library   | 23,472         |
| 4589      | Other Culture & Recreation  | 9,767          |
|           | <b>Total</b>  | <b>512,921</b> |
|           |   |                |
|           | <b>Contracts - Town Manager contract:</b>   |                |
| 4199      | Other General Government  | 31,320         |
|           |   |                |
|           | <b>Contracts - utilities, vehicle fuel, and wastewater treatment bulking agent:</b> |                |
| 4191      | Community Development   | 3,190          |
| 4194      | General Government Buildings  | 17,452         |
| 4199      | Other General Government  | 4,844          |
| 4152      | Revaluation of Property   | 1,130          |
| 4210-4214 | Police  | 21,529         |
| 4220-4229 | Fire & Ambulance  | 20,210         |
| 4290-4298 | Emergency Management  | 37             |
| 4299      | Other (including Communications)  | 18,940         |
| 4311      | Administration  | 1,900          |
| 4312      | Highways & Streets  | 21,952         |
| 4319      | Other   | 602            |
| 4326-4329 | Sewage Collection & Disposal & Other  | 167,247        |
| 4441-4442 | Administration & Direct Assistance  | 50             |
| 4520-4529 | Parks & Recreation  | 7,744          |
| 4550-4559 | Library   | 568            |
| 4589      | Other Culture & Recreation  | 900            |
|           | <b>Total</b>  | <b>288,295</b> |
|           |   |                |
|           | <b>Total Reductions and Increases</b>   | <b>873,354</b> |

**Default Budget - Town of Merrimack - FY 2005-06**

[illegible]



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## **Standing Meeting Schedule for Town Boards, Committees and Commissions**

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### **Board of Selectmen**

Every Thursday at 7:00 pm

### **Cable TV Advisory Committee**

1<sup>st</sup> Tuesday of the month at 7:30 pm

### **Conservation Commission**

2<sup>nd</sup> and 4<sup>th</sup> Monday of the month at 7:00 pm

### **Horse Hill Nature Preserve Ad Hoc Committee**

1<sup>st</sup> Monday of the month at 7:00 pm

### **Heritage Commission**

1<sup>st</sup> Wednesday of the month at 3:00 pm

### **Parks and Recreation Committee**

3<sup>rd</sup> Wednesday of the month at 7:00 pm

### **Planning Board**

Every Tuesday at 7:30 pm

### **Zoning Board of Adjustment**

4<sup>th</sup> Thursday of the month at 7:00 pm

*\* Dates and times may vary, for more information please call the Selectmen's Office at 424-2331 or visit our website at [www.ci.merrimack.nh.us](http://www.ci.merrimack.nh.us).*

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## **Town Holidays for 2005**

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*Town Hall will be closed during these Holidays*

**New Year's Day – December 31, 2004; President's Day – February 21, 2005;  
Memorial Day – May 30, 2005; Independence Day – July 4, 2005; Labor Day –  
September 5, 2005; Veteran's Day – November 11, 2005; Thanksgiving Day –  
November 24 & 25, 2005; Christmas Day – December 26, 2005**

## **Town Hall Complex Hours**

**Monday – Friday 8:30 am to 4:30 pm**

**Assessing Department**

**District Court**

**Parks and Recreation Department**

**Selectmen's Office**

**Town Clerk/Tax Collector**

**Monday – Friday 8:00 am to 4:30 pm**

**Code Enforcement and Inspection**

**Community Development Department**

**Planning and Zoning Department**

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## **Municipal Services Telephony Directory**

|  |                        |
|--|------------------------|
| <b>Assessor</b>                                | <b>424-5136</b>        |
| <b>Code Enforcement</b>                        | <b>424-3531</b>        |
| <b>Community Development</b>                   | <b>424-3531</b>        |
| <b>Conservation Commission</b>                 | <b>424-3531</b>        |
| <b>District Court</b>                          | <b>424-9916</b>        |
| <b>Finance Department</b>                      | <b>424-7075</b>        |
| <b>Fire Department/Administration</b>          | <b>424-3690</b>        |
| <b>Highway Garage</b>                          | <b>423-8551</b>        |
| <b>Library</b>                                 | <b>424-5021</b>        |
| <b>Merrimack Village District</b>              | <b>424-7171</b>        |
| <b>Parks and Recreation</b>                    | <b>882-1046</b>        |
| <b>Planning and Zoning</b>                     | <b>424-3531</b>        |
| <b>Police Department</b>                       | <b>424-3774</b>        |
| <b>Public Works Department</b>                 | <b>424-5137</b>        |
| <b>Selectmen's Office/Town Manager</b>         | <b>424-2331</b>        |
| <b>Town Clerk/Tax Collector</b>                | <b>424-3651</b>        |
| <b>Transfer Station and Recycling Facility</b> | <b>424-2604</b>        |
| <b>Wastewater Facility</b>                     | <b>883-8196</b>        |
| <b><i>General Information</i></b>              | <b><i>424-2331</i></b> |

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